

BNP PARIBAS | The bank for a changing world

Non-Voting Shares

31 March 2009

This presentation includes forward-looking statements based on current beliefs and expectations about future events. Forward-looking statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future events, operations, products and services, and statements regarding future performance and synergies. Forward-looking statements are not guarantees of future performance and are subject to inherent risks, uncertainties and assumptions about BNP Paribas and its subsidiaries and investments, developments of BNP Paribas and its subsidiaries, banking industry trends, future capital expenditures and acquisitions, changes in economic conditions globally or in BNP Paribas' principal local markets, the competitive market and regulatory factors. Those events are uncertain; their outcome may differ from current expectations which may in turn significantly affect expected results. Actual results may differ materially from those projected or implied in these forwardlooking statements. Any forward-looking statement contained in this presentation speaks as of the date of this presentation: BNP Paribas undertakes no obligation to publicly revise or update any forward-looking statements in light of new information or future events.

The information contained in this presentation as it relates to parties other than BNP Paribas or derived from external sources has not been independently verified and no representation or warranty expressed or implied is made as to, and no reliance should be placed on the fairness, accuracy, completeness or correctness of, the information or opinions contained herein. None of BNP Paribas or its representatives shall have any liability whatsoever in negligence or otherwise for any loss however arising from any use of this presentation or its contents or otherwise arising in connection with this presentation or any other information or material discussed



Non-voting Shares A New Capital Instrument Under French Law

Non-voting shares are equity

- The French non-voting shares are governed by Code du Commerce, art. L.228-11 sqq as modified by two laws ("Ordonnances"), of June 2004 and November 2008
- They are shares and are an integral part of the company's capital
- They are *pari passu*, ie are of the same subordination level as ordinary shares
- Limit of 25% of total shares (ordinary + non-voting) for listed companies
- Common characteristics with ordinary shares
 - Issued at the price of ordinary shares
 - Not redeemable at the initiative of the holder
 - Non-cumulative dividend, paid only if a dividend is paid to ordinary shares
 - Rank as Tier 1 without any ceiling
- A different kind of shares
 - No voting or subscription rights
 - Not convertible into ordinary shares



Non-voting shares are equity, like ordinary shares



Non-voting Shares Issue Price

- Issue price
 - Arithmetic mean of the average market price weighted by daily volumes of the ordinary shares for the thirty trading days preceding the Board of Directors deciding on the issue
 - Par value = 2€
 - Share premium = issue price $-2 \in (25.24 \in **)$
 - This share premium pays for the full value of the reserves, like with ordinary shares
- Not listed unless the French state requires it at a later stage





Issued at a price similar to ordinary share price



^(*) Before 2008 dividend distribution, ^(**) based on the issue price of 27.24€

Non-voting Shares Loss absorption: Going concern

- Non-voting shares have a right to earnings reserves like ordinary shares
 - They were issued at the price of ordinary shares with the same nominal amount (€2)
 - Earnings reserves belong to both ordinary and non-voting shares
 - Losses would be set against the earnings reserves (27bn€) first
- Value adjustment once earnings reserves are wiped out
 - Once the earnings reserves are wiped out an extreme scenario –, further losses would reduce the value (« Current amount ») of the non-voting shares
 - Share issue premiums (ordinary and non-voting shares) would be hit first, proportionally, then the nominal value
 - Excluding this extreme scenario, the cap and floor on remuneration and eventual repurchase price will be based on the issue price (current amount = issue price)
- Non-voting shares do increase the buffer
 - BNP Paribas group would have to book 5.1bn€ of cumulative losses before the Tier 1 and core Tier 1 ratios go back to where they stood before the issue



Non-voting shares increase the capital buffer by 5.1bn€



Non-voting Shares Loss absorption: Liquidation

- Lowest level of subordination
 - All instruments are senior to non-voting shares and get repaid before them
 - No obligation to repay or buy back non-voting shares at any time
 - If no cash is left after the redemption of all liabilities and the sale of all assets, then the non-voting shareholders have lost their investment, like ordinary shareholders
- Same rank as ordinary shares (pari passu)
 - What is left of the net equity is split between all shares, ordinary and non-voting
 - Non-voting shares participate in the losses proportionally with ordinary shares



