

# Fourth Quarter 2012 Results



# Disclaimer

*Figures included in this presentation are unaudited. On 18 April 2012, BNP Paribas issued a restatement of its quarterly results for 2011 reflecting, in particular, an increase of capital allocated to each business from 7% to 9% of risk-weighted assets, the creation of the “Domestic Markets” division and transfers of businesses between business units. In these restated results, data pertaining to 2011 has been represented as though the transactions had occurred on 1st January 2011. This presentation is based on the restated 2011 quarterly data.*

*This presentation includes forward-looking statements based on current beliefs and expectations about future events. Forward-looking statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future events, operations, products and services, and statements regarding future performance and synergies. Forward-looking statements are not guarantees of future performance and are subject to inherent risks, uncertainties and assumptions about BNP Paribas and its subsidiaries and investments, developments of BNP Paribas and its subsidiaries, banking industry trends, future capital expenditures and acquisitions, changes in economic conditions globally or in BNP Paribas’ principal local markets, the competitive market and regulatory factors. Those events are uncertain; their outcome may differ from current expectations which may in turn significantly affect expected results. Actual results may differ materially from those projected or implied in these forward-looking statements. Any forward-looking statement contained in this presentation speaks as of the date of this presentation. BNP Paribas undertakes no obligation to publicly revise or update any forward-looking statements in light of new information or future events.*

*The information contained in this presentation as it relates to parties other than BNP Paribas or derived from external sources has not been independently verified and no representation or warranty expressed or implied is made as to, and no reliance should be placed on the fairness, accuracy, completeness or correctness of, the information or opinions contained herein. None of BNP Paribas or its representatives shall have any liability whatsoever in negligence or otherwise for any loss however arising from any use of this presentation or its contents or otherwise arising in connection with this presentation or any other information or material discussed.*



# 2012 Key Messages

Adaptation plan completed	Risk-weighted assets -€62bn vs. 31.12.11
Good resilience of the operating divisions	Revenues: +0.8% vs. 2011
Cost of risk up moderately (excluding provisions set aside for Greek bonds*)	-€3,941m (58 bp**) +9.2% vs. 2011
Substantial surplus of stable funding	€69bn (2.2x vs. 31.12.11)
High solvency	Basel 3 CET1 ratio***: 9.9%
Growth in net income attributable to equity holders	€6.6bn (+8.3% vs. 2011)

**Adaptation plan completed and solid results  
in a challenging economic environment**

\* Reminder: -€3,241m in 2011, -€58m in 2012;  
\*\* Net provisions/Customer loans (in annualised bp); \*\*\* CRD4 (fully loaded) as expected by BNP Paribas



# Group Results

---

Division Results

---

Group Financial Structure

---

Group Action Plan

---

4Q12 Detailed Results

---

Appendix

---



# Main Exceptional Items

## ● Revenues

- **Losses from the sale of sovereign bonds**  
(“Corporate Centre”)
- **Losses from the sale of loans**  
(CIB – Corporate Banking)
- **Own credit adjustment**  
(“Corporate Centre”)
- **One-off amortisation of Fortis PPA due to early redemptions**  
(“Corporate Centre”)

*Total one-off revenue items*

## ● Non operating items

- **Sale of a 28.7% stake in Klépierre S.A.**  
(“Corporate Centre”)
- **One-off impairments\***  
(“Corporate Centre”)

*Total one-off non operating items*

## ● Total one-off items

	> 4Q12	> 2012
		-€32m
	-€27m	-€91m
	-€286m	-€1,617m
		+€427m
	<hr/>	<hr/>
	-€313m	-€1,513m
		+€1,790m
	-€345m	-€345m
	<hr/>	<hr/>
	-€345m	+€1,445m
	-€658m	-€68m

\* Of which -€298m: impairment of BNL bc's goodwill due to the expected increase in the Bank of Italy's capital requirements



# 2012 Consolidated Group

	> 2012	> 2012 vs. 2011	> 2012 vs. 2011 <i>Operating divisions</i>
<b>Revenues</b>	€39,072m	-7.8%	+0.8%
Operating expenses	-€26,550m	+1.7%	+0.8%
<b>Gross operating income</b>	€12,522m	-23.0%	+0.8%
Cost of risk	-€3,941m	-42.0%	+6.5%
<i>Excluding provisions set aside for Greek bonds (-€3,241m in 2011, -€58m in 2012)</i>		+9.2%	+8.7%
Non operating items	€1,791m	n.s.	n.s.
<b>Pre-tax income</b>	€10,372m	+7.5%	+0.8%
<b>Net income</b> attributable to equity holders	€6,553m	+8.3%	

