

BNP PARIBAS Strong Solvency & Funding

Fixed Income Presentation May 2021



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Strong Solvency & Capital Generation Capacity

FOCUS ON FUNDING

1Q21 RESULTS

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A Business Model Well Diversified by Country and Business No country, business or industry concentration



A balanced business model: a clear competitive advantage in terms of revenues and risk diversification An integrated business model fuelled by cooperation between Group Businesses Strong resilience in changing environment

1. Total gross commitments, on and off balance sheet, unweighted of €1,783bn as at 31.12.20 ; 2. CRD 4 ; 3. Including Luxembourg



A very solid financial structure

• CET1 ratio: 12.8% as at 31.03.21¹ (stable vs. 31.12.20)

- 1Q21 results, after taking into account a 50% pay-out ratio: +10 bps
- Increase of risk-weighted assets: -10 bps

<u>Reminder</u>: 50% of 2020 results intended for return to shareholders and therefore not contributing to the CET1

Leverage ratio²: 4.3% as at 31.03.21

- Taking into account the temporary exemption related to deposits with Eurosystem central banks
- 3.9% as at 31.03.21 excluding this effect

Immediately available liquidity reserve: €454bn³

(€432bn as at 31.12.20): Room to manoeuvre > 1 year in terms of wholesale funding

- Liquidity Coverage Ratio: 136% as at 31.03.21









1. Phased-in ; 2.Calculated in accordance with Regulation (EU) No. 2020/873, Article 500b; 3. Liquid market assets or eligible in central banks (counterbalancing capacity) taking into account prudential standards, notably US standards, minus intra-day payment system needs



2020 Supervisory Review and Evaluation Process (SREP)

CET1 ratio well above requirement

CET1 ratio requirement following 2020 SREP by the ECB : 9.23% of RWA in 1Q21

- Of which Pillar 2 requirement (P2R) of 0.70% ¹
- Of which Conservation buffer of 2.50% and G-SIB buffer of 1.50%
- Of which Countercyclical capital buffer of 0.03%²
- Excluding Pillar 2 guidance (P2G), non public

CET1 ratio of 12.8% as at 31.03.21, over 350bps above 1Q21 regulatory requirements



1. P2R: In accordance with ECB amendment to SREP letter, P2R (1.25%) can partially be met with AT1 and T2 capital from Q1 2020. This results in a decrease of -55 bps of CET1 requirement (1.25% x 44%); 2. Countercyclical capital buffer: 3bps in 1Q21;



The bank for a changing world

CET1 Ratio

2020 Supervisory Review and Evaluation Process (SREP) Total Capital ratio well above requirement

Total capital ratio requirement following the 2020 SREP by the ECB: 13.28% of RWA in 1Q21

- Of which Pillar 2 requirement (P2R) of 1.25%
- Of which Conservation buffer of 2.50% and G-SIB buffer of 1.50%
- Of which Countercyclical capital buffer of 0.03%¹
- Excluding Pillar 2 guidance (P2G), non public

Total capital ratio of 16.2% as at 31.03.21, 290bps above 1Q21 regulatory requirements

AT1 and Tier 2 at 3.40% of RWA

- Of which Tier 1 layer of 1.30%
- Of which Tier 2 layer of 2.10%



1. Countercyclical buffer: 3bps for 1Q21



Prudential Total Capital



Prudential Total Capital as at 31.03.21

Close to €114bn of prudential Total Capital as at 31.03.21





STRONG SOLVENCY & CAPITAL GENERATION CAPACITY

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Medium/Long Term Wholesale Funding

Continued presence in debt markets

2021 MLT wholesale funding programme¹: €36bn

2021 MLT regulatory issuance plan¹: ~ €17bn

- Capital instruments: €4.5bn; €2.1bn already issued²
 - Tier 2: \$1.25bn priced on 19.01.21, 20 years bullet, at US Treasuries+118 bps
 - AT1: \$1.25bn priced on 18.02.21, PerpNC10³, at 4.625% (sa, 30/360)
- Non Preferred Senior debt: ~ €13bn; €9.3bn already issued²
 - \$2.25bn, priced on 06.01.21, 6NC5⁴, at US Treasuries+90 bps
 - £1bn, priced on 06.01.21, long 10 years bullet, at UK Gilt+105 bps
 - €1bn, priced on 12.01.21, 9NC8⁵, at mid-swap€+83 bps

- AUD450m (Fixed and FRN), priced on 24.02.21, 6.5NC5.5⁶,at BBSW+97 bps
- CHF200m, priced on 24.02.21, 8NC7⁷, at mid-swap€+65 bps
- €1.25bn, priced on 06.04.21, 6NC5⁴, at mid-swap€+70 bps
- \$2.25bn, priced on 12.04.21, 11NC10⁸, at US Treasuries+120 bps
- €1.5bn issued under Private Placements

The second part of the programme : ~€19bn, to be done in structured products and, to a lesser extent, with securitisation and local funding



2/3 of the regulatory issuance plan, and over half of the overall wholesale programme realised as of 21 April 2021

1. Subject to market conditions, indicative amounts; 2. As of 21 April 2021, trade dates for the issuances, € valuation based on FX rates on trade dates; 3. Perpetual callable on year 10 and each 5-year anniversary thereafter; 4. 6-year maturity callable on year 5 only; 5. 9-year maturity callable on year 8 only; 6. 6.5-year maturity callable on year 5.5 only; 7. 8-year maturity callable on year 7 only; 8. 11-year maturity callable on year 10 only;



Medium/Long Term Funding Outstanding Active management of the wholesale funding structure



