## **BNP PARIBAS THIRD QUARTER 2016 RESULTS**



28 OCTOBER 2016



The bank for a changing world

### Disclaimer

The figures included in this presentation are unaudited. On 29 March 2016, BNP Paribas issued a restatement of its quarterly results for 2015 reflecting, in particular (i) an increase in the capital allocated to each business line to 11% of risk-weighted assets, compared to 9% previously, (ii) the charge of subordination costs of Additional Tier 1 and Tier 2 debt issued by the Group to the divisions and business lines, a review of the way it charges and remunerates liquidity between the Corporate Centre and the business lines and the adaptation of the allocation practices for revenues and operating expenses of Treasury activities within CIB, (iii) the allocation to the divisions and business lines of the contribution to the Single Resolution Fund, the reduction of the French systemic tax and new contributions to the deposit guarantee funds of BNL and Luxembourg Retail Banking which had been temporarily booked in the operating expenses of the Corporate Centre and (iv) some limited internal transfers of business activities and results. The 2015 quarterly result series have been restated reflecting these effects as if they had occurred on 1<sup>st</sup> January 2015. This presentation is based on the restated 2015 quarterly series.

This presentation includes forward-looking statements based on current beliefs and expectations about future events. Forward-looking statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future events, operations, products and services, and statements regarding future performance and synergies. Forward-looking statements are not guarantees of future performance and are subject to inherent risks, uncertainties and assumptions about BNP Paribas and its subsidiaries and investments, developments of BNP Paribas and its subsidiaries, banking industry trends, future capital expenditures and acquisitions, changes in economic conditions globally or in BNP Paribas' principal local markets, the competitive market and regulatory factors. Those events are uncertain; their outcome may differ from current expectations which may in turn significantly affect expected results. Actual results may differ materially from those projected or implied in these forward looking statements. Any forward-looking statement contained in this presentation speaks as of the date of this presentation. BNP Paribas undertakes no obligation to publicly revise or update any forward-looking statements in light of new information or future events. It should be recalled in this regard that the Supervisory Review and Evaluation Process is carried out each year by the European Central Bank, which can modify each year its capital adequacy ratio requirements for BNP Paribas.

The information contained in this presentation as it relates to parties other than BNP Paribas or derived from external sources has not been independently verified and no representation or warranty expressed or implied is made as to, and no reliance should be placed on the fairness, accuracy, completeness or correctness of, the information or opinions contained herein. None of BNP Paribas or its representatives shall have any liability whatsoever in negligence or otherwise for any loss however arising from any use of this presentation or its contents or otherwise arising in connection with this presentation or any other information or material discussed.

The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding.

### 3Q16 Key Messages

| Good revenue growth of the operating divisions                       | Revenues of the operating divisions:<br>+4.8% vs. 3Q15                             |
|--|--|
| Strong rise of the gross operating income of the operating divisions | GOI of the operating divisions:<br>+8.8% vs. 3Q15                                  |
| Continued decrease in the cost of risk                               | -13.4% vs. 3Q15 (43 bp*)   |
| Rise in net income Group share                                       | Net income Group share: €1,886m<br>(+15.0% vs. 3Q15 excluding exceptional items**) |
| Continued increase in the CET1 ratio***                              | 11.4% (+30 bp vs. 30.06.16)  |

#### Good results and solid capital generation

\* Cost of risk/Customer loans at the beginning of the period (in annualised bp); \*\* Exceptional items: see slide 5; \*\*\* As at 30 September 2016, CRD4 ("fully loaded" ratio)

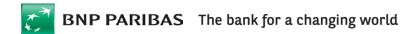


### **Group Results**

**Division Results** 

**9M16 Detailed Results** 

Appendix



### 3Q16 Main Exceptional Items

|   |  | 2 3Q16         | 2 3Q15         |
|---|--|----------------|----------------|
| ٠ | Revenues   |                |                |
|   | <ul> <li>Own credit adjustement and DVA (Corporate Centre)</li> </ul>                    | -€202m         | +€37m          |
|   | Total exceptional revenue items  | -€202m         | +€37m          |
| • | Operating expenses   |                |                |
|   | <ul> <li>Simple &amp; Efficient transformation costs (Corporate Centre)</li> </ul>       |                | -€126m         |
|   | <ul> <li>Restructuring costs* and CIB transformation costs (Corporate Centre)</li> </ul> | -€253m         | -€34m          |
|   | Total exceptional operating expenses items   | <i>-</i> €253m | <i>-</i> €160m |
|   |  |                |                |
| ٠ | Total exceptional items (pre-tax)  | -€455m         | -€123m         |
|   |  |                |                |
| • | Total exceptional items (after tax)**  | -€306m         | -€80m          |

\* Restructuring costs of LaSer, Bank BGZ, DAB Bank and GE LLD; \*\* Group share



### Consolidated Group - 3Q16

|  | > 3Q16   | <b>≥</b> 3Q15 | 3Q16 vs.<br>3Q15 | 3Q16 vs.<br>3Q15<br>Operating Divisions |
|--|----------|---------------|------------------|---|
| Revenues   | €10,589m | €10,345m      | +2.4%            | +4.8%                                   |
| Operating expenses   | -€7,217m | -€6,957m      | +3.7%            | +2.7%                                   |
| Gross Operating income   | €3,372m  | €3,388m       | -0.5%            | +8.8%                                   |
| Cost of risk   | -€764m   | -€882m        | -13.4%           | -11.3%                                  |
| Operating income   | €2,608m  | €2,506m       | +4.1%            | +15.5%                                  |
| Non operating items  | €172m    | €163m         | +5.5%            | +8.7%                                   |
| Pre-tax income   | €2,780m  | €2,669m       | +4.2%            | +15.2%                                  |
| Net income attributable to equity holders                              | €1,886m  | €1,826m       | +3.3%            |   |
| Net income attributable to equity holders excluding exceptional items* | €2,192m  | €1,906m       | +15.0%           |   |

>

#### **Good overall performance**

\* Exceptional items: see slide 5



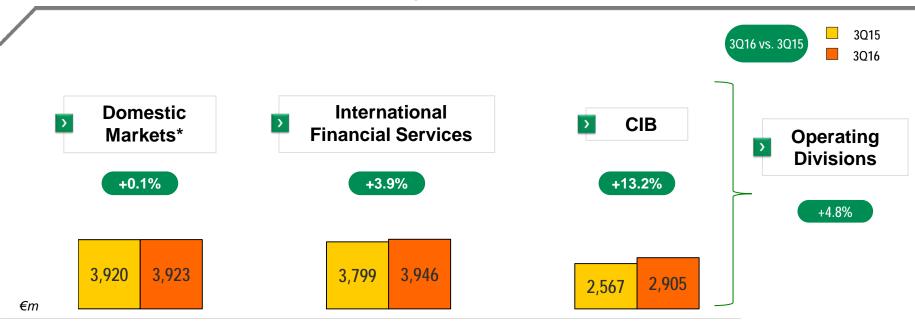
### Consolidated Group - 9M16

|  | ▶ 9M16           | ▶ 9M15                | ● 9M16<br>vs. 9M15 | 9M16 vs.<br>9M15<br>Operating Divisions |
|--|------------------|-----------------------|--------------------|---|
| Revenues   | €32,755m         | €32,489m              | +0.8%              | -0.6%                                   |
| Operating expenses   | €21,934m         | €21,848m              | +0.4%              | +0.9%                                   |
| Gross Operating income   | <b>€10,821</b> m | €10,641m              | +1.7%              | -3.5%                                   |
| Cost of risk   | €2,312m          | €2,829m               | -18.3%             | -16.9%                                  |
| Operating income   | <b>€8,509m</b>   | €7,812m               | +8.9%              | +1.1%                                   |
| Non operating items  | €434m            | €1,094m               | -60.3%             | -22.3%                                  |
| Pre-tax income   | €8,943m          | €8,906m               | +0.4%              | -0.4%                                   |
| Net income attributable to equity holders  | €6,260m          | €6,029m               | +3.8%              |   |
| Net income attributable to equity holders excluding exceptional items*                       | €5,989m          | €5,751m               | +4.1%              |   |
| ROE (ROTE) excluding exceptional items**:<br>ROE calculated according to the 2014-2016 plan* | **•              | 9.8% (11.7%)<br>10.7% |                    |   |



\* See slide 37; \*\* ROE: return on equity; ROTE: return on tangible equity; contribution to the Single Resolution Fund and systemic taxes non annualised; \*\*\* Return on equity excluding exceptional elements calculated on the basis of CET1 ratio of 10%

### Revenues of the Operating Divisions - 3Q16

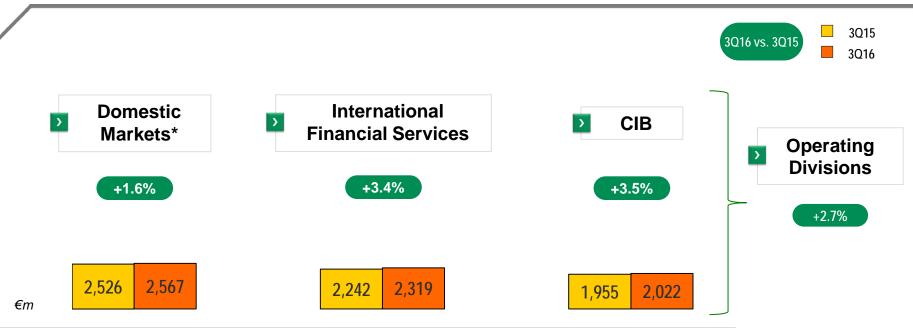


- Stability of the revenues of Domestic Markets despite a low interest rate environment
- Rise in the revenues of IFS
- Strong growth in the revenues of CIB



\* Including 100% of Private Banking in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg

### Operating Expenses of the Operating Divisions - 3Q16



- Impact of the new regulations and the strengthening of compliance
- Effects of business growth in some activities
- Effects of the Simple & Efficient savings plan offsetting the natural costs' drift (inflation, etc.)

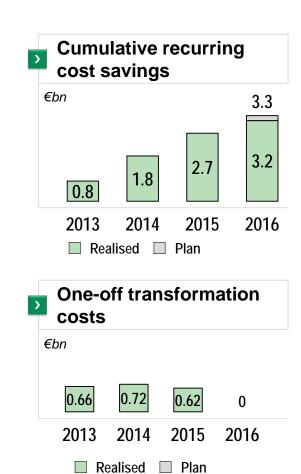


#### Increase due to business growth and rise in regulatory costs

\* Including 100% of Private Banking in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg

### Simple & Efficient

- Continued the momentum throughout the entire Group
  - 1,386 programmes including 2,699 projects
  - 98% of projects initiated since 2013 already completed
- Cost savings: €3,220m realised since the launch of the plan
  - Of which €150m booked in 3Q16
  - Reminder: cost savings target raised from €3.0bn to €3.3bn
- Breakdown of cost savings by division since 2013
  - Domestic Markets (44%), IFS (26%) et CIB (30%)
- Reminder: no transformation costs in 2016



#### Cost savings achieved in line with the target

### Variation in the Cost of Risk by Business Unit (1/3)

Cost of risk/Customer loans at the beginning of the period (in annualised bp)



### Variation in the Cost of Risk by Business Unit (2/3)

Cost of risk/Customer loans at the beginning of the period (in annualised bp) **FRB** Cost of risk: €72m -€1m vs. 2Q16 -€7m vs. 3Q15 Cost of risk still low **BNL bc** Cost of risk: €215m -€28m vs. 2Q16 -€94m vs. 3Q15 Continued decrease in the cost of risk 3Q15 1016 2016 3016 BRB Cost of risk: €19m -€30m vs. 2Q16 +€21m vs. 3Q15 Very low cost of risk Reminder: provisions offset by -1 write-backs in 3Q15 1016 2016 



### Variation in the Cost of Risk by Business Unit (3/3)

Cost of risk/Customer loans at the beginning of the period (in annualised bp)

129

9

100

1016

16

89

16

1016 2016 3016

2016 3016



159

1015

15

109

2015

11

1015 2015 3015

113

3015

14

101

4015

-3

4015

**Europe-Mediterranean** 

120

2015

9

2015

119

2014

12

2014

**BancWest** 

95

2013

13

2013

- Cost of risk: €240m -€8m vs. 2Q16 -€47m vs. 3Q15 Sharp decline in the cost of risk vs. 3Q15 Effect of the low interest rates and the growing positioning on products with a better risk profile (car loans notably) Cost of risk: €127m +€41m vs. 2Q16 +€16m vs. 3Q15 Increase in the cost of risk in Turkey Cost of risk: €14m -€9m vs. 2Q16 -€5m vs. 3Q15
  - Cost of risk still very low

### Remediation Plan and Reinforcement of Control Procedures

- Implementation of the remediation plan agreed as part of the comprehensive settlement with the U.S. authorities in line with the timetable defined
  - 47 projects of which 32 already finalised
- Reinforcement of compliance and control procedures
  - Increase staffing of the Compliance function (>3,100 people as at 30.09.16) and General Inspection (>1,200 people as at 30.09.16)
  - Increase in the number of controls performed by the General Inspection: completion in July 2016 of the 1<sup>st</sup> round of audits of the entities whose USD flows are processed by BNP Paribas New York and beginning of the 2<sup>nd</sup> round of audits (target of achievement: December 2017)
  - Bolster operational implementation of a stronger culture of compliance: three compulsory e-learning training programmes for Group employees (Code of Conduct, Sanctions and Embargos, Combating Money Laundering and Terrorism)
  - Reinforcement and harmonisation of mandatory periodic client portfolio review procedures (Know Your Customer)
- New Code of Conduct distributed to all employees



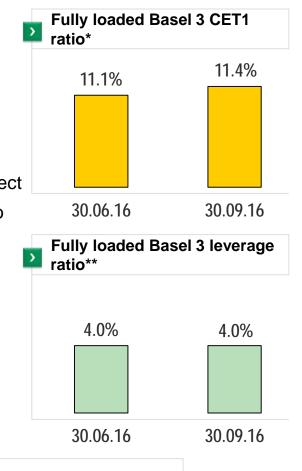
#### Active implementation throughout the Group of the remediation plan and the reinforcement of internal control

### **Financial Structure**

- Fully loaded Basel 3 CET1 ratio\*: 11.4% as at 30.09.16 (+30 bp vs. 30.06.16) of which
  - 3Q16 results after taking into account a 45% dividend pay-out ratio: ~+20 bp
  - Effect of the initial public offering of 17.4% of First Hawaiian Bank: ~+5 bp
  - Risk-weighted assets stable excluding the foreign exchange effect
  - Reminder: overall negligible foreign exchange effect on the ratio
- Fully loaded Basel 3 leverage\*\*: 4.0% as at 30.09.16
  - Calculated on total Tier 1 Capital
- Liquidity Coverage Ratio: 127% as at 30.09.16
- Immediately available liquidity reserve: €326bn\*\*\* (€291bn as at 30.06.16)
  - Equivalent to over one year of room to manœuvre in terms of wholesale funding

#### Solid capital generation Continued increase of the Basel 3 CET1 ratio

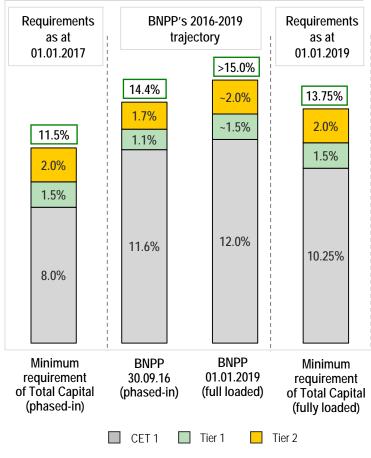
\* CRD4 "2019 fully loaded"; \*\* CRD4 "2019 fully loaded", calculated according to the delegated act of the EC dated 10.10.2014 and calculated on total Tier 1 Capital and using value date for securities transactions; \*\*\* Liquid market assets or eligible to central banks (counterbalancing capacity) taking into account prudential standards, notably US standards, minus intra-day payment system needs