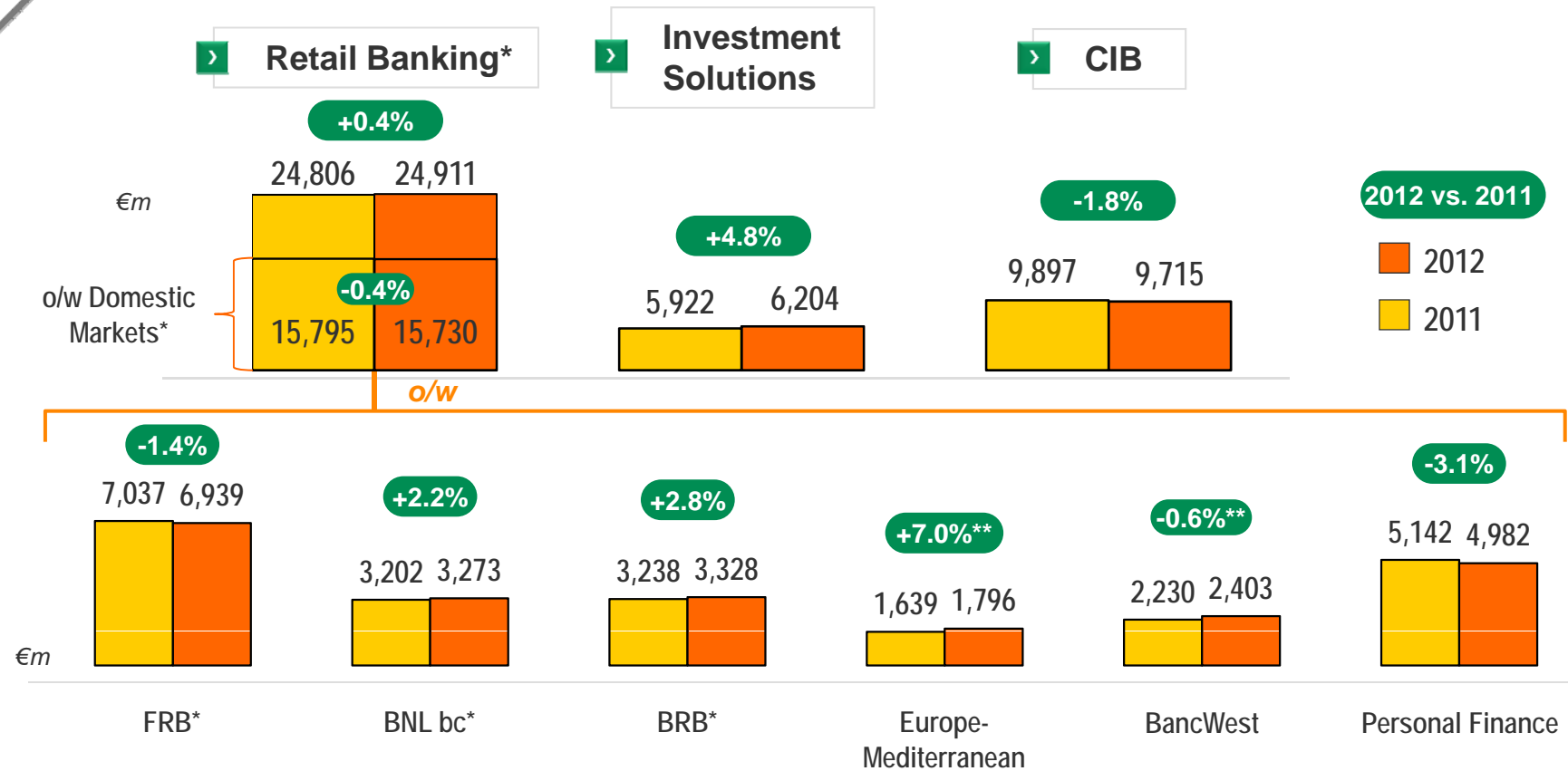
Return on equity: 8.9% vs. 8.8% in 2011

Net earnings per share: €5.16 vs. €4.82 in 2011

> **Income growth  
in a still unfavourable environment**



# 2012 Revenues of the Operating Divisions

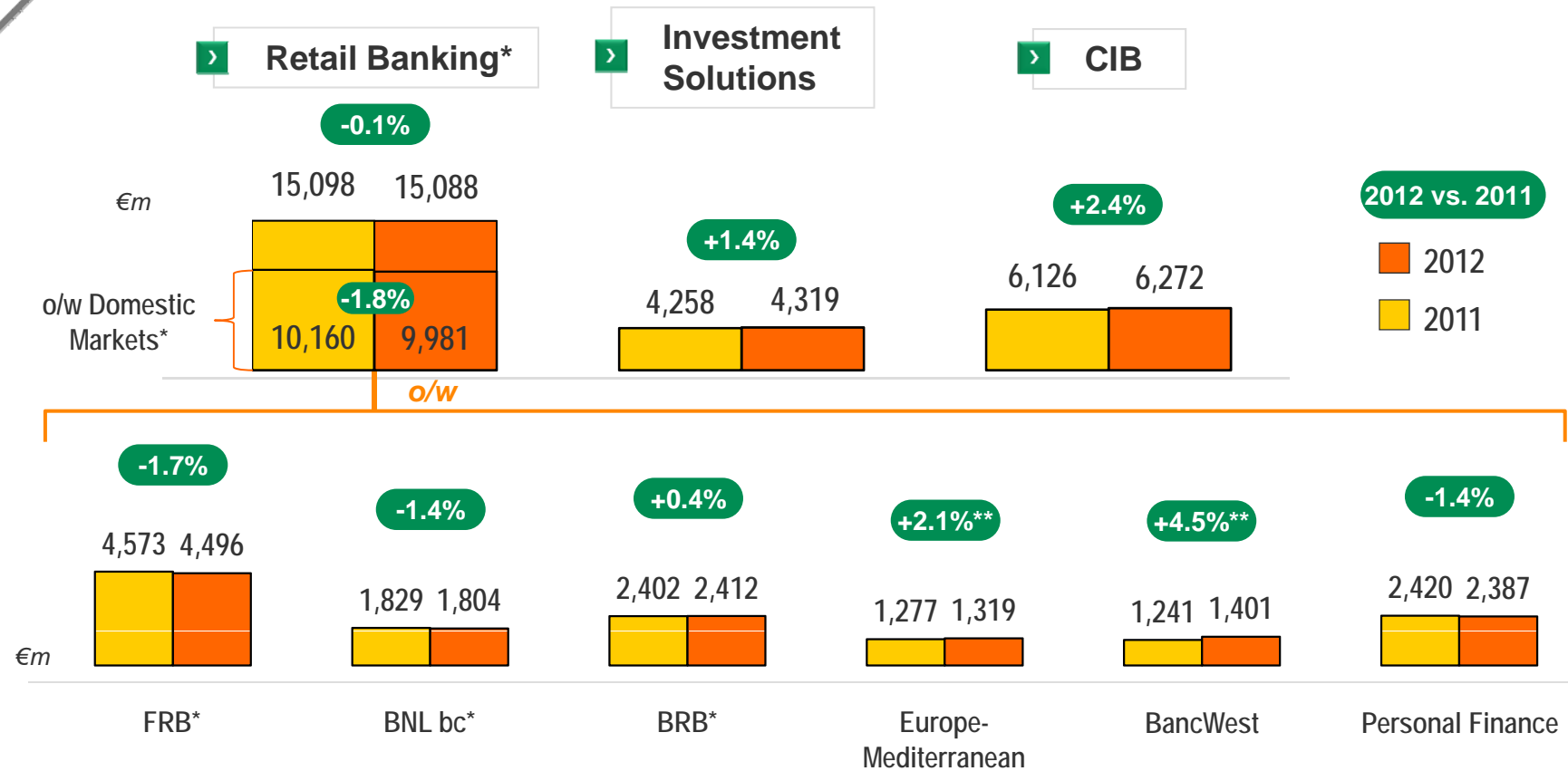


**Broad diversification and good revenue resilience (+0.8% vs. 2011)**

\* Including 100% of Private Banking of the domestic markets in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg;  
 \*\* At constant scope and exchange rates



# 2012 Operating Expenses of the Operating Divisions



**Good control of costs (+0.8% vs. 2011)**

\* Including 100% of Private Banking of the domestic markets in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg;  
 \*\* At constant scope and exchange rates

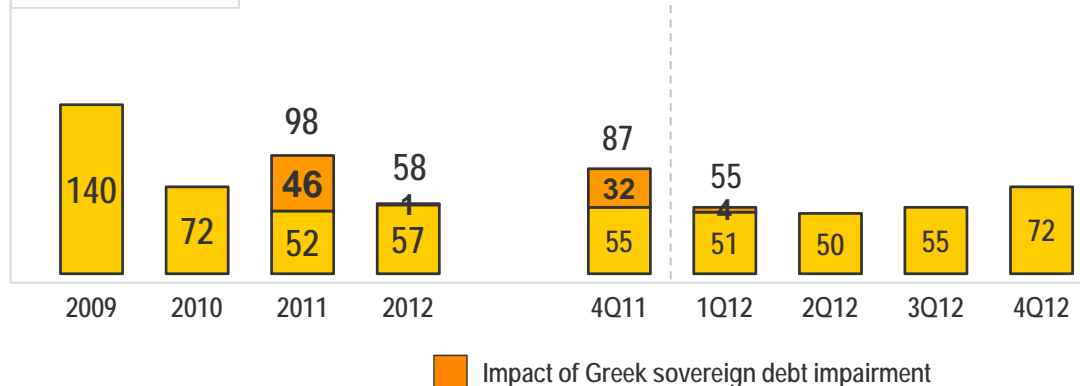




# 2012 Cost of Risk

Net provisions/Customer loans (in annualised bp)

## Group



- +17 bp vs. 3Q12 of which:
  - +6 bp, provision set aside for one specific loan at CIB
  - +3 bp, increase at BNL due to the economic environment
  - +2 bp, one-off increases in provisions at PF

- Cost of risk: €3,941m
  - -€2,856m vs. 2011 (-42.0%)
  - +€327m (+9.2%) excluding provisions set aside for Greek bonds

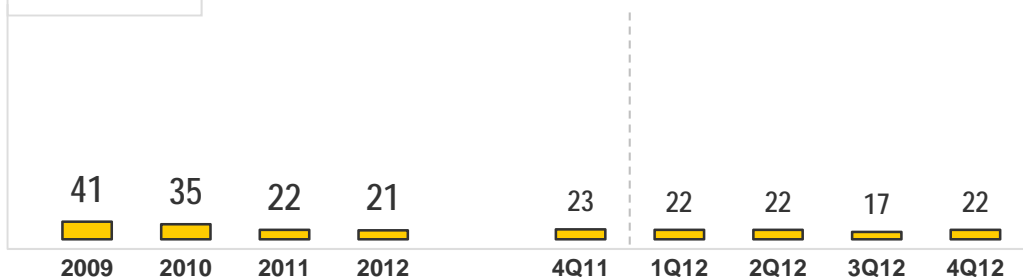
Moderate rise in the cost of risk in an unfavourable economic environment