Evolution of existing Tier 1 and Tier 2 debt

(outstanding as at 1.04.21; eligible or admitted

01.01.22

8

17

01.01.23

7

15

Wholesale MLT funding outstanding breakdown as at 31.03.21 (€ 179bn):



1. As at 31 March 2021; the economic maturity is defined as either the contractual maturity or the next call date when the instrument has an early redemption option, carrying amount, including in particular accrued unpaid interest and revaluation of the hedged portion; 2. Maturity schedule taking into account prudential amortisation of existing instruments as at 01.04.21, excluding future issuances, assuming callable institutional instruments are called at the first call date, and taking into account the grandfathering phasing out. As of 1.04.21, the prudential value of Legacy capital instruments (Tier 1 and Tier 2) outstanding amounts to €1.3bn; 3. Accounting figures of debt qualified prudentially as Tier 1 booked as deeply subordinated debt or as equity; 4. Carrying amount, including in particular accrued unpaid interest and revaluation of the hedged portion ; 5. Issuance currency

FUR

USD



to grandfathering)²

€bn

AT1

T2

01.04.21

9

18

Medium/Long Term Funding Outstanding Gradual increase of Non Preferred Senior debt layer

Wholesale MLT funding outstanding¹ (€bn)



1. Source: ALM funding, nominal amounts of issuances, valued at end of quarter for all senior debts and Tier 2, Tier 1 being at historical FX rate; 2. From December 2015, figures restated according to the new broader definition of wholesale funding, covering all funds, excluding those provided by retail customers, SMEs and corporates, institutional clients for their operating needs, monetary policy and funding secured by market assets



TLAC ratio: ~470bps above the requirement without calling on the Preferred Senior debt allowance

● TLAC requirement as at 31.03.201: 20.03% of RWA

- Including capital conservation buffer, G-SIB buffer and countercyclical capital buffer (3 bps as of 1Q21)
- TLAC requirement as at 31.03.21: 6% of leverage ratio exposure

BNP Paribas TLAC ratio as at 31.03.21¹

✓ 24.7% of RWA:

- ✓ 16.2% total capital as at 31 March 2021
- ✓ 8.5% of Non Preferred Senior debt²
- ✓ Without calling on the Preferred Senior debt allowance

✓ 7.6% of leverage ratio exposure³

 ✓ 6.9% without taking into account the temporary exemption related to deposits with Eurosystem central banks



1. In accordance with Regulation (EU) No. 575/2013 as amended by Regulation (EU) No. 2019/876, Article 72b paragraphs 3 and 4, some Preferred Senior debt instruments (amounting to 15,066 million euros as at 31 March 2021) are eligible within the limit of 2.5% of risk-weighted assets; BNP Paribas did not use this option as at 31 March 2021; 2. Principal amount outstanding and other regulatory adjustments, including amortised portion of Tier 2 instruments with residual maturity over 1 year; 3. TLAC ratio reached 7.6% of leverage ratio exposure, calculated in accordance with Regulation (EU) No. 2020/873, Article 500b, taking into account the temporary exemption related to deposits with Eurosystem central banks



Distance to MDA restrictions

Reminder: Pillar 2 is composed of:

- "Pillar 2 Requirement" (public), applicable to CET1, Tier 1 and **Total Capital ratios**
- "Pillar 2 Guidance" (not public), not applicable for distributable • amount restrictions (MDA - Maximum Distributable Amount)

Capital requirements as at 31.03.21¹:

- CET1: 9.23%
- Tier 1: 10.96%
- Total Capital: 13.28%
- Distance as at 31.03.21 to Maximum Distributable Amount restrictions² equal to the lowest of the 3 calculated amounts: €20.3bn



1. Including a countercyclical capital buffer of 3 bps; 2. As defined by the Article 141 of CRD4; 3. Calculated on the basis of RWA (€703bn) as of 31.03.21



BNP Paribas Long-Term Debt Ratings by Debt Category

As of 10 May 2021	Standard & Poor's	Moody's	Fitch Ratings	DBRS
Senior Preferred	A+	Aa3	AA-	AA (Low)
Senior Non Preferred	A-	Baa1	A+	A (High)
Tier 2	BBB+	Baa2	A-	Α
Additional Tier 1	BBB-	Ba1	BBB	NA
Outlook	Negative	Stable	Negative	Stable

Any rating action may occur at any time





STRONG SOLVENCY & CAPITAL GENERATION CAPACITY FOCUS ON FUNDING 1Q21 RESULTS

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1Q21: Solid results and positive jaws effect

Ongoing mobilisation at the service of the economy amidst a gradual recovery	€112bn (+21% vs. 1Q20) in financing raised for clients on the syndicated loan, bond and equity markets ¹ Loans outstanding : +0.2% vs. 4Q20
Revenue growth	Revenues: +8.6% vs. 1Q20
Positive jaws effect despite the increase in the SRF contribution ²	Operating expenses: +5.4% vs. 1Q20 +2.3% vs. 1Q20 (excluding taxes subject to IFRIC 21 ²)
Cost of risk at a low level	42 bps ³
Solid net income ⁴	1Q21 net income⁴: €1,768m (+37.9% vs. 1Q20)
Robust balance sheet	CET1 ratio: 12.8% ⁵

1. Source: Dealogic as at 31.03.21, bookrunner, apportioned amount; 2. Booking in 1Q of almost the entire amount of taxes and contributions for the year, based on the application of IFRIC 21 "Taxes" including the contribution to the Single Resolution Fund; 3. Cost of risk / Customer loans at the beginning of the period; 4. Group share; 5. See slide 5



1Q21– Main exceptional items and IFRIC 21 impact Significant increase in taxes subject to IFRIC 21

