

# **BNP PARIBAS** BNP Paribas Contingent Convertible USD AT1

February 2024



## Disclaimer

The figures included in this presentation are unaudited.

As a reminder, on 2 May 2023, BNP Paribas reported restated quarterly series for 2022 to reflect for each quarter: (i) the application of IFRS 5 relating to disposal groups of assets and liabilities held for sale, following the sale of Bank of the West on 1 February 2023; (ii) the application of IFRS 17 (Insurance Contracts) and the application of IFRS 9 for insurance entities, effective 1 January 2023; (iii) the application of IAS 29 (Financial Reporting in Hyperinflationary Economies) to Türkiye, effective 1 January 2022; and (iv) the internal transfers of activities and results at Global Markets and Commercial & Personal Banking in Belgium. The quarterly series for 2022 have been restated for these effects as if they had occurred on 1 January 2022. Furthermore, on 11 December 2023, BNP Paribas reported restated quarterly series for 2022 and 2023 to reflect the internal transfer of activities within Global Markets, a transfer without effects on the business line's total results. On 31 January 2024, BNP Paribas reported a restatement of 9M23 distributable Net Income to reflect the reclassification of exceptional items as extraordinary items. This presentation reflects all the aforementioned restatements.

This presentation includes forward-looking statements based on current beliefs and expectations about future events. Forward-looking statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future events, operations, products and services, and statements regarding future performance and synergies. Forward-looking statements are not guarantees of future performance and are subject to inherent risks, uncertainties and assumptions about BNP Paribas and its subsidiaries and investments, developments of BNP Paribas and its subsidiaries, banking industry trends, future capital expenditures and acquisitions, changes in economic conditions globally, or in BNP Paribas' principal local markets, the competitive market and regulatory factors. Those events are uncertain; their outcome may differ from current expectations which may in turn significantly affect expected results. Actual results may differ materially from those projected or implied in these forward-looking statements. Any forward-looking statement contained in this presentation speaks as of the date of this presentation.

BNP Paribas undertakes no obligation to publicly revise or update any forward-looking statements in light of new information or future events. It should be recalled in this regard that the Supervisory Review and Evaluation Process is carried out each year by the European Central Bank, which can modify each year its capital adequacy ratio requirements for BNP Paribas.

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The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding. The alternative performance measures are defined in the press release published jointly with this presentation.





# ADDITIONAL TIER 1 PROPOSED TRANSACTION

**STRONG SOLVENCY & FUNDING** 

2023 HIGHLIGHTS

OUTLOOK

APPENDIX

## Rationale for the Offering and Transaction Highlights

USD Convertible Additional Tier 1 issuance of a Eurozone Leader

## **Rationale of the offering**

 Opting for US\$ AT1 issuances with a contingent conversion clause ("<u>US\$</u> <u>AT1 CoCos</u>") that would be accounted for as debt, would allow the Group to maintain the balance of the FX position post BoW disposal.

## **Transaction highlights**

- Fixed rate perpetual NC 7.5 structure with 5.125% CET1 trigger and conversion clause
- USD 144A/RegS offering
- Expected ratings Ba1/BBB-/BBB (Moody's / S&P / Fitch)
- CET1 ratio of 13.2% (€92.9bn) as at 31 December 2023, headroom of €56.8bn over 5.125% trigger



## Additional Tier 1

## Risks and Mitigants

Risks	Mitigants
Potential of conversion	<ul> <li>Significant distance to trigger: €56.8bn as at 31 December 2023</li> <li>Floor price set at a 30% discount to share price at issue date</li> </ul>
Restriction of coupon payment	<ul> <li>High amount of distributable items: €37.6bn of retained earnings as at 31 Dec. 2022</li> <li>Strong earnings generation capacity</li> <li>Distance to MDA restrictions based on 2023 SREP of €17.2bn as at 2 January 2024<sup>1</sup></li> </ul>
Discretionary non-cumulative coupon	<ul> <li>It is the Issuer's current intention that, whenever exercising its discretion to declare ordinary share dividends, or its discretion to cancel interest on the Notes, the Issuer will take into account, among other factors, the relative ranking of these instruments in the capital structure<sup>2</sup></li> <li>Very limited amount of total AT1 coupon relative to the Bank's pre-tax income</li> </ul>
Interest-rate risk	<ul> <li>Reset fixed to fixed at first call date and every 5 year thereafter</li> <li>Optional redemption on First Call Date and every 5 year thereafter</li> </ul>

1. See slide 20 for detailed calculations; 2. Under the Conditions, however, Interest Amounts on the Notes could conceivably be cancelled while holders of the Issuer's shares continue to receive dividends



## Additional Tier 1 Structural Features (1/3)

Issuer	BNP Paribas
Issuer Ratings	Aa3 / A+ / AA- (M/S/F)
Instrument:	Perpetual Fixed Rate Resettable Additional Tier 1 Contingent Convertible Notes
Expected Issue Ratings:	Ba1 / BBB- / BBB (M/S/F)
Settlement Date:	T + 5 / February 22, 2024
First Call Date:	August 22, 2031
Maturity:	Perpetual NC7.5
Size:	USD[•]
IPT:	[●]% area
Ranking:	The Notes constitute "obligations" under French law. It is the intention of the Issuer that the proceeds of the issue of the Notes be treated at issuance for regulatory purposes as Additional Tier 1 Capital. The Notes are deeply subordinated notes of the Issuer issued pursuant to the provisions of Article L.228- 97 of the French <i>Code de commerce</i> . Subject as provided in sub-paragraphs (ii) and (iii) below, the obligations of the Issuer in respect of principal and interest of the Qualifying Notes constitute direct, unsecured and Deeply Subordinated Obligations of the Issuer and rank <i>pari passu</i> and without any preference among themselves and rateably with all other present or future Deeply Subordinated Obligations of the Issuer, but shall be subordinated to the present and future <i>prets participatifs</i> granted to the Issuer and present and future <i>tires participatifs</i> . Eligible Subordinated Obligations and Unsubordinated Obligations issued by the Issuer, as more fully described in Condition 4.1 ( <i>Ranking of Qualifying Notes</i> ). Subject as provided in sub-paragraph (iii) below, should the Notes be Notes Disqualified as Own Funds, they will no longer constitute Deeply Subordinated Obligations, and will constitute direct, unconditional, unsecured and subordinated obligations (in accordance with Paragraph 5° of Article L.613-30-31 of the French Monetary and Financial Code created by Ordinance No.2020-1636 dated December 21, 2020 relating to the resolution regime in the banking sector implementing Article 48(7) of the BRRD under French law) of the Issuer and rank and will rank <i>pari passu</i> (a) among themselves and (b) with any and all instruments that have (or will have) such rank (including for the avoidance of doubt instruments issued on or after December 28, 2020 initially treated as Tier 2 Capital and which subsequently lost such treatment), as more fully described in Condition 4.2 ( <i>Ranking of Notes Disqualified as OWn Funds</i> ). Should the Notes be Notes Disqualified as AT1 but Qualified as Tier 2, they will no l



## Additional Tier 1 Structural Features (2/3)

Coupon/Day count:	Fixed rate of [•]% per annum calculated on their principal amount from (and including) the Issue Date to (but excluding) the First Call Date. Thereafter, the interest rate will be reset every five (5) years to a fixed rate based on the then-applicable CMT Rate + the initial margin of [•] bps (no step-up). Interest is payable semi-annually in arrears in equal installments on February 22 and August 22 in each year, commencing on August 22, 2024. 30/360, Unadjusted.
Reset Date:	The First Call Date and every Interest Payment Date which falls on or about five (5), or a multiple of five (5), years after the First Call Date.
Interest Cancellation:	Coupon payment is at the full discretion of the Issuer and is subject to Distributable Items and Maximum Distributable Amount limits. Coupon cancellation if so required by the Relevant Regulator, based on its assessment of the financial and solvency situation of the Issuer. Non-cumulative.
Trigger Event:	Common Equity Tier 1 Ratio of the Group is equal to or less than 5.125%.
Conversion upon Trigger Event:	Upon a Trigger Event, the Notes shall be converted, in whole and not in part, into new fully paid Ordinary Shares of the Issuer (or, if a sponsored American Depository Receipt ("ADR") program is in place in respect of the Issuer's shares and the Noteholders elect, ADRs) (the "Conversion Shares") at the Conversion Ratio, on the Conversion Date specified in the Conversion Notice. The Conversion Date shall occur without delay upon the occurrence of a Trigger Event, and in any event not later than one month (or such shorter period as the Relevant Regulator may require) following the occurrence of the Trigger Event, in accordance with the requirements set out in Article 54 of the CRR in effect as at the Issue Date. On the Conversion Date, the Issuer will deliver the Conversion Shares to the Conversion Shares Depository (or another relevant recipient, as applicable) to whom the Noteholders will send the Conversion Shares to the Conversion Shares Depository (or another relevant recipient) on the Conversion Date, all of the Issuer's delivery of the Conversion Shares to the Conversion Shares Depository (or another relevant recipient) on the Conversion Date, all of the Issuer's obligations to the Noteholders under the Notes shall be irrevocably and automatically discharged and under no circumstances shall such relevant recipient, as applicable) for the delivery to them of Conversion Shares.
Conversion Ratio:	If the Current Market Price of an Ordinary Share is capable of being determined in accordance with the definition thereof, the lower of (i) the Calculation Amount divided by the Current Market Price of an Ordinary Share and (ii) the Maximum Conversion Ratio in effect on the Conversion Notice Date; or (2) If the Current Market Price of an Ordinary Share is not capable of being determined as per paragraph (1), the Maximum Conversion Ratio in effect on the Conversion Notice Date.
Maximum Conversion Ratio:	24.4474 Ordinary Shares per each Calculation Amount in principal amount of the Notes (being the Calculation Amount divided by the initial Floor Price, rounded down to the nearest integral multiple of 0.0001 Ordinary Share), subject to adjustment from time to time pursuant to Condition 6.6 (Adjustments to the Maximum Conversion Ratio).
Floor Price:	Means (i) (initially) US\$40.9041 per Share <sup>1</sup> (being 37.976064 euros per Share (corresponding to 70% of the arithmetic average of the daily Volume Weighted Average Prices of an Ordinary Share on each of the five (5) consecutive Trading Days immediately preceding the date hereof), converted into U.S. dollars at the Prevailing Rate on 13 February 2024 and rounded up to the nearest integral multiple of US\$0.0001), or (ii) (upon any adjustment to the Maximum Conversion Ratio pursuant to Condition 6.6 (Adjustments to the Maximum Conversion Ratio) at any time, such amount as is equal to the Calculation Amount divided by the Maximum Conversion Ratio in effect at such time.
Statutory write-down or conversion:	By its acquisition of the Notes, each Noteholder (which includes any current or future holder of a beneficial interest in the Notes) acknowledges, accepts, consents and agrees to be bound by the effect of the exercise of the Bail-in or Loss Absorption Power by the Relevant Resolution Authority.

1. Corresponding to 70% of the arithmetic average of the daily Volume Weighted Average Prices of an Ordinary Share

on each of the five (5) consecutive Trading Days immediately preceding the date hereof.