### 2016 Supervisory Review and Evaluation Process (SREP)

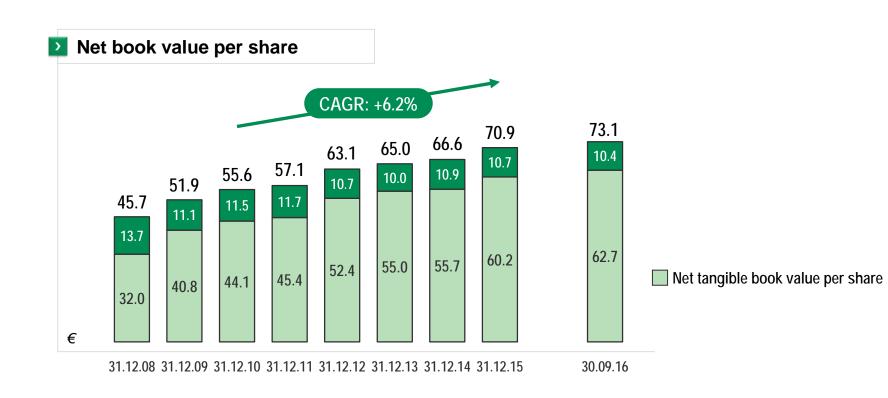
- New CET1 requirement following the SREP performed by the ECB\*: 8.0% in 2017 (phased-in)
  - Of which a G-SIB buffer of 1.0% and a Conservation buffer of 1.25%
  - Of which a Pillar 2 requirement (P2R) of 1.25%
  - Excluding a Pillar 2 guidance (P2G), non public
  - Phased-in CET1 ratio of 11.6% as at 30.09.16, well above the regulatory requirement
- Anticipated level of a fully loaded Basel 3 CET1 requirement of 10.25% in 2019 (excluding P2G)
  - Given the gradual phasing-in of the Conservation buffer to 2.5% and the assumption of a 2.0% G-SIB buffer
  - Level of CET1 taken into account\*\* for the restrictions applicable to distributions (Maximum Distributable Amount – MDA)
- Target maintained of a fully loaded CET1 ratio of 12.0%
- Anticipated level of a Total Capital requirement of 13.75% in 2019
  - Target maintained of a Total Capital ratio above 15%
  - Reminder: the Tier 1 and Total Capital ratios requirements are on a cumulated basis; they now include the P2R but don't include any P2G

#### Total Capital Ratio



\* Subject to the confirmation of the pre-notification received from ECB;\*\* As of 2019 (8% in 2017)

### Net Book Value per Share





#### **Group Results**

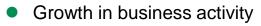
### **Division Results**

**9M16 Detailed Results** 

Appendix



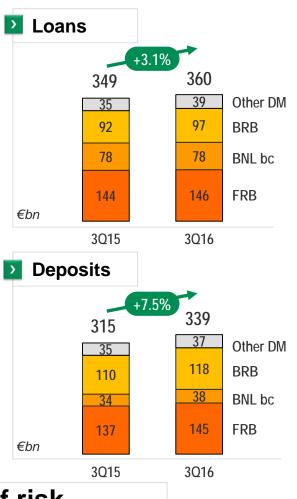
### Domestic Markets - 3Q16



- Loans: +3.1% vs. 3Q15, pick-up in demand
- Deposits: +7.5% vs. 3Q15, strong growth across all the networks
- Launch of a credit offer combined with the new debt fund, BNP Paribas European SME Debt Fund set up to support fast growing European SMEs

Wa!

- Tie-up between Wa! and Fivory (Crédit Mutuel\*): launch in 2017 of a single universal mobile payment solution combining payment, loyalty programmes and discount offers in partnership in particular with Carrefour, Auchan and Total
- Revenues\*\*: €3.9bn (+0.1% vs. 3Q15)
  - Persistently low interest rate environment
  - Good performance of the specialised businesses and BRB
- Operating expenses\*\*: €2.6bn (+1.6% vs. 3Q15)
  - Driven by the growing business lines, in particular Arval
- Pre-tax income\*\*\*: €1.0bn (+9.1% vs. 3Q15)
  - Reduction of the cost of risk, in particular in Italy

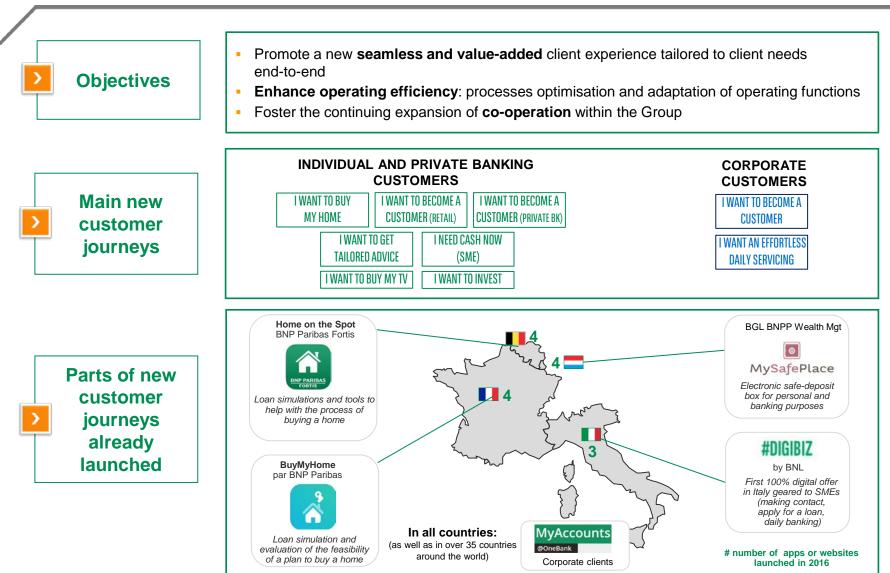




#### Continued decrease in the cost of risk Rise in income

\* CM11 - CIC; \*\* Including 100% of Private Banking, excluding PEL/CEL; \*\*\* Including 2/3 of Private Banking, excluding PEL/CEL

### Domestic Markets Reinventing Customer Journeys

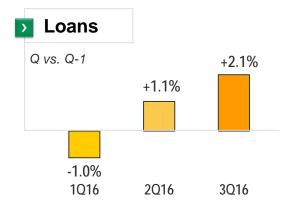


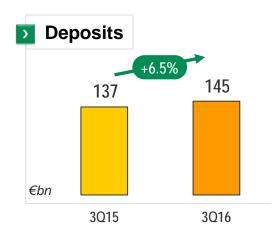
### Domestic Markets French Retail Banking - 3Q16

- Business activity
  - Loans: +1.3% vs. 3Q15, rise in corporate loans and stabilisation of mortgage loans; good pick-up in origination (outstanding loans: +2.1% vs. 2Q16)
  - Deposits: +6.5% vs. 3Q15, strong growth in current accounts
  - Off balance sheet savings: good performance (mutual fund outstandings: +8.4% vs. 30.09.15, life insurance outstandings: +3.4% vs. 30.09.15)
  - Private banking: €92.3bn of assets under management, good asset inflows this quarter driven by the joint approach between private banking and business centres on business disposals

#### • Revenues\*: -3.1% vs. 3Q15

- Net interest income: -4.0%, persistently low interest rate environment
- Fees: -1.7%, decline in financial fees but growth in banking fees
- Operating expenses\*: +0.4% vs. 3Q15
  - Cost containment
- Pre-tax income\*\*: €317m (-11.9% vs. 3Q15)
  - Decrease in the cost of risk







#### **Pick-up in loan origination**

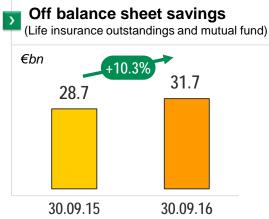
\* Including 100% of French Private Banking, excluding PEL/CEL effects; \*\* Including 2/3 of French Private Banking, excluding PEL/CEL effects

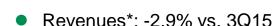


### **Domestic Markets** BNL banca commerciale - 3016

- Improving business activity
  - Loans: +0.2% vs. 3Q15, gradual recovery of volumes, in particular on individual clients
  - Deposits: +13.9% vs. 3Q15, sharp rise in individual and corporate current accounts
  - Off balance sheet savings: good performance (life insurance outstandings: +10.2% vs. 30.09.15, mutual fund outstandings: +10.4% vs. 30.09.15)
  - Launch of the BNL PAY app, a multiservice mobile-phone based payment solution
    - E







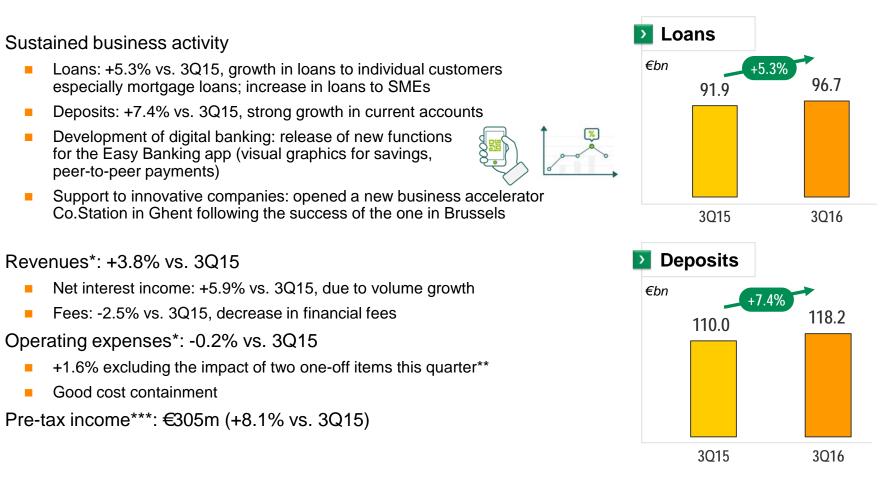
- Net interest income: -4.6% vs. 3Q15, impact of the low interest rate environment and of the residual effect of the repositioning on the better corporate clients
- Fees: stable vs. 3Q15, pick-up in financial fees but decline in banking fees
- Operating expenses\*: +0.5% vs. 3Q15
  - Effect of cost reduction measures
- Pre-tax income\*\*: €70m (+€71m vs. 3Q15)
  - Continued decrease in the cost of risk



#### Significant income improvement due to a decline in the cost of risk

\* Including 100% of Italian Private Banking; \*\* Including 2/3 of Italian Private Banking

### Domestic Markets Belgian Retail Banking - 3Q16





#### Good sales and marketing drive and income growth

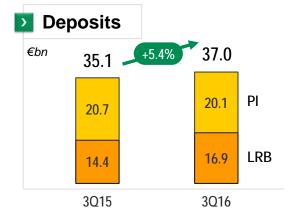
\* Including 100% of Belgian Private Banking; \*\* Partial write-back of a provision for charges partly offset by the new tax on credit institutions; \*\*\* Including 2/3 of Belgian Private Banking

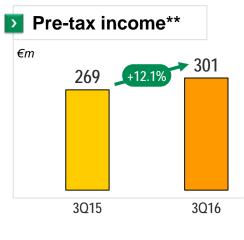
#### Domestic Markets Other Activities - 3Q16

- Good overall drive of the specialised businesses
  - Arval: now over 1 million financed vehicles (+11.0%\* vs. 3Q15), active implementation of the GE Fleet Services Europe integration plan
  - Leasing Solutions: continuous rise in outstandings of the core portfolio
  - Personal Investors (PI): good level of new client acquisition, but decline in brokerage in Germany this quarter
- Luxembourg Retail Banking: good deposit inflows, growth in mortgage loans
- Revenues\*\*: +7.0% vs. 3Q15
  - Effect in particular of the acquisition of GE Fleet Services Europe
  - +1.9% at constant scope and exchange rates, driven by Arval and Leasing Solutions
- Operating expenses\*\*: +10.4% vs. 3Q15
  - +4.2% at constant scope and exchange rates
  - As a result of business development
- Pre-tax income\*\*\*: €301m (+12.1% vs. 3Q15)
  - +7.5% at constant scope and exchange rates
  - Decline in the cost of risk

#### Good business and income growth

\* At constant scope; \*\* Including 100% of Private Banking in Luxembourg; \*\*\* Including 2/3 of Private Banking in Luxembourg





### International Financial Services - 3016

Personal Finance: very good sales and marketing drive

International Retail Banking\*: good business growth

+4.6% at constant scope and exchange rates

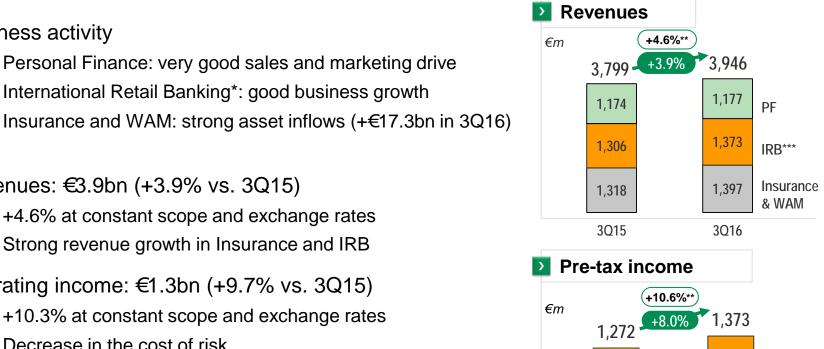
Strong revenue growth in Insurance and IRB

+10.3% at constant scope and exchange rates

+10.6% at constant scope and exchange rates

Operating income: €1.3bn (+9.7% vs. 3Q15)

Pre-tax income: €1.4bn (+8.0% vs. 3Q15)







**Business activity** 

#### Good sales and marketing drive and strong rise in income

\* Europe-Mediterranean and BancWest; \*\* At constant scope and exchange rates; \*\*\* Including 2/3 of Private Banking in Turkey and in the United States

Revenues: €3.9bn (+3.9% vs. 3Q15)

Decrease in the cost of risk

### International Financial Services Digitalisation and Innovation in all the Businesses

| Personal<br>Finance                | <ul> <li>Rapid expansion of files' digital processing</li> <li>Cards: development of interfaces for mobile wallet<br/>and online payment solutions</li> <li>PF Echangeur: monitoring and testing technological innovations<br/>and new consumer usages</li> </ul>  | crease > 20% of electronic<br>signatures vs. 9M15<br>(Personal Finance)                                     |
|------------------------------------|--|---|
| International<br>Retail<br>Banking | <ul> <li>Expansion of mobile and digital banking in all countries</li> <li>Turkey: very high mobile user experience, strong awareness of the brand CEPTETEB</li> <li>Poland: strengthening of online banking and mobile app offer</li> <li>BancWest: online banking upgrade, enhanced user experience</li> </ul> | (Turkey)<br>320,000 clients   |
| Insurance<br>and WAM               | <ul> <li>Insurance: 320 digital projects to transform services and improve<br/>performances; showcasing digital innovations in Cardif Lab</li> <li>Expansion of customer journeys within Wealth Management:<br/>&gt; 10 new available digital applications</li> </ul>  | e ardif,<br>lab BNP PARIBAS<br>WEALTH MANAGEMENT  |
| Transversal<br>initiatives         | <ul> <li>International Hackathon 2016: streamlining the customer journey through co-creation with start-ups (8 countries, 96 start-ups)</li> <li>Combining data labs to pool best practices</li> <li>Generalise open innovation with clients, partners, start-ups</li> </ul>                                     | BNP. PARIBAS<br>INTERNATIONAL<br>HACKATHON 2016<br>SALVAACICO-UNDU-ALSI-STUDIES<br>MMI-BELUE-MASIAF-ISTANGE |