Exceptional items

	1Q21	1Q20	1Q19
 Operating expenses Restructuring costs¹ and adaptation costs² (Corporate Centre) IT reinforcement costs (Corporate Centre) 	-€58m -€19m	-€45m -€34m	-€38m
 Transformation costs – 2020 plan (Corporate Centre) 			-€168m
Total exceptional operating expenses	<i>-</i> €77m	<i>-</i> €79m	<i>-</i> €206m
 Other non-operating items Capital gain on the sale of a BNP Paribas Asset Management stake in a JV (<i>Wealth and Asset Management</i>) Capital gain on the sale of buildings (<i>Corporate Centre</i>) 	+€96m +€302m	+€381m	
 Capital gain on the sale of 14.3% of SBI Life (<i>Corporate Centre</i>) Goodwill impairments (<i>Corporate Centre</i>) 			+€838m <i>-</i> €318m
Total exceptional other non-operating items	+€ 398m	+€381m	+€520m
Total exceptional items (pre-tax)	+€321m	+€302m	+€314m
Total exceptional items (after tax) ³	+€236m	+€206m	+€330m
 Booking in the first quarter of almost the entire amount of taxes and contributions for the year, based on the application of IFRIC 21 "Taxes"⁴ 	-€1,451m	-€1,172m	-€1,139m

1. Related in particular to the discontinuation or restructuring of certain businesses (in particular at CIB) and the integration of Raiffeisen Bank Polska; 2. Related in particular to Wealth Management, CIB and BancWest; 3. Group share; 4. Including an estimated contribution to the Single Resolution Fund



1Q21–Consolidated Group

Solid results – Positive jaws effect

	1Q21	1Q20	1Q21 vs. 1Q20	1Q19	1Q21 vs. 1Q19
Revenues	€11,829m	€10,888m	+8.6%	€11,144m	+6.1%
Operating expenses	-€8,597m	- €8,157m	+5.4%	-€8,449m	+1.8%
Op. expenses excluding taxes subject to IFRIC 21 ¹			+2.3%		-2.2%
Gross operating income	€3,232m	€2,731m	+18.3%	€2,695m	+19.9%
Cost of risk	-€896m	- €1,426m	-37.2%	-€769m	+16.5%
Operating income	€2,336m	€1,305m	+79.0%	€1,926m	+21.3%
Non-operating items	€487m	€490m	-0.6%	€757m	-35.7%
Pre-tax income	€2,823m	€1,795m	+57.3%	€2,683m	+5.2%
Net income, Group share	€1,768m	€1,282m	+37.9%	€1,918m	-7.8%
Net income, Group share excl. exceptionals excluding taxes subject to IFRIC 21 ¹	€2,824m	€2,093m	+34.9%	€2,565m	+10.1%
Return on tangible equity (ROTE) ² :	10.6%				

1. Booking in 1Q of almost the entire amount of taxes and contributions for the year based on the application of IFRIC 21 "Taxes" including the estimated contribution to the Single Resolution Fund - see slide 18 for the exceptional items; 2. Not revaluated, see detailed calculation on slide 70 of 1Q21 results



1Q21 – Revenues of the Operating Divisions

Strong growth in revenues of the operating divisions



- Domestic Markets: increase in revenues driven by higher financial fees in the networks and strong growth at Arval and Personal Investors (particularly Consorsbank in Germany)
- IFS: increase in revenues at constant scope and exchange rates very good performance of BancWest and strong growth in Insurance and Asset Management businesses – less favourable context for the other businesses
- CIB: strong revenue growth with very good performances in the three businesses: Corporate Banking, Global Markets and Securities Services

1. Including 100% of Private Banking in France (excluding PEL/CEL impacts), Italy, Belgium and Luxembourg



1Q21 – Operating expenses of the Operating Divisions

Positive jaws effect in all operating divisions



- Domestic Markets: decrease in operating expenses when excluding taxes subject to IFRIC 21 driven by the decrease in the networks (-1.8%)² positive jaws effect (+0.2 pts; 2.0 pts when excluding taxes subject to IFRIC 21)
- IFS: significant decrease in operating expenses in all businesses very positive jaws effect (+5.8 pts)
- CIB: increase in operating expenses in connection with business growth very positive jaws effect (+8.7 pts)

1. Including 100% of Private Banking in France (excluding PEL/CEL impacts), in Italy, Belgium and Luxembourg; 2. FRB, BNL bc and BRB



Variation in the Cost of risk by Business Unit (1/3)

Cost of risk / Customer loans at the beginning of the period (in annualised bp)



- Cost of risk: €896m
 - -€703m vs. 4Q20
 - -€530m vs. 1Q20
- Low cost of risk related to a low level of impairments of nonperforming loans (stage 3), close to 2019 levels

CIB - Corporate Banking







Variation in the Cost of risk by Business Unit (2/3)

Cost of risk / Customer loans at the beginning of the period (in annualised bp)





Variation in the Cost of risk by Business Unit (3/3)

Cost of risk / Customer loans at the beginning of the period (in annualised bp)



Europe-Mediterranean



BancWest



- Cost of risk: €321m
 - -€260m vs. 4Q20
 - -€261m vs. 1Q20
- Strong decrease in the cost of risk, thanks to efficient management of delinquency and debt collection
- 1Q20 reminder: €189m (78 bps) provisioning of performing loans (stages 1 & 2)
- 4Q20 reminder: anticipation of the impact of the regulatory change in the definition of default as at 01.01.21
- Cost of risk: €39m
 - -€56m vs. 4Q20
 - -€48m vs. 1Q20
- Decrease in the cost of risk vs. 1Q20 related to a decrease in impairments of non-performing loans (stage 3)
- Cost of risk: -€7m
 - -€10m vs. 4Q20
 - -€69m vs. 1Q20
- Impairments (stage 3) more than offset by write-backs this quarter (stages 1 & 2)