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## Additional Tier 1 Structural Features (3/3)

Substitution and Variation:	Following the occurrence of a Special Event (i.e., a Tax Event or a Capital Event), the Issuer may, at any time, without the consent of the Noteholders which may otherwise be required under the Conditions, (at its option but subject to Condition 7.8 ( <i>Conditions to Redemption, Purchase, Substitution or Variation</i> )), at any time, subject to having given no less than fifteen (15) nor more than forty five (45) calendar days' notice to the Noteholders (which notice shall be irrevocable) and to the Fiscal Agent, either (x) substitute new notes for the Notes whereby such new notes shall replace the Notes or (y) vary the terms of the Notes, so that the Notes may become or remain Compliant Securities. Compliant Securities are securities issued directly or indirectly by the Issuer that have terms that, inter alia, comply with the then-current requirements of the Relevant Regulator in relation to Additional Tier 1 Capital and that are not otherwise materially less favorable to the Noteholders than the terms of the relevant Notes.
Issuer Optional Redemption on any Reset Date:	August 22, 2031 ("First Call Date") and each of the Optional Redemption Dates, at the principal amount of the Notes, together with accrued interest thereon, subject to the Conditions to Redemption and Purchase.
Tax Event or Capital Event:	The Issuer may redeem the Notes, in whole but not in part, at their principal amount together with accrued interest thereon in case of a Tax Event (Withholding Tax Event, Gross-up Event or Tax Deduction Event) or a Capital Event (exclusion of all or part of the aggregate outstanding nominal amount of the Notes from the own funds of the Group as a result of a change in the Relevant Rules), subject to the Conditions to Redemption and Purchase.
Waiver of Set-Off:	No Noteholder may at any time exercise or claim any and all rights of or claims for deduction, set-off, netting, compensation, retention or counterclaim arising directly or indirectly under or in connection with any such Note (the "Waived Set-Off Rights") against any right, claim, or liability the Issuer has or may have or acquire against such Noteholder, directly or indirectly, howsoever arising (and, for the avoidance of doubt, including all such rights, claims and liabilities arising under or in relation to any and all agreements or other instruments of any sort or any non-contractual obligations, in each case whether or not relating to such Note) and each such Noteholder shall be deemed to have waived all Waived Set-Off Rights to the fullest extent permitted by applicable law in relation to all such actual and potential rights, claims and liabilities.
Taxation:	Gross-up of interest payment in the event a payment of interest by the Issuer in respect of the Notes is subject to French Taxes by way of withholding or deduction (save in certain exceptions and subject to Distributable Items and Maximum Distributable Amount limits).
Target Market:	Eligible counterparties and professional clients only, each as defined in the Directive 2014/65/EU (as amended, "MiFID II"), the FCA Handbook Conduct of Business Sourcebook and Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 ("UK MiFIR"), as applicable.
Governing Law/Form:	New York law, except the Status of the Notes and the anti-dilution Adjustments clauses (French law) / Registered book-entry form through DTC, Euroclear and Clearstream.
Listing/Denominations/Sales restrictions	Euronext Paris/ USD200k + USD1k/ 144A/RegS.
Global Coordinator and Sole Bookrunner:	BNP Paribas Securities Corp.
Joint Leads / No books:	[•]



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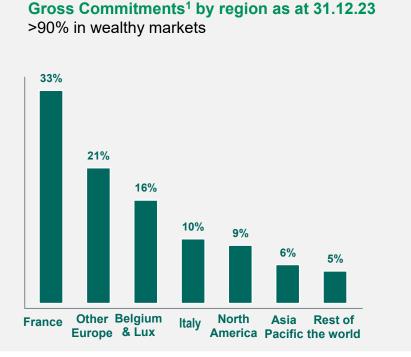
## ADDITIONAL TIER 1 PROPOSED TRANSACTION

# **STRONG SOLVENCY & FUNDING**

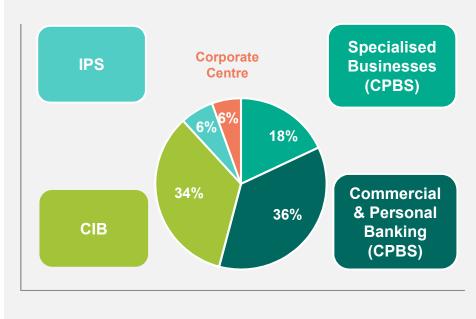
2023 HIGHLIGHTS OUTLOOK APPENDIX

## A Business Model Well Diversified by Country and Business

No country, business or industry concentration



#### Basel 3 risk-weighted assets<sup>2</sup> by business as at 31.12.23



- A balanced business model: a clear competitive advantage in terms of revenues & risk diversification
- An integrated business model fueled by cooperation between Group Businesses
- Strong resilience in changing environment

1. Total gross commitments, on and off balance sheet, unweighted of €1,816bn as at 31.12.23; 2. CRD 5



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### A solid financial structure

#### CET1 ratio: 13.2%<sup>1</sup> as at 31.12.23 (-20 bps vs. 30.09.23)

- 4Q23 result after taking a 60% payout ratio into account, net of the change in riskweighted assets: +0 bp
- Effect of the adjustment related to the distributable Net Income: -20 bps
- Other effects are limited overall on the ratio

#### Reminder: +90 bps vs. 31.12.22

- Closing of the sale of Bank of the West on 01.02.23, net of share buy back programme and redeployed capital: +100 bps
- Effect of the adjustment related to the distributable Net Income: -30 bps
- 2023 result after taking a 60% payout ratio into account, net of the change in riskweighted assets and their optimisation: +30 bps
- Impact of the application of IFRS 17 and updating of models and regulations in 1Q23: -10 bps
- 13.4%13.2%Effect of the<br/>adjustment of<br/>distributable<br/>Net Income:<br/>-20 bps30.09.23

• Other effects are limited overall on the ratio

Leverage ratio<sup>2:</sup> 4.6% as at 31.12.23 (reminder: 2025 objective of 4.3%)

#### High Liquidity Coverage Ratio<sup>3</sup>: 148% as at 31.12.23

High-quality liquid assets (HQLA) (€403bn as at 31.12.23)

- 68% in deposits at central banks
- 32% in debt securities, mostly "level 1"

Immediately available liquidity reserve<sup>4</sup>: €474bn as at 31.12.23

- Room to manoeuvre >1 year in terms of wholesale funding
- o/w €271bn in central bank deposits

1. CRD 5; including IFRS 9 transitional arrangements; see slide 13; 2. Calculated in accordance with Regulation (EU) n°2019/876; 3. LCR at the end of the period calculated in accordance with Regulation (CRR) 575/2013, Art. 451a; 4. Liquid market assets or eligible assets in central banks (counterbalancing capacity), taking into account prudential standards, notably US standards, minus intra-day payment system needs



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Liquidity: a diversified base of deposits and disciplined, prudent and proactive management

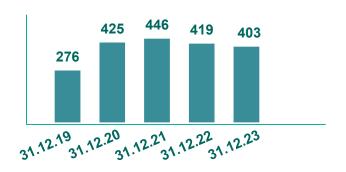
## Favourable positioning and integrated & diversified model supporting stability of resources

- Base of deposits supported by the Group's diversification, its long-term approach to clients, and its leading positions in flows
  - #1 European in cash management #1 in securities services in EMEA – #1 private bank in the Eurozone
  - Deposits diversified by geographies, entities and currencies: CPBF (25%), CPBB (17%), other Commercial & Personal Banking (19%), Global Banking (24%), Securities Services (11%) and IPS (5%)
  - Deposits diversified by client segment: 45% from retail deposits, of which ~2/3 insured, 43% from corporates, of which 19% operational, and 12% from financial clients<sup>1</sup>, of which 82% operational

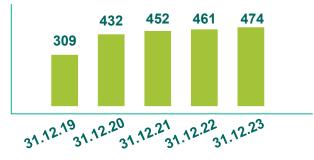
#### Prudent and proactive management

- Measures and monitoring done at various levels (consolidated, sub-consolidated and by entity): by currencies, on horizons from 1 day to 20+ years, using internal and regulatory metrics, and based on normal and stressed conditions
- Indicators integrated into the operating management of business lines (budgetary process, customer follow-up, origination, pricing, etc.)





 Change in immediately available liquidity reserve<sup>2</sup> (€bn)



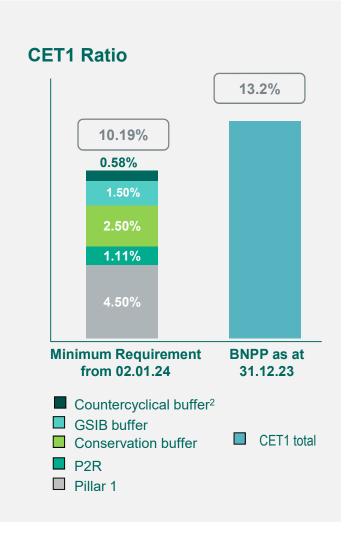
1. Excluding non-operational deposits under one month; 2. Liquid market assets or eligible assets in central banks (counterbalancing capacity), taking into account prudential standards, notably US standards, minus intra-day payment system needs



## 31.12.23 - CET1 ratio well above requirement

• **CET1 ratio requirement<sup>1</sup> as of 02.01.24** (2023 Supervisory Review and Evaluation Process (SREP)): **10.19% of RWA** 

- Of which Pillar 2 requirement (P2R) of 1.11%
- Of which Conservation buffer of 2.50% and G-SIB buffer of 1.50%
- Of which Countercyclical capital buffer of 0.58%
- Excluding Pillar 2 guidance (P2G), non public
- CET1 ratio of 13.2% as at 31.12.23, 300 bps above 02.01.2024 regulatory requirement



1. See Press Release on the notification by the ECB of 2023 SREP, issued on 1 December 2023; 2. Countercyclical capital buffer of 58 bps as at 02.01.24



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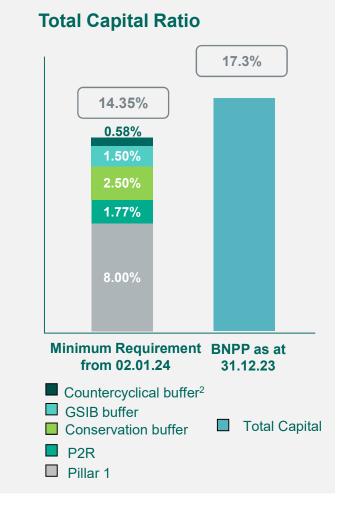
## 31.12.23 - Total Capital ratio well above requirement

• Total capital ratio requirement<sup>1</sup> (2022 Supervisory Review and Evaluation Process (SREP)): 14.35% of RWA as of 02.01.24

- Of which Pillar 2 requirement (P2R) of 1.77%
- Of which Conservation buffer of 2.50% and G-SIB buffer of 1.50%
- Of which Countercyclical capital buffer of 0.58%
- Excluding Pillar 2 guidance (P2G), non public
- Total capital ratio of 17.3% as at 31.12.23, ~295bps above 02.01.24 regulatory requirement

#### AT1 and Tier 2 at 4.4% of RWA

- Of which Additional Tier 1 layer at 2.1%
- Of which Tier 2 layer at 2.3%



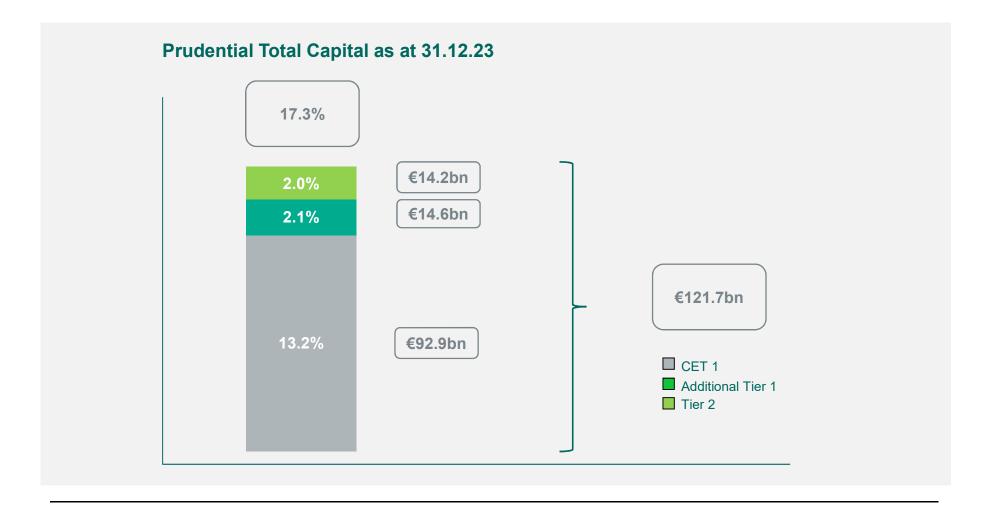
1. See Press Release on the notification by the ECB of 2023 SREP, issued on 1 December 2023; 2. Countercyclical capital buffer of 58 bps as at 02.01.24



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## <u>— 31.12.23 – Prudential Total Capital</u>

~€121.7bn of prudential Total Capital as at 31.12.23





### Medium/Long Term Regulatory Funding

Continued presence in debt markets

#### 2023/2024 MLT regulatory issuance plan

### ~20% of the 2024 regulatory issuance plan realised as at 15 January 2024

## 2023 MLT regulatory issuance plan completed: €22.2bn issued, of which:

- Capital instruments: €4.0bn<sup>1</sup>:
  - AT1: €4.0bn<sup>1</sup>
  - Tier 2: €0bn<sup>1</sup>
- Senior Debt: €18.2bn<sup>1</sup>
  - Preferred: €12.2bn<sup>1</sup>
  - Non-Preferred: €6bn<sup>1</sup>

#### **Other Secured Debt:**

- Covered bonds: €3.7bn<sup>1</sup>
- Securitizations: €1.9bn<sup>1</sup>

## 2024 MLT regulatory issuance plan<sup>2</sup> €23.0bn of which:

- Capital instruments: €4.5bn<sup>2</sup>:
  - AT1: €2.5bn
  - Tier 2: €2.0bn
- Senior Debt: €18.5bn<sup>2</sup>:

#### Non-Preferred: ~ €760m already issued<sup>3</sup>, including

€750m, 8NC7<sup>4</sup>, mid-swap€+160 bps

#### Preferred: €3.7bn already issued<sup>3</sup>, including

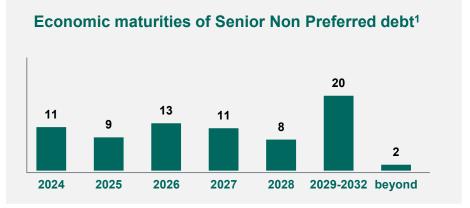
- \$2.0bn, 11NC10<sup>5</sup>, US Treasuries+155 bps (issued in December 2023)
- \$1.75bn, 6NC5<sup>6</sup>, US Treasuries+125 bps
- CHF210m, 8Y bullet, CHF mid-swap SARON+94 bps

1. See Fixed Income presentation as of 29 December 2023; 2. Subject to market conditions, indicative amounts ; 3. € valuation based on historical FX rates for cross-currency swapped issuances and on trade date for others; 4. 8-years maturity callable on year 7; 5. 11-years maturity callable on year 10; 6. 6-years maturity callable on year 5.