# Variation in the Cost of Risk by Business Unit (1/3)

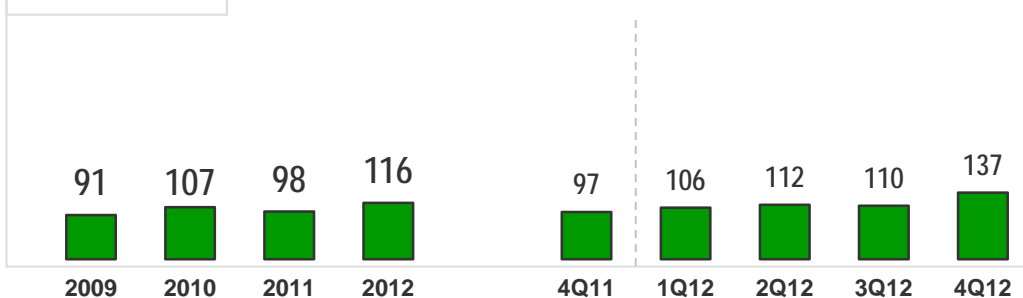
Net provisions/Customer loans (in annualised bp)

## FRB



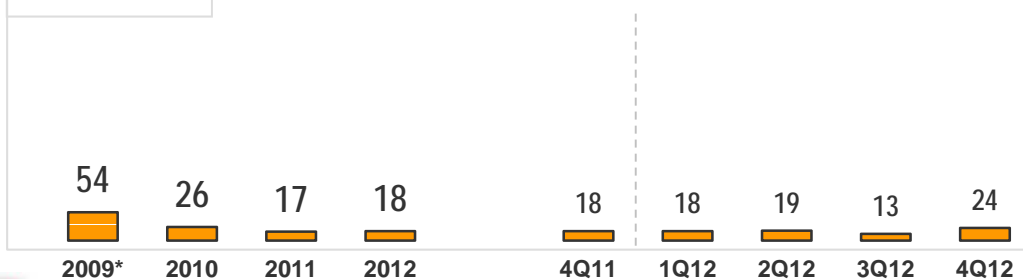
- Cost of risk: €80m
  - -€5m vs. 4Q11
  - +€14m vs. 3Q12
- Cost of risk still low despite a more challenging environment

## BNL bc



- Cost of risk: €283m
  - +€80m vs. 4Q11
  - +€54m vs. 3Q12
- Rise in the cost of risk as a result of the economic environment

## BRB



- Cost of risk: €51m
  - +€15m vs. 4Q11
  - +€23m vs. 3Q12
- Cost of risk slightly higher but remaining moderate

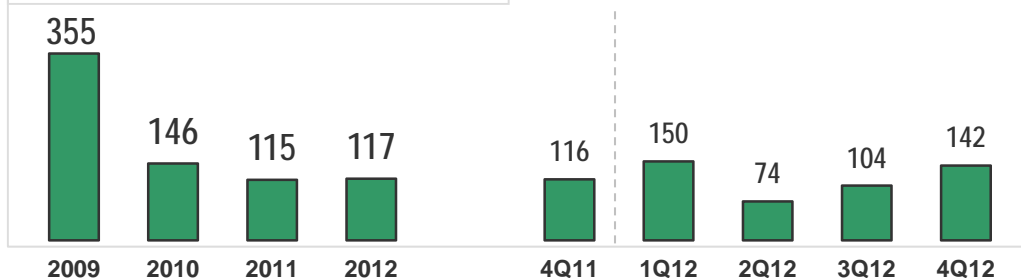
\* Pro forma



# Variation in the Cost of Risk by Business Unit (2/3)

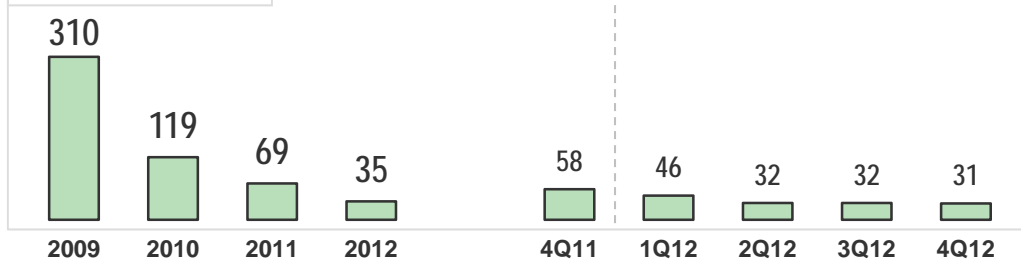
Net provisions/Customer loans (in annualised bp)

## > Europe-Mediterranean



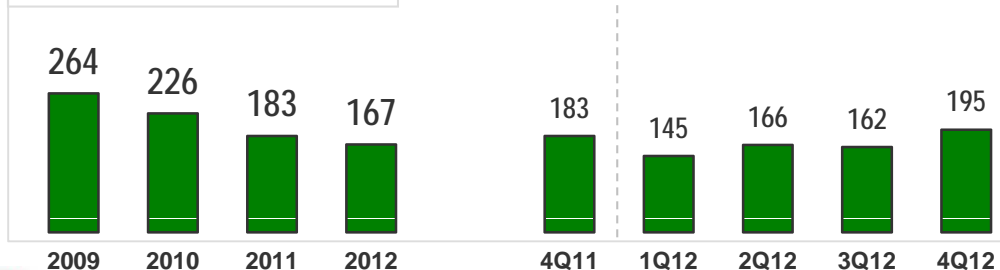
- Cost of risk: €89m
  - +€19m vs. 4Q11
  - +€23m vs. 3Q12
- Cost of risk still significant

## > BancWest



- Cost of risk: €33m
  - -€23m vs. 4Q11
  - -€1m vs. 3Q12
- Cost of risk still decreasing

## > Personal Finance



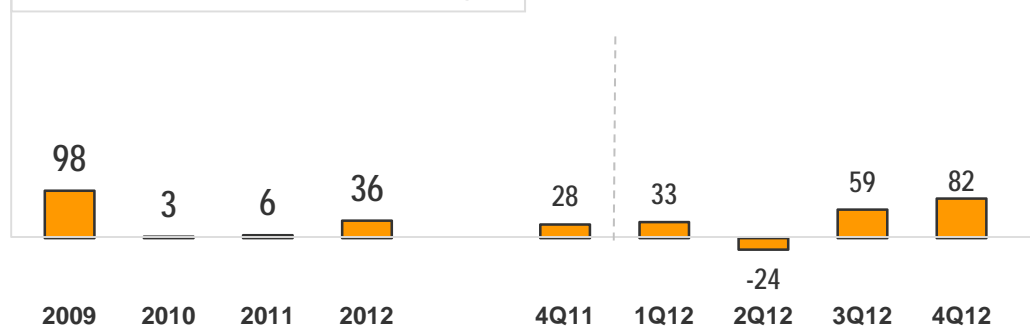
- Cost of risk: €432m
  - +€20m vs. 4Q11
  - +€68m vs. 3Q12
- Increase in the cost of risk: €33m impact this quarter of exceptional adjustments



# Variation in the Cost of Risk by Business Unit (3/3)

Net provisions/Customer loans (in annualised bp)