An ambitious policy of engaging with society

The UN's SDGs as a "compass"



The Group's CSR¹ policy is aligned with meeting the United Nations' 17 Sustainable Development Goals (SDGs)



Each year since 2016, **the Group has measured its contribution to the SDGs and set ambitious goals for expanding financing** to companies furthering the energy transition and to sectors regarded as contributing directly to the SDGs



#1 worldwide³ in sustainable bond issuance in 2020, reaffirmed in 1Q21
#1⁴ in EMEA for Sustainability Linked Loans in 2020, reaffirmed in 1Q21
#2 worldwide³ in green bond issuance in 2020, reaffirmed in 1Q21

1. Corporate Social Responsibility; 2. Please refer to 2020 Universal Registration document Chapter 7.2; 3. Source: Bloomberg; 4. Source: Dealogic, EMEA: Europe, Middle East, Africa



An ambitious policy of engaging with society

The UN's SDGs as a "compass"



The Group implements more specific **action plans** around particular themes, including **financial inclusion**, **climate change and biodiversity**



SDG 10: Reducing inequalities

Nickel: >2 million accounts opened¹, with a goal of 4 million by the end of 2024 in France Launch of the 1st "Inclusive Growth" thematic fund by BNP Paribas Asset Management



SDG 12: Promoting responsible consumption and production **Structuring of seven circular economy social impact contracts**²



SDG 13: Combating climate change **Signing of a net-zero carbon commitment by 2050** as part of the "Net-Zero Banking Alliance"³ Roll-out of a tool for **estimating and shrinking carbon footprints**⁴: >315,000 users



SDG 14: Life below water

Launch of the 1st Blue Economy ETF in January 2021 by BNP Paribas Asset Management End-2025 goal of €1bn in financing for the environmental transition of ships



SDG 15: Life on land

End-2025 goal of €3bn in financing using criteria relating to protection of land-based biodiversity Strengthening of the sector policy on agriculture in the Amazon, specifically in the Cerrado with zero-deforestation criteria

1. Since inception; 2. Under a call for projects launched by the French Environmental Transition Agency (ADEME) and the French Ministry of the Economy, Finances and the Recovery; 3. Under the auspices of UNEP-FI; 4. In partnership with the start-up Greenly



Domestic Markets – 1Q21

Support for the economy, increased activity and positive jaws effect

Increased level of activity

- Loans: +6.5% vs. 1Q20, increase in all business lines, growth in corporate loans, and good momentum in mortgage loans
- **Deposits**: +13.7% vs. 1Q20, increase driven by the effects of the health crisis
- Off-balance sheet savings: strong +18.2% increase vs. 1Q20
- Increased use of digital tools and transformation of the operating model
 - >4.8 million daily connections to the mobile apps¹ (+37.3% vs. 1Q20)
 - Nickel now has opened more than 2 million accounts² and Hello bank! reached 3 million customers³
 - Roll-out of service centres (integrated customer request management with a shared innovative technological foundation): 100% of sales forces are equipped in France⁴, roll-out underway in Belgium

Revenues⁵: €3,956m (+1.1% vs. 1Q20)

- Good resilience in the networks⁶: impact of low rates partly offset by higher loan volumes and the increase in financial fees
- Very sharp increase at Arval (+19.5% vs. 1Q20) and Personal Investors (+18.7% vs. 1Q20)

Operating expenses⁵: €2,997m (+0.9% vs. 1Q20)

- -0.9% vs. 1Q20 (-1.8% in the networks⁶) excluding taxes subject to IFRIC 21
- +5.0% in the specialised businesses in connection with their growth
- Positive jaws effect



 Gross operating income⁵ (excluding taxes subject to IFRIC 21)



Pre-tax income⁷: €590m (+2.8% vs. 1Q20)

• +6.1% vs. 1Q20 excluding taxes subject to IFRIC 21

Scope: individual, small business and private banking customers of DM networks or digital banks (including Germany and Austria) and Nickel on average in 1Q; 2. Since inception; 3. Excluding Italy; 4. On the voice channel;
 Including 100% of Private Banking, excluding PEL/CEL effects; 6. FRB, BRB, BNL bc and including 100% of Private Banking, excluding PEL/CEL effects



International Financial Services – 1Q21 Good level of results despite the impacts of the health crisis

- Business drive
 - **Resilience of Personal Finance:** marked rebound in production with the easing of public health measures and strong decrease in the cost of risk
 - Good momentum in fees and an overall rebound in loan production in international retail networks¹
 - **Good net asset inflows** in assets under management (+€5.1bn vs. 31.12.20), favourable performance and exchange rates effects offset by a scope effect²

Ongoing digitalisation

- 4.8 million digital customers (+13% vs. 1Q20) in the international retail networks¹
- >110 million customer transactions⁴ and 31 million monthly digital statements⁴ at Personal Finance



Very positive jaws effect (+5.8pts)





1. Europe-Mediterranean and BancWest; 2. Sale of a BNP Paribas Asset Management's stake in a joint venture; 3. Including distributed assets; 4. Indicators calculated for the period from December 2020 to February 2021



other businesses

businesses, less favourable context in

Corporate & Institutional Banking – 1Q21

Very strong rise in activity and results

Very strong drive in all businesses

- **Financing:** good start to the year in both equity issuance and debt (syndicated loans and bonds)
- Markets: activity still robust in rates, forex & credit; very good level in equity derivatives and prime services
- Securities Services: increase in assets and record level of transaction volumes

Ongoing strengthening of positions and operating platforms

- Leadership positions in EMEA¹, driven by the business line's demonstrated ability to support client needs
- Ongoing development in the Americas and Asia-Pacific
- Scalability and operational efficiency achieved by rolling out platforms (Transaction Banking, Capital Markets, Equity, etc.)