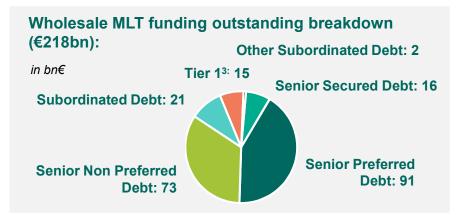
## 31.12.23 - Medium/Long Term Funding Outstanding

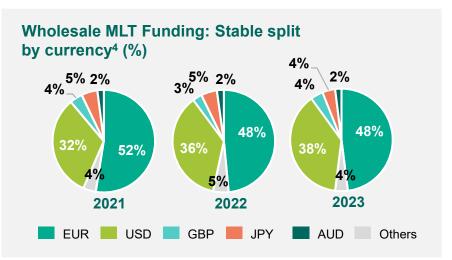
Active management of the wholesale funding structure



**Evolution of existing Tier 1 and Tier 2 debt** (as at 01.01.24; eligible or admitted to grandfathering)<sup>2</sup>

€bn	01.01.24	01.01.25	01.01.26
AT1	15	14	12
T2	18	15	13





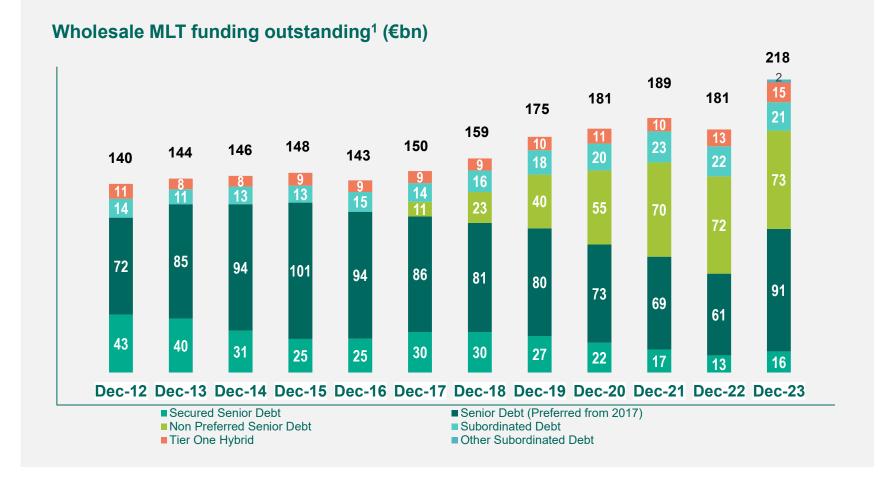
1. The economic maturity is defined as either the contractual maturity or the next call date when the instrument has an early redemption option, carrying amount; figures as of 30 September 2023; 2. Maturity schedule taking into account prudential amortisation of existing instruments as at 01.01.24, excluding future issuances, assuming callable institutional instruments are called at the first call date, and taking into account the grandfathering phasing out; taking into account the declassification of certain subordinated instruments described in the press release dated 21.12.23; 3. Accounting figures of debt qualified prudentially as Tier 1 booked as deeply subordinated debt or as equity; 4. Issuance currency



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## 31.12.23 - Medium/Long Term Funding Outstanding

Gradual increase of Senior Non Preferred debt layer



1. Source: ALM funding, nominal amounts of issuances, valued at end of quarter for all senior debts and Tier 2, Tier 1 being at historical FX rate; from June 2022, carrying amounts for instruments qualified in their respective category, including amounts prudentially deducted for Tier 2 and NPS

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TLAC ratio: ~590 bps above the requirement without calling on the Preferred Senior debt allowance as of 02.01.24



 Including capital conservation buffer, G-SIB buffer, countercyclical capital buffer (58 bp)

## TLAC requirement as at 02.01.24: 6.75% of leverage exposure

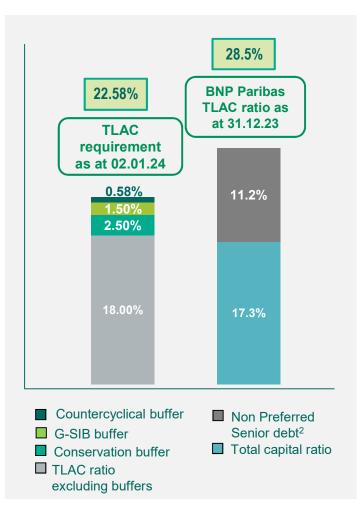


#### BNP Paribas TLAC ratio as at 31.12.23<sup>1</sup>

#### • 28.5% of RWA:

- 17.3% of total capital as at 31.12.23
- 11.2% of Non Preferred Senior debt<sup>2</sup>
- Without calling on the Preferred Senior debt allowance

#### $\circ$ 8.5% of leverage exposure



1. In accordance with Regulation (EU) No. 2019/876, Article 72b paragraphs 3 and 4, some Preferred Senior debt instruments (amounting to 19,485 million euros as at 31 December 2023) are eligible within the limit of 3.5% of risk-weighted assets; BNP Paribas did not use this option as at 31 December 2023; 2. Principal amount outstanding and other regulatory adjustments, including amortised portion of Tier 2 instruments



## Distance to MDA restrictions as at 02.01.24

#### Capital requirements as at 02.01.24<sup>1</sup>:

- CET1: 10.19%
- Tier 1: 11.97%
- Total Capital: 14.35%

#### Leverage requirement as at 02.01.24: 3.85%

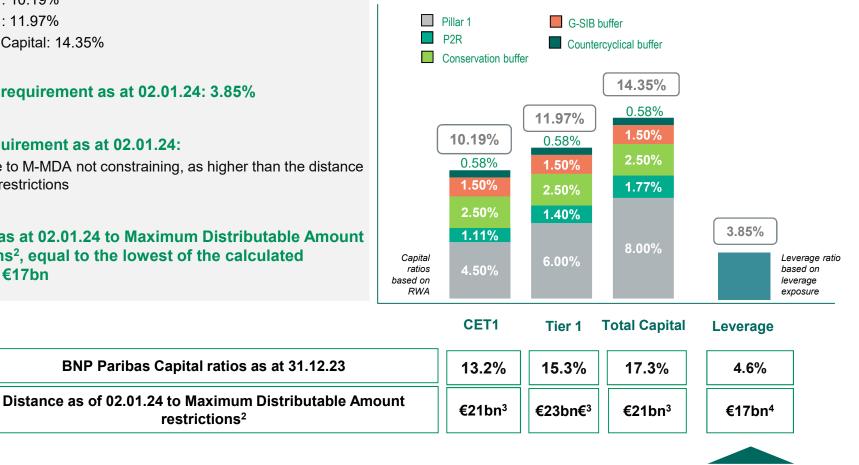
#### MREL requirement as at 02.01.24:

Distance to M-MDA not constraining, as higher than the distance to MDA restrictions

Distance as at 02.01.24 to Maximum Distributable Amount restrictions<sup>2</sup>, equal to the lowest of the calculated amounts: €17bn

restrictions<sup>2</sup>

#### Capital and leverage requirements as at 02.01.24<sup>1</sup>



1. Countercyclical capital buffer of 58 bps as at 02.01.24; 2. As defined by the Article 141 of CRD5; 3. Calculated on €704bn RWA as at 31.12.23; 4. Calculated on €2,437bn leverage exposures as at 31.12.23



## Requirements as of 02.01.24 - MREL and subordinated MREL ratios

#### MREL requirement as of 02.01.24:

- 21.97% of RWA (26.55% of RWA including the combined buffer requirement<sup>1</sup>)
- 5.91% of leverage exposure

#### Subordinated MREL requirement as of 02.01.24:

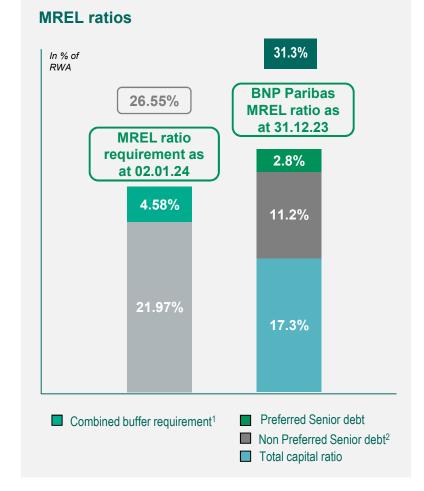
- 15.89% of RWA (20.47% of RWA including the combined buffer requirement<sup>1</sup>)
- 5.82% of leverage exposure

#### BNP Paribas MREL ratio as at 31.12.23

- 31.3% of RWA:
  - 17.3% of Total Capital
  - 11.2% of Non Preferred Senior debt<sup>2</sup>
  - 2.8% of Preferred Senior debt
- 9.4% of leverage exposure

#### BNP Paribas subordinated MREL ratio as at 31.12.23

- 28.5% of RWA
- 8.5% of leverage exposure



1. Combined buffer requirement of 4.58% as of 02.01.24;

2. Principal amount outstanding and other regulatory adjustments, including amortised portion of Tier 2 instruments



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## BNP Paribas Long-Term Debt Ratings by Debt Category

As of 2 February 2024	Standard & Poor's	Moody's	Fitch Ratings	DBRS
Senior Preferred	A+	Aa3	AA-	AA (Low)
Senior Non Preferred	A-	Baa1	A+	A (High)
Tier 2	BBB+	Baa2	A-	A
Additional Tier 1	BBB-	Ba1	BBB	NA
Outlook	Stable	Stable	Stable	Stable

Any rating action may occur at any time

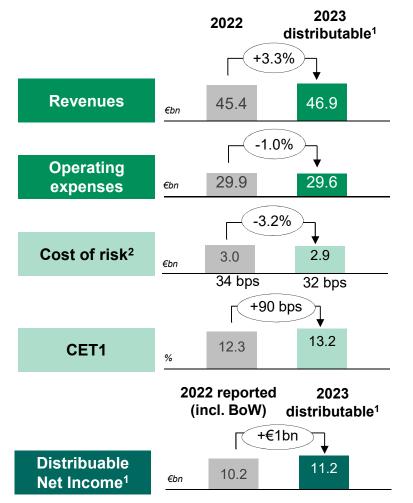




## ADDITIONAL TIER 1 PROPOSED TRANSACTION STRONG SOLVENCY & FUNDING 2023 HIGHLIGHTS

OUTLOOK APPENDIX

## Summary (1/5): Strong increase of 2023 distributable Net Income<sup>1</sup> at €11.2bn



BNP Paribas delivered a strong increase in 2023<sup>1</sup> distributable Net Income (€11.2bn, +10.2% vs. 2022 reported)

- The increase in revenues (+3.3%) is sustained and the jaws effect is positive <sup>3</sup>
- The **cost of risk**<sup>2</sup> **is low** (32 bps) driven by the structural improvement in the risk profile over the past 10 years
- The **financial structure is solid**, and the CET1 trajectory is on track to meeting the new CRR3 requirements by 2025
- The redeployment of capital is well underway and disciplined, supporting the acceleration in growth
- Extraordinary items are excluded from 2023 distributable Net Income to reflect the Group's intrinsic performance (2023 reported Net Income, Group share: €10,975m)

2023 resulted in a **strong acceleration** in the **energy transition** and **technological advances** 

2023 confirmed the Group's ability **to create long-term value** and to deliver **a strong increase in shareholder return** 

- Strong growth in **distributable EPS**<sup>4</sup> (€9.21, +18.0% vs. 2022 reported) boosted by 2023 share buyback programme
- 60% return to shareholders, based on distributable Net Income<sup>5</sup>
  - 2023 dividend<sup>6</sup>: €4.60 in cash, up 18% vs. 2022
  - €1.05bn share buyback programme in 2024<sup>6</sup>

Results serving as a basis for calculating the distribution in 2023 and reflecting the Group's intrinsic performance post Bank of the West sale and post ramp-up of the SRF (Single Resolution Fund), excluding extraordinary items – Variations calculated on this basis – see 2023 results presentation; 2. The cost of risk does not include "Other net losses for risk on financial instruments" (€775m in 2023); 3. +1.0 point excluding exceptional operating expenses and taxes subject to IFRIC 21; 4. Distributable earnings per share at end of period, calculated on the basis of 2023 distributable Net Income and the number of shares outstanding at end of period, calculated on the basis of 2023 distributable Net Income and the number of shares outstanding at end of period (€8.79 based on the average number of shares) – see 2023 results appendices presentation; 5. After taking TSSDI (undated super subordinated notes) into account; 6. Subject to the approval of the General Meeting of 14 May 2024 (for the dividend) and to ECB authorisation (for the share buyback programme)