# Continued the very good sales and marketing drive Outstanding loans: +9.1%\*, increase in demand in the Eurozone and effect of new partnerships

- Signed new commercial agreements: Electro Dépôt (home appliances) in Spain and strengthened the partnership with Decathlon in Portugal
- Car loans: good business development and signed a business agreement with Honda in France
- Files' digital processing: 1<sup>st</sup> phase of the roll-out of electronic signatures in Central Europe and Belgium
- Revenues: +0.2% vs. 3Q15
  - +0.9% at constant scope and exchange rates: in connection with the rise in volumes and the positioning on products with a better risk profile
  - Revenue growth in particular in Belgium and Italy
- Operating expenses: -0.2% vs. 3Q15
  - +0.9% at constant scope and exchange rates, due to business activity
- Pre-tax income: €411m (+12.9% vs. 3Q15)
  - +13.5% at constant scope and exchange rates
  - Significant decline in the cost of risk

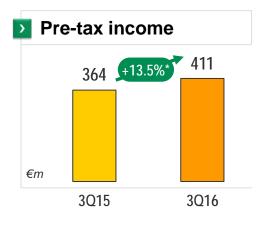
\* At constant scope and exchange rates

27

## Personal Finance - 3Q16

International Financial Services







#### Continued business drive and sharp rise in income



#### International Financial Services Europe-Mediterranean - 3Q16

**Deposits** Deposits: +10.4%\* vs. 3Q15, good growth in all countries Loans: +3.9%\* vs. 3Q15, up in all regions +10.4% 35.4 Digital banking: As 320,000 clients in Turkey 33.1 and BGZOptima has 197,000 clients in Poland €bn As a result of higher volumes and margins 3015 3016 GOI\*\* €m +21.2%\* 245 213 3015 3016 Good business and income growth

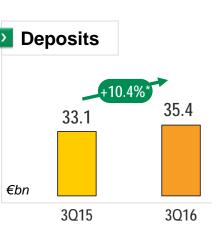


Good business growth

Revenues\*\*: +10.3%\* vs. 3Q15

Operating expenses\*\*: +4.6%\* vs. 3Q15 +1.6%\* excluding the introduction of the banking tax in Poland

- Good control of expenses and effect of cost synergies in Poland
- Pre-tax income\*\*\*: €165m (+24.2%\* vs. 3Q15)
  - Increase in particular in Turkey, margins improvement more than offsetting the higher cost of risk
  - Rise in the contribution from associated companies



#### International Financial Services BancWest - 3Q16

- Successful IPO of First Hawaiian Bank (FHB)
  - 17.4% of the capital placed in the market
  - Full consolidation of the entity maintained
- Very good business drive
  - Deposits: +10.1%\* vs. 3Q15, strong rise in savings and current accounts
  - Loans: +9.2%\* vs. 3Q15, sustained growth in individual and corporate loans
  - Private Banking: +17% increase in assets under management vs. 30.09.15 (\$11.4bn as at 30.09.16)
- Revenues\*\*: +4.4%\* vs. 3Q15
  - Effect of increased volumes partially offset by lower interest rates in the United States between 3Q15 and 3Q16
- Operating expenses\*\*: +8.6%\* vs. 3Q15
  - Increase in compliance costs and costs related to the IPO process of First Hawaiian Bank
  - Strengthening of the commercial set up (Private Banking, corporates, consumer finance)
- Pre-tax income\*\*\*: €210m (-5.5%\* vs. 3Q15)



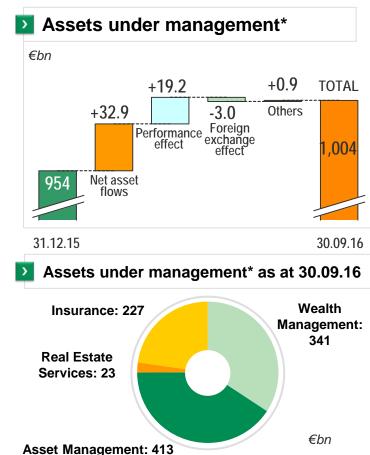
#### Good sales and marketing performances

\* At constant scope and exchange rates; \*\* Including 100% of Private Banking in the United States; \*\*\* Including 2/3 of Private Banking in the United States



### International Financial Services Insurance and WAM - Asset Flows and AuM - 3Q16

- Assets under management\*: €1,004bn as at 30.09.16
  - +9.3% vs. 30.09.15 (+5.2% vs. 31.12.15)
  - Strong asset inflows
  - Largely positive performance effect in 9M16
  - Negative foreign exchange effect in 9M16
- Net asset flows: +€32.9bn as at 30.09.16 (of which +€17.3bn in 3Q16)
  - Wealth Management: strong asset inflows, in particular in France, Italy and Asia
  - Asset Management: good asset inflows, in particular into diversified and bond funds; strong asset inflows this quarter
  - Insurance: good asset inflows in the domestic markets
- Launch of the new BNP Paribas European SME Debt Fund in partnership with Domestic Markets\*\*: €500m in net asset inflows



## >

Good asset inflows across all the business units Record level of assets under management: > €1,000bn

<sup>\*</sup> Including distributed assets; \*\* See slide 19

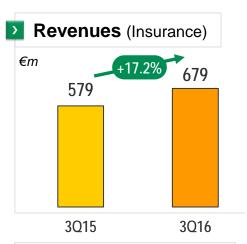
#### International Financial Services Insurance and WAM - 3Q16

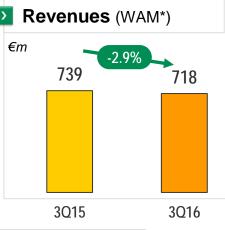
#### Insurance

- Revenues: €679m; +17.2% vs. 3Q15
  - Effect of the rise in the markets vs. decline in 3Q15 and high level of capital gains realised
- Operating expenses: €299m; +7.5% vs. 3Q15
  - As a result of business development
- Pre-tax income: €427m; +28.6% vs. 3Q15

#### Wealth and Asset Management\*

- Revenues: €718m; -2.9% vs. 3Q15
  - Revenues held up in a still lacklustre context
- Operating expenses: €572m; +2.4% vs. 3Q15
  - As a result in particular of the development of Wealth Management
- Pre-tax income: €161m; -16.1% vs. 3Q15





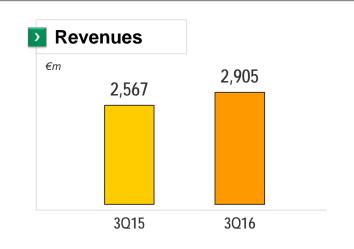


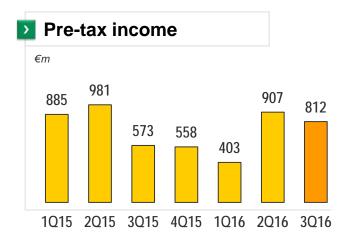
#### Insurance: sharp rise in income WAM: held up in a lacklustre context

\* Asset Management, Wealth Management, Real Estate Services

### Corporate and Institutional Banking - 3Q16 Summary

- Active implementation of the transformation plan
  - On track with the defined timetable
  - Cost saving measures launched in all regions
- Revenues: €2,905m (+13.2% vs. 3Q15)
  - Development of the business
  - Good performance of each of the three business units: Global Markets (+19.7%), Corporate Banking (+9.2%) and Securities Services (+2.9%)
- Operating expenses: €2,022m (+3.5% vs. 3Q15)
  - As a result of business growth
  - Good overall control, effect of the cost saving measures
- Pre-tax income: €812m (+41.7% vs. 3Q15)





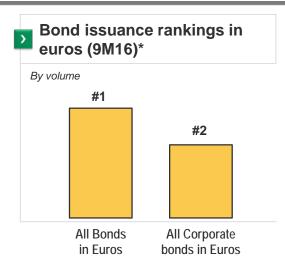


#### Solid business and income growth

### Corporate and Institutional Banking - 3Q16 Business Activity

Global Markets: sustained business this quarter

- Pick-up in client volumes in the interest rate and forex markets
- Bond issuances: #1 for all bonds in euros and #9 for all international bonds\*
- VaR at a very low level this quarter (€28m)
- Securities Services: rise of outstandings
  - Rise of assets under custody (+7.7% vs. 3Q15) and of assets under administration (+13.2% vs. 3Q15)
- Corporate Banking: good business growth
  - Client loans: +4.1% vs. 3Q15, up in all regions
  - Good performances in media-telecoms, real estate and acquisition transactions
  - Cash management: #4 global ranking confirmed\*\*, on boarding of 215 new business groups since the referral agreement signed with RBS\*\*\*







#### Good business development

\* Source: Thomson Reuters 9M16; \*\* Euromoney Survey 2016; \*\*\* RBS selected BNP Paribas as the "referral bank" outside the UK and Ireland; aggregate number of clients as at 15 October since June 2015



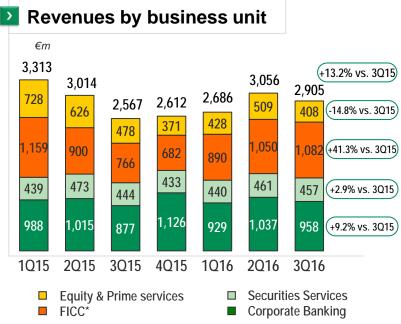
### Corporate and Institutional Banking - 3Q16 Revenues by Business Unit

Global Markets: €1,490m (+19.7% vs. 3Q15)

- FICC: +41.3% vs. 3Q15, good growth in all business segments (reminder: rather lacklustre environment for rates and forex in 3Q15)
- Equity & Prime Services: -14.8% vs. high base 3Q15, less favourable environment in the equity markets this quarter; good development of Prime Services
- Securities Services: €457m (+2.9% vs. 3Q15)
  - In connection with the rise in outstandings
- Corporate Banking: €958m (+9.2% vs. 3Q15)
  - Effect of higher volumes and increased fees (+7.7% vs. 3Q15)
  - Strong rise of revenues in Europe and in the Americas, moderate rise in the Asia Pacific region
  - Continued development of the transaction banking (cash management and trade finance)

#### Good performance across all businesses

\* FVA reminder: 0 in 3Q16 and in 2Q16, -€57m in 1Q16, €0m in 3Q15 and in 2Q15, +€68m in 1Q15







## Good revenue growth of the operating divisions thanks to the integrated and diversified business model

Decrease in the cost of risk

Solid capital generation Fully loaded Basel 3 CET1 ratio at 11.4%





#### **Group Results**

**Division Results** 

#### **9M16 Detailed Results**

Appendix



# Main Exceptional Items - 9M16

|   |       |  | 9M16           | 9M15           |
|---|-------|--|----------------|----------------|
| ٠ | Reven | nues   |                |                |
|   |       | Own credit adjustment and DVA (Corporate Centre)                                       | -€41m          | +€154m         |
|   |       | Capital gain on the sale of Visa Europe shares (Corporate Centre)                      | +€597m         |                |
|   |       | Total exceptional revenue items  | +€556m         | +€154m         |
| ٠ | Opera | ting expenses  |                |                |
|   |       | Simple & Efficient transformation costs (Corporate Centre)                             |                | - €390m        |
|   |       | Restructuring costs* and CIB transformation costs (Corporate Centre)                   | -€407m         | -€117m         |
|   |       | Total exceptional operating expenses items   | <i>-</i> €407m | <i>-</i> €507m |
| • | Other | non operating items  |                |                |
|   |       | Capital gain on the sale of a non-strategic stake**                                    |                | + <b>⊕</b> 4m  |
|   |       | Sale of a 7% stake in Klépierre-Corio (Corporate Centre)                               |                | +€364m         |
|   | •     | Dilution capital gain due to the merger between Klépierre and Corio (Corporate Centre) |                | +€123m         |
|   |       | Total exceptional non operating items  | €0m            | +€581m         |
|   |       |  |                |                |
| • | Total | exceptional items (pre-tax)  | +€149m         | +€228m         |
|   | Tatal |  | <b>27</b> 0    | 070            |
| • | Iotal | exceptional items (after tax)***   | +€272m         | +€278m         |

\* Restructuring costs of LaSer, Bank BGZ, DAB Bank and GE LLD; \*\* CIB-Corporate Banking (€74m), Corporate Centre (€20m); \*\*\* Group share



# BNP Paribas Group - 9M16

|   | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16    | 9M15    | 9M16 /  |
|---|--------|--------|---------|--------|---------|---------|---------|---------|
| €m  |        |        | 3Q15    |        | 2Q16    |         |         | 9M15    |
| Revenues                                      | 10,589 | 10,345 | +2.4%   | 11,322 | -6.5%   | 32,755  | 32,489  | +0.8%   |
| Operating Expenses and Dep.                   | -7,217 | -6,957 | +3.7%   | -7,090 | +1.8%   | -21,934 | -21,848 | +0.4%   |
| Gross Operating Income                        | 3,372  | 3,388  | -0.5%   | 4,232  | -20.3%  | 10,821  | 10,641  | +1.7%   |
| Cost of Risk                                  | -764   | -882   | -13.4%  | -791   | -3.4%   | -2,312  | -2,829  | -18.3%  |
| Operating Income                              | 2,608  | 2,506  | +4.1%   | 3,441  | -24.2%  | 8,509   | 7,812   | +8.9%   |
| Share of Earnings of Equity-Method Entities   | 163    | 134    | +21.6%  | 165    | -1.2%   | 482     | 435     | +10.8%  |
| Other Non Operating Items                     | 9      | 29     | -69.0%  | -81    | n.s.    | -48     | 659     | n.s.    |
| Non Operating Items                           | 172    | 163    | +5.5%   | 84     | n.s.    | 434     | 1,094   | -60.3%  |
| Pre-Tax Income                                | 2,780  | 2,669  | +4.2%   | 3,525  | -21.1%  | 8,943   | 8,906   | +0.4%   |
| Corporate Income Tax                          | -790   | -770   | +2.6%   | -864   | -8.6%   | -2,374  | -2,616  | -9.3%   |
| Net Income Attributable to Minority Interests | -104   | -73    | +42.5%  | -101   | +3.0%   | -309    | -261    | +18.4%  |
| Net Income Attributable to Equity Holders     | 1,886  | 1,826  | +3.3%   | 2,560  | -26.3%  | 6,260   | 6,029   | +3.8%   |
| Cost/Income                                   | 68.2%  | 67.2%  | +1.0 pt | 62.6%  | +5.6 pt | 67.0%   | 67.2%   | -0.2 pt |

• Corporate income tax: average tax rate of 27.9% in 9M16

Positive effect of the low fiscal impact on the capital gain on the sale of Visa Europe shares