Revenues: €3,670m (+24.3% vs. 1Q20)	Operating expenses: €2,767m (+15.6% vs. 1Q20)	517	545	560	
 +29.6% at constant scope and exchange rates Gains in all three business lines Very good performance at Corporate Banking 	 +13.6% excluding taxes subject to IFRIC 21 Increase driven by strong 	1Q18 Pre-tax (x3.7 vs	1Q19 income: . 1Q20)	1Q20 : €751m	1Q21
 (+21.8%²) Very strong rise at Global Markets (+46.6%²) Significant growth at Securities Services (+5.1%²) 	 activity, contained through cost- saving measures Overwhelmingly positive jaws effect (11.3 pts²) 	signific	rebound cant increa ing incom	ase in gro	SS

Revenues



Gross operating income





Conclusion



Positive jaws effect and strong growth in gross operating income despite the increase in taxes subject to IFRIC 21

Low cost of risk

Solid results, at a level close to 2019 1Q21 net income¹: €1,768m

-7.8% vs. 1Q19

+10.1% vs. 1Q19 (excl. exceptional items and taxes subject to IFRIC 21²)

Further commitment to fight climate change The Group joined the Net-Zero Banking Alliance launched by the United Nations

1. Group share; 2. See slide 19





STRONG SOLVENCY & CAPITAL GENERATION CAPACITY FOCUS ON FUNDING 1Q21 RESULTS APPENDIX

DM – French Retail Banking – 1Q21

Strong activity at the service of the economy

Constant mobilisation in financing the economy

- Loans: +11.2% vs. 1Q20, increase in corporate and individual loans (strong production and higher margins in mortgage loans)
- Launch of **participating loans** under the French government stimulus plan to shore up companies' balance sheets and promote investment

Downturn in deposits in 1Q21 and expansion in financial savings

- **Deposits:** +17.8% vs. 1Q20, increasing in 2020 due to the impact of the public health crisis on customer behaviour, but down by 0.4% vs. 4Q20
- **Off-balance sheet savings:** +19.4% vs. 31.03.20, strong growth driven by a very steep rise in gross asset inflows in life insurance (+44% vs. 1Q20)
- **Private Banking:** very good net asset inflows of €1.3bn and very robust activity in responsible savings (€8.9bn in AuM, +77% vs. 31.03.20)



1. Including 100% of Private Banking, excluding PEL/CEL; 2. Including 2/3 of Private Banking, excluding PEL/CEL effects



- Loans

178

1Q20

98

(Private Banking)

€bn

€bn

+11.2%

198

1Q21

112

Assets under management

+13.9%

DM – BNL banca commerciale – 1Q21

Very good business drive and decrease in the cost of risk

Growth in business activity

- Loans: +5.4% vs. 1Q20, +7.2% on the perimeter excluding non-performing loans, good growth in all customer segments
- Deposits: +18.8% vs. 1Q20, growth in all customer segments
- Off-balance sheet savings: +14.3% vs. 31.03.20, strong increase in life insurance outstandings (+8.5% vs. 31.03.20) and significant increase in mutual funds (+24.0% vs. 31.03.20), driven mainly by market performances

Support for clients to cope with the crisis

 Ongoing implementation of loans guaranteed by the state and SACE¹, with close to €700m in new loans granted in 1Q21

Off-balance sheet savings

(Life insurance and mutual funds)





Revenues²: €676m
(+2.6% vs. 1Q20)Operating expenses²: €459m
(-1.3% vs. 1Q20)• Net interest income: +0.8%, driven in
particular by a higher margin and
increased volumes, offsetting the low-• -2.1% vs. 1Q20 excluding taxes
subject to IFRIC 21

- Effect of cost savings and adaptation measures ("Quota 100" retirement plan)
- Very positive jaws effect (+3.8 pts)



Pre-tax income^{3:} €97m (+53.3% vs. 1Q20)

• Decrease in the cost of risk

1. SACE: Servizi Assicurativi del Commercio Estero, the Italian export credit agency; 2. Including 100% of Italian Private Banking; 3. Including 2/3 of Italian Private Banking



interest-rate environment

savings and transactions

• Fees: +5.3%, increase in financial fees

with the growth in off-balance-sheet

DM – Belgian Retail Banking – 1Q21

Increased business activity, impact of the low-rate environment

Good business drive

- Loans: +0.6% vs. 1Q20, increase in particular in loans to individuals (+2.1% vs. 1Q20), increase in corporate loans in 1Q21 (+0.2% vs. 4Q20)
- Deposits: +7.2% vs. 1Q20, up in all customer segments
- **Off-balance sheet savings:** +17.8% vs. 31.03.20, thanks in particular to favourable market performances
- Stepped up use of digital tools: ~50 million¹ monthly connexions to the mobile apps (+56.9% vs. 1Q20)

Change in the partnership model with bpost

- **Signing of an agreement to acquire** 50% of the shares of bpost banque not yet held, along with a 7-year commercial partnership to distribute financial services in the post office network
- Closing expected by year-end 2021²

Revenues³: €858m (-3.0% vs. 1Q20)

- Net interest income: -7.2%, impact of low interest rates offset partly by higher loan volumes
- Fees: +7.4%, good growth in financial fees with the expansion in off-balance sheet savings

Operating expenses³: €835m (+0.6% vs. 1Q20)