# Summary (2/5): BNP Paribas will continue to grow faster than its underlying economy, despite headwinds

- On the strength of its diversified model, BNP Paribas will continue to grow faster than its underlying economy and to gain market shares, thus offsetting a deterioration in the economic environment that is now more marked than in the economic baseline scenario
- 2023 was nonetheless marked by various decisions by public authorities (ECB mandatory reserves, Belgian bank levy, Belgian government bonds). Together, they have the effect of bringing the projected 2025 ROTE in the range of 11.5% to 12%
- Especially affected by the current cycle, Personal Finance and Real Estate have initiated in 2023 robust adaptation plans and will return to their nominal profitability as early as 2026
- On the strength of its long-term strategy and the return to normal at Personal Finance and Real Estate, BNP Paribas is confident in its capacity to deliver 12% ROTE as early as 2026

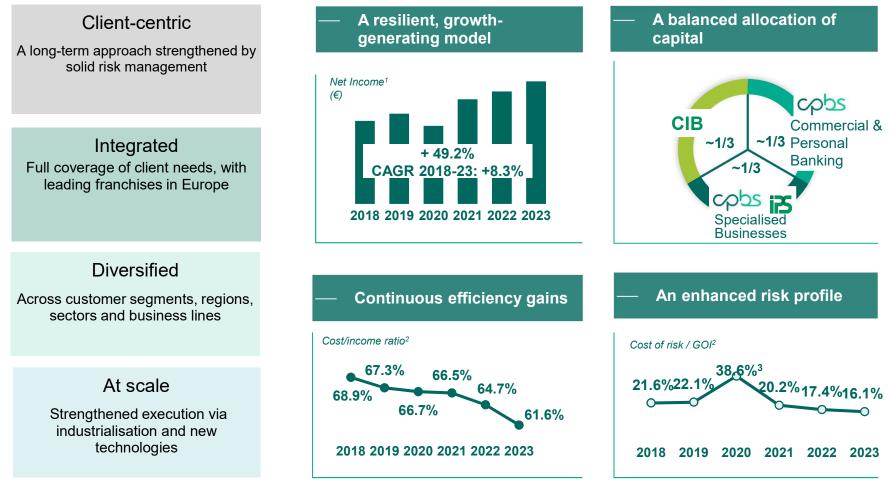
	2025 objectives (February 2023)	<b>2025 objectives</b> (February 2024)
ROTE	~12%	Range of 11.5% to 12% ~12% in 2026
Jaws effect CAGR 2022 – 2025 <sup>2</sup>	>2 pts on average <sup>1</sup> positive each year	Confirmed
Cost of risk	<40 bps each year	Confirmed
CET1 ratio	12.9% in 2024 12.0% in 2025 (Basel 3 finalised, fully loaded)	Confirmed
Net Income, Group share CAGR 2022 – 2025 <sup>2</sup>	>+9%	~+8%
EPS CAGR 2022 – 2025 <sup>2</sup>	>+12% each year, or ~+40% over the period	~+12% each year, or ~+40% over the period
Payout ratio <sup>3</sup>	60% incl. 50% in cash	Confirmed

1. CAGR 2022-2025 of Group revenues minus CAGR 2022-2025 of Group operating expense excluding Bank of the West; 2. Based on 2022 reported results; 3. Applied to distributable Net Income after taking into account the remuneration of Undated Super Subordinated Notes ("TSSDI")



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# Summary (3/5): BNP Paribas benefits from a strong and resilient business model through economic cycles



1. Proforma 2022 Net Income, Group share, including income from discontinued activities, in accordance with IFRS 5 (note: sale of Bank of the West on 01.02.23), 2023 distributable net income; 2. Excluding exceptional items, excluding the contribution of Bank of the West and 2023 distributable base to reflect the Group's intrinsic performance post impact of the sale of Bank of the West and post ramp-up of the SRF – Application of IFRS 17 and IFRS 5 effective 2022; 3. Note: €1.4bn in stage 1 & 2 provisions related to the public health crisis of 2020



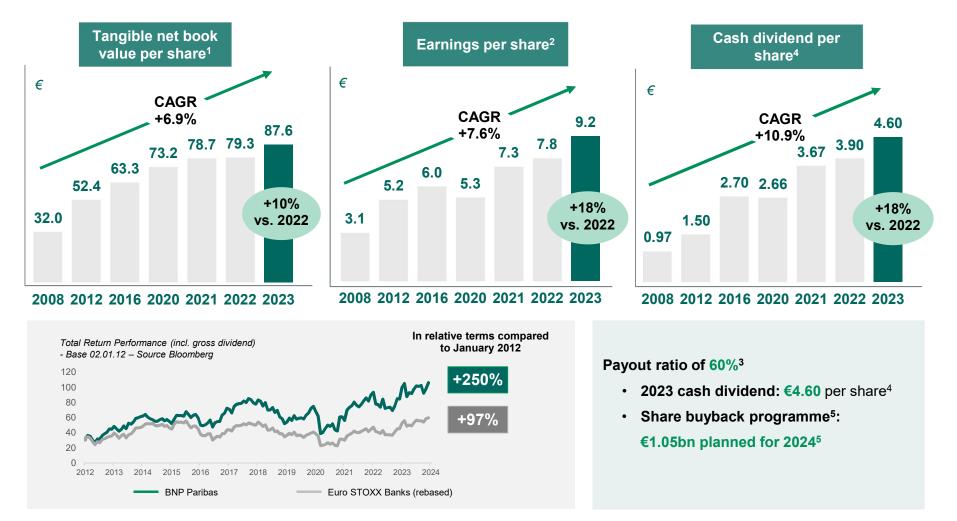
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# Summary (4/5): the long-term strategy is reaffirmed to address the main challenges of the European banking sector

1	2	2	Δ	5
<b>Gain</b> market shares at marginal cost	<b>Optimise</b> the cost of capital constraint	Adapt to economic cycles	Support the energy transition	Invest in people and in technology
<ul> <li>Prioritise the best-positioned clients</li> <li>Scale up industrial platforms</li> <li>Expand cross-selling</li> <li>Provide the right service to the right client with the right level of profitability</li> </ul>	<ul> <li>Target growth drivers</li> <li>Expand fee- income businesses</li> <li>Invest in Beyond Banking activities</li> <li>Strengthen Originate-to- Distribute capabilities</li> </ul>	<ul> <li>Optimise portfolios on an ongoing basis</li> <li>Maintain balance in capital allocation</li> <li>Perpetuate our prudent and proactive risk culture</li> <li>Divest non-core businesses</li> </ul>	<ul> <li>Adapt to clients' needs with dedicated products</li> <li>Deploy structures in each business line</li> <li>Invest in training on an ongoing basis</li> <li>Stick to our culture of engagement</li> </ul>	<ul> <li>Reinforce employee commitment</li> <li>Attract and retain talents</li> <li>Invest in technology and security</li> <li>Anticipate Al- driven disruptions</li> </ul>



### Summary (5/5): BNP Paribas creates long-term value for shareholders



1. Revalued at the end of period, in  $\in$ ; 2. 2023 earnings per share calculated on the basis of 2023 distributable Net Income and the number of shares outstanding at end of period ( $\in$ 8.79 based on average number of shares) – see slide in 2023 results appendices presentation; 3. Applied to distributable Net Income after TSSDI; 4. Subject to approval by the General Meeting of 14 May 2024, detached on 21 May 2024, paid out on 23 May 2024; 5. Upon customary conditions precedents (including ECB authorisation)



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## 2023 distributable Net Income<sup>1</sup> (€11.2bn), in line with the 2023 objective

It reflects BNP Paribas' intrinsic performance post sale of Bank of the West and post SRF...

- **Growth** offsets the effects of the sale of Bank of the West and the impact of IFRS 17 / 9
- The end of the **ramp-up of the Single Resolution Fund** is anticipated as early as 2023
- ... and enables the absorption of 2023 extraordinary items negative impact, particularly:
- Adjustment of hedges related to changes in TLTRO's terms and conditions decided by the ECB in 4Q22
- Extraordinary adaptation costs (in particular at Personal Finance) and provisions for litigation (in particular in Poland and at Personal Finance) particularly in 4Q23

Note: 9M23 distributable Net Income was restated to reflect these impacts over the full year and stands at €9,225m<sup>2</sup>



1. Result serving as a basis for calculating the ordinary distribution in 2023 and reflecting the Group's intrinsic performance post Bank of the West sale and post ramp-up of the SRF (Single Resolution Fund); 2. 9M23 distributable Net Income restated to reflect extraordinary items previously considered to be exceptional items; see communication as of 31.01.24

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## A strong increase in 2023 distributable Net Income

€m	2023	Adjustments to distributable Net Income <sup>4</sup>	2023 (distributable⁴)	2022	2023 (distributable <sup>4</sup> ) / 2022	2023 vs. 2022
Revenues Note: adjustment related in particular to changes in TLTRO's terms and conditions in 4Q22 (+€938m)	45,874	+1,053	46,927	45,430	+3.3%	+1.0%
<b>Operating expenses</b> Note: adjustment related in particular to the anticipation of the end of the ramp-up of the Single Resolution Fund (SRF) ( $+ \in 1,028m$ )	-30,956	+1,376	-29,580	-29,864	-1.0%	+3.7%
Gross operating income	14,918		17,347	15,566	+11.4%	-4.2%
Cost of risk <sup>1</sup>	-2,907		-2,907	-3,003	-3.2%	-3.2%
Other net losses for risk on financial instruments <sup>2</sup>	-775	+775	0	0	NA	NA
Operating income	11,236		14,440	12,564	+14.9%	-10.6%
Non-operating items	489		489	651	-24.9%	-24.9%
Pre-tax income	11,725		14,929	13,214	+13.0%	-11.3%
Net Income from discontinued activities	2,947	-2,947		687		
Net Income, Group share <sup>3</sup>	10,975	+257	11,232	9,848	+14.1%	+11.4%
ROTE⁵: 11.0%		Distributable	e EPS <sup>6</sup> : €9.21	l (+18.0% vs	s. 2022 report	ed)

1. Note: Cost of risk does not include "Other net losses for risk on financial instruments"; 2. Charges related to risk of invalidation or non-enforceability of financial instruments granted (extraordinary provisions on mortgage loans in Poland and provisions for litigation related to Personal Finance and provisions on a risk on receivables in 2023 (€775m) recognised in Corporate Centre); 3. Excluding income from discontinued activities (IFRS 5) (note: sale of Bank of the West effective 01.02.23); 4. Results serving as a basis for calculating the 2023 ordinary distribution and reflecting the Group's intrinsic performance post Bank of the West effective 01.02.23); 4. Results serving as a basis for calculating the 2023 ordinary distribution and reflecting the Group's intrinsic performance post Bank of the West effective 01.02.23); 6. Results serving as a basis for calculating the 2023 ordinary distribution and reflecting the Group's intrinsic performance post Bank of the West effective 01.02.23); 6. Results appendices presentation – Variations calculated on this basis; 5. Not revalued based on distributable net number of shares otherwise; see details of calculation in 2023 results appendices presentation ; 6. Earnings per share distributable end of period calculated on the basis of 2023 distributable Net Income and the number of shares outstanding at the end of the period (€8.79 on the basis of the average number of shares); see slide in 2023 results appendices presentation



## Extraordinary items, exceptional items and effects of the hyperinflation situation in Türkiye<sup>1</sup>

- The negative impact of extraordinary items, booked in particular in 4Q23, is absorbed over the full year through distributable Net Income to reflect the Group's intrinsic performance

#### Total exceptional items (excluding extraordinary items) are stable on the whole

Note: details in the Appendix	€m	2023	2022
Total exceptional items (excluding extraordinary items) (pre-tax)		-697	-680
<b>Total exceptional items</b> (excluding extraordinary items) (after-tax)		-543	-513

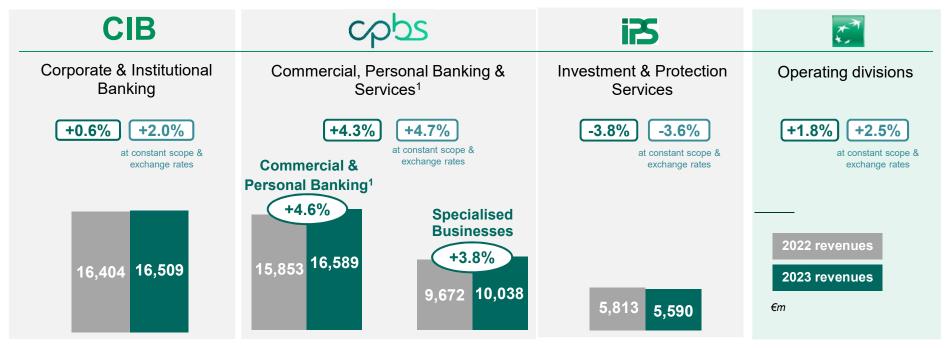
#### Effects of the hyperinflation situation in Türkiye<sup>2</sup> in 2023 were more negative in 2023