## CIB Corporate Banking

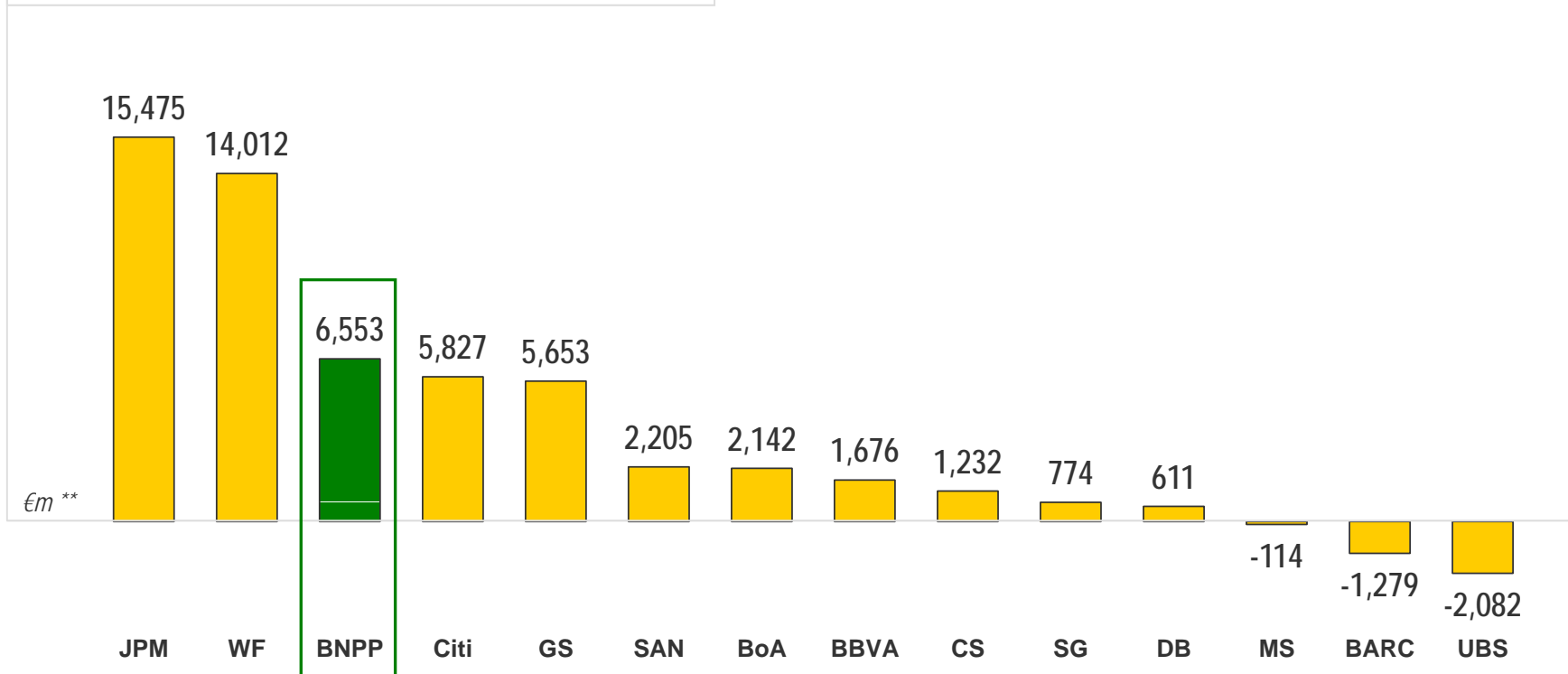


- Cost of risk: €219m
  - +€114m vs. 4Q11
  - +€46m vs. 3Q12
- Increase in the cost of risk vs. 3Q12 due to one specific loan
- 2010 and 2011 financial years benefitting from substantial write-backs of provisions



# 2012 Net Income

## > Net income attributable to equity holders\*



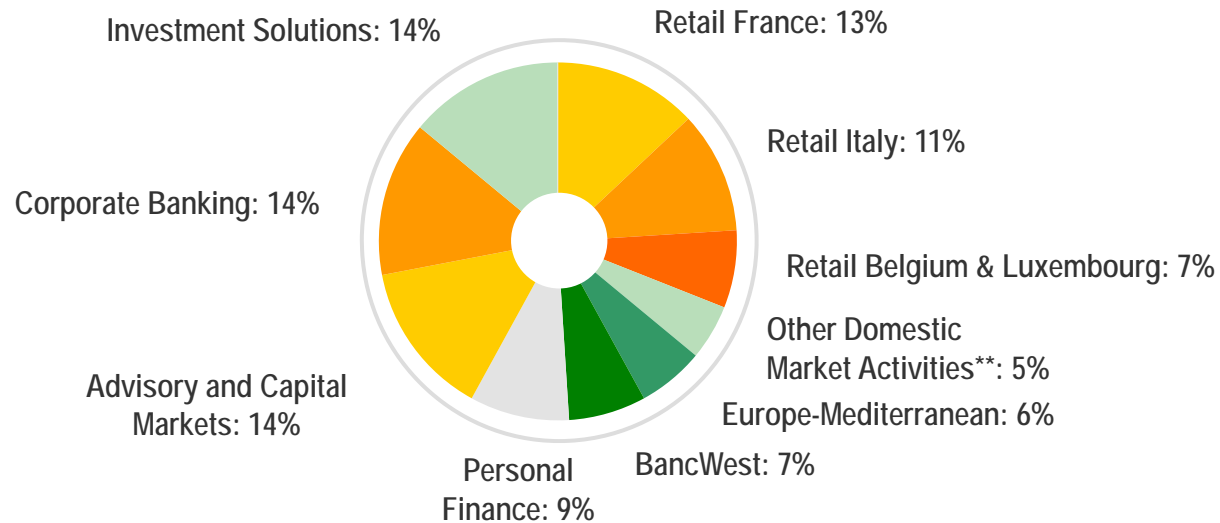
## > Good profit-generation capacity

\* Source: banks; \*\*Average quarterly exchange rates



# Basel 2.5\* Allocated Equity

> **Basel 2.5\* allocated equity by operating division in 2012**



> **A very diversified business mix**

\* CRD3; \*\* Excluding Retail Luxembourg



# 4Q12 Consolidated Group

	> 4Q12	> 4Q12 vs. 4Q11	> 4Q12 vs. 4Q11 <i>Operating divisions</i>
<b>Revenues</b>	€9,395m	-3.0%	+7.3%
Operating expenses	-€6,802m	+1.9%	-2.3%
<b>Gross operating income</b>	€2,593m	-13.8%	+32.3%
Cost of risk	-€1,199m	-21.0%	+18.5%
<i>Excluding provisions set aside for Greek bonds (-€567m in 4Q11)</i>		+26.1%	+20.4%
<b>Pre-tax income</b>	€1,145m	-13.7%	+48.7%
<b>Net income</b> attributable to equity holders	€514m	-32.8%	
<b>Net income</b> attributable to equity holders <i>excluding exceptional items</i>	€1,051m		

> **Good operating performance,  
4Q11 marked by the sovereign debt crisis**



Group Results

---

**Division Results**

---

Group Financial Structure

---

Group Action Plan

---

4Q12 Detailed Results

---

Appendix

---

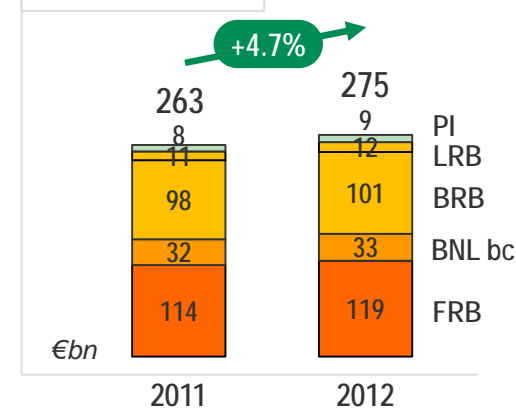




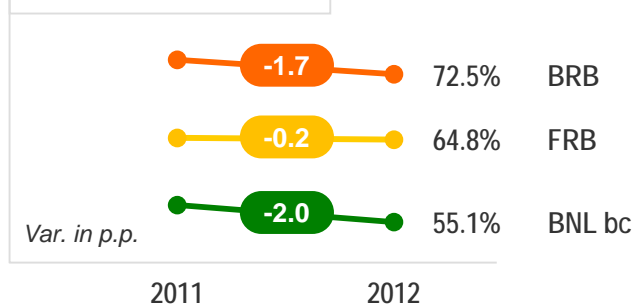
# Domestic Markets - 2012

- Good sales and marketing drive
  - Deposits: +4.7% vs. 2011, continued growth trend in all the networks
  - Loans: +1.2% vs. 2011, slowdown in demand for loans
  
- Revenues: €15.7bn (-0.1%\* vs. 2011)
  - Revenue stability despite the unfavourable economic environment: persistently low interest rate environment; slowdown in volumes of activity during the year
  