- -2.9% vs. 1Q20 excluding taxes subject to IFRIC 21
- Effect of cost-saving measures ongoing branch network optimisation





Trend in card payments



Pre-tax income⁴: -€35m

- Impact of taxes subject to IFRIC 21:
 -€319m
- -3.6% vs. 1Q20 excluding taxes subject to IFRIC 21

1. Scope: individual, small business and private banking customers (BNP Paribas Fortis and Hello Bank!) on average in 1Q; 2. Subject to regulatory approvals; 3. Including 100% of Belgian Private Banking; 4. Including 2/3 of Belgian Private Banking;



DM – Other Activities – 1Q21

Strong growth in revenues and results

Very good development of activity in all businesses

- Arval: good growth in the financed fleet (+5.4%¹ vs. 1Q20); continued good overall performance of used car prices in all countries; CSR² engagement rewarded by the Platinum Medal by EcoVadis³ for 2020, placing Arval in the top 1% of the sector's top-rated companies)
- Leasing Solutions: +2.0%⁴ in outstanding vs. 1Q20, with a strong rebound in production (+15% vs. 1Q20) backed by market share gains
- **Personal Investors:** strong growth in assets under management (+47.1% vs. 31.03.20), driven by very strong inflows and good market performance; a record number of orders in January
- Nickel: >2 million accounts opened⁵ and more than 6,000 points of sale; further expansion in Spain with already more than 400 points of sale (vs. 72 at the end of 2020, goal of 1,000 by year-end 2021)
- Luxembourg Retail Banking (LRB): very good corporate and individual loan production level (with improved margins)

Revenues⁶: €942m (+11.4% vs. 1Q20)

 Strong growth in income, driven in particular by the very steep rise at Arval and Personal Investors (in particular Consorsbank in Germany) Operating expenses⁶: €533m (+5.0% vs. 1Q20)

- Increase driven by the expansion in activity
- Very positive jaws effect (+6.4 pts)

Arval financed fleet



 Nickel: number of accounts opened (in millions)⁵



Pre-tax income⁷: €372m (+27.0% vs. 1Q20)

1. Average fleet in thousands of vehicles; 2. CSR: Corporate Social Responsibility; 3. EcoVadis: collaborative online platform that assigns CSR performance ratings to companies; 4. At constant scope and exchange rates; 5. Since inception; 6. Including 100% of Private Banking in Luxembourg; 7. Including 2/3 of Private Banking in Luxembourg



IFS – Personal Finance – 1Q21 Strong improvement in results, driven by a lower cost of risk

- Resilience in business activity but average loans outstanding still impacted by the 2Q20 drop in production
 - Loans outstanding: -4.4% vs. 1Q20 (+0.2% vs. 4Q20)
 - Confirmation of growth in end of period loans outstanding since bottoming out in 3Q20 (+1.7% vs. 3Q20)
 - Marked rebound in production with the easing of public health measures (+17% in March 2021 vs. Dec. 2020) nevertheless impacted by the closing of points of sale (-8% in 1Q21 vs. 1Q20)

Strong improvement in the cost of risk

- **Reminder:** €189m provisioning in 1Q20 in anticipation of the effects of the public health crisis (stages 1 & 2)
- Efficient management of delinquencies and high performance in debt collection
- Return of cost of risk to a level comparable to 1Q19 (138 bps in 1Q21 vs. 145 bps in 1Q19)

Monthly production





Revenues: €1,332m	Operating expenses: €763m	Pre-tax income: €264m
(-9.7% vs. 1Q20)	(-3.1% vs. 1Q20)	(+133.6% vs. 1Q20)
Decrease mainly due to lower volumes given the health crisis	 -6.0% excluding taxes subject to IFRIC 21 Ongoing sustained cost-reduction efforts 	 Very significant improvement with the strong decrease in the cost of risk



IFS – Europe-Mediterranean – 1Q21

Good business momentum despite an unfavourable context

Business activity

- Loans: +1.4%¹ vs. 1Q20, loan growth driven by individual customers and the ongoing rebound in production after bottoming out in August 2020 (+24%)
- Deposits: +6.9%¹ vs. 1Q20, up in all countries
- 3.9 million active digital customers, up +14% vs. 1Q20

Development of the product offering

- Roll-out of new features and services to support business drive
- **Rebound in fees** (+21%¹ vs. 2Q20) after a low point in 2Q20 due to the health crisis and the impact of fee caps in some countries









(-25.5%¹ vs. 1Q20)

1. At constant scope and exchange rates; 2. At constant scope including loans to individuals and corporates in Turkey, Poland, Ukraine and Morocco; 3. Including 100% of Private Banking in Turkey and Poland; 4. Including 2/3 of Private Banking in Turkey and Poland

Operating expenses³: €433m

Contained increase despite high

wage drift, particularly in Turkey

(+0.9%¹ vs. 1Q20)



Revenues³: €516m

Decrease in net interest income,

particularly in Turkey and Poland,

(-8.9%¹ vs. 1Q20)

and stable fees

IFS - BancWest - 1Q21

Strong increase in revenues and positive jaws effect

Good business drive and support for the economy

- Loans: -3.4%¹ vs. 1Q20, decrease due in particular to the discontinuation of a business in 2020, stable level of corporate loans (active participation in the federal assistance program to SMEs, with 10,000 loans granted for ~\$1.2bn in 2021) and very good level of production in mortgage loans and collateralised equipment loans (+24% vs. 1Q20)
- **Deposits**: +18.9%¹ vs. 1Q20, strong increase in customer deposits² (+21.1%¹) in connection with the health crisis and economic stimulus measures
- \$17.4bn in assets under management in Private Banking as at 31.03.21 (+16.8%¹ vs. 31.03.20)