	€m	2023	2022
Impact on pre-tax income		-247	+14
Impact on Net Income, Group share		-313	-121

1. Impact of the implementation of IAS 29 and taking into account the efficiency of the hedge (CPI linkers) in Türkiye



## The increase in revenues is sustained by organic growth

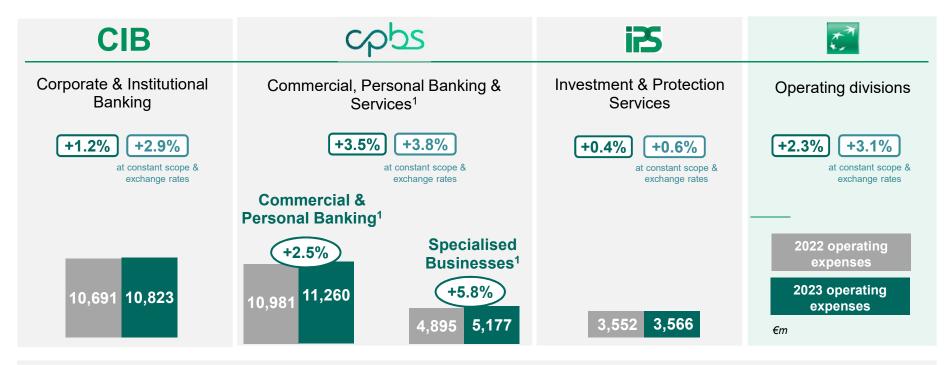


- **CIB:** revenue growth; strong increase at Global Banking (+14.5%<sup>2</sup>), rise at Securities Services (+5.6%<sup>2</sup>) and activity more normalised at Global Markets (-6.5%<sup>2</sup> vs. 2022, +69.2% vs. 2018)
- CPBS: sustained revenue growth; strong increase at Commercial & Personal Banking, driven by growth in net interest revenues; strong increase at Arval & Leasing Solutions (+12.5%) and New Digital Businesses & Personal Investors (+19.0%); less favourable context at Personal Finance (-3.1%<sup>2</sup>)
- **IPS:** good performance (+3.7% excluding Real Estate and Principal Investments) sustained increase at Wealth Management (+6.0%) and Insurance (+3.6%)

1. Including 100% of Private Banking (excluding PEL/CEL effects in France); 2. At constant scope and exchange rates



## Operating divisions' operating expenses contained despite the inflationary context



- CIB: operating expenses contained; positive jaws effect at Global Banking and Securities Services
- **CPBS:** positive jaws effect of 0.8 pt; positive jaws effect at Commercial & Personal Banking overall; support for business development and transformation of Specialised Businesses
- IPS: positive jaws effect of 2.1 pts, excluding Real Estate and Principal Investments; positive jaws effect at Insurance and Wealth & Asset Management<sup>2</sup>
- Reminder (2023 average inflation rates)<sup>3</sup>: Eurozone (5.6%), United States (4.2%)

1. Including 100% of Private Banking (excluding PEL/CEL effects in France); 2. Excluding Real Estate and Principal Investments; 3. Source: European Commission, November 2023



## Continuous gains in operational efficiency and technological advances

- Optimising external spending and premises
- Rigorous discipline in managing external spending
- Optimisation and flexibility in premises
- Reduction of own greenhouse gas emissions

Mutualisation ratio<sup>1</sup> improved by 10 percentage pts since 2021

Decrease in the number of branches<sup>2:</sup> ~9% since 2021

Weight of CSR criteria in requests for proposals: 15%

Industrialisation and pooling

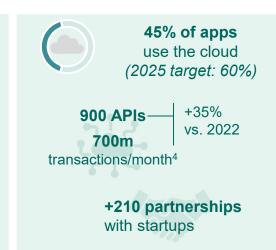
- Simplification and automation of processes
- Convergence of industrial platforms
- Development of shared service centres (SSCs)

~1900 virtual assistants (additional potential >1000)

Shared Service Centres: +25% increase of FTEs<sup>3</sup> (2025 goal achieved)

30% reduction in datacentres and datarooms since 2021  Infrastructure and increased use of new technologies

- Acceleration in the rollout of cloud platforms
- Widespread use of APIs and process interoperability
- Targeted partnerships with fintechs

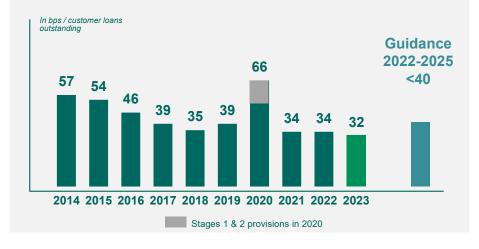


1. Mutualisation ratio illustrating the optimisation of buildings, with the introduction of flex offices: number of workstations < number of occupants; 2. Scope: Commercial & Personal Banking in the Eurozone; 3. Including external assistants; 4. On the Group's API platforms



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### Structural improvement in the risk profile over the past 10 years



Cost of risk<sup>1</sup> supported by a prudent risk profile

**Prudent growth of market activities: stable VaR**<sup>2</sup> (a measure of market risk)



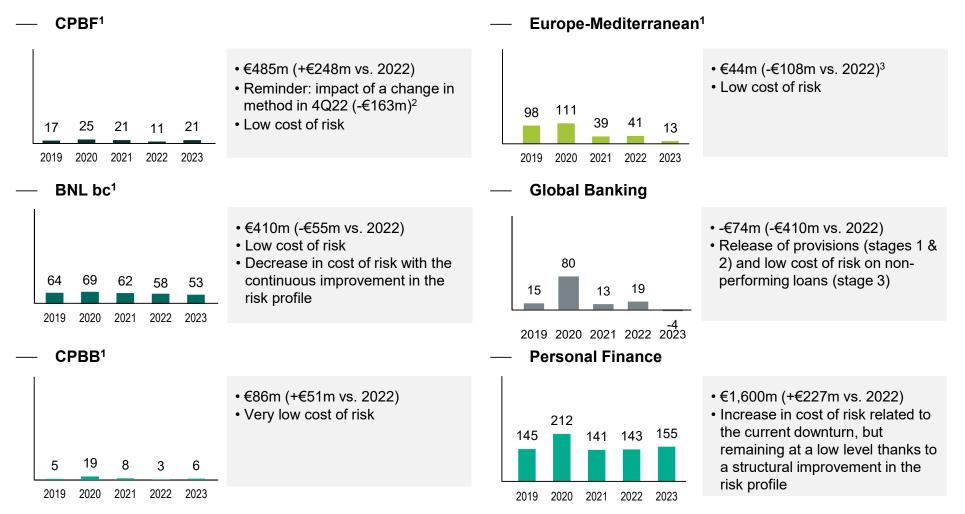
- Cost of risk<sup>1</sup>: €2,907m (-€96m vs. 2022)
  - Cost of risk still at a low level, below 40 bps
  - Provisions on non-performing loans (stage 3) of €1,833m, excluding Personal Finance
  - Release of €517m in provisions on performing loans (stages 1 & 2), including an additional provision of €158m on the commercial real-estate portfolio
- High stock of stage 1 & 2 provisions: €5.0bn

1. Note: the cost of risk does not include "Other net losses for risk on financial instruments", i.e., losses related to risk of invalidation or non-enforceability of financial instruments granted (extraordinary provisions on mortgage loans in Poland, provisions for litigations related to Personal Finance and provisions for a risk on receivables in 2023) recognised in Corporate Centre (€775m in 2023) ; 2. 4Q23 average VaR at €28m



### Cost of risk under control in all business lines

Cost of risk / Customer loans outstanding at the beginning of the period (in bps)



1. Including 100% of Private Banking; 2. 4Q22 related to a change of method in order to align with European standards; 3. Note: the extraordinary provision on mortgage loans related to Poland is recognised in Corporate Centre under "Other net losses for risk on financial instruments" (€450m) and accordingly does not impact the cost of risk at Europe-Mediterranean



## Main exceptional items

Exceptional items (excluding extraordinary items) €m	4Q23	4Q22	2023	2022
Revenues				
Provision for litigation (Corporate Centre)			-125	
Total exceptional revenues			-125	
Operating expenses				
Restructuring costs and adaptation costs (Corporate Centre)	-54	-103	-182	-189
IT reinforcement costs (Corporate Centre)	-119	-85	-395	-302
Total exceptional operating expenses	-174	-188	-576	-490
Cost of risk				
Impact of the "Act on Assistance to Borrowers" in Poland (Corporate Centre)				-204
Total exceptional cost of risk				-204
Other non-operating items				
Impact of a sale <i>(Insurance)</i>	-87		-87	
Capital gain on a sale <i>(Corporate Centre)</i>	+91		+91	+204
Negative goodwill (bpost bank) (Corporate Centre)				+244
Impairment and reclassification to profit-and-loss of exchange differences (Ukrsibbank) ( <i>Corporate Centre</i> )				-433
Total exceptional other non-operating items	+4		+4	+15
Total exceptional items (pre-tax)	-170	-188	-697	-680
Total exceptional items (after-tax) <sup>1</sup>	-148	-139	-543	-513

Note: Some exceptional items reported in 1Q23 and 2Q23 have been reclassified as extraordinary items (see 31.01.24 communication)

1. Group share



## Extraordinary items are excluded from 2023 distributable Net Income

2023 extraordinary items (excluded from distributable Net Income and recognised in the Corporate Centre) <sup>1</sup> and anticipation of the end of the ramp-up of the SRF €m	2023	o/w 4Q23	o/w 9M23 reclassification <sup>1</sup>
Revenues Adjustment of hedges related to changes in the TLTRO terms and conditions decided by the ECB in 4Q22 ( <i>Corporate Centre</i> )	-938	-47	
Operating expenses Impact of the end of the ramp-up of the SRF (including -€201m related to the impact of the bank levy in Great Britain in 4Q23 (-€226m overall in 2023)) ( <i>Corporate Centre</i> )	-1,028	-201	
Overall adaptation costs related in particular to Personal Finance (Corporate Centre)	-276	-40	-236
Other net losses for risk on financial instruments Provision on mortgage loans in Poland ( <i>Corporate Centre</i> ) Provisions for risk on receivables ( <i>Corporate Centre</i> ) Provisions for litigation related to Personal Finance ( <i>Corporate Centre</i> )	-450 -104 -221	-320 -104 -221	-130
Income from discontinued activities Capital gain on the sale of Bank of the West effective 01.02.23 Total extraordinary items	+2,947 - <b>70</b>	-933	-366

Extraordinary adjustments to reported Net Income, Group Share to determine distributable Net Income	€m	2023	o/w 4Q23	o/w 9M23 restatement
Adjustments related to extraordinary items		+70	+933	+366
Additional adjustments <sup>2</sup>		+187	+5	+49
Total extraordinary adjustments		+257	+938	+415

1. Some exceptional items reported in 9M23 are now considered to be extraordinary items (see release as at 31.01.24); 2. Related mainly to the sale of Bank of the West



### CIB 2023 results

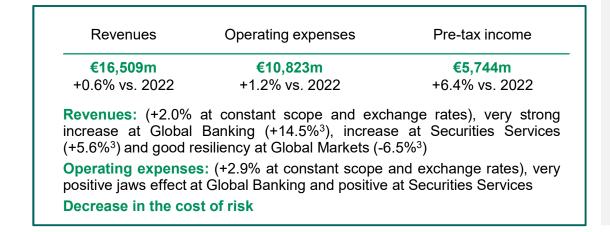
#### Leadership and market share gains:

- Global market share<sup>1</sup> up by 10 bps since 31.12.22
- Nº1 in sustainable finance<sup>2</sup> worldwide and in EMEA

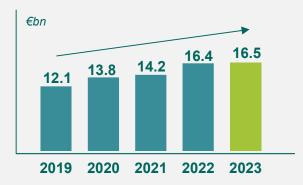
**Financing:** very good client activity, in particular in the Americas and EMEA

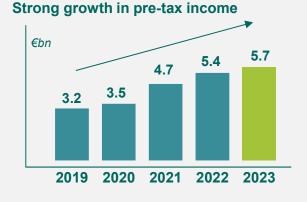
**Markets:** sustained activity in equity markets, in particular in equity derivatives and prime brokerage; demand up sharply on credit markets; more normalised environment in rates, foreign-exchange and commodity markets

**Securities Services:** continued good business drive and average outstandings up with the market rebound late in the year