No difference with ordinary shares in case of liquidation



Non-voting Shares Remuneration

- No remuneration is due if no dividend is paid to ordinary shares, or in case of a solvency event
- Dividend: 105% of the dividend paid to ordinary shares based on 2009 earnings, 110% in 2010, 115% from 2011 to 2017, 125% from 2018 onwards
- Floor*: fixed yield of 7.65%** as from 1/1/2009, raised by 25bp per year up to 8.9% from 1/1/2014 onwards
- Cap*: fixed yield of 14.8% (double the rate of undated deeply subordinated notes « TSSDI »)
- The dividend based on 2009 earnings will be paid prorata temporis, ie for nine months only



Remuneration range: from ca. 390m€(initially, annualised) to 755m€(cap) per year



BNP PARIBAS

Non-voting shares | 7

⁹ yield applied to the current amount, (**) based on the rate of undated deeply subordinated notes (« TSSDI »,) ie ca 7.4%, plus 25bp

Non-voting Shares Remuneration: floored and capped



^(*) Issue price 27.24€, TSSDI rate = 7.4%, assuming current amount = issue price



Non-voting Shares Repurchase price

- Repurchase option*
 - at the initiative of BNP Paribas
 - at any time
 - for part or the whole of non-voting shares
 - only if it makes financial sense for BNP Paribas ordinary shareholders
- **Price:** average VWAP of the ordinary share price over the last 30 trading days before the repurchase date
- Floor: 100% of current amount before 30/6/2013, 110% from 1/7/2013 onwards
- Cap**: as a % of the issue price
 - 103% until 30/6/2010,
 - 105% from 1/7/2010 to 30/6/2011
 - 110% from 1/7/2011 to 30/6/2012
 - 115% from 1/7/2012 to 30/6/2013
 - 120% from 1/7/2013 to 30/6/2014
 - 125% from 1/7/2014 to 30/6/2015
 - 130% from 1/7/2015 to 30/6/2017
 - 140% from 1/7/2017 to 30/6/2019
 - 150% from 1/7/2019 to 30/6/2022
 - 160% from 1/7/2022 onwards



Repurchase price***: from minimum ca. 5.1bn€to maximum 8.2bn€

BNP PARIBAS

Non-voting shares | 9

(*) Subject to the approval of the Banking Commission and from the French State if current amount < issue price (**) Subject to the approval of the Shareholders' Meeting on may 13th, 2009 ; (***) assuming current amount = issue price

Non-voting Shares Repurchase price: floored and capped



(*) Excluding dividend accrual, assuming current amount = issue price



Non-voting Shares Scenarios







Non-voting Shares Dilution

- Creation of 187.2m new shares, ie 21% of the current number of ordinary shares (17% of total number of shares including non-voting shares)
- Minimum yield, in case of distribution, inferior to the cost of capital
- Participation in value creation, limited by yield and repurchase price caps
- Assuming full addition of the number of non-voting shares to the share count
 - Impact on net book value per share: ca -7% (ordinary shares + 100% of non-voting shares)
 - Impact on net tangible book value per share: ca -3% (ordinary shares + 100% of non-voting shares)
 - Impact on EPS (fully diluted) pro forma* 2008: ca -15% (ordinary shares + 105% of non-voting shares)
- But this calculation assumes that non-voting shares = ordinary shares, while in fact the participation in value creation is capped



Limited dilution even in the most dilutive calculation formula



Non-voting shares | 12

^(*) As if non-voting shares had been issued on 1/1/08, placement of 5.1bn€ @3.5% before tax

Non-voting Shares Conclusion





A core Tier 1 instrument with limited dilution thanks to capped remuneration and repurchase price