# Retail Banking and Services - 9M16

|   | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16    | 9M15    | 9M16 /  |
|---|--------|--------|---------|--------|---------|---------|---------|---------|
| €m  |        |        | 3Q15    |        | 2Q16    |         |         | 9M15    |
| Revenues                                    | 7,735  | 7,582  | +2.0%   | 7,636  | +1.3%   | 22,893  | 22,872  | +0.1%   |
| Operating Expenses and Dep.                 | -4,813 | -4,701 | +2.4%   | -4,681 | +2.8%   | -14,680 | -14,412 | +1.9%   |
| Gross Operating Income                      | 2,922  | 2,881  | +1.4%   | 2,956  | -1.2%   | 8,213   | 8,460   | -2.9%   |
| Cost of Risk                                | -704   | -837   | -15.9%  | -740   | -4.9%   | -2,181  | -2,651  | -17.7%  |
| Operating Income                            | 2,218  | 2,045  | +8.5%   | 2,216  | +0.1%   | 6,032   | 5,808   | +3.8%   |
| Share of Earnings of Equity-Method Entities | 140    | 117    | +19.1%  | 124    | +12.2%  | 400     | 371     | +7.9%   |
| Other Non Operating Items                   | 9      | 20     | -57.0%  | -2     | n.s.    | 15      | 9       | +74.4%  |
| Pre-Tax Income                              | 2,367  | 2,182  | +8.4%   | 2,339  | +1.2%   | 6,447   | 6,188   | +4.2%   |
| Cost/Income                                 | 62.2%  | 62.0%  | +0.2 pt | 61.3%  | +0.9 pt | 64.1%   | 63.0%   | +1.1 pt |
| Allocated Equity (€bn)                      |        |        |         |        |         | 48.8    | 48.4    | +0.9%   |

Including 100% of Private Banking in France (excluding PEL/CEL effects), Italy, Belgium, Luxembourg, at BancWest and TEB for the Revenues to Pre-tax income line items

# Domestic Markets - 9M16

|  | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16   | 9M15   | 9M16 / |
|--|--------|--------|---------|--------|---------|--------|--------|--------|
| €m   |        |        | 3Q15    |        | 2Q16    |        |        | 9M15   |
| Revenues   | 3,923  | 3,920  | +0.1%   | 3,962  | -1.0%   | 11,848 | 11,892 | -0.4%  |
| Operating Expenses and Dep.                        | -2,567 | -2,526 | +1.6%   | -2,449 | +4.8%   | -7,835 | -7,679 | +2.0%  |
| Gross Operating Income                             | 1,356  | 1,394  | -2.7%   | 1,513  | -10.3%  | 4,014  | 4,213  | -4.7%  |
| Cost of Risk                                       | -329   | -419   | -21.6%  | -388   | -15.4%  | -1,116 | -1,342 | -16.8% |
| Operating Income                                   | 1,028  | 975    | +5.5%   | 1,124  | -8.6%   | 2,898  | 2,871  | +0.9%  |
| Share of Earnings of Equity-Method Entities        | 18     | 14     | +30.9%  | 13     | +37.6%  | 41     | 28     | +44.3% |
| Other Non Operating Items                          | 8      | -7     | n.s.    | 2      | n.s.    | 8      | -26    | n.s    |
| Pre-Tax Income                                     | 1,054  | 981    | +7.4%   | 1,140  | -7.5%   | 2,947  | 2,873  | +2.6%  |
| Income Attributable to Wealth and Asset Management | -61    | -71    | -14.2%  | -63    | -3.7%   | -187   | -213   | -12.3% |
| Pre-Tax Income of Domestic Markets                 | 993    | 911    | +9.1%   | 1,076  | -7.7%   | 2,760  | 2,660  | +3.8%  |
| Cost/Income  | 65.4%  | 64.4%  | +1.0 pt | 61.8%  | +3.6 pt | 66.1%  | 64.6%  | +1.5 p |
| Allocated Equity (€bn)                             |        |        |         |        |         | 22.9   | 22.6   | +1.4%  |

Including 100% of Private Banking in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg for the Revenues to Pre-tax income items

#### • Revenues: -0.4% vs. 9M15

- Persistently low interest rate environment
- Decline in financial fees due to an unfavourable market context
- Good growth at BRB and in the specialised businesses (Arval, Leasing Solutions)
- Operating expenses: +2.0% vs. 9M15
  - Impact of the strong rise of the contribution to the Single Resolution Fund
  - Good cost control excluding this effect
- Pre-tax income: +3.8% vs. 9M15
  - Decline in the cost of risk, in particular in Italy

### Domestic Markets French Retail Banking - 9M16 (excluding PEL/CEL effets)

|  | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|--|--------|--------|---------|--------|---------|--------|--------|---------|
| €m   |        |        | 3Q15    |        | 2Q16    |        |        | 9M15    |
| Revenues   | 1,601  | 1,651  | -3.1%   | 1,608  | -0.5%   | 4,853  | 4,994  | -2.8%   |
| Incl. Net Interest Income                          | 923    | 961    | -4.0%   | 900    | +2.6%   | 2,777  | 2,857  | -2.8%   |
| Incl. Commissions                                  | 678    | 690    | -1.7%   | 709    | -4.3%   | 2,076  | 2,136  | -2.8%   |
| Operating Expenses and Dep.                        | -1,178 | -1,172 | +0.4%   | -1,106 | +6.4%   | -3,457 | -3,433 | +0.7%   |
| Gross Operating Income                             | 423    | 479    | -11.6%  | 502    | -15.7%  | 1,396  | 1,560  | -10.6%  |
| Cost of Risk                                       | -72    | -79    | -9.2%   | -72    | -0.8%   | -218   | -255   | -14.6%  |
| Operating Income                                   | 351    | 400    | -12.1%  | 430    | -18.2%  | 1,178  | 1,305  | -9.8%   |
| Non Operating Items                                | 0      | 1      | -94.6%  | 1      | -94.5%  | 2      | 2      | -32.3%  |
| Pre-Tax Income                                     | 351    | 401    | -12.3%  | 430    | -18.3%  | 1,180  | 1,308  | -9.8%   |
| Income Attributable to Wealth and Asset Management | -34    | -41    | -15.9%  | -32    | +5.9%   | -105   | -125   | -16.0%  |
| Pre-Tax Income of French Retail Banking            | 317    | 360    | -11.9%  | 398    | -20.3%  | 1,074  | 1,182  | -9.1%   |
| Cost/Income  | 73.6%  | 71.0%  | +2.6 pt | 68.8%  | +4.8 pt | 71.2%  | 68.8%  | +2.4 pt |
| Allocated Equity (€bn)                             |        |        |         |        |         | 8.6    | 8.3    | +4.2%   |

Including 100% of French Private Banking for the Revenues to Pre-tax income line items (excluding PEL/CEL effects)\*

#### Revenues: -2.8% vs. 9M15

- Net interest income: -2.8%, persistently low interest rate environment
- Fees: -2.8%, decline in financial fees due to an unfavourable market context
- Operating expenses: +0.7% vs. 9M15
  - Good cost control despite the rise in taxes and regulatory costs
- Decrease in the cost of risk

# Domestic Markets French Retail Banking - Volumes

| Average outstandings (€bn) | Outstandings<br>3Q16 | %Var/3Q15 | %Var/2Q16 | Outstandings<br>9M16 | %Var/9M15 |
|----------------------------|----------------------|-----------|-----------|----------------------|-----------|
| LOANS                      | 146.0                | +1.3%     | +2.1%     | 143.4                | -1.0%     |
| Individual Customers       | 77.9                 | -0.2%     | +2.6%     | 76.4                 | -2.1%     |
| Incl. Mortgages            | 67.9                 | +0.0%     | +2.7%     | 66.6                 | -1.9%     |
| Incl. Consumer Lending     | 10.0                 | -0.8%     | +1.3%     | 9.8                  | -1.6%     |
| Corporates                 | 68.1                 | +3.0%     | +1.7%     | 67.0                 | +0.3%     |
| DEPOSITS AND SAVINGS       | 145.4                | +6.5%     | +2.2%     | 141.6                | +4.4%     |
| Current Accounts           | 81.1                 | +22.1%    | +4.9%     | 76.6                 | +22.1%    |
| Savings Accounts           | 58.6                 | -2.1%     | +0.2%     | 58.4                 | -2.8%     |
| Market Rate Deposits       | 5.7                  | -44.5%    | -11.0%    | 6.7                  | -48.1%    |
|                            |                      | %Var/     | %Var/     |                      |           |
| €bn                        | 30.09.16             | 30.09.15  | 30.06.16  |                      |           |
| OFF BALANCE SHEET SAVINGS  |                      |           |           |                      |           |
| Life Insurance             | 85.4                 | +3.4%     | +2.0%     |                      |           |
| Mutual Funds               | 45.0                 | +8.4%     | +6.4%     |                      |           |

- Loans: +1.3% vs. 3Q15, rise in corporate loans; good pick-up in loan origination on individual customers (outstanding loans of individual customers: +2.6% vs. 2Q16)
- Deposits: +6.5% vs. 3Q15, strong growth in current accounts, significant decrease in market rate deposits
- Off balance sheet savings: increase in life insurance and mutual fund outstandings vs. 30.09.15

### Domestic Markets BNL banca commerciale - 9M16

|  | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 / |
|--|-------|-------|---------|-------|---------|--------|--------|--------|
| €m   |       |       | 3Q15    |       | 2Q16    |        |        | 9M15   |
| Revenues   | 741   | 763   | -2.9%   | 749   | -1.2%   | 2,227  | 2,369  | -6.0%  |
| Operating Expenses and Dep.                        | -448  | -446  | +0.5%   | -433  | +3.5%   | -1,342 | -1,353 | -0.8%  |
| Gross Operating Income                             | 293   | 317   | -7.8%   | 317   | -7.6%   | 884    | 1,016  | -13.0% |
| Cost of Risk                                       | -215  | -309  | -30.5%  | -242  | -11.4%  | -731   | -948   | -22.9% |
| Operating Income                                   | 78    | 8     | n.s.    | 74    | +5.0%   | 154    | 68     | n.s    |
| Non Operating Items                                | 0     | 0     | n.s.    | 0     | n.s.    | 0      | -1     | -97.8% |
| Pre-Tax Income                                     | 78    | 8     | n.s.    | 74    | +5.6%   | 154    | 67     | n.s    |
| Income Attributable to Wealth and Asset Management | -9    | -9    | -6.7%   | -9    | -5.6%   | -27    | -30    | -10.0% |
| Pre-Tax Income of BNL bc                           | 70    | -1    | n.s.    | 65    | +7.1%   | 126    | 37     | n.s    |
| Cost/Income  | 60.5% | 58.4% | +2.1 pt | 57.7% | +2.8 pt | 60.3%  | 57.1%  | +3.2 p |
| Allocated Equity (€bn)                             |       |       |         |       |         | 5.8    | 6.5    | -10.3% |

Including 100% of the Italian Private Banking for the Revenues to Pre-tax income line items

#### Revenues: -6.0% vs. 9M15

- Net interest income: -8.0% vs. 9M15, impact of the low interest rate environment and of the repositioning on the better corporate clients
- Fees: -2.1% vs. 9M15, decline in financial fees due to the unfavourable market context
- Operating expenses: -0.8% vs. 9M15
  - Effect of cost reduction measures
- Cost of risk: -22.9% vs. 9M15
  - Continued reduction of the cost of risk
- Pre-tax income: €126m (x3 vs. 9M15)

### Domestic Markets BNL banca commerciale - Volumes

| Average outstandings (€bn) | Outstandings<br>3Q16 | %Var/3Q15 | %Var/2Q16 | Outstandings<br>9M16 | %Var/9M15 |
|----------------------------|----------------------|-----------|-----------|----------------------|-----------|
| LOANS                      | 77.9                 | +0.2%     | +0.3%     | 77.6                 | +0.2%     |
| Individual Customers       | 39.2                 | +0.9%     | +0.3%     | 39.1                 | +1.7%     |
| Incl. Mortgages            | 24.6                 | -1.9%     | -1.0%     | 24.8                 | -0.6%     |
| Incl. Consumer Lending     | 4.2                  | +2.8%     | +1.3%     | 4.1                  | +3.3%     |
| Corporates                 | 38.8                 | -0.5%     | +0.3%     | 38.6                 | -1.2%     |
| DEPOSITS AND SAVINGS       | 38.5                 | +13.9%    | +3.7%     | 37.4                 | +11.9%    |
| Individual Deposits        | 25.8                 | +12.3%    | +2.0%     | 25.3                 | +13.6%    |
| Incl. Current Accounts     | 25.5                 | +12.7%    | +2.1%     | 25.0                 | +14.1%    |
| Corporate Deposits         | 12.6                 | +17.4%    | +7.5%     | 12.1                 | +8.4%     |

| €bn                       | 30.09.16 | %Var/<br>30.09.15 | %Var/<br>30.06.16 |
|---------------------------|----------|-------------------|-------------------|
| OFF BALANCE SHEET SAVINGS |          |                   |                   |
| Life Insurance            | 18.1     | +10.2%            | +2.2%             |
| Mutual Funds              | 13.6     | +10.4%            | +3.3%             |

#### • Loans: +0.2% vs. 3Q15

- Individuals: +0.9% vs. 3Q15, gradual recovery in volumes
- Corporates: -0.5% vs. 3Q15, gradual decrease in the impact of the selective repositioning on the better corporate clients
- Deposits: +13.9% vs. 3Q15
  - Individuals and Corporates: strong rise in current accounts
- Off balance sheet savings: good asset inflows in life insurance, rise in mutual fund outstandings

### Domestic Markets Belgian Retail Banking - 9M16

|  | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 / |
|--|-------|-------|---------|-------|---------|--------|--------|--------|
| €m   |       |       | 3Q15    |       | 2Q16    |        |        | 9M15   |
| Revenues   | 914   | 880   | +3.8%   | 923   | -1.0%   | 2,753  | 2,670  | +3.1%  |
| Operating Expenses and Dep.                        | -575  | -576  | -0.2%   | -555  | +3.5%   | -1,921 | -1,874 | +2.5%  |
| Gross Operating Income                             | 339   | 305   | +11.2%  | 367   | -7.7%   | 833    | 796    | +4.6%  |
| Cost of Risk                                       | -19   | 2     | n.s.    | -49   | -60.7%  | -89    | -33    | n.s    |
| Operating Income                                   | 320   | 306   | +4.3%   | 318   | +0.4%   | 744    | 762    | -2.4%  |
| Non Operating Items                                | 3     | -4    | n.s.    | 4     | -25.4%  | 4      | -16    | n.s    |
| Pre-Tax Income                                     | 323   | 303   | +6.7%   | 323   | +0.1%   | 748    | 746    | +0.3%  |
| Income Attributable to Wealth and Asset Management | -18   | -20   | -11.9%  | -21   | -15.7%  | -53    | -54    | -2.7%  |
| Pre-Tax Income of Belgian Retail Banking           | 305   | 283   | +8.1%   | 302   | +1.2%   | 695    | 692    | +0.5%  |
| Cost/Income  | 62.9% | 65.4% | -2.5 pt | 60.2% | +2.7 pt | 69.8%  | 70.2%  | -0.4 p |
| Allocated Equity (€bn)                             |       |       |         |       |         | 4.7    | 4.5    | +5.8%  |

Including 100% of Belgian Private Banking for the Revenues to Pre-tax income line items

- Revenues: +3.1% vs. 9M15
  - Net interest income: +6.7% vs. 9M15, due to volume growth and margins holding up well
  - Fees: -6.6% vs. 9M15, drop in financial fees due to the unfavourable market environment
- Operating expenses: +2.5% vs. 9M15
  - +0.3% vs. 9M15 excluding the impact of the rise in banking taxes and contributions\*
  - Continued cost containment
- Reminder: cost of risk particularly low in 9M15 (provisions partially offset by write-backs)