#### **Continuous growth in revenues**





1. Source: BNP Paribas' 9M23 revenues as reported. Coalition Greenwich 3Q23 YTD Competitor Analytics based on BNP Paribas product scope – Market share calculated as BNP Paribas' 9M23 revenues (as reported) divided by 9M23 industry pools; 2. Source: Dealogic – All ESG Fixed Income, Global & EMEA ESG Bonds and Loans, bookrunner in volume, 2023; 3. At constant scope and exchange rates



### CPBS 2023 results

**Loans:** +2.9% vs. 2022, stable in Commercial & Personal Banking in the Eurozone (+0.8%) and strong increase in Specialised Businesses (+11.3%)

**Deposits:** -1.6% vs. 2022, stable in 4Q23 vs. 3Q23 in Commercial & Personal Banking in the Eurozone when excluding the impact of Belgium government bonds

Private Banking: strong net asset inflows of €12.5bn, or 5.0% of AuM<sup>1</sup>

Further customer acquisitions at Hello bank!<sup>2</sup>: 463k new customers (+35.7% vs. 31.12.22)

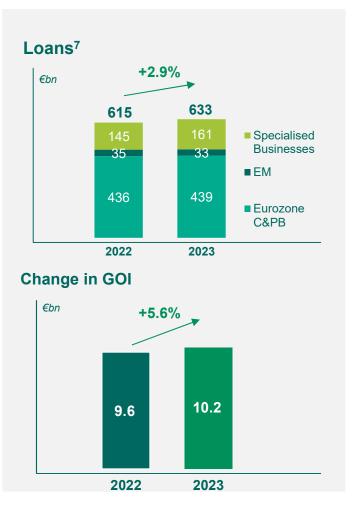
High pace of account openings at Nickel (+22.8% vs. 31.12.22)



increase in net interest revenue (+8.0%) and growth in Specialised Businesses (+3.8%; +13.8% excluding Personal Finance)

**Positive jaws effect** (+0.8 pt) driven by Commercial & Personal Banking (+2.1 pts) and Arval & Leasing Solutions (+4.9 pts)

**Pre-tax income** decreased with the evolution in the cost of risk<sup>5</sup> and the hyperinflation situation in Türkiye<sup>6</sup> (-€250m vs. 2022)



1.AuM beginning of the period; 2. Excluding Italy; 3. Including 100% of Private Banking excluding PEL/CEL effects; 4. Including 2/3 of Private Banking excluding PEL/CEL effects; 5. Reminder: 4Q22 base effect due to a change in method (+€163m); 6.Impact of the implementation of IAS 29 and taking into account the efficiency of the hedge in Türkiye (CPI linkers); 7. At historical scope and exchange rates (excluding Bank of the West, divested on 01.02.23)



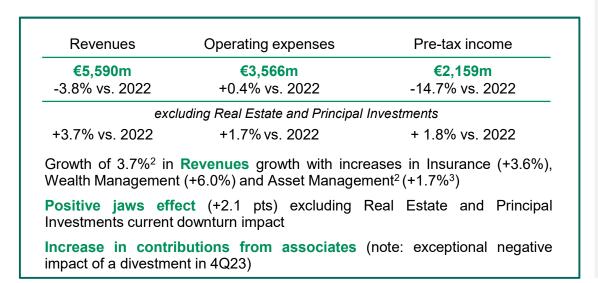
## <sup>IPS</sup> 2023 results

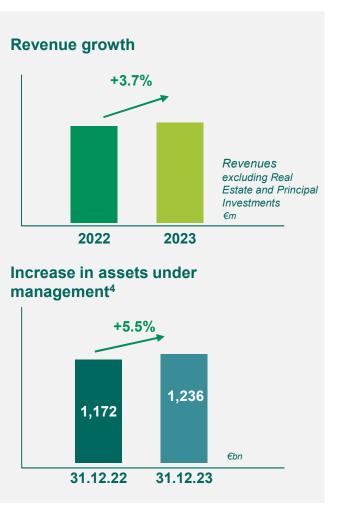
**Insurance:** increase in gross written premiums supported by Protection and an increased contribution by partnerships

Wealth Management: strong growth in revenues and good net asset inflows (+€17.1bn<sup>1</sup> in 2023) in all geographical regions

Asset Management<sup>2</sup>: good performance and strong net asset inflows (+€13.4bn)

**Real Estate and Principal Investments:** high base effect for Principal Investments and impact at Real Estate of a market that slowed considerably





1. Excluding the impact of the sale of a portfolio in Spain; 2. Excluding the contribution of Real Estate and Principal Investments; 3. Excluding a negative base effect; 4. Including distributed assets

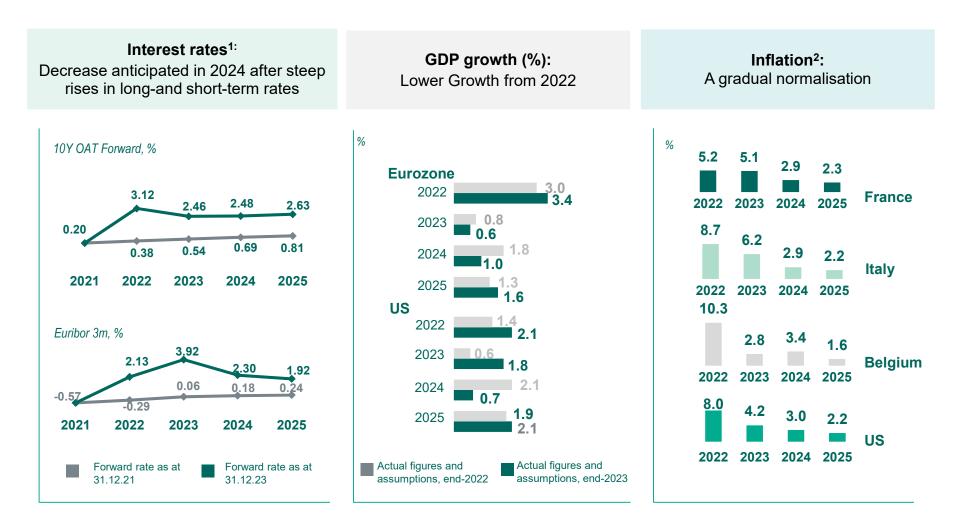


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# ADDITIONAL TIER 1 PROPOSED TRANSACTION STRONG SOLVENCY & FUNDING 2023 HIGHLIGHTS **OUTLOOK** APPENDIX

## Macroeconomic projections have changed considerably



1. Source: Bloomberg; 2. Source: European Commission (November 2023)

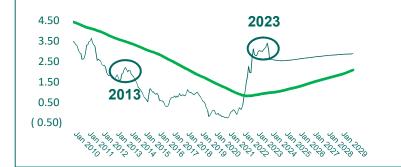


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## Additional revenues by 2025<sup>1</sup> generated by the interest-rate environment

 The Group will continue to benefit from the rise in interest rates that has occurred since 2022, on the back of its fixed-rate loan structure

Illustration: trend in the swap rate (based on forecasts as at 31.12.23) and structural hedges on a 10-year basis



**Recent higher interest rates** have been only partially transmitted into remuneration of deposits and are gradually being transmitted into fixed-rate loans

The impact of the probable rate cuts in 2024 could lower this benefit and should profit shorter-term lending activities, in particular in Personal Finance, whose financing costs will decline.

— Potential growth in revenues from the interest-rate environment is expected to be ~€1bn by 2025 compared to 2023<sup>2</sup>

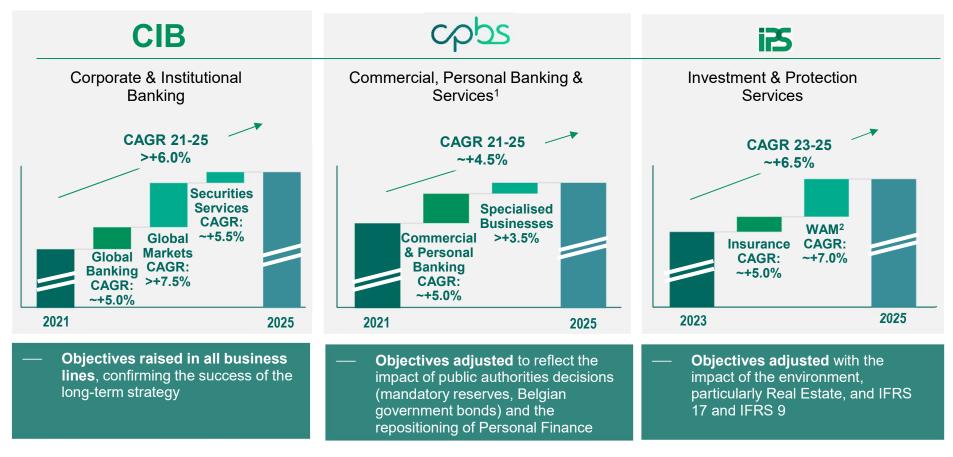
The €2bn additional revenue target for 2025 is confirmed, based on additional revenues already booked since 2021 , in particular in Commercial & Personal Banking, Global Banking et Securities Services

Additional revenues by 2025 compared to the GTS 2025 plan's initial assumptions;
 In Global Banking, Securities Services, Commercial & Personal Banking in the Eurozone and Personal Finance excluding discontinued activities



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## 2025 income growth targets by operating division



•

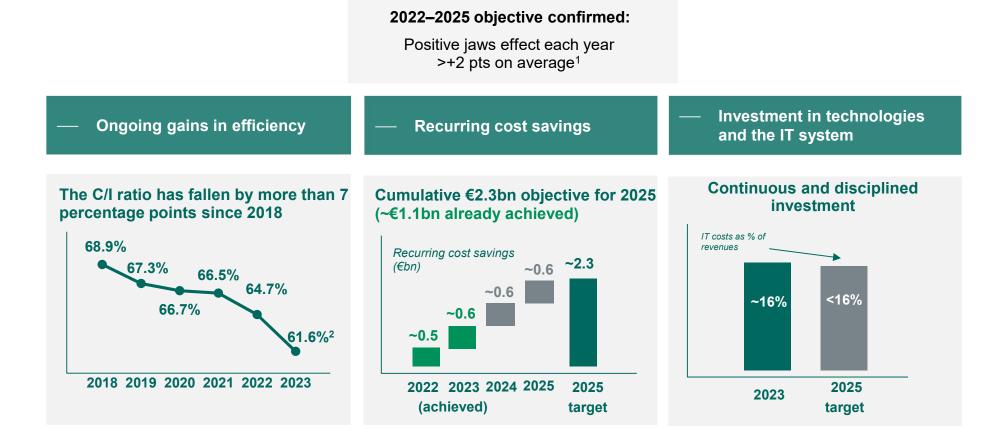
Additional growth with the gradual redeployment of capital released by the sale of Bank of the West

1. Including 100% of Private Banking excluding the contribution of Bank of the West; 2. Wealth & Asset Management – Asset Management, Principal Investments, Wealth Management and Real Estate



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## Growth at marginal cost in an inflationary context



#### Supported by a structured and ambitious approach of industrialisation and transformation

1. CAGR 2022-2025 of revenues minus CAGR 2022-2025 of operating expenses excluding the contribution of Bank of the West ; 2. Excluding exceptional items, excluding the contribution of Bank of the West and distributable base in 2023 to reflect the Group's intrinsic performance post impact of the sale of Bank of the West and post ramp-up of the SRF – Application of IFRS 17 and IFRS 5, effective 2022



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# A cost of risk target of <40 bps confirmed

Proactive and long-term management reflected in a low cost of risk (<40 bps) since 2017<sup>1</sup>



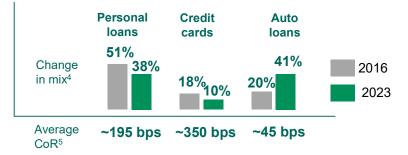
Structural improvement in cost of risk reflected in particular in two business lines

#### **Repositioning of BNL's portfolio**

(24% of historical average Group's cost of risk<sup>3</sup>)



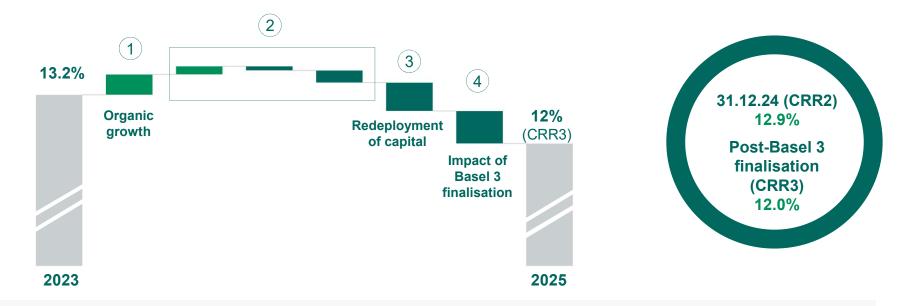
# **Change in Personal Finance product mix** (37% of historical average Group's cost of risk<sup>3</sup>)