- Operating expenses: -€10.0bn (-1.5%\* vs. 2011)
  - Very good cost control across all the business units
  
- GOI: €5.7bn (+2.5%\* vs. 2011)
  
- Pre-tax income: €4.0bn (-1.0%\*\* vs. 2011)

## > Deposits



## > Cost/Income\*



**Solid results at a high level**  
**Improved operating efficiency**

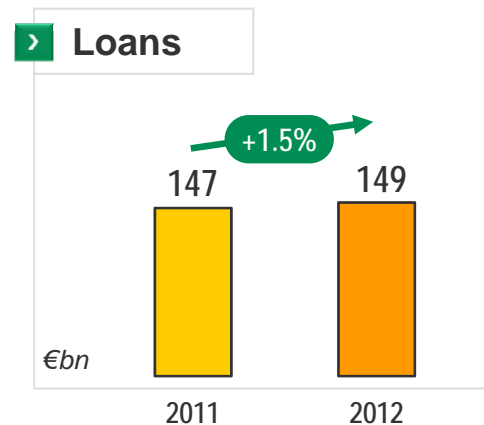
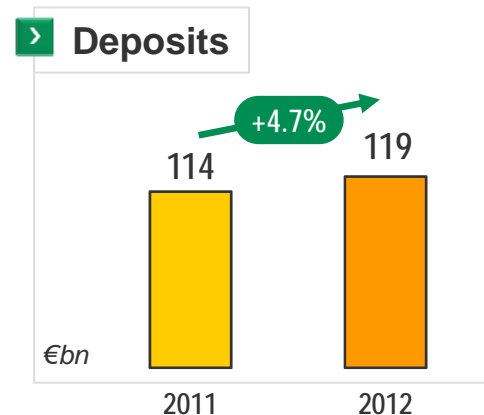
\* At constant scope and exchange rates - including 100% of Private Banking, excluding PEL/CEL effects;

\*\* At constant scope and exchange rates - including 2/3 of Private Banking, excluding PEL/CEL effects



# French Retail Banking - 2012

- Business activity: actively supporting clients
  - Deposits: +4.7% vs. 2011, good sales and marketing drive, strong growth in savings accounts (+9.6%)
  - Loans: +1.5% vs. 2011, deceleration in demand for loans
  - Small businesses and SMEs: increased outstanding loans to VSEs & SMEs (+2.7%\* in 2012)
  - Individuals: 630,000 mobile service users (+42% vs. 31.12.11)  
Protection insurance: +10.5% (number of contracts vs. 2011)
- Revenues\*\*: -1.4% vs. 2011
  - Net interest income: -0.9%, persistently low interest rate environment; slowdown in demand for loans
  - Fees: -2.1%, decline in line with unfavourable financial markets
- Operating expenses\*\*: -1.7% vs. 2011
  - Continued improving operating efficiency
- Pre-tax income\*\*\*: €2,010m (-0.9% vs. 2011)



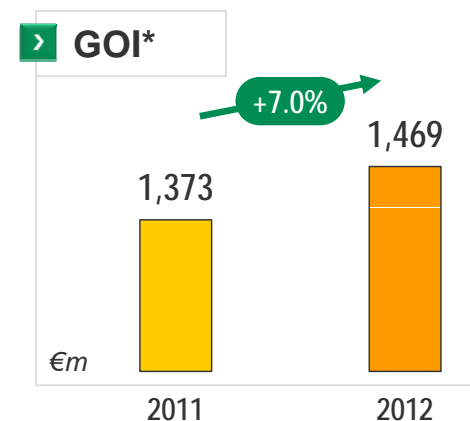
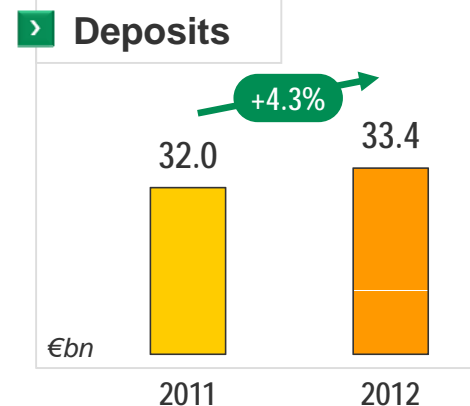
> **Good performance  
against a backdrop of a slowdown in the economy**

\* Independent VSEs & SMEs (Banque de France), Dec.12 vs. Dec.11; \*\* Including 100% of French Private Banking, excluding PEL/PEL effects; \*\*\* Including 2/3 of French Private Banking, excluding PEL/PEL effects



# BNL banca commerciale - 2012

- Business activity
  - Deposits: +4.3% vs. 2011; driven by loans to corporates and local public entities
  - Loans: +0.7% vs. 2011; slowdown in line with the market
- Revenues\*: +2.2% vs. 2011
  - Net interest income growth: in particular for loans to small businesses and corporates, margins held up well
  - Fees down: effect of the decline in new loan production and impact of new regulations
- Operating expenses\*: -1.4% vs. 2011
  - Impact of cost-cutting measures (IT, real estate)
  - Further improvement of the cost/income ratio (55.1%, -2.0 pts vs. 2011)
- Pre-tax income\*\*: €491m (-12.9% vs. 2011)
  - Increase in the cost of risk as a result of the economic environment



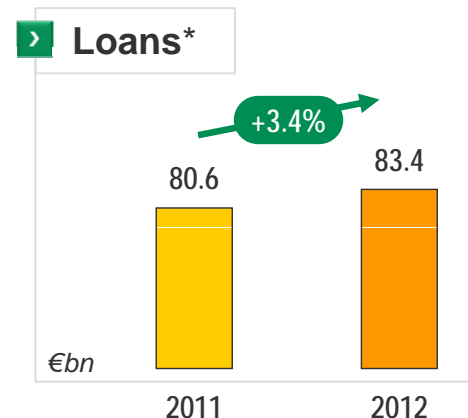
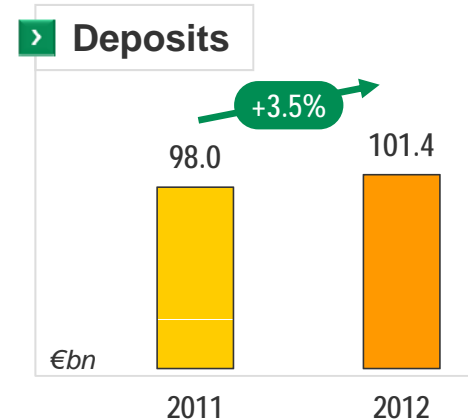
> **Good operating performance  
in a challenging risk environment**

\* Including 100% of Italian Private Banking; \*\* Including 2/3 of Italian Private Banking



# Belgian Retail Banking - 2012

- Business activity
  - Deposits: +3.5% vs. 2011, good growth in current accounts and savings accounts
  - Loans: +3.4%\* vs. 2011, growth in loans to individual customers (+5.5% vs. 2011); loans to SMEs held up well
  - Success of the Easy Banking offering for iPhone + iPad and Android (>200,000 application downloads by the end of 2012)
  - Good growth of cross-selling with CIB
- Revenues\*\*: +2.1%\* vs. 2011
  - Net interest income: rise in line with volume growth, slowdown towards the end of the year
  - Fees stable
- Operating expenses\*\*: -0.3%\* vs. 2011
  - Continued improvement of the cost/income ratio (-1.7 pts\* vs. 2011)
- Pre-tax income\*\*\*: €711m (+8.4%\* vs. 2011)



> **Maintained good sales and marketing drive**

\* At constant scope; \*\* Including 100% of Belgian Private Banking; \*\*\* Including 2/3 of Belgian Private Banking