Well-recognised quality of the customer experience

- **#1 for overall customer satisfaction for SMEs** (2020 Greenwich Business Banking Survey)
- **Improving customer experience**: roll-out of artificial intelligence with authentication and a more efficient and quick routing of customer demands

Revenues³: €625m (+11.8%¹ vs. 1Q20)

- Impact of a non recurrent item this quarter (+2.1%¹ excluding this impact)
- Increase with higher loan production and increased deposits, despite rate pressure

Operating expenses³: €407m (-4.7%¹ vs. 1Q20)

- Very positive jaws effect (+16.5 pts¹)
- Decrease in operating expenses in connection with ongoing cost reduction measures



Gross operating income³



Pre-tax income⁴: €219m (x3.1¹ vs. 1Q20)

• Strong decrease in cost of risk

1. At constant scope and exchange rates; 2. Deposits excluding treasury activities; 3. Including 100% of Private Banking in the United States; 4. Including 2/3 of Private Banking in the United States



IFS – Insurance and WAM1 – Asset flows and AuM – 1Q21 Good net asset inflows and favourable performance effect

● Assets under management: €1,172bn as at 31.03.21

- +12.9% vs. 31.03.20
- Favourable performance effect on the back of the positive trend in markets and good management performances: +€20.4bn
- Others: -€27.3bn, negative scope effect mainly due to the sale of a BNP Paribas Asset Management stake in a joint venture with Shinhan Financial Group

Met asset inflows: +€5.1bn in 1Q21

- Wealth Management: very good asset inflows in particular in Asia, Germany, France and the United States
- Asset Management: very strong net asset inflows into medium/long-term vehicles (in particular thematic funds) offset by outflows from money-market vehicles
- **Insurance:** good net asset inflows notably in unit-linked policies and continued very good gross inflows in particular in France and Luxembourg

Change in assets under management²



1. WAM: Wealth & Asset Management, i.e. Asset Management, Wealth Management and Real Estate Services; 2. Including distributed assets; 3. Assets under management of Real Estate Investment Management: €28bn



IFS – Insurance – 1Q21

Rebound in business momentum

Continuation of the 4Q20 recovery

- Very good performance in Savings both in France and internationally, with gross inflows up sharply (> +30% vs. 1Q20) and > 50% of net inflows in unit-linked contracts
- Good resilience of Protection: growth in France driven in particular by the good performance of personal protection and property & casualty (Cardif IARD); internationally, impacts of the health crisis partly offset by the growth in sales in Asia

Support for the economy

• Participation with a €1bn investment package in the participating loan programme currently implemented and supported by the French state as part of its stimulus plan



Gross operating income



Revenues: €792m	Operating expenses: €383m	Pre-tax income: €442m
(+36.7% vs. 1Q20)	(-2.6% vs. 1Q20)	(+124.8% vs. 1Q20)
 Effect of the recovery in business activity, particularly in Savings Reminder 1Q20: one-off accounting impact related to the drop in the markets 	Good cost containment	Increase in the contribution of associates



IFS – Wealth and Asset Management¹ – 1Q21

Very good activity and very strong increase in results

Wealth Management

- Very good net asset inflows, particularly with large accounts and very good level of fees on AuM and on transactions
- Recognised expertise, particularly in the rankings of the Euromoney Private Banking Survey: #1 Private Bank in the Eurozone in Western Europe

Asset Management

- Continued highly robust activity and strong business performance, with very strong net asset inflows (+€8bn) in MLT funds in Europe and Asia
- Responsible and sustainable investment: implementation of the Sustainable Finance Disclosure Regulation (SFDR)²; 80% of open funds³ classified "Article 8" or "Article 9"

Real Estate Services

 Activity affected by a still-challenging environment but recovery in some activities, e.g. Advisory and in particular in the UK



Revenues: €784m	Operating expenses: €612m	Pre-tax income: €275m
(+5.5% vs. 1Q20)	(-4.7% vs. 1Q20)	(+168.9% vs. 1Q20)
 Impact of the low-rate environment on Wealth	• Decrease in costs in all businesses,	 Very significant increase in gross
Management net interest income partly offset by	particularly in Real Estate Services	operating income at Asset
higher fees	and Asset Management	Management (x8 vs. 1Q20)
 Impact of the strong 2020 net asset inflows and the performance effect on Asset Management revenues Very gradual return to normal in Real Estate Services 	• Very positive jaws effect (+10.1 pts)	 Impact of the capital gain on the sale of an Asset Management stake in a joint venture

1. Asset Management, Wealth Management and Real Estate Services; 2. A new European regulation that became effective in March 2021; 3. Percentage of aggregate AuM as at 31.03.21



CIB: Corporate Banking – 1Q21

Strong growth driven by business momentum

High level of activity

- Strong increase in global ECM volumes led (x3 vs. 1Q20) and growth in corporate bond issuance (+13% vs. 1Q20)¹
- Loans (€149bn, -6.2% vs. 1Q20²): impact of normalisation after the 1H20 spike in utilisation; growth resumed in 1Q21 (+1.0% vs. 4Q20)
- Deposits (€184bn, +22.5% vs. 1Q20²): increase driven by the health crisis, with a second consecutive quarter of decline in 1Q21 (-2.1% vs. 4Q20)

Leadership affirmed in Europe & strengthening at the global level

- Ongoing market share gains in investment grade corporate bond issuance in Europe and worldwide³
- Consolidation of #1 ranking in EMEA syndicated loans (+1.1pt vs. 2019) leveraging the impact of the exceptional mobilisation of 1H20³
- #1 in Europe in corporate banking with an even stronger position in 2020; top 5 in Asia for the second consecutive year⁴