1. Excluding the exceptional situation of 2020; 2. NB : the cost of risk does not include the "Other net losses for risk on financial instruments"; 3. Historical average of the 2013-2022 period (excluding Bank of the West); 4. Between 31.12.2016 and 31.12.2023; 5. 2019-2023 average calculated on the basis of management figures and average AuM, excluding Floa



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## The capital trajectory is on track to meeting CRR3 requirements<sup>1</sup>

- **CET1 organic growth ~50 bps** (after taking into account the remuneration of TSSDI and the ordinary distribution of 60% of net income)
- 2 **RWA-optimisation plan** (securitisation, distribution, divestment, etc.) partly offsetting **the impact of the updating of models** in particular in 1Q24 (-10bps) and the **reconsolidation of Arval** on 01.07.24 (-30 pbs)
- **Gradual and disciplined redeployment of capital** (70 bps remaining to be redeployed)
- **Estimated impact of the Basel 3 finalisation confirmed:** +7% RWA<sup>1</sup> (~-80 bps of CET1 as at 01.01.25)

1. Trajectory based on projected regulatory constraints



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### Conclusion

### BNP Paribas delivered a very good performance in 2023, in line with its announced objectives

- 2023 distributable Net Income rose by 10.2%
- 2023 distributable earnings per share was up by 18%
- 2023 showed an acceleration in financing **low-carbon energies**
- 2023 featured the widespread adoption of AI, along with generative AI

BNP Paribas is solid and well-positioned to continue gaining market share at marginal cost in the new phase of the economic cycle

ROTE1<br/>range of 11.5% to 12% by 2025<br/>12% in 2026Jaws effect1<br/>> 2 pts on average2<br/>positive every yearCost of risk1<br/><40 bps<br/>every yearCET1 ratio1<br/>12.9% in 2024<br/>12% (CRR3) in 2025Payout ratio1<br/>60%, of which<br/>50% in cash

On the strength of its diversified, integrated and model at scale, and thanks to the mobilisation and strong commitment of the teams at the service of clients, **BNP Paribas will continue to grow faster than its underlying economy** 

1. 2025 objectives (as of February 2024) ; 2. CAGR 2022-2025 of Group revenues minus CAGR 2022-2025 of Group operating expense and based on 2022 reported result excluding Bank of the West





# ADDITIONAL TIER 1 PROPOSED TRANSACTION STRONG SOLVENCY & FUNDING 2023 HIGHLIGHTS OUTLOOK APPENDIX

### CIB Global Banking – 2023

#### Leadership and market share gains:

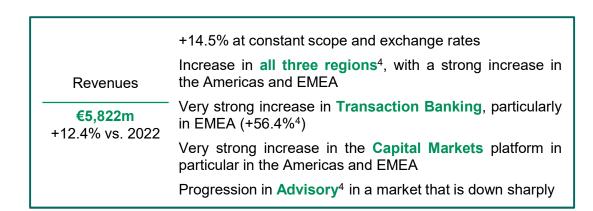
- Market share gains and European leadership on bond markets and in syndicated loans<sup>1</sup>
- Transaction Banking: Joint #1 in EMEA in revenues in 9M23<sup>2</sup>

Very good business momentum, particularly in bond markets

Very good activity in **Transaction Banking**, particularly in EMEA, with accelerated growth in deposits late in the year

Loans (€179bn, +0.8%<sup>3</sup> vs. 2022): increase in loans

Deposits (€212bn, +5.3%<sup>3</sup> vs. 2022): further growth in deposits



#### Strong revenue growth



#### **Rankings in EMEA<sup>5</sup>**



1. Source: See 2023 results presentation - CIB slide – Success of a long-term strategy; 2. Source: Coalition Greenwich 3Q23 YTD Competitor Analytics; rankings based on revenues of banks in the Top 12 Coalition Index in Transaction Banking (Cash Management and Trade Finance, excluding Correspondent Banking) in 2023 in EMEA: Europe, Middle East, Africa; 3. Average outstandings, change at constant scope and exchange rates; 5. Source: Coalition Greenwich 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 and 2023 Share Leaders in European Large Corporate Cash Management, February 2023 Share Leaders in European Large Corporate Cash Management Cash Ma



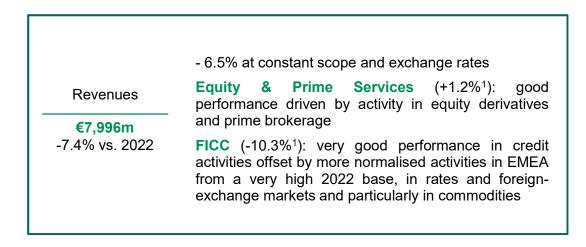
### Global Markets – 2023

**Equity markets:** sustained activity in equity derivatives and volumes up in prime brokerage, particularly in 2H23 – successful integration of BNP Paribas Exane in 4Q23

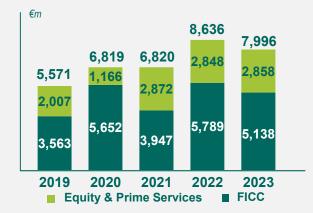
**Fixed income, currencies and commodities markets:** slowdown in activity from the very robust activity in 2022

**Credit markets:** overall activity up sharply, particularly in EMEA and in the Americas

Confirmation of leadership on multi-dealer electronic platforms



#### Trend in revenues



#### **Rankings on multi-dealer electronic platforms**

Currency markets	#1 in global volumes <sup>2</sup> #1 in NDFs and swaps <sup>2</sup>
Fixed-income markets Credit markets	#1 in € government bonds³ #2 in iTraxx CDS indices in €⁴
Equity markets	#1 in dividend futures and options <sup>5</sup> #2 in ESG Stoxx600 and Eurostoxx50 index futures <sup>5</sup>

1. At constant scope and exchange rates; reminder: restatement reported on 11.12.23; 2. Bloomberg in 2023; 3. Bloomberg and Tradeweb in 2H23; 4. Bloomberg in 2023; 5. EUREX in 2023



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### CIB Securities Services – 2023

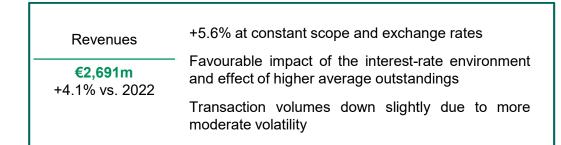
Good business drive supported by a diversified model:

- New mandates in 4Q23, including:
  - BPER Banca, covering a full range of custody and settlement services in particular in Italy
  - Wachstumsfonds Deutschland, a venture-capital fund-of-funds for start-ups and SMEs launched by the German government and KfW Capital
- · Further sustained development in private capital

**Targeted external development** with the signing in November 2023 of an exclusive agreement to integrate HSBC's hedge fund administration business

**Transaction volumes** down by 3.4% vs. 2022, due mainly to less volatility on the markets

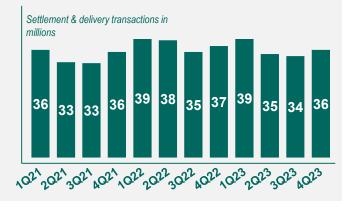
**Increase in average outstandings** of 2.2% vs. 2022, due mainly to the year-end market rebound



#### Assets under custody (AuC) and under administration (AuA)



#### **Transaction volumes**





### **CPBS** Commercial & Personal Banking in France – 2023

**Loans:** +1.2% vs. 2022; increase in loans outstanding across all customer segments and further adjustments in margins

**Deposits:** -2.7% vs. 2022, gradual stabilisation (-0.6% between 30.09.23 and 31.12.23), with an increase in corporate deposits late in the year (+1.9% between end-September and end-December 2023)

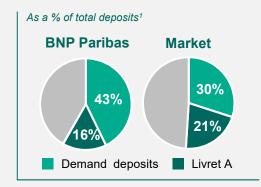
**Increase in off-balance sheet savings** (+5.9% vs. 31.12.22) and high net asset inflows into life insurance (+€1.6bn in 2023; +8.5% vs. 2022)

Good net asset inflows in **Private Banking** of €4.6bn

	Revenues <sup>2</sup>	Operating expenses <sup>2</sup>	Pre-tax income <sup>3</sup>
	€6,593m	€4,749m	€1,193m
-(	0.6% vs. 2022	+1.1% vs. 2022	-23.9% vs. 2022
	of inflation hedge	<b>s</b> down by 0.7% vs. 202 es)	2 (+2.2% excluding the
impuot	er innaden neug		
Quasi-	Ũ	5% vs. 2022), sustained by	the good performance of

Reminder: impact of a change of methodology on the cost of risk in 4Q22<sup>4</sup>

#### **Favourably positioned** Individual customer deposits



#### Increase in fees



Source: Banque de France – November 2023: sight deposits, Livret A, ordinary passbooks accounts, PEL other savings accounts, LDDS;
 Including 100% of Private Banking excluding PEL/CEL effects (-€1.5m in 2023; +€45.8m in 2022); 3. Including 2/3 of Private Banking excluding PEL/CEL effects;
 Reminder: 4Q22 base effect due to a change in methodology (+€163m) to align with European standards



### срвз BNL banca commerciale – 2023

**Loans:** -4.4% vs. 2022, -3.0% on the perimeter excluding non-performing loans, good performance in loans to individuals, and a decrease in corporate loans – disciplined management of margins at production in a competitive environment

**Deposits:** +0.3% vs. 2022, good resiliency of deposits (+3.7% vs. 3Q23) with an ongoing improvement in margins, particularly late in the year

#### Off-balance sheet savings: -7.7% vs. 31.12.23

**Private Banking:** very good net asset inflows of €2.8bn driven by synergies with the corporate segment

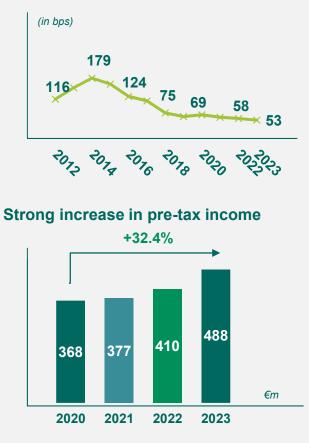


Increase in **net interest revenues** (+6.6% vs. 2022 with an acceleration in 4Q23 (+13.2%)), supported by margins on deposits and offset in part by the impacts of lower volumes and higher loan financing costs

Decrease in **fees** (-0.6% vs. 2022), due to good resilience in banking fees, despite the decrease in financial fees

Increase in **operating expenses** with the impact of inflation and a lower **cost** of **risk** 

#### Improvement in the cost of risk



1. Including 100% of Private Banking; 2. Including 2/3 of Private Banking



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## CPBS Commercial & Personal Banking in Belgium – 2023

Loans: +3.2% vs. 2022, growth across all customer segments

**Deposits**: -2.0% vs. 2022 (-0.5% excluding the impact of the issuance of Belgian government bonds maturing in September 2024<sup>1</sup>) – increase of corporate customer deposits in 4Q23 (+3.1% at 31.12.23 vs. 30.09.23)

**Off-balance sheet savings**: +4.1% vs. 31.12.23, driven by mutual funds

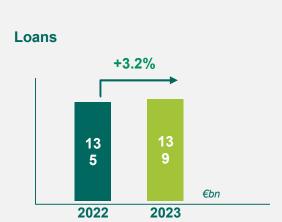
Private Banking: good net asset inflows of ~€2bn



**Increase in net interest revenues** (+9.5% vs. 2022), driven by margins on deposits that held up well, despite the higher refinancing costs and the negative impact of the issuance of Belgian government bonds in 4Q23

**Lower fees** (-2.0% vs. 2022), due to the decrease in banking fees offset partly by the increase in financial fees

**Positive jaws effect** (+1.3 pt), thanks to containment of operating expenses partially offsetting the impact of inflation







1. -€6.9bn impact on end-of-period deposit volumes, offset by an increase in volumes on securities accounts (+€5.1bn at the end of the period) included in off-balance sheet customer assets but not included in offbalance sheet savings; 2. Including 100% of Private Banking; 3. Including 2/3 of Private Banking; 4. Scope: Life insurance, mutual funds and securities accounts



### срвз Europe-Mediterranean – 2023

**Loans:** +2.2%<sup>1</sup> vs. 2022, increased volumes; prudent and targeted origination in Türkiye and for individual customers in Poland

Deposits: +8.1%<sup>1</sup> vs. 2022, with increases in all countries

**Hyperinflation situation in Türkiye:** impact of the implementation of IAS 29 and of the efficiency of the hedging (CPI linkers) since 01.01.22 (-€192m vs. 2022 on pre-tax income)