\* Including the one-off reimbursement of the Subscription Tax in 2Q15

# Domestic Markets Belgian Retail Banking - Volumes

| Average outstandings (€bn)       | Outstandings<br>3Q16 | %Var/3Q15 | %Var/2Q16 | Outstandings<br>9M16 | %Var/9M15 |
|----------------------------------|----------------------|-----------|-----------|----------------------|-----------|
| LOANS                            | 96.7                 | +5.3%     | +1.1%     | 95.7                 | +5.0%     |
| Individual Customers             | 65.2                 | +5.9%     | +1.1%     | 64.5                 | +6.3%     |
| Incl. Mortgages                  | 46.5                 | +6.2%     | +1.4%     | 46.0                 | +7.2%     |
| Incl. Consumer Lending           | 0.2                  | -1.8%     | -22.6%    | 0.2                  | -47.5%    |
| Incl. Small Businesses           | 18.5                 | +5.2%     | +0.6%     | 18.3                 | +5.1%     |
| Corporates and Local Governments | 31.5                 | +4.1%     | +1.3%     | 31.2                 | +2.4%     |
| DEPOSITS AND SAVINGS             | 118.2                | +7.4%     | +2.3%     | 115.4                | +5.5%     |
| Current Accounts                 | 47.7                 | +21.7%    | +6.3%     | 44.8                 | +17.7%    |
| Savings Accounts                 | 67.0                 | +2.2%     | +1.3%     | 66.3                 | +1.2%     |
| Term Deposits                    | 3.5                  | -33.8%    | -23.1%    | 4.3                  | -25.8%    |

| €bn                       | 30.09.16 | %Var/<br>30.09.15 | %Var/<br>30.06.16 |
|---------------------------|----------|-------------------|-------------------|
| OFF BALANCE SHEET SAVINGS |          |                   |                   |
| Life Insurance            | 24.9     | +0.8%             | -1.6%             |
| Mutual Funds              | 30.1     | -0.7%             | +2.3%             |

#### Loans: +5.3% vs. 3Q15

- Individuals: +5.9% vs. 3Q15, rise in particular of mortgage loans
- Corporates: +4.1% vs. 3Q15, good increase in loans to SMEs
- Deposits: +7.4% vs. 3Q15
  - Individuals and Corporates: strong growth in current accounts

# Domestic Markets: Other Activities - 9M16

|  | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|--|-------|-------|---------|-------|---------|--------|--------|---------|
| €m   |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues   | 669   | 625   | +7.0%   | 681   | -1.9%   | 2,016  | 1,860  | +8.4%   |
| Operating Expenses and Dep.                        | -367  | -332  | +10.4%  | -355  | +3.4%   | -1,114 | -1,019 | +9.4%   |
| Gross Operating Income                             | 302   | 293   | +3.1%   | 327   | -7.6%   | 901    | 841    | +7.2%   |
| Cost of Risk                                       | -23   | -33   | -30.6%  | -25   | -7.4%   | -79    | -105   | -25.3%  |
| Operating Income                                   | 279   | 260   | +7.3%   | 302   | -7.7%   | 822    | 735    | +11.8%  |
| Share of Earnings of Equity-Method Entities        | 13    | 10    | +28.7%  | 8     | +60.2%  | 32     | 17     | +84.6%  |
| Other Non Operating Items                          | 10    | 0     | n.s.    | 3     | n.s.    | 11     | -1     | n.s.    |
| Pre-Tax Income                                     | 301   | 270   | +11.8%  | 312   | -3.5%   | 865    | 752    | +15.1%  |
| Income Attributable to Wealth and Asset Management | 0     | -1    | -63.5%  | -1    | -57.3%  | -2     | -3     | -45.9%  |
| Pre-Tax Income of Other Domestic Markets           | 301   | 269   | +12.1%  | 311   | -3.4%   | 864    | 749    | +15.4%  |
| Cost/Income  | 54.9% | 53.2% | +1.7 pt | 52.1% | +2.8 pt | 55.3%  | 54.8%  | +0.5 pt |
| Allocated Equity (€bn)                             |       |       |         |       |         | 3.8    | 3.4    | +10.8%  |

Including 100% of Private Banking in Luxembourg for the Revenues to Pre-tax income line items

- Scope effect linked to the acquisition of GE Fleet Services Europe (Arval)
- At constant scope and exchange rates vs. 9M15
  - Revenues\*: +3.1%
  - Operating expenses\*: +2.7%
  - Cost of risk\*: -24.6%
  - Pre-tax income\*\*: +9.3%

\* Including 100% of Private Banking in Luxembourg; \*\* Including 2/3 of Private Banking in Luxembourg

### Domestic Markets LRB - Personal Investors

#### Luxembourg Retail Banking (LRB)

| Average outstandings (€bn)       | 3Q16     | %Var/3Q15         | %Var/2Q16         | 9M16 | %Var/9M15 |
|----------------------------------|----------|-------------------|-------------------|------|-----------|
| LOANS                            | 8.4      | +1.2%             | +0.8%             | 8.3  | +1.5%     |
| Individual Customers             | 6.0      | +1.9%             | +0.3%             | 6.0  | +2.2%     |
| Corporates and Local Governments | 2.3      | -0.9%             | +2.3%             | 2.3  | -0.3%     |
| DEPOSITS AND SAVINGS             | 16.9     | +17.3%            | +5.3%             | 16.0 | +13.7%    |
| Current Accounts                 | 7.7      | +16.9%            | +9.7%             | 7.1  | +11.5%    |
| Savings Accounts                 | 8.3      | +34.6%            | +3.9%             | 7.9  | +35.7%    |
| Term Deposits                    | 0.9      | -45.5%            | -13.2%            | 1.0  | -46.9%    |
| €bn                              | 30.09.16 | %Var/<br>30.09.15 | %Var/<br>30.06.16 |      |           |
| OFF BALANCE SHEET SAVINGS        |          |                   |                   |      |           |
| Life Insurance                   | 0.9      | +4.7%             | +2.6%             |      |           |
| Mutual Funds                     | 1.7      | -3.4%             | +2.8%             |      |           |

#### Loans vs. 3Q15: increase in mortgage loans

Deposits vs. 3Q15: increase in sight deposits and savings accounts particularly in the corporate client segment

#### Personal Investors

>

| Average outstandings (€bn)                                     | 3Q16        | %Var/3Q15         | %Var/2Q16         | 9M16        | %Var/9M15      |
|--|-------------|-------------------|-------------------|-------------|----------------|
| LOANS<br>DEPOSITS  | 0.5<br>20.1 | -1.6%<br>-2.8%    | -3.4%<br>+2.5%    | 0.5<br>19.8 | +1.4%<br>-1.2% |
| €bn  | 30.09.16    | %Var/<br>30.09.15 | %Var/<br>30.06.16 |             |                |
| ASSETS UNDER MANAGEMENT<br>European Customer Orders (millions) | 77.1<br>4.0 | +8.5%<br>-10.7%   | +4.3%<br>-6.3%    |             |                |

 Deposits vs. 3Q15: evolution of rates on deposits to very low levels in Germany and development of off balance sheet savings; good level of new client acquisition

Assets under management vs. 3Q15: positive asset inflows and effect of the rise of financial markets

 Individual client orders vs. 30.06.16: decline this quarter in the volume of stock orders in Germany

### Domestic Markets Arval - Leasing Solutions



| Average outstandings (€bn)           | 3Q16  | %Var*/3Q15 | %Var*/2Q16 | 9M16 | %Var*/9M15 |
|--------------------------------------|-------|------------|------------|------|------------|
| Consolidated Outstandings            | 13.6  | +13.6%     | +2.4%      | 13.4 | +13.3%     |
| Financed vehicles ('000 of vehicles) | 1,001 | +11.0%     | +1.6%      | 987  | +10.8%     |

- Consolidated outstandings: +13.6%\* vs. 3Q15, good growth in all regions
- Financed fleet: +11.0%\* vs. 3Q15, now over 1 million financed vehicles, very good sales and marketing drive

#### Leasing Solutions

| Average outstandings (€bn) | 3Q16 | %Var*/3Q15 | %Var*/2Q16 | 9M16 | %Var*/9M15 |
|----------------------------|------|------------|------------|------|------------|
| Consolidated Outstandings  | 16.6 | +5.7%      | +4.1%      | 16.5 | +4.1%      |

 Consolidated outstandings: +5.7%\* vs. 3Q15, good growth in the outstandings of the core portfolio and continued reduction of the non-core portfolio

\* At constant scope and exchange rates



# International Financial Services - 9M16

|   | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16   | 9M15   | 9M16 / |
|---|--------|--------|---------|--------|---------|--------|--------|--------|
| €m  |        |        | 3Q15    |        | 2Q16    |        |        | 9M15   |
| Revenues                                    | 3,946  | 3,799  | +3.9%   | 3,813  | +3.5%   | 11,454 | 11,392 | +0.5%  |
| Operating Expenses and Dep.                 | -2,319 | -2,242 | +3.4%   | -2,303 | +0.7%   | -7,063 | -6,931 | +1.9%  |
| Gross Operating Income                      | 1,627  | 1,558  | +4.5%   | 1,510  | +7.8%   | 4,391  | 4,461  | -1.6%  |
| Cost of Risk                                | -376   | -417   | -9.7%   | -355   | +5.9%   | -1,071 | -1,311 | -18.4% |
| Operating Income                            | 1,251  | 1,141  | +9.7%   | 1,155  | +8.3%   | 3,320  | 3,150  | +5.4%  |
| Share of Earnings of Equity-Method Entities | 122    | 103    | +17.5%  | 111    | +9.2%   | 360    | 344    | +4.9%  |
| Other Non Operating Items                   | 1      | 27     | -96.9%  | -4     | n.s.    | 7      | 35     | -80.3% |
| Pre-Tax Income                              | 1,373  | 1,272  | +8.0%   | 1,262  | +8.8%   | 3,687  | 3,528  | +4.5%  |
| Cost/Income                                 | 58.8%  | 59.0%  | -0.2 pt | 60.4%  | -1.6 pt | 61.7%  | 60.8%  | +0.9 p |
| Alocated Equity (€bn)                       |        |        |         |        |         | 25.9   | 25.7   | +0.4%  |

- Foreign exchange effect due in particular to the depreciation of the British Pound, the Turkish lira and the Brazilian real
- At constant scope and exchange rates vs. 9M15
  - Revenues: +2.5%
  - Operating expenses: +3.7%
  - Cost of risk: -15.2%
  - Pre-tax income: +7.0%

#### International Financial Services Personal Finance - 9M16

|   | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 / |
|---|-------|-------|---------|-------|---------|--------|--------|--------|
| €m  |       |       | 3Q15    | 2Q16  |         |        |        | 9M15   |
| Revenues                                    | 1,177 | 1,174 | +0.2%   | 1,168 | +0.8%   | 3,493  | 3,500  | -0.2%  |
| Operating Expenses and Dep.                 | -544  | -545  | -0.2%   | -547  | -0.4%   | -1,700 | -1,735 | -2.1%  |
| Gross Operating Income                      | 632   | 629   | +0.5%   | 621   | +1.8%   | 1,794  | 1,764  | +1.7%  |
| Cost of Risk                                | -240  | -287  | -16.2%  | -248  | -3.3%   | -710   | -867   | -18.1% |
| Operating Income                            | 392   | 342   | +14.6%  | 373   | +5.2%   | 1,084  | 897    | +20.8% |
| Share of Earnings of Equity-Method Entities | 18    | 22    | -14.1%  | -8    | n.s.    | 24     | 54     | -55.7% |
| Other Non Operating Items                   | 0     | 0     | +36.3%  | -1    | n.s.    | 0      | 0      | -45.3% |
| Pre-Tax Income                              | 411   | 364   | +12.9%  | 364   | +12.8%  | 1,108  | 951    | +16.5% |
| Cost/Income                                 | 46.3% | 46.4% | -0.1 pt | 46.8% | -0.5 pt | 48.7%  | 49.6%  | -0.9 p |
| Allocated Equity (€bn)                      |       |       |         |       |         | 4.9    | 4.5    | +9.7%  |

• Foreign exchange effect due in particular to the depreciation of the Brazilian real and the British Pound

- BRL vs. EUR\*: +8.6% vs. 3Q15, +9.4% vs. 2Q16, -11.3% vs. 9M15
- GBP vs. EUR\*: -15.6% vs. 3Q15, -7.5% vs. 2Q16, -9.3% vs. 9M15
- At constant scope and exchange rates vs. 9M15
  - Revenues: +1.8%, in connection with the rise in volumes and the positioning on products with a better risk profile
  - Operating expenses: +0.2%, good cost containment
  - Cost of risk: -15.9%, effect of low interest rates and of the positioning on products with a better risk profile
  - Associated companies: -44.7%, depreciation of the shares of a subsidiary
  - Pre-tax income: +18.1%

\* Average rates

#### International Financial Services Personal Finance - Volumes and risks

|  | Outstandings | s %Var/3Q15    |   | %Var/2Q16      |   | Outstandings | %Var/9M15      |   |
|--|--------------|----------------|---|----------------|---|--------------|----------------|---|
| Average outstandings (€bn)   | 3Q16         | historical     | at constant<br>scope and<br>exchange<br>rates | historical     | at constant<br>scope and<br>exchange<br>rates | 9M16         | historical     | at constant<br>scope and<br>exchange<br>rates |
| TOTAL CONSOLIDATED OUTSTANDINGS<br>TOTAL OUTSTANDINGS UNDER MANAGEMENT (1) | 63.7<br>73.7 | +8.6%<br>+7.0% |   | +2.1%<br>+1.7% |   | 62.2<br>72.3 | +7.1%<br>+6.4% |   |

(1) Including 100% of outstandings of subsidiaries not fully owned as well as of all partnerships

• Very good sales and marketing drive

#### Cost of risk/outstandings

| Annualised cost of risk/outstandings<br>as at beginning of period | 3Q15  | 4Q15   | 1Q16  | 2Q16  | 3Q16  |
|---|-------|--------|-------|-------|-------|
| France  | 1.51% | 1.60%  | 2.23% | 1.62% | 1.35% |
| Italy   | 2.23% | 2.54%  | 0.94% | 1.84% | 1.17% |
| Spain   | 1.90% | 1.96%  | 0.40% | 1.04% | 1.72% |
| Other Western Europe  | 1.94% | 1.57%  | 0.91% | 1.35% | 1.28% |
| Eastern Europe  | 1.62% | 2.30%  | 0.57% | 0.22% | 0.77% |
| Brazil  | 6.46% | 10.70% | 7.76% | 5.65% | 6.89% |
| Others  | 2.31% | 2.58%  | 1.20% | 2.03% | 2.15% |
| Personal Finance  | 2.00% | 2.16%  | 1.49% | 1.64% | 1.54% |

#### International Financial Services Europe-Mediterranean - 9M16

|  | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|--|-------|-------|---------|-------|---------|--------|--------|---------|
| €m   |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues   | 659   | 617   | +6.8%   | 616   | +6.9%   | 1,883  | 1,889  | -0.3%   |
| Operating Expenses and Dep.                        | -413  | -404  | +2.3%   | -429  | -3.7%   | -1,274 | -1,263 | +0.9%   |
| Gross Operating Income                             | 245   | 213   | +15.4%  | 187   | +31.1%  | 609    | 626    | -2.7%   |
| Cost of Risk                                       | -127  | -112  | +14.3%  | -87   | +46.6%  | -310   | -370   | -16.1%  |
| Operating Income                                   | 118   | 101   | +16.6%  | 100   | +17.6%  | 298    | 256    | +16.6%  |
| Non Operating Items                                | 48    | 44    | +7.7%   | 49    | -2.9%   | 149    | 127    | +17.4%  |
| Pre-Tax Income                                     | 166   | 145   | +13.9%  | 149   | +10.9%  | 447    | 383    | +16.9%  |
| Income Attributable to Wealth and Asset Management | 0     | -1    | -57.5%  | -1    | -47.4%  | -2     | -2     | -33.2%  |
| Pre-Tax Income of Europe-Mediterranean             | 165   | 145   | +14.3%  | 149   | +11.1%  | 446    | 380    | +17.2%  |
| Cost/Income  | 62.7% | 65.5% | -2.8 pt | 69.6% | -6.9 pt | 67.7%  | 66.9%  | +0.8 pt |
| Allocated Equity (€bn)                             |       |       |         |       |         | 5.2    | 5.4    | -4.2%   |