# Domestic Markets 2013 Action Plan

- Prepare the retail bank of the future
  - Individuals: strengthen online innovation, in particular for mobile phones; develop new payment solutions
  - Corporates: develop One Bank for Corporates in association with CIB; acquire new customers (already 2,600 new accounts by year-end 2012) and bolster the service offering (cash management in particular, leveraging on its leading position in the eurozone)
  - VSEs-SMEs: capitalise on the network of Small Business Centres (59 in France, 42 in Italy) and develop synergies with Leasing Solutions and Arval
  - Private Banking: confirmed leadership in the eurozone, strong growth in Italy and synergies with corporates and small businesses
  - In all businesses, adapt the networks to meet customers' needs: more advisory and less transaction related services; more diversified formats; embedded technology
- “Bank for the Future”: an ambitious plan already unveiled in Belgium in December 2012
  - Anticipate new customer behaviours (mobile banking, customer relations centres, less in-branch teller business and increased commercial meetings with clients)
  - Improve operating efficiency

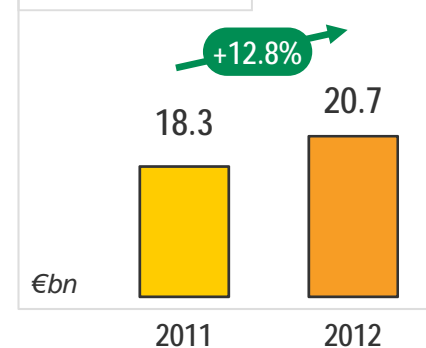
**Strong commitment to our clients, investing in innovation  
and continued effort to streamline operations**



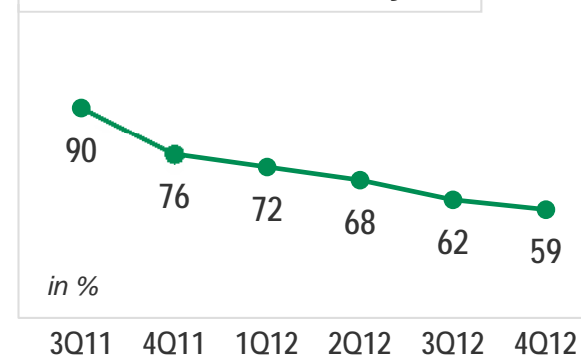
# Europe-Mediterranean - 2012

- Strong sales and marketing drive
  - Deposits: +12.8%\* vs. 2011, growth in most countries, especially in Turkey (+34.3%\* vs. 2011)
  - Loans: +3.5%\* vs. 2011, good performance in Turkey (+17.1%\*), continued decline in Ukraine (-29.0%\*)
  - Roll out of the multichannel offering in Morocco and Tunisia
- Turkey: very good operating performance
  - Continued improvement of the cost/income ratio thanks to the streamlining of the network in 2011
  - Development of cross-selling with CIB and IS
- Revenues: +7.0%\* vs. 2011
  - +14.8%\* excluding Ukraine, +35%\* in Turkey
  - Ukraine: decline in revenues in line with outstandings
- Operating expenses: +2.1%\* vs. 2011
  - +2.6%\* excluding Ukraine
  - 30 branches opened in the Mediterranean, primarily in Morocco
- Pre-tax income: €254m (+52.7%\* vs. 2011)

## > Deposits\*



## > Cost/Income Turkey



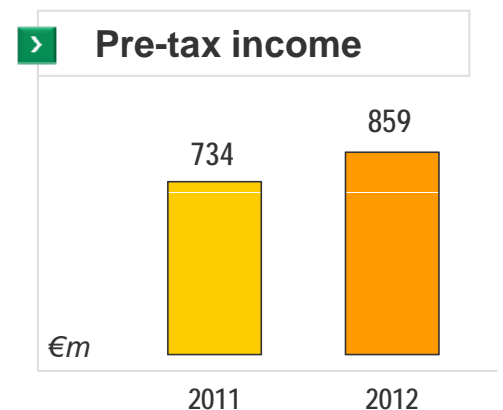
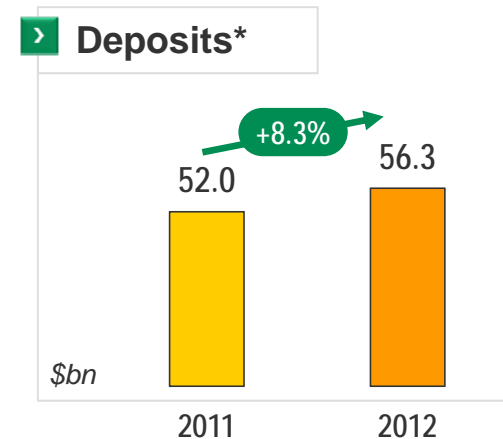
**Strong income growth**

\* At constant scope and exchange rates; TEB consolidated at 70.3%



# BancWest - 2012

- Good sales and marketing drive in a more favourable environment
  - Deposits: +8.3%\* vs. 2011, strong growth in current and savings accounts
  - Loans: +3.5%\* vs. 2011, good growth in corporate loans (+14.7%\*), success of business investments in the SME segment
  - Revving up Private Banking expansion
  - Branch network modernisation and increasing Mobile Banking offering
- Revenues: -0.6%\* vs. 2011
  - +0.8%\*, excluding impact of regulatory changes\*\* on fees
  - Impact of volume growth offset by decrease in interest rates
- Operating expenses: +4.5%\* vs. 2011
  - Strengthening of the corporate and small business as well as Private Banking commercial set up
- Pre-tax income: €859m (+7.1%\* vs. 2011)
  - Decrease in the cost of risk

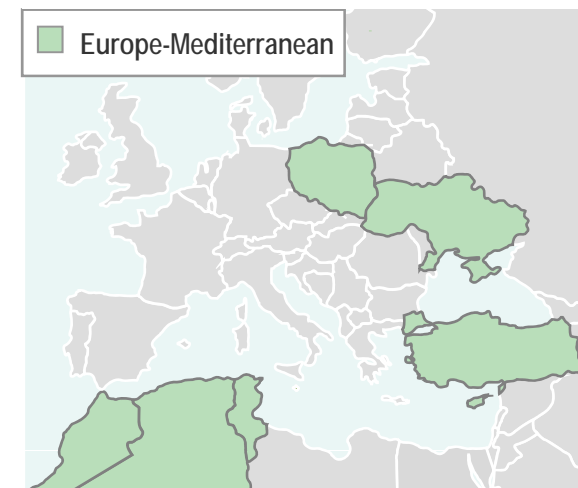


> **Expanding of the product offering**  
**Strong profit-generation capacity**



# International Retail Banking 2013 Action Plan

- BancWest: expanding the product offering in a more favourable environment
  - Expansion of Wealth Management
  - Cooperation with CIB and rolling out of the Cash Management offering
  - Modernisation and optimisation of the branch network
- Europe-Mediterranean: continue selective roll out
  - Adapt the set up and offering to online banking
  - Continue opening branches in regions with fast-paced growth (especially Morocco)
  - Expand the institutional client base and Cash Management
- Turkey: continue business development
  - Step up cross-selling with Investment Solutions and CIB



**Continue to roll-out the integrated business model in attractive markets**

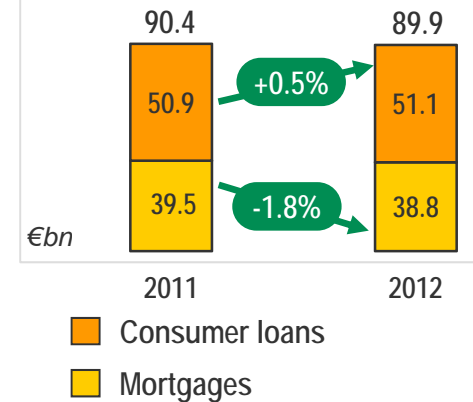




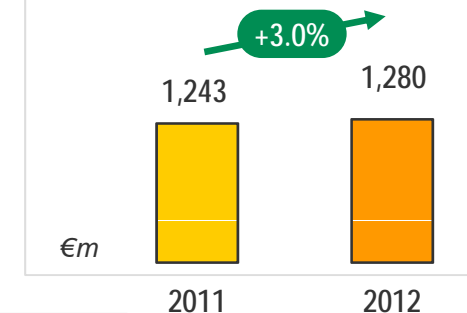
# Personal Finance - 2012

- Business activity
  - Signed partnership agreements (CORA, Sony in Germany in e-commerce)
  - Developed engines of growth: success of the joint venture with Commerzbank in Germany, new agreement with Sberbank implemented in Russia
  