**Finalisation of the sale of retail banking activities in sub-Saharan Africa:** 11 countries between 2013 and 2023

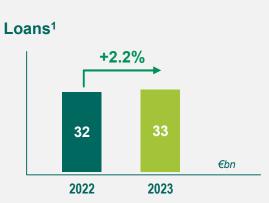
Revenues <sup>2</sup>	Operating expenses <sup>2</sup>	Pre-tax income <sup>3</sup>
€2,687m	€1,666m	€1,030m
19.4% <sup>4</sup> vs. 2022	+5.6% <sup>4</sup> vs. 2022	+23.2% <sup>4</sup> vs. 2022

**Revenues:** increase driven mainly by good growth in net interest revenues in Poland

**Operating expenses:** increase driven by higher inflation

**Hyperinflation situation in Türkiye:** decrease in "Other non-operating items" (-€212m vs. 2022)

Note: the extraordinary provision related to Poland (€450m) has been reclassified on a full year basis under Corporate Centre in "Other net losses for risk on financial instruments" and excluded from the 2023 distributable income



#### Deposits<sup>1</sup>



1. At constant scope and exchange rates; 2. Including 100% of Private Banking; 3. Including 2/3 of Private Banking; 4. At constant scope and exchange rates excluding Türkiye at historical exchange rates in accordance with the application of IAS 29



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## **CPBS** Specialised Businesses – Personal Finance – 2023

**Loans:** +10.1% vs. 2022; strong increase in particular in mobility; increased selectivity at origination; ongoing improvement in margins at production in 2023 despite continued pressure

Ongoing impacts of the implementation of partnerships in auto loans on the increase in volumes and the structural improvement in the risk profile

Smooth implementation of the geographical refocusing of activities and reorganisation of the operating model – disposals and run-off of 7 entities, particularly in Central Europe

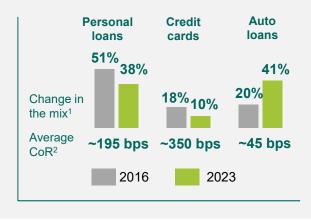
**Revenues:** -3.1% at constant scope and exchange rates, with pressure on margins and higher financing costs, despite the effect of higher volumes

**Operating expenses:** increase driven by targeted development projects

Increase in **cost of risk** due to the current downturn despite the structural improvement in the risk profile

# Loans €bn +10.1% 94 10 4 2022 2023

# Structural improvement of cost of risk with the product mix



1. Between 31.12.2016 and 31.12.2023; 2. 2019-2023 average calculated on the basis of management figures and average outstandings, excluding Floa



## **CPBS** Specialised Businesses – Arval & Leasing Solutions – 2023

#### Arval

- Strong growth in the financed fleet (+6.9%<sup>1</sup> vs. 31.12.22)
- Favourable volume impact on the sale of vehicles (342,000 vehicles sold in 2023 compared to a low basis in 2022) in relation with shorter delivery times

#### **Leasing Solutions**

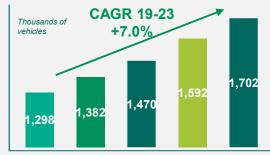
- Increase in outstandings (+4.4% vs. 2022)
- Good business drive with production volumes up by 4.3% vs. 2022

Revenues	Operating expenses	Pre-tax income
<b>€3,869m</b>	<b>€1,501m</b>	<b>€2,188m</b>
+12.5% vs. 2022	+7.6% vs. 2022	+11.8% vs. 2022

Strong increase in **Arval revenues** (+16.8% vs. 2022), driven by growth in outstandings and in the number of vehicles sold and despite the gradual normalisation at a high level of used-car prices Growth at **Leasing Solutions revenues** with the increase in outstandings

Positive jaws effect (+4.9 pts) and good growth in pre-tax income

Arval: growth in the financed fleet<sup>1</sup>



31.12.19 31.12.20 31.12.21 31.12.22 31.12.23

# Leasing Solutions: increase in outstandings



1. Increase in the fleet as at the end of the period in thousands of vehicles



## **CPBS** Specialised Businesses – New Digital Businesses and Personal Investors – 2023

#### Nickel, a payment offering accessible to everyone

- · Continued roll-out in Europe with the 2023 launch in Germany
- Continued increase in account openings (>63,000 per month)<sup>1</sup>, increase in the number of points of sale (+21% vs. 31.12.22)

#### Floa, the French leader in buy now, pay later

- Increase in the number of active partnerships since the start of the year (x 2.8 since 01.01.23)
- · Good level of production with a tightening of credit standards

# **BNP** Paribas Personal Investors, a specialist in digital banking and investment services

 Good growth in assets under management (+12.4% vs. 31.12.22) and a very high number of new clients acquired (~230,000 in 2023)

Revenues <sup>3</sup>	Operating expenses <sup>3</sup>	Pre-tax income <sup>4</sup>
€1,007m	€677m	€195m
+19.0% vs. 2022	+17.1% vs. 2022	+23.9% vs. 2022

**Revenues**: increase in New Digital Businesses, driven by activity development and strong increase in Personal Investors supported by the interest-rate environment

Positive jaws effect and strong increase in pre-tax income (+23.9%)

#### Nickel: expansion in Europe

~3.7m accounts opened<sup>2</sup> as at 31.12.23 (~+681k vs. 31.12.22)



#### Personal Investors: deposits



1. On average in 4Q23 in all countries; 2. Accounts opened since inception, total for all countries; 3. Including 100% of Private Banking in Germany; 4. Including 2/3 of Private Banking in Germany



### Insurance – 2023

#### Savings:

- Gross asset inflows of €22.9bn in 2023
- Strong business drive in France with positive net inflows driven by inflows into unit-linked policies

#### **Protection:**

• Good increase in Latin America and France, particularly in affinity insurance, property & casualty and individual protection

Revenues <sup>1</sup>	Operating expenses <sup>1</sup>	Pre-tax income <sup>1</sup>
€2,090m	€808m	€1,394m
+3.6% vs. 2022	+1.8% vs. 2022	+4.1% vs. 2022

**Increase in revenues** driven by the strong performance of Protection with an increase in the technical result

Positive jaws effect (+1.8 pts)

**Strong increase in contributions by associates** in all regions (note: exceptional negative impact of a divestment in Argentina in 4Q23)

# Strategic partnerships and acquisitions

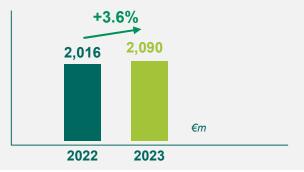
Acquisition<sup>2</sup> of 51% in BCC Vita and exclusive distribution agreement with BCC Banca Iccrea (Italy's secondlargest banking network in branch numbers, with 5 million customers)

### Renewal of partnership

Magazine Luiza (13m customers insured)

**New digital partnerships** (Lemonade, AssuranceVie.com in France)

#### Increase in insurance revenues



1. Reminder: IFRS 17 entered into force on 01.01.23; 2. Acquisition agreement signed, upon customary conditions precedents



### <sup>IPS</sup> Wealth and Asset Management<sup>1</sup> - 2023

#### Wealth Management:

• Good net asset inflows (€17.1bn<sup>2</sup>), especially in Commercial & Personal Banking and with high-net-worth clients – very good increase in revenues, driven by the interest-rate environment

#### **Asset Management<sup>3</sup>:**

- Sustained net asset inflows, driven by net asset inflows into moneymarket funds, despite net outflows from medium- and long-term vehicles
- Increase in revenues with the impact of net asset inflows and marketing drive

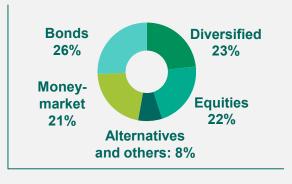
Strong decline at **Real Estate** on a market that slowed considerably and base effect for **Principal Investments** 

Revenues	Operating expenses	Pre-tax income			
€3,500m	€2,757m	€765m			
-7.8% vs. 2022	-0.1% vs. 2022	-35.8% vs. 2022			
exclu	excluding Real Estate and Principal Investments				
+3.8% vs. 2022	+1.6% vs. 2022	-2.6% vs. 2022			
Increase in <b>revenues</b> at Wealth Management (+6.0%) and at Asset Management <sup>3</sup> (+1.7% <sup>4</sup> ), offset by decreases at Real Estate and Principal Investments					
Positive jaws effe		Real Estate and Principal			

# Wealth Management: strong growth in GOI<sup>5</sup>



# Asset Management: €540bn of AuM<sup>6</sup> as at 31.12.23



1. Asset Management, Wealth Management, Real Estate and Principal Investments; 2. Excluding the impact of the divestment of a portfolio in Spain; 3. Excluding Real Estate and Principal Investments; 4. Excluding a negative base effect in 3Q23; 5. Gross operating income; 6. Including Principal Investments



### A Solid Financial Structure

### Doubtful loans/gross outstandings

	31-Dec-23	31-Dec-22
Doubtful Ioans (a) / Loans (b)	1.7%	1.7%

- a) Impaired loans (stage 3) to customers and credit institutions, not netted of guarantees, including on-balance sheet and off-balance sheet and debt securities measured at amortized costs or at fair value through shareholders' equity
- b) Gross loans outstanding to customers and credit institutions, on-balance sheet and off-balance sheet and including debt securities measured at amortized costs or at fair value through shareholders' equity (excluding insurance)

### Coverage ratio

€bn	31-Dec-23	31-Dec-22
Allowance for loan losses (a)	13.8	14.0
Doubtful Ioans (b)	19.2	19.3
Stage 3 coverage ratio	71.7%	72.5%

a) Stage 3 provisions

 b) Impaired loans (stage 3) to customers and credit institutions, on-balance sheet and off-balance sheet, netted of guarantees received, including debt securities measured at amortized costs or at fair value through shareholders' equity (excluding insurance)



### Focus: Commercial real estate and leveraged financing

- Favourable diversification and positioning by geographical region and sector
- Highly selective at the origination stage and proactive management of portfolios and exposures

Leveraged financing<sup>4</sup>: 0.7% of total exposures<sup>1</sup>, or €12.6bn, equivalent to €10.1bn in EAD<sup>2</sup> (0.7% of the Group total)

- 2.6% of gross exposures classified as non-performing
- Highly granular exposures (average amount of €5m) and diversified by sector and geographical region
- More than 65% of gross exposures<sup>5</sup> in Europe
- Close and specific analysis, supervision and monitoring set-up with the introduction of new Risk Appetite Statement metrics

**Commercial real estate:** 4.0% of total exposures<sup>1</sup>, or  $\in$ 73.1bn, equivalent to  $\in$ 60.4bn of EAD<sup>2</sup> (3.9% of the Group total)

- ~50% of counterparties are rated investment grade<sup>3</sup>
- 2.1% of gross exposures classified as nonperforming
- Perimeter covering a wide range of owners (institutional investors, asset managers, private equity, industrial, developer, etc.)
- A resilient and diversified portfolio<sup>5</sup>: offices (22% of gross exposures), retail (14%), logistics and diversified assets (20%), hotels (3%)
- >90% of EAD in Europe<sup>5</sup>; no exposure in the Nordic countries and limited exposures in Germany;
   1.5% of exposures are in the US



1.Credit gross exposures, on- and off-balance sheet, non-weighted as of the end of September 2023 (Group Total: €1,808bn); 2. Exposure at default as of the end of September 2023 (Group Total €1,5838bn); 3. Investment grade – external rating or internal equivalent; 4. Leveraged buyout (LBO) with financial sponsors – Alignment of exclusions with European regulatory standards applied as at 31.12.22; 5. Including counterparty risk, on and off balance sheet

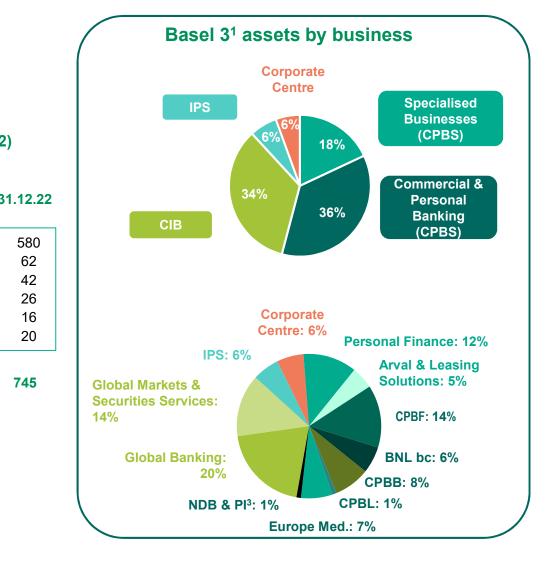


### Basel 3 Risk-Weighted Assets<sup>1</sup>

#### ● €704bn as at 31.12.23 (€745bn as at 31.12.22)

€bn	31.12.23	3
Credit risk	535	Γ
Operational Risk	59	
Counterparty Risk	45	
Market vs. Foreign exchange Risk	29	
Securitisation positions in the banking book	17	
Others <sup>2</sup>	19	

**Basel 3 RWA<sup>1</sup>** 



1. CRD5; 2. Including the DTAs and significant investments in entities in the financial sector subject to 250% weighting; 3. New Digital Businesses & Personal Investors



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