Including 100% of Turkish Private Banking for the Revenue to Pre-tax income line items

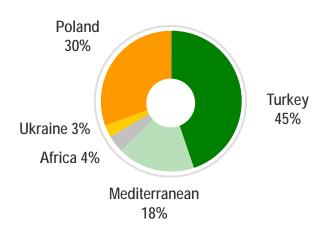
- Foreign exchange effect due in particular to the depreciation of the Turkish lira
  - TRY vs. EUR\*: -4.0% vs. 3Q15, -1.2% vs. 2Q16, -9.4% vs. 9M15
- At constant scope and exchange rates vs. 9M15
  - Revenues: +6.1%
  - Operating expenses: +5.8% (+3.2% excluding the introduction of the banking tax in Poland)
  - Cost of risk: -10.1%
  - Non operating items: rise in the contribution from associated companies in Asia
  - Pre-tax income: +27.2%

### International Financial Services Europe-Mediterranean - Volumes and Risks

|                            | Outstandings | %Var/3Q15      |   | %Var/2Q16      |   | Outstandings | %Var/9M15      |   |
|----------------------------|--------------|----------------|---|----------------|---|--------------|----------------|---|
| Average outstandings (€bn) | 3Q16         | historical     | at constant<br>scope and<br>exchange<br>rates | historical     | at constant<br>scope and<br>exchange<br>rates | 9M16         | historical     | at constant<br>scope and<br>exchange<br>rates |
| LOANS<br>DEPOSITS          | 38.7<br>35.4 | +0.2%<br>+6.9% |   | +0.6%<br>+2.5% |   | 38.4<br>34.7 | -1.0%<br>+2.8% |   |



Geographic distribution of 3Q16 outstanding loans



#### Cost of risk/outstandings

| Annualised cost of risk / outstandings<br>as at beginning of period | 3Q15  | 4Q15  | 1Q16  | 2Q16  | 3Q16  |
|---|-------|-------|-------|-------|-------|
| Turkey  | 1.30% | 1.28% | 1.20% | 1.29% | 1.82% |
| Ukraine   | 8.68% | 2.51% | 1.40% | 0.59% | 4.62% |
| Poland  | 0.36% | 0.43% | 0.42% | 0.67% | 0.44% |
| Others  | 0.79% | 1.09% | 1.30% | 0.40% | 0.89% |
| Europe-Mediterranean  | 1.13% | 1.01% | 1.00% | 0.89% | 1.29% |

- TEB: a solid and well capitalised bank
- 13.7% solvency ratio\* as at 30.06.16
- Largely self financed
- 1.3% of the Group's commitments\*\* as at 30.06.16
- Limited exposure to Turkish government bonds
- 1.7% of the Group's pre-tax income (1H16)

\* Capital Adequacy Ratio (CAR); \*\* Gross commitments, both on and off balance sheet, and unweighted



#### International Financial Services BancWest - 9M16

|  | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|--|-------|-------|---------|-------|---------|--------|--------|---------|
| €m   |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues   | 728   | 702   | +3.8%   | 688   | +5.8%   | 2,190  | 2,099  | +4.3%   |
| Operating Expenses and Dep.                        | -501  | -465  | +7.9%   | -482  | +4.1%   | -1,517 | -1,401 | +8.3%   |
| Gross Operating Income                             | 227   | 237   | -4.3%   | 207   | +9.9%   | 673    | 699    | -3.7%   |
| Cost of Risk                                       | -14   | -19   | -26.3%  | -23   | -37.7%  | -62    | -54    | +14.0%  |
| Operating Income                                   | 213   | 218   | -2.3%   | 184   | +15.8%  | 611    | 644    | -5.2%   |
| Non Operating Items                                | 1     | 25    | -96.6%  | 1     | +42.8%  | 12     | 29     | -59.5%  |
| Pre-Tax Income                                     | 214   | 243   | -12.1%  | 184   | +15.9%  | 622    | 673    | -7.5%   |
| Income Attributable to Wealth and Asset Management | -4    | -3    | +28.8%  | -3    | +7.3%   | -11    | -7     | +45.6%  |
| Pre-Tax Income of Bancwest                         | 210   | 240   | -12.6%  | 181   | +16.1%  | 612    | 666    | -8.1%   |
| Cost/Income  | 68.8% | 66.2% | +2.6 pt | 70.0% | -1.2 pt | 69.3%  | 66.7%  | +2.6 pt |
| Allocated Equity (€bn)                             |       |       |         |       |         | 6.2    | 6.3    | -1.2%   |

Including 100% of U.S Private Banking for the Revenues to Pre-tax income line items

- Limited USD vs. EUR\* foreign exchange effect: -0.4% vs. 3Q15, +1.2% vs. 2Q16, ~stable vs. 9M15
- Revenues: +5.2%\*\* vs. 9M15
  - Effect of the increase in volumes partially offset by lower interest rates in the United States
  - Positive impact of capital gains
- Operating expenses: +9.1%\*\* vs. 9M15
  - +8.1%\*\* excluding the increase in regulatory costs\*\*\* and non recurring costs related to the IPO of First Hawaiian Bank
  - Strengthening of the commercial set up
- Pre-tax income: -4.9%\*\* vs. 9M15

\* Average rates; \*\* At constant scope and exchange rates; \*\*\* CCAR and Intermediate Holding Company



#### International Financial Services BancWest - Volumes

|                            | Outstandings | %Var/      |   | %Var/      |   | Outstandings | %Var/      |   |
|----------------------------|--------------|------------|---|------------|---|--------------|------------|---|
| Average outstandings (€bn) | 3Q16         | historical | at constant<br>scope and<br>exchange<br>rates | historical | at constant<br>scope and<br>exchange<br>rates | 9M16         | historical | at constant<br>scope and<br>exchange<br>rates |
| LOANS                      | 61.2         | +8.8%      | +9.2%   | +3.8%      | +2.6%   | 59.8         | +8.1%      | +8.2%   |
| Individual Customers       | 26.8         | +4.6%      | +5.0%   | +2.9%      | +1.7%   | 26.4         | +4.7%      | +4.9%   |
| Incl. Mortgages            | 10.8         | +5.6%      | +6.0%   | +4.3%      | +3.1%   | 10.6         | +2.6%      | +2.7%   |
| Incl. Consumer Lending     | 16.0         | +3.9%      | +4.3%   | +1.9%      | +0.7%   | 15.9         | +6.2%      | +6.3%   |
| Commercial Real Estate     | 17.0         | +14.7%     | +15.2%  | +6.1%      | +4.9%   | 16.4         | +12.8%     | +12.9%  |
| Corporate Loans            | 17.3         | +10.1%     | +10.5%  | +3.1%      | +1.9%   | 16.9         | +9.1%      | +9.3%   |
| DEPOSITS AND SAVINGS       | 65.3         | +9.6%      | +10.1%  | +6.2%      | +5.0%   | 62.9         | +7.1%      | +7.2%   |
| Deposits Excl. Jumbo CDs   | 55.5         | +8.2%      | +8.6%   | +4.8%      | +3.6%   | 54.0         | +7.4%      | +7.5%   |

- Loans: +9.2%\* vs. 3Q15
  - Increase in individual and corporate loans
- Deposits: +10.1%\* vs. 3Q15
  - Good growth in current and savings accounts

\* At constant scope and exchange rates

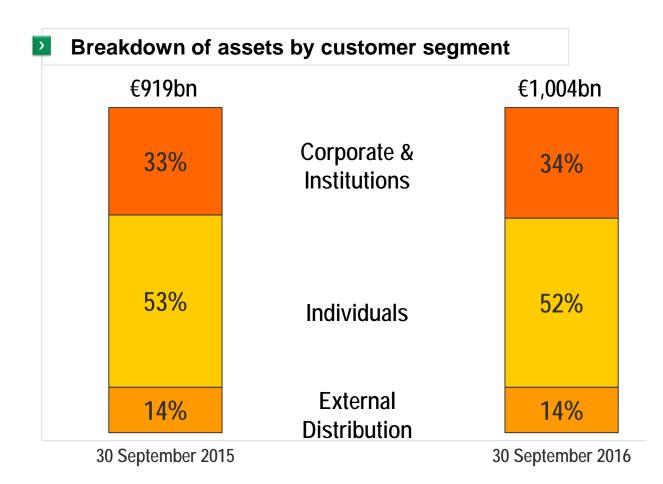
### International Financial Services Insurance and WAM<sup>\*</sup> - Business

|                               | 30.09.16     | 30.09.15   | %Var/<br>30.09.15 | 30.06.16    | %Var/<br>30.06.16 |
|-------------------------------|--------------|------------|-------------------|-------------|-------------------|
| Assets under management (€bn) | <u>1,004</u> | <u>919</u> | <u>+9.3%</u>      | <u>967</u>  | +3.8%             |
| Asset Management              | 413          | 372        | +11.1%            | 393         | +5.1%             |
| Wealth Management             | 341          | 316        | +8.0%             | 331         | +2.9%             |
| Real Estate Services          | 23           | 21         | +7.3%             | 22          | +2.7%             |
| Insurance                     | 227          | 210        | +8.1%             | 220         | +3.1%             |
|                               |              |            |                   |             |                   |
|                               | 3Q16         | 3Q15       | %Var/<br>3Q15     | 2Q16        | %Var/<br>2Q16     |
| Net asset flows (€bn)         | <u>17.3</u>  | <u>6.6</u> | <u>n.s.</u>       | <u>13.4</u> | +29.2%            |
| Asset Management              | 13.6         | 3.5        | n.s.              | 8.2         | +64.9%            |
| Wealth Management             | 2.3          | 1.2        | +89.1%            | 3.6         | -36.7%            |
| Real Estate Services          | 0.3          | 0.3        | -15.2%            | 0.3         | +5.0%             |
| Insurance                     | 1.2          | 1.5        | -22.7%            | 1.3         | -9.7%             |

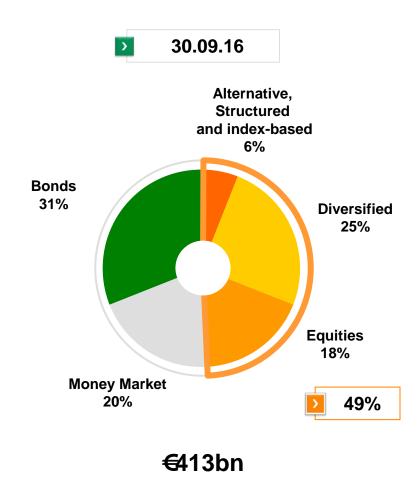
- Assets under management: +3.8% vs. 30.06.2016
- In 3Q16
  - Positive net asset flows (+€17.3bn)
  - Positive performance effect (+€21.6bn)
  - Negative foreign exchange effect (-€2.3bn)

\* Wealth and Asset Management

### International Financial Services - Insurance & WAM Breakdown of Assets by Customer Segment



#### International Financial Services - Asset Management Breakdown of Managed Assets



### International Financial Services Insurance - 9M16

|   | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16  | 9M15  | 9M16 /  |
|---|-------|-------|---------|-------|---------|-------|-------|---------|
| €m  |       |       | 3Q15    |       | 2Q16    |       |       | 9M15    |
| Revenues                                    | 679   | 579   | +17.2%  | 611   | +11.1%  | 1,745 | 1,716 | +1.7%   |
| Operating Expenses and Dep.                 | -299  | -278  | +7.5%   | -278  | +7.5%   | -886  | -854  | +3.7%   |
| Gross Operating Income                      | 380   | 301   | +26.2%  | 333   | +14.2%  | 860   | 862   | -0.2%   |
| Cost of Risk                                | 3     | 2     | +30.6%  | 1     | n.s.    | 3     | -2    | n.s.    |
| Operating Income                            | 383   | 304   | +26.2%  | 334   | +14.9%  | 863   | 860   | +0.3%   |
| Share of Earnings of Equity-Method Entities | 44    | 28    | +54.1%  | 54    | -18.4%  | 153   | 130   | +17.2%  |
| Other Non Operating Items                   | 0     | 0     | n.s.    | 0     | n.s.    | -3    | 1     | n.s.    |
| Pre-Tax Income                              | 427   | 332   | +28.6%  | 387   | +10.2%  | 1,013 | 992   | +2.1%   |
| Cost/Income                                 | 44.0% | 48.0% | -4.0 pt | 45.5% | -1.5 pt | 50.7% | 49.8% | +0.9 pt |
| Allocated Equity (€bn)                      |       |       |         |       |         | 7.4   | 7.3   | +1.3%   |

- Technical reserves: +6.0% vs. 9M15
- Revenues: +1.7% vs. 9M15
  - High level of capital gains realised but impact of the decline in the markets in the first half of the year
  - Reminder: booking of part of the revenues at mark-to-market
- Operating expenses: +3.7% vs. 9M15
  - Increase in regulatory costs
- Very good performance of associated companies

### International Financial Services Wealth and Asset Management - 9M16

|   | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|---|-------|-------|---------|-------|---------|--------|--------|---------|
| €m  |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues                                    | 718   | 739   | -2.9%   | 743   | -3.4%   | 2,183  | 2,223  | -1.8%   |
| Operating Expenses and Dep.                 | -572  | -558  | +2.4%   | -577  | -0.9%   | -1,715 | -1,703 | +0.7%   |
| Gross Operating Income                      | 146   | 181   | -19.3%  | 166   | -11.9%  | 468    | 520    | -10.0%  |
| Cost of Risk                                | 3     | -1    | n.s.    | 3     | +4.6%   | 9      | -18    | n.s.    |
| Operating Income                            | 149   | 180   | -17.1%  | 169   | -11.6%  | 477    | 502    | -5.0%   |
| Share of Earnings of Equity-Method Entities | 12    | 10    | +21.8%  | 13    | -8.1%   | 33     | 32     | +1.4%   |
| Other Non Operating Items                   | 0     | 2     | n.s.    | 0     | n.s.    | 0      | 5      | n.s.    |
| Pre-Tax Income                              | 161   | 191   | -16.1%  | 181   | -11.5%  | 509    | 539    | -5.6%   |
| Cost/Income                                 | 79.6% | 75.5% | +4.1 pt | 77.6% | +2.0 pt | 78.6%  | 76.6%  | +2.0 pt |
| Allocated Equity (€bn)                      |       |       |         |       |         | 2.1    | 2.2    | -5.2%   |

- Revenues: -1.8% vs. 9M15
  - Held up well in an unfavourable market context
- Operating costs: +0.7% vs. 9M15
  - Good cost containment
- Pre-tax income: €509m (-5.6% vs. 9M15)
  - Very strong return on equity

# Corporate and Institutional Banking - 9M16

|   | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|---|--------|--------|---------|--------|---------|--------|--------|---------|
| €m  |        |        | 3Q15    |        | 2Q16    |        |        | 9M15    |
| Revenues                                    | 2,905  | 2,567  | +13.2%  | 3,056  | -4.9%   | 8,648  | 8,894  | -2.8%   |
| Operating Expenses and Dep.                 | -2,022 | -1,955 | +3.5%   | -2,115 | -4.4%   | -6,395 | -6,481 | -1.3%   |
| Gross Operating Income                      | 883    | 612    | +44.3%  | 942    | -6.2%   | 2,253  | 2,413  | -6.6%   |
| Cost of Risk                                | -74    | -40    | +85.8%  | -46    | +62.2%  | -148   | -150   | -1.5%   |
| Operating Income                            | 809    | 572    | +41.4%  | 896    | -9.7%   | 2,105  | 2,263  | -6.9%   |
| Share of Earnings of Equity-Method Entities | 2      | 2      | -26.8%  | 13     | -86.1%  | 12     | 23     | -49.7%  |
| Other Non Operating Items                   | 1      | -2     | n.s.    | -2     | n.s.    | 4      | 154    | -97.2%  |
| Pre-Tax Income                              | 812    | 573    | +41.7%  | 907    | -10.5%  | 2,121  | 2,439  | -13.0%  |
| Cost/Income                                 | 69.6%  | 76.2%  | -6.6 pt | 69.2%  | +0.4 pt | 73.9%  | 72.9%  | +1.0 pt |
| Allocated Equity (€bn)                      |        |        |         |        |         | 22.2   | 21.6   | +2.8%   |