- Revenues: -3.1% vs. 2011
  - Impact in particular of new regulations in France
  - Consumer loans: good drive in Germany, Belgium, Turkey, Central Europe and Russia
  - Mortgages: continued decline in outstandings as part of the adaptation plan
  
- Operating expenses: -1.4% vs. 2011
  - -3.8% vs. 2011 excluding €95m in adaptation costs
  
- Pre-tax income: €1,280m (+3.0% vs. 2011)

## > Consolidated outstandings



## > Pre-tax income



> **Good profit-generation capacity in a challenging environment**



# Personal Finance 2013 Action Plan

- France: continue transforming the business model
  - Continue to grow Cetelem Banque (gathering of savings and sale of protection insurance products)
  - Business alliance with BPCE in order to share certain development costs: joint venture up and running on January 1, 2013
  - Implement the process of assisting clients in a difficult position
- Italy
  - Roll-out of Findomestic Banca (marketing of deposit accounts)
  - Continued product innovation
- Develop sources of growth
  - Russia: strategic alliance with Sberbank
  - Automobile: partnerships with European manufacturers and distributors
  - Emerging countries: “PF Inside” in the Group’s retail banking networks
  - Internet offering



**Continue to adapt the business to the new environment**

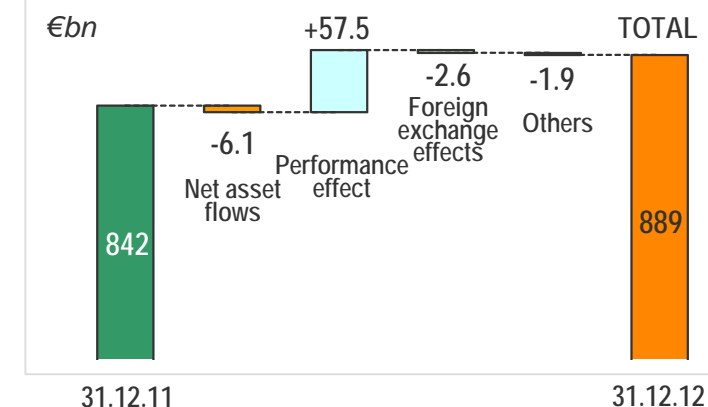


# Investment Solutions

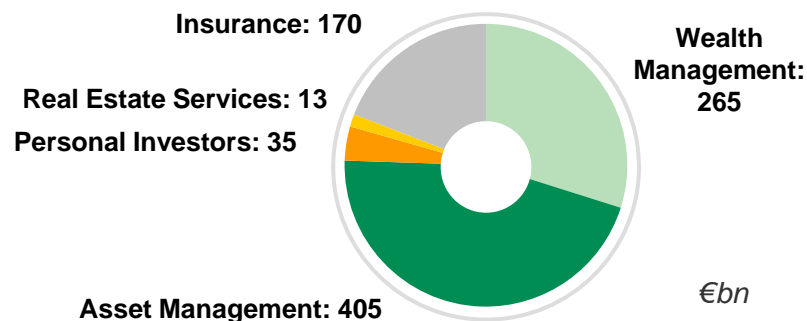
## Asset Inflows and Assets under Management

- Assets under management\*: €889bn at 31.12.12
  - +5.6% vs. 31.12.11; growth in all business units during the year
  - Performance effect: driven by rise in financial markets, especially in the second half of the year
  - Net asset inflows penalised in 3Q12 by a client's (fund manager) decision to insource a distribution contract. Excluding this effect, net asset inflows were +€5.2bn
- Net asset flows by business unit
  - Asset Management: asset inflows into money market and bond funds, asset outflows in all other asset classes
  - Wealth Management: good asset inflows in the domestic markets and in Asia
  - Insurance: good asset inflows outside of France, especially in Asia (Taiwan, South Korea); good performance in France in a context of market outflows

### > Assets under management\*



### > Assets under management\* at 31.12.12



> **Good growth in assets under management**

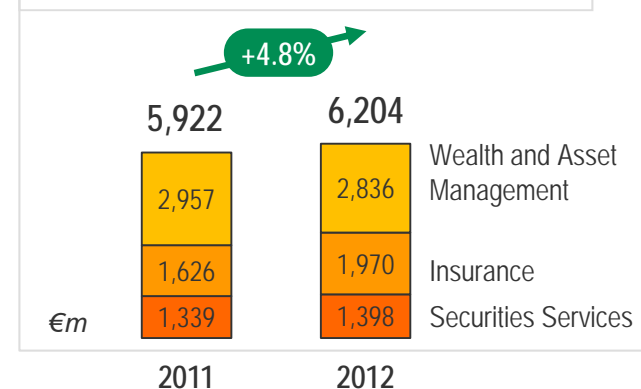
\* Including assets under advisory on behalf of external clients, distributed assets and Personal Investors



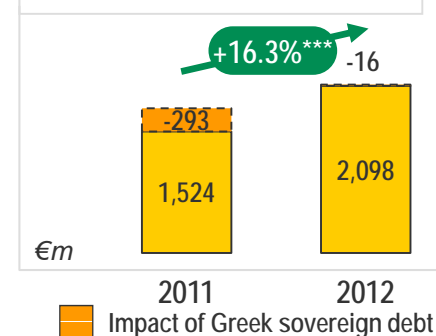
# Investment Solutions - 2012

- Revenues: €6,204m (+4.8% vs. 2011)
  - WAM\*: -4.1% vs. 2011, decline in Asset Management's average outstandings, good growth in Wealth Management
  - Insurance: +21.2% vs. 2011 (+13.4%\*\* vs. 2011), good growth in protection insurance and savings outside of France
  - Securities Services: +4.4% vs. 2011, rise in assets under custody and under administration
- Operating expenses: €4,319m (+1.4% vs. 2011; -0.6%\*\* vs. 2011)
  - -10.1%\*\* vs. 2011 in Asset Management (adaptation plan)
  - Continued business development in Insurance, Wealth Management and Securities Services, especially in Asia
  - Cost/income ratio improved by 1.6 pts\*\*
- Pre-tax income: €2,098m (+16.3%\*\*\* vs. 2011)

## > Revenues by business unit



## > Pre-tax income



> **Very good overall performance**  
**Improved operating efficiency**

\* Asset Management, Wealth Management, Real Estate Services; \*\* At constant scope and exchange rates; \*\*\* Excluding the impact of Greek sovereign debt provisions on the Insurance business unit



# Investment Solutions 2013 Action Plan

- Strengthen leadership positions in Europe with targeted clientele
  - Institutional clients
  - Ultra High Net Worth Individuals (Private Banking)
- Innovate and expand the product offering
  - Securities Services: capitalise on changes in regulations in the field of market infrastructure
  - Asset Management: develop high value added products
  - Deploy the online offering in all the business units
- Continue international business development in fast growing countries
  - Bolster platforms in Asia Pacific, Latin America and the Gulf countries

“No. 1 Private Bank in  
France”

**The Banker**

GLOBAL FINANCIAL INTELLIGENCE SINCE 1986

“European Custodian  
of the year”