Revenues: €1,243m (+16.2% vs. 1Q20)

- +21.8% at constant scope and exchange rates
- Gains in all regions, in particular in Europe and the Americas
- Very good performance of the Capital Markets platform in EMEA (+25.8% vs. 1Q20)
- Upturn of trade finance and cash management activity

2018-1Q21 rankings³



European rankings, large corporates, 2020



Source: Dealogic as at 31.03.21, bookrunner ranking in volume – Global ECM and Global Corporate Investment Grade Bond;
 Average outstandings, at constant scope and exchange rates;
 Source Dealogic as at 31.03.21, bookrunner ranking in volume, EMEA: Europe, Middle East and Africa;
 Source: Greenwich Share Leaders in European & Asian Large Corporate



CIB: Global Markets – 1Q21

Strong growth in revenues in a favourable market context

Ongoing expansion, in particular in the equity franchise

- Agreement to raise the Group's stake in Exane up to 100% in order to widen the range of cash equity and derivatives services offered to clients¹
- Implementation of the prime brokerage agreement with Deutsche Bank (ongoing migration of the platform and preparation of clients transfers)
- Sustainable finance: leadership in bond issuance and structured products

Very sustained client activity

- **Primary market activity:** good level of global bond volumes led (+27% vs. 1Q20)²; #1 for bonds in euros²
- Rates, currencies & commodities: strong client activity, in particular in credit products and commodity derivatives
- Equity markets: growth in prime brokerage and very good level of activity in derivatives, in particular in structured products

Revenues: €1,846m (+41.4% vs. 1Q20)

- +46.6% at constant scope and exchange rates
- FICC (-15.7%³ vs. 1Q20): very good level in absolute terms (+11.0% vs. 1Q19); strong performance in primary activities, credit and commodity derivatives; less buoyant environment than in 1Q20 for rates and forex
- Equity & Prime Services: record activity and effect of the rebound in derivatives after the 1Q20 impact of extreme shocks and restrictions on dividends⁴

Trend in revenues



1. Subject to the authorisations and necessary consultations; 2. Source: Dealogic as at 31.03.21; bookrunner ranking in volume; 3. At constant scope and exchange rates; 4. Reminder: -€184m impact in 1Q20 of the European authorities' restrictions on 2019 dividends; 5. Source: Bloomberg as at 31.03.21; 6. Source: Dealogic as at 31 March 2021; 7. Structured Retail Products 2021 Awards



CIB: Securities Services - 1Q21

Strong business drive and steady growth by the platform

Continued strong business drive and transformation

- Onboarding of new clients, including one very large mandate (>€300bn in AuC) in the Eurozone
- Implementation of the strategic partnership with Allfunds, one of the world's leading WealthTech platforms connecting asset managers and distributors (IPO on 23 April 2021)
- Planned merger with BNP Paribas SA¹ for better operational integration of processes and an enhanced client experience

Increase in assets and transaction volumes

- Increase in average assets (€13.5tn, +9.1% vs. 1Q20), driven by market gains and onboarding of new clients
- Record level of transactions: +10.4% vs. 1Q20

Revenues: €581m (+0.7% vs. 1Q20)

- +5.1% at constant scope and exchange rates
- Increase in transaction fees and impact of the steep increase in assets

Assets under custody (AuC) and under administration (AuA)



Transaction volumes



1. Merger of the legal entity BNP Paribas Securities Services with BNP Paribas SA scheduled for 1 October 2022, subject to the necessary consultations and authorisations; 2. Proforma 2019-2020 assets under administration (AuA excluding assets simply on deposit)



A Solid Financial Structure

Doubtful loans/gross outstandings

	31-Mar-21	31-Mar-20
Doubtful Ioans (a) / Loans (b)	2.1%	2.1%

(a) Impaired loans (stage 3) to customers and credit institutions, not netted of guarantees, including on-balance sheet and off-balance sheet and debt securities measured at amortized costs or at fair value through shareholders' equity; (b) Gross loans outstanding to customers and credit institutions, on-balance sheet and off-balance sheet and including debt securities measured at amortized costs or at fair value through shareholders' equity; (excluding insurance)

Coverage ratio

€bn	31-Mar-21	31-Mar-20
Allowance for loan losses (a)	16.8	17.3
Doubtful Ioans (b)	23.8	23.7
Stage 3 coverage ratio	70.6%	73.2%

(a) Stage 3 provisions; (b) Impaired loans (stage 3) to customers and credit institutions, on-balance sheet and off-balance sheet, netted of guarantees received, including debt securities measured at amortized costs or at fair value through shareholders' equity (excluding insurance)

Liquidity Coverage Ratio and Immediately available liquidity reserve

	31-Mar-21	31-Mar-20
Liquidity Coverage Ratio	136%	130%
Immediately available liquidity reserve (€bn) (a)	454	339

(a) Liquid market assets or eligible to central banks (counterbalancing capacity) taking into account prudential standards, notably US standards, minus intra-day payment systems needs



Risk-Weighted Assets

— Risk-Weighted Assets¹: €703bn as at 31.03.21 (€696bn as at 31.12.20)

The +€7bn change is mainly explained by:

- +€4bn increase in credit risk
- +€4bn increase in market risk

bn€	31.03.21	31.12.20
Credit risk Operational Risk Counterparty Risk Market / Foreign exchange Risk Securitisation positions in the banking book Others ²	531 70 42 29 13 19	527 71 41 25 14 17
Basel 3 RWA ¹	703	696

1. CRD4; 2. Including the DTAs and significant investments in entities in the financial sector subject to 250% weighting