#### Revenues: -2.8% vs. 9M15\*

- Very challenging market environment in Europe at the beginning of the year, partly offset by a good pick-up in business since the 2<sup>nd</sup> quarter
- Operating expenses: -1.3% vs. 9M15
  - Related to the lower business level
  - Effects of the cost saving measures but rise in banking taxes and regulatory costs
- Other non operating items
  - 1Q15 reminder: one-off capital gain from the sale of a non-strategic equity investment (€74m) and high capital gains on day-to-day business operations

\* -1.4% excluding FVA, FVA: -€57m in 9M16 and +€68m in 9M15



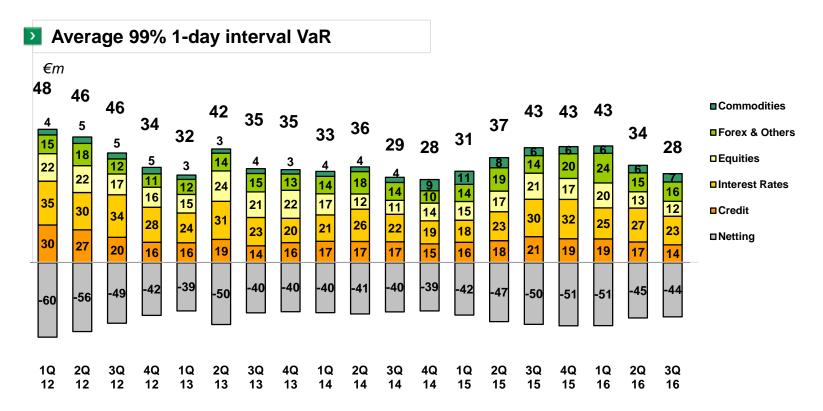
### Corporate and Institutional Banking Global Markets - 9M16

|   | 3Q16   | 3Q15   | 3Q16 /  | 2Q16   | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|---|--------|--------|---------|--------|---------|--------|--------|---------|
| €m  |        |        | 3Q15    |        | 2Q16    |        |        | 9M15    |
| Revenues                                    | 1,490  | 1,245  | +19.7%  | 1,558  | -4.4%   | 4,366  | 4,657  | -6.2%   |
| incl. FICC                                  | 1,082  | 766    | +41.2%  | 1,050  | +3.1%   | 3,022  | 2,825  | +6.9%   |
| incl. Equity & Prime Services               | 408    | 478    | -14.8%  | 509    | -19.9%  | 1,345  | 1,832  | -26.6%  |
| Operating Expenses and Dep.                 | -1,065 | -1,001 | +6.3%   | -1,139 | -6.6%   | -3,388 | -3,525 | -3.9%   |
| Gross Operating Income                      | 425    | 243    | +74.7%  | 419    | +1.6%   | 978    | 1,132  | -13.6%  |
| Cost of Risk                                | 5      | 11     | -55.4%  | -4     | n.s.    | 28     | -84    | n.s.    |
| Operating Income                            | 430    | 254    | +69.2%  | 415    | +3.7%   | 1,006  | 1,048  | -4.0%   |
| Share of Earnings of Equity-Method Entities | 5      | 4      | +9.8%   | 11     | -57.9%  | 12     | 12     | +0.1%   |
| Other Non Operating Items                   | 0      | -2     | n.s.    | -2     | n.s.    | 4      | -4     | n.s.    |
| Pre-Tax Income                              | 435    | 256    | +69.9%  | 424    | +2.7%   | 1,022  | 1,056  | -3.2%   |
| Cost/Income                                 | 71.4%  | 80.4%  | -9.0 pt | 73.1%  | -1.7 pt | 77.6%  | 75.7%  | +1.9 pt |
| Allocated Equity (€bn)                      |        |        |         |        |         | 9.1    | 9.5    | -4.3%   |

#### Revenues: -6.2% vs. 9M15\*

- Very challenging market environment at the beginning of the year
- Good recovery of FICC starting in the 2<sup>nd</sup> quarter
- Lacklustre environment for Equity & Prime Services and high base in 9M15
- Operating expenses: -3.9% vs. 9M15
  - In connection with the business evolution
  - Effects of cost saving measures but rise in banking taxes (SRF, etc.) and regulatory costs (IHC\*\*, CCAR\*\*\*, etc.)
- Cost of risk: net write-back of provisions in 9M16 (+€28m)
  - 2Q15 reminder: provision for one specific file (~-€70m)

### Corporate and Institutional Banking Market Risks - 3Q16



- VaR down to a very low level this quarter\*
  - Strengthening of hedging in the context of Brexit
  - No losses greater than VaR this quarter
  - Reminder: only 14 days of losses greater than VaR since 01.01.2007, *i.e.* less than 2 per year over a long period including the financial crisis, which confirms the soundness of the internal VaR calculation model (1 day, 99%)

\* VaR calculated for the monitoring of market limits

### Corporate and Institutional Banking Corporate Banking - 9M16

|                             | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|-----------------------------|-------|-------|---------|-------|---------|--------|--------|---------|
| €m                          |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues                    | 958   | 877   | +9.2%   | 1,037 | -7.6%   | 2,924  | 2,880  | +1.5%   |
| Operating Expenses and Dep. | -591  | -584  | +1.1%   | -601  | -1.6%   | -1,884 | -1,864 | +1.1%   |
| Gross Operating Income      | 368   | 293   | +25.3%  | 436   | -15.7%  | 1,040  | 1,017  | +2.3%   |
| Cost of Risk                | -79   | -50   | +56.5%  | -42   | +85.5%  | -177   | -69    | n.s.    |
| Operating Income            | 289   | 243   | +18.9%  | 394   | -26.6%  | 863    | 948    | -8.9%   |
| Non Operating Items         | -3    | -1    | n.s.    | 2     | n.s.    | -1     | 170    | n.s.    |
| Pre-Tax Income              | 286   | 242   | +18.1%  | 396   | -27.8%  | 862    | 1,117  | -22.8%  |
| Cost/Income                 | 61.6% | 66.6% | -5.0 pt | 57.9% | +3.7 pt | 64.4%  | 64.7%  | -0.3 pt |
| Allocated Equity (€bn)      |       |       |         |       |         | 12.3   | 11.4   | +8.3%   |

#### • Revenues: +1.5% vs. 9M15

- Good pick-up in business after a lacklustre environment at the beginning of the year
- Up in Europe and the Americas, more lacklustre environment in the Asia Pacific region
- Operating expenses: +1.1% vs. 9M15
  - Good cost containment thanks to the effects of the savings measures
  - Rise in banking taxes (SRF, etc.) and regulatory costs (IHC\*, compliance, etc.)
- Cost of risk at a low level
  - Reminder: net write-back of provisions in 2Q15 (+€55m)
- Other non operating items
  - 9M15 reminder: one-off capital gain from the sale of a non-strategic equity investment (€74m) and high capital gains on day-to-day business operations

\* Intermediate Holding Company

### Corporate and Institutional Banking Securities Services - 9M16

|                             | 3Q16  | 3Q15  | 3Q16 /  | 2Q16  | 3Q16 /  | 9M16   | 9M15   | 9M16 /  |
|-----------------------------|-------|-------|---------|-------|---------|--------|--------|---------|
| €m                          |       |       | 3Q15    |       | 2Q16    |        |        | 9M15    |
| Revenues                    | 457   | 444   | +2.9%   | 461   | -0.9%   | 1,359  | 1,357  | +0.1%   |
| Operating Expenses and Dep. | -367  | -369  | -0.5%   | -374  | -2.0%   | -1,123 | -1,093 | +2.8%   |
| Gross Operating Income      | 90    | 75    | +19.5%  | 87    | +3.7%   | 235    | 264    | -10.8%  |
| Cost of Risk                | 0     | 0     | n.s.    | 1     | -81.7%  | 1      | 3      | -54.8%  |
| Operating Income            | 90    | 75    | +20.0%  | 88    | +2.8%   | 237    | 267    | -11.3%  |
| Non Operating Items         | 1     | 0     | n.s.    | 0     | n.s.    | 1      | -1     | n.s.    |
| Pre-Tax Income              | 91    | 75    | +21.4%  | 87    | +3.8%   | 237    | 266    | -10.9%  |
| Cost/Income                 | 80.3% | 83.0% | -2.7 pt | 81.2% | -0.9 pt | 82.7%  | 80.6%  | +2.1 pt |
| Allocated Equity (€bn)      |       |       |         |       |         | 0.8    | 0.7    | +10.5%  |

|                                      | 30.09.16 | 30.09.15 | %Var/<br>30.09.15 | 30.06.16 | %Var/<br>30.06.16 |
|--------------------------------------|----------|----------|-------------------|----------|-------------------|
| Securities Services                  |          |          |                   |          |                   |
| Assets under custody (€bn)           | 8,521    | 7,912    | +7.7%             | 8,134    | +4.8%             |
| Assets under administration (€on)    | 1,934    | 1,708    | +13.2%            | 1,857    | +4.1%             |
|                                      | 3Q16     | 3Q15     | 3Q16/3Q15         | 2Q16     | 3Q16/2Q16         |
| Number of transactions (in millions) | 20.4     | 17.9     | +13.9%            | 21.5     | -5.3%             |

#### Revenues: +0.1% vs. 9M15

- Growth of outstandings but effect in particular of the decline in the number of fund subscription and redemption transactions
- Operating expenses: +2.8% vs. 9M15
  - Related to the business development plan
  - Rise in banking taxes and regulatory costs

#### Corporate and Institutional Banking Transactions - 3Q16

|           | <ul> <li>France: Air Liquide</li> <li>Refinancing of the Airgas acquisition:</li> <li>USD4.5bn, 5-tranche, Senior Unsecured Notes<br/>to repay a portion of the Bridge Loan Credit Facility<br/>Active Bookrunner</li> <li>EUR3.3bn Rights Issue<br/>Joint Global Coordinator and Joint Bookrunner</li> </ul> | 573770  | Israel: Teva Pharmaceutical Industries Ltd<br>EUR18.5bn equivalent multi-tranche EUR, USD and<br>CHF Bond issue<br>Largest ever bond deal out of the CEEMEA, as well as<br>the 4th largest corporate deal in history<br>Global coordinator and Active Bookrunner<br>July 2016 |  |  |
|-----------|---|---|---|--|--|
|           | September and October 2016<br>Germany: innogy<br>Up to EUR5bn IPO   | MAPFRE AM<br>Asset Management                 | Luxembourg: Mapfre Asset Management<br>Depo & Fund Administration<br>EUR1.6bn asset under custody<br>July 2016  |  |  |
| innogy    | the largest IPO in EMEA since 2011 and the largest IPO<br>in Germany since 2000<br>Joint Bookrunner<br><i>October 2016</i><br>Germany: Siemens  |   | France/China: Veolia Environnement<br>RMB1bn (EUR135m) Bond issue on the Chinese<br>domestic market, the first ever "Panda Bond" issued<br>by a French corporate<br>Financial Advisor<br>September 2016   |  |  |
| SIEMENS   | USD6bn multi-tranche Bond issue<br>Active Bookrunner<br>September 2016  | SANOFI  | France/Vietnam: Sanofi/Vinapharm<br>Sole Financial Advisor to Sanofi on the extension<br>and strengthening of its strategic partnership<br>with Vinapharm   |  |  |
| Henkel    | Germany: Henkel AG & Co. KGaA<br>EUR2.25bn equivalent multi-tranche EUR, USD and GBP<br>Senior Unsecured Bond issue<br>Active Bookrunner<br>September 2016  | <b>国银租赁</b><br>CHINA DEVELOPMENT RANK LEANING | With Viriaphami         September 2016         Hong Kong: China Development Bank Financial         Leasing Co. Ltd         USD799m Hong Kong IPO         Joint Bookrunner   |  |  |
| <b>77</b> | <b>USA/Germany: ZF/TRW</b><br>Exclusive Financial Advisor to ZF TRW on the sale of<br>its Global Engineered Fasteners and Components<br>business to Illinois Tool Works Inc.<br><i>July 2016</i>  | NIRMA   | July 2016<br>India: Nirma Limited<br>USD1.4bn Acquisition of 100% stake in Lafarge India Ltd<br>Joint Financial Advisor<br>July 2016  |  |  |



### Corporate and Institutional Banking Rankings and Awards - 9M16

• Most Innovative Investment Bank for Climate Change and Sustainability Award (The Banker – October 2016)

#### • Global Markets:

- #1 All bonds in EUR and #2 Corporate bonds in EUR (IFR Thomson Reuters, 9M16)
- #9 All International bonds All Currencies and #9 Corporate bonds All Currencies (IFR Thomson Reuters, 9M16)
- Most Innovative Investment Bank for Foreign Exchange (The Banker October 2016)
- Best Prime Broker Innovation (*HFM APAC Awards 2016*)
- Bank of the Year for Interest Rate Derivatives and for Credit Derivatives (Global Capital Derivatives Awards 2016)
- Securities Services:
  - Best Administrator Over \$30 Billion Single Manager (HFM APAC Awards 2016)
- Corporate Banking:
  - #1 EMEA Syndicated Loan Bookrunner by number of deals and #3 by volume (Dealogic, 9M16)
  - # 4 Cash Management Bank Worldwide (Euromoney Cash Management Survey September 2016)
  - #1 European Corporate IG Bond Bookrunner (Dealogic, 9M16)
  - #1 EMEA and #4 worldwide Equity-Linked Bookrunner by number of deals (Dealogic, 9M16)
  - #10 EMEA All ECM Bookrunner (Dealogic, 9M16)



### Corporate Centre - 3Q16

| €m  | 3Q16 | 3Q15 | 2Q16 | 9M16  | 9M15 |
|---|------|------|------|-------|------|
| Revenues  | -45  | 198  | 650  | 1,223 | 759  |
| Operating Expenses and Dep.                                       | -381 | -302 | -295 | -859  | -955 |
| Incl. Restructuring and Transformation Costs                      | -253 | -160 | -108 | -408  | -507 |
| Gross Operating income  | -426 | -103 | 356  | 365   | -196 |
| Cost of Risk  | 13   | -6   | -5   | 17    | -28  |
| Costs related to the comprehensive settlement with US authorities | 0    | 0    | 0    | 0     | 0    |
| Operating Income  | -413 | -109 | 350  | 382   | -224 |
| Share of Earnings of Equity-Method Entities                       | 22   | 14   | 28   | 70    | 41   |
| Other non operating items   | 0    | 11   | -77  | -68   | 497  |
| Pre-Tax Income  | -391 | -84  | 301  | 384   | 314  |

#### Revenues

- Own Credit Adjustment (OCA)\* and own credit risk included in derivatives (DVA)\*: -€202m (+€37m in 3Q15)
- Very good contribution of Principal Investments

#### • Operating expenses

- Restructuring costs related to the acquisitions (LaSer, Bank BGZ, DAB Bank, GE LLD): -€37m (-€34m in 3Q15)
- CIB transformation costs: -€216m (€0m in 3Q15)
- Reminder: Simple & Efficient transformation costs: none (-€126m in 3Q15)

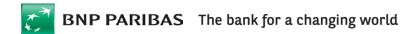
\* Fair value takes into account any change in value attributable to issuer risk relating to the BNP Paribas Group. It is the replacement value of instruments, calculated by discounting the expected liabilities' profile, stemming from derivatives or securities issued by the Bank, using a discount rate corresponding to that of a similar instrument that could be issued by the BNP Paribas Group at the closing date

### **Group Results**

**Division Results** 

**9M16 Detailed Results** 

# Appendix



# Number of Shares and Earnings per Share

#### Number of Shares

| in millions  | 30-Sep-16 | 31-Dec-15 |
|--|-----------|-----------|
| Number of Shares (end of period)                               | 1,246     | 1,246     |
| Number of Shares excluding Treasury Shares (end of period)     | 1,244     | 1,245     |
| Average number of Shares outstanding excluding Treasury Shares | 1,244     | 1,243     |

#### Earnings per Share

| in millions  | 9M16  | 9M15  |
|--|-------|-------|
| Average number of Shares outstanding excluding Treasury Shares   | 1,244 | 1,243 |
| Net income attributable to equity holders  | 6,260 | 6,029 |
| Remuneration net of tax of Undated Super Subordinated Notes  | -264  | -201  |
| Exchange rate effect on reimbursed Undated Super Subordinated Notes  | 125   | -70   |
| Exchange rate effect on reimbursed Undated Super Subordinated Notes Net income attributable to equity holders, after remuneration and exchange rate effect on Undated Super Subordinated Notes |       | 5,758 |
| Net Earnings per Share (EPS) in euros  | 4.92  | 4.63  |



#### Capital Ratios, Book Value per Share and Permanent Shareholders' Equity

#### **Capital Ratios**

|                                | 30-Sep-16 | 31-Dec-15 |
|--------------------------------|-----------|-----------|
| Total Capital Ratio (a)        | 14.4%     | 13.6%     |
| Tier 1 Ratio (a)               | 12.7%     | 12.2%     |
| Common equity Tier 1 ratio (a) | 11.6%     | 11.0%     |

(a) Basel 3 (CRD4), taking into consideration CRR transitory provisions (but with full deduction of goodwill), on risk-weighted assets of € 630 bn as at 31.12.15 and of €630 bn as at 30.09.16. Subject to the provisions of article 26.2 of (EU) regulation n° 575/2013.

#### **Book Value per Share**

| in millions of euros   | 30-Sep-16 | 31-Dec-15 |             |
|--|-----------|-----------|-------------|
| Shareholders' Equity Group share   | 98,711    | 96,269    | (1)         |
| of which changes in assets and liabilities recognised directly in equity (valuation reserve) | 6,673     | 6,736     |             |
| of which Undated Super Subordinated Notes  | 7,740     | 7,855     | (2)         |
| of which remuneration net of tax payable to holders of Undated Super Subordinated Notes      | 103       | 99        | (3)         |
| Net Book Value (a)   | 90,868    | 88,315    | (1)-(2)-(3) |
| Goodwill and intangibles   | 12,957    | 13,421    |             |
| Tangible Net Book Value (a)  | 77,911    | 74,894    |             |
| Number of Shares excluding Treasury Shares (end of period) in millions                       | 1,244     | 1,245     | _           |
| Book Value per Share (euros)   | 73.1      | 70.9      |             |
| of which book value per share excluding valuation reserve (euros)                            | 67.7      | 65.5      |             |
| Net Tangible Book Value per Share (euros)  | 62.7      | 60.2      | _           |

(a) Excluding Undated Super Subordinated Notes and remuneration net of tax payable to holders of Undated Super Subordinated Notes

#### Permanent Shareholders' Equity Group share, not revaluated

| in millions of euros   | 30-Sep-16 | 31-Dec-15 |             |
|--|-----------|-----------|-------------|
| Net Book Value   | 90,868    | 88,315    | (1)         |
| of which changes in assets and liabilities recognised directly in equity (valuation reserve) | 6,673     | 6,736     | (2)         |
| of which projected dividend distribution   | 2,748     | 2,875     | (3)         |
| Permanent shareholders' equity, not revaluated (a)   | 81,447    | 78,704    | (1)-(2)-(3) |
| Tangible permanent shareholders' equity, not revaluated (a)                                  | 68,490    | 65,283    |             |
| (a) Excluding Undated Super Subordinated Notes and after estimated distribution              |           |           |             |



# Return on Equity

#### Return on Equity

>

|   | 30-Sep-16 | 31-Dec-15 |
|---|-----------|-----------|
| Return on Equity excluding exceptional items (a)          | 9.8%      | 9.2%      |
| Return on Tangible Equity excluding exceptional items (a) | 11.7%     | 11.1%     |

(a) Excluding one-off items (see slide 37 of 3Q 2016 results and slide 5 of FY 2015 results). SRF and systemic taxes are not annualised.

#### 9M16 Calculation of Return on Equity

| in millions of euros  | 9M16   |     |
|---|--------|-----|
| Net income Group share  | 6,260  | (1) |
| Exceptional items (after tax)   | 272    | (2) |
| Contribution to the Single Resolution Fund (SRF) and systemic banking taxes   | -586   | (3) |
| UK systemic banking tax (a)   | -57    | (4) |
| Annualised net income Group share excluding exceptional items, with contribution to SRF and systemic banking taxes not annualised (b) | 8,122  | (5) |
| Annualised remuneration net of tax of Undated Super Subordinated Notes  | -351   | _   |
| Exchange rate effect on reimbursed Undated Super Subordinated Notes   | 125    |     |
| Restated net income Group share used for the calculation of ROE / ROTE  | 7,896  |     |
| Average permanent shareholders' equity, not revaluated (c)  | 80,748 | _   |
| ROE excluding exceptional items   | 9.8%   | _   |
| Average tangible permanent shareholders' equity, not revaluated (d)   | 67,559 | _   |
| ROTE excluding exceptional items  | 11.7%  | _   |

a) Estimated amount to be paid in 4Q16; b) Including the estimated amount of the UK systemic tax to be paid; (5) = 4/3 \* [(1) - (2) - (3)] + (3) + (4)

c) Average Permanent shareholders' equity: average of beginning of the year and end of the period, including notably annualised net income excluding exceptional items.

(Permanent Shareholders' equity = Shareholders' equity attributable to shareholders - changes in assets and liabilities recognised directly in equity - Undated Super Subordinated Notes - remuneration net of tax payable to holders of Undated Super Subordinated Notes - projected dividend distribution)

d) Average Tangible permanent shareholders' equity: average of beginning of the year and end of the period including notably annualised net income excluding exceptional items. (Tangible permanent shareholders' equity = permanent shareholders' equity - goodwill - intangible assets)



# A Solid Financial Structure

#### Doubtful loans/gross outstandings

|   | 30-Sep-16 | 31-Dec-15 |
|---|-----------|-----------|
| Doubtful Ioans (a) / Loans (b)  | 3.8%      | 4.0%      |
| (a) Doubtful loans to customers and credit institutions excluding repos, netted of guarantees |           |           |
| (b) Gross outstanding loans to customers and credit institutions excluding repos              |           |           |

#### Coverage ratio

| 30.8 | 30.7 |
|------|------|
| 27.2 | 26.9 |
| 88%  | 88%  |
|      | 27.2 |

(a) Gross doubtful loans, balance sheet and off-balance sheet, netted of guarantees and collaterals

(b) Specific and on a portfolio basis

#### Immediately available liquidity reserve

| €bn   | 30-Sep-16 | 31-Dec-15 |
|---|-----------|-----------|
| Immediately available liquidity reserve (counterbalancing capacity) (a) | 326       | 266       |
|   |           |           |

(a) Liquid market assets or eligible to central banks taking into account prudential standards, notably US standards, minus intra-day payment systems needs



# Ratio Common Equity Tier 1

#### Basel 3 fully loaded common equity Tier 1 ratio\* (Accounting capital to prudential capital reconciliation) >

| €bn  | 30-Sep-16 | 30-Jun-16 |
|--|-----------|-----------|
| Consolidated Equity                                    | 103.2     | 101.4     |
| Undated super subordinated notes                       | -7.7      | -8.0      |
| 2016 Project of dividend distribution                  | -2.7      | -1.9      |
| Regulatory adjustments on equity                       | -2.9      | -3.6      |
| Regulatory adjustments on minority interests           | -2.4      | -2.3      |
| Goodwill and intangible assets                         | -13.2     | -13.3     |
| Deferred tax assets related to tax loss carry forwards | -0.9      | -1.0      |
| Other regulatory adjustments                           | -1.1      | -0.9      |
| Common Equity Tier One capital                         | 72.2      | 70.4      |
| Risk-weighted assets                                   | 633       | 636       |
| Common Equity Tier 1 Ratio                             | 11.4%     | 11.1%     |

\* CRD4, taking into account all the rules of the CRD4 with no transitory provisions. Subject to the provisions of article 26.2 of (EU) regulation n°575/2013; "Including Prudent Valuation Adjustment



# Wholesale Medium/Long-Term Funding

- 2016 MLT funding programme of €25bn
- Wholesale MLT funding structure breakdown: €136bn as at 30.09.16 Additional Tier 1: €1.3bn issued\* (excluding TLTRO) Reminder: success of the AT1 issuance in USD on 23 March, €bn Tier One\*\*\*: 8 325 investors across Europe, Americas and Asia, \$1.5bn, perpetual Non Call 5, coupon of 7.625% Other subordinated debt: 18 Tier 2: €4.5bn issued\* Senior Mid-swap +198 bp on average, average maturity of ~10 years\*\* secured: 24 Senior debt: €16 0bn issued\* Average maturity of 6.1 years, mid-swap +54 bp on average Senior Of which €6.0bn of senior unsecured debt eligible to the 2.5% MREL as at 01.01.2019 unsecured: 86 Of which €500m issued in Covered Bond at 7 years, mid-swap -10 bp by BNP Paribas Fortis in October 2016

# Issuance programme proceeding well despite volatile markets in the first half of the year

\* As at 17 October 2016; \*\* Including the Tier 2 prefunding of €750m issued in November 2015; \*\*\* Debt qualified prudentially as Tier 1 booked as subordinated debt or as equity

# Cost of Risk on Outstandings (1/2)

#### **Cost of risk/Customer loans at the beginning of the period** (in annualised bp)

|   | 2013  | 2014  | 1Q15  | 2Q15  | 3Q15  | 4Q15  | 2015  | 1Q16  | 2Q16  | 3Q16  |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Domestic Markets*                                     |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 340.5 | 335.2 | 338.4 | 338.3 | 341.5 | 338.4 | 339.2 | 341.4 | 341.1 | 347.2 |
| Cost of risk (€m)                                     | 1,848 | 2,074 | 490   | 433   | 419   | 471   | 1,812 | 399   | 388   | 329   |
| Cost of risk (in annualised bp)                       | 54    | 62    | 58    | 51    | 49    | 56    | 53    | 47    | 46    | 38    |
| FRB*  |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 147.1 | 143.4 | 145.6 | 145.2 | 146.1 | 142.1 | 144.7 | 142.9 | 142.0 | 145.4 |
| Cost of risk (€m)                                     | 343   | 402   | 89    | 87    | 79    | 88    | 343   | 73    | 72    | 72    |
| Cost of risk (in annualised bp)                       | 23    | 28    | 24    | 24    | 22    | 25    | 24    | 21    | 20    | 20    |
| BNL bc*   |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 80.1  | 78.1  | 77.5  | 76.8  | 77.6  | 77.6  | 77.4  | 77.3  | 76.9  | 78.1  |
| Cost of risk (€m)                                     | 1,205 | 1,398 | 321   | 318   | 309   | 300   | 1,248 | 274   | 242   | 215   |
| Cost of risk (in annualised bp)                       | 150   | 179   | 166   | 166   | 159   | 155   | 161   | 142   | 126   | 110   |
| BRB*  |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 87.7  | 88.4  | 90.1  | 90.8  | 92.0  | 93.0  | 91.5  | 95.0  | 96.1  | 97.4  |
| Cost of risk (€m)                                     | 142   | 131   | 34    | 2     | -2    | 52    | 85    | 21    | 49    | 19    |
| Cost of risk (in annualised bp)                       | 16    | 15    | 15    | 1     | -1    | 22    | 9     | 9     | 20    | 8     |
|   |       |       |       |       |       |       |       |       |       |       |

\*With Private Banking at 100%

>

# Cost of Risk on Outstandings (2/2)

#### **Cost of risk/Customer loans at the beginning of the period** (in annualised bp)

|   | 2013  | 2014  | 1Q15  | 2Q15  | 3Q15  | 4Q15  | 2015  | 1Q16  | 2Q16  | 3Q16  |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| BancWest*   |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 41.8  | 43.3  | 50.5  | 57.1  | 55.7  | 56.8  | 55.0  | 60.1  | 58.0  | 61.1  |
| Cost of risk (€m)                                     | 54    | 50    | 19    | 16    | 19    | -4    | 50    | 25    | 23    | 14    |
| Cost of risk (in annualised bp)                       | 13    | 12    | 15    | 11    | 14    | -3    | 9     | 16    | 16    | 9     |
| Europe-Mediterranean*                                 |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 28.5  | 30.0  | 37.6  | 40.0  | 39.6  | 38.0  | 38.8  | 38.6  | 39.0  | 39.5  |
| Cost of risk (€m)                                     | 272   | 357   | 150   | 109   | 112   | 96    | 466   | 96    | 87    | 127   |
| Cost of risk (in annualised bp)                       | 95    | 119   | 159   | 109   | 113   | 101   | 120   | 100   | 89    | 129   |
| Personal Finance                                      |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 45.2  | 51.3  | 56.9  | 56.5  | 57.4  | 57.1  | 57.0  | 59.4  | 60.6  | 62.3  |
| Cost of risk (€m)                                     | 1,098 | 1,095 | 292   | 288   | 287   | 309   | 1,176 | 221   | 248   | 240   |
| Cost of risk (in annualised bp)                       | 243   | 214   | 205   | 204   | 200   | 216   | 206   | 149   | 164   | 154   |
| CIB - Corporate Banking                               |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 106.0 | 105.3 | 113.6 | 118.8 | 118.7 | 114.9 | 116.5 | 117.9 | 118.2 | 120.4 |
| Cost of risk (€m)                                     | 437   | 131   | 73    | -55   | 50    | 69    | 138   | 55    | 42    | 79    |
| Cost of risk (in annualised bp)                       | 41    | 12    | 26    | -18   | 17    | 24    | 12    | 19    | 14    | 26    |
| Group**   |       |       |       |       |       |       |       |       |       |       |
| Loan outstandings as of the beg. of the quarter (€bn) | 644.5 | 647.2 | 682.0 | 709.9 | 710.9 | 692.7 | 698.9 | 703.2 | 702.2 | 717.5 |
| Cost of risk (€m)                                     | 3,801 | 3,705 | 1,044 | 903   | 882   | 968   | 3,797 | 757   | 791   | 764   |
| Cost of risk (in annualised bp)                       | 59    | 57    | 61    | 51    | 50    | 56    | 54    | 43    | 45    | 43    |

\* With Private Banking at 100%; \*\* Including cost of risk of market activities, Investment Solutions (until end 2014), International Financial Services and Corporate Centre



# Basel 3\* Risk-Weighted Assets

Basel 3\* risk-weighted assets: €633bn (€636bn as at 30.06.16)

Decrease in risk-weighted assets on the back of foreign exchange effect