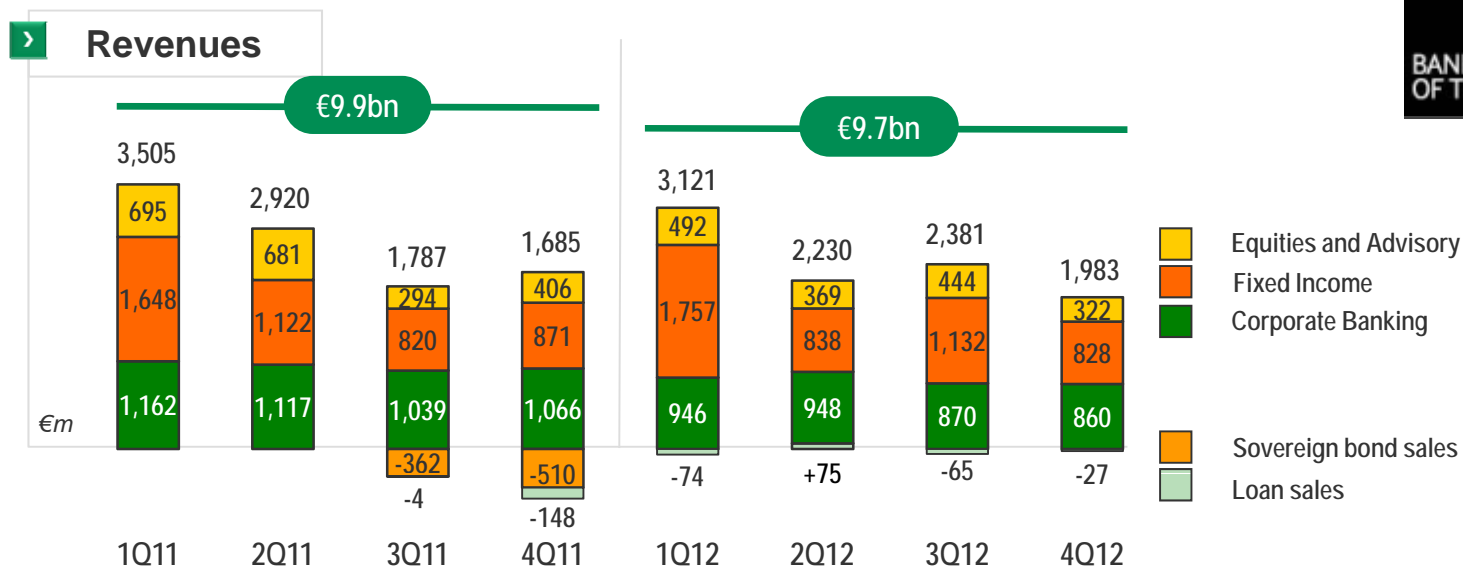
**funds europe**



**A source of growth for the Group**



# Corporate and Investment Banking Revenues - 2012



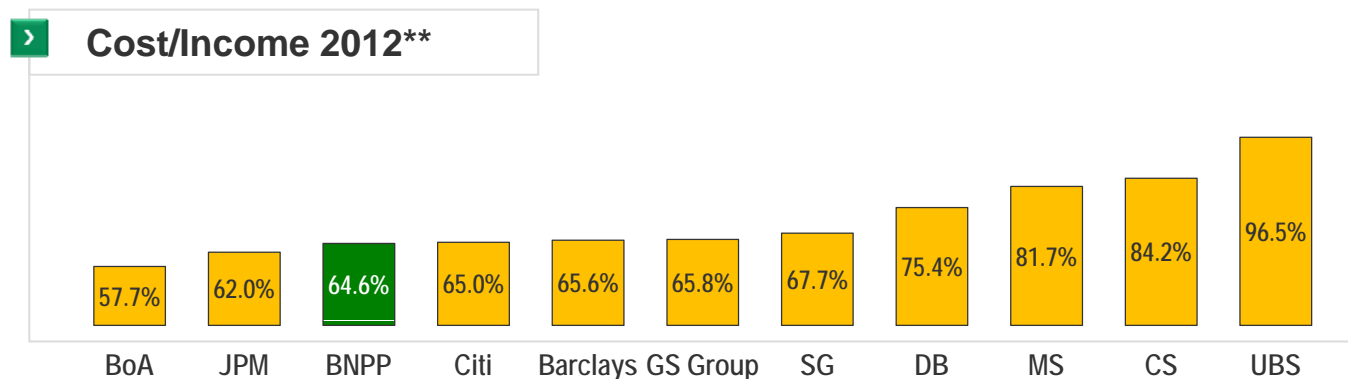
- Revenues: €9,715m (-1.8% vs. 2011)
  - Losses from asset sales limited to €91m (€1,024m in 2011)
  - Revenues excluding the impact of sales: -10.2% vs. 2011, or a decrease of roughly -€1.1bn, in line with the announced impact of the adaptation plan and concentrated in Corporate Banking (-€0.8bn)
  - Weak client business at the end of the year in capital markets

➤ **Revenues held up well in the context of the adaptation plan**



# Corporate and Investment Banking Results - 2012

- Operating expenses: -€6,272m (+2.4% vs. 2011; -1.1% at constant scope and exchange rates)
  - Workforce adaptation provided for in the plan (~1,400 people) completed by the end of 2012
  - Selected investments, specifically in Cash Management and gathering of client deposits
  - Cost/income ratio: 62.3 %, excluding the adaptation plan\* and impact of loan sales



- Pre-tax income: €2,986m (-20.9% vs. 2011)
  - Cost of risk at -€493m after a particularly low level in 2011 (-€75m)
  - Pre-tax ROE: 18.3%

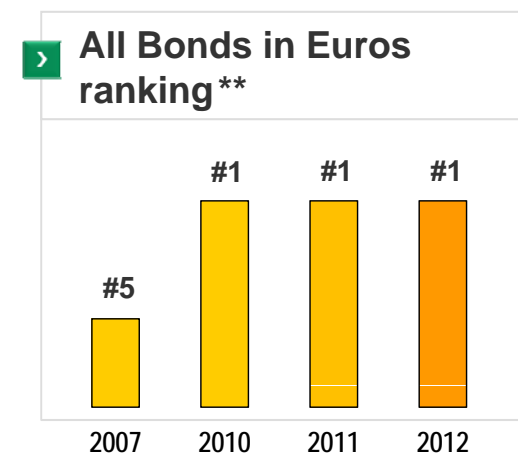
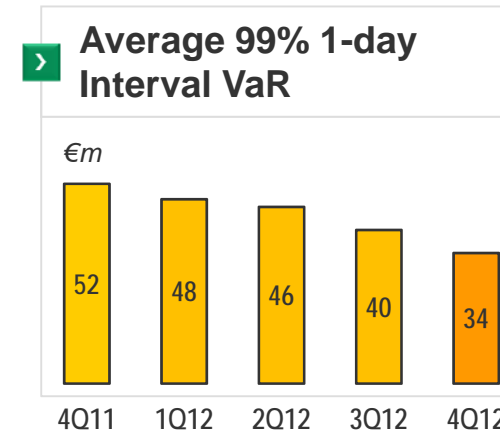
> **Operating efficiency maintained at a good level**

\* Adaptation costs: €164m in 2012 and €184m in 2011; \*\* Source: banks, excluding DVA and own debt when disclosed



# Corporate and Investment Banking Advisory and Capital Markets - 2012

- Revenues: €6,182m (-5.4% vs. 2011\*)
  - Environment not very favourable in Europe
  - Adaptation to Basel 3
  - VaR at a very low level
- Fixed Income: €4,554m (+2.2% vs. 2011\*)
  - Rate, Forex and Credit: good performance of flow business, particularly strong growth in bond secondary markets
  - Leading positions on bond issues (# 1 in euro and # 8 for all international issues\*\*)
- Equities and Advisory: €1,628m (-21.6% vs. 2011)
  - Low transaction volumes and limited investor demand
  - Solid positions: # 3 bookrunner for EMEA Equity-linked\*\*\*
- Pre-tax income: €1,553m (+16.0% vs. 2011)
  - Pre-tax ROE: 19.6%



> **Good resilience in a challenging environment**

\* Excluding losses from sovereign bond sales in 2011; \*\* Source: Thomson Reuters; \*\*\* Source: Dealogic





# Corporate and Investment Banking

## Corporate Banking - 2012

- Revenues excluding the impact of sales: €3,624m (-17.3% vs. 2011)

- Decrease in line with the decline in outstanding loans
- Impact of disposals of -€91m in 2012

- Financing: adapting and maintaining leading positions

- Originate to Distribute approach
- # 1 bookrunner for syndicated loans in Europe by number and # 2 by volume\*, “EMEA Loan of the Year IFR Award”
- Largely recognised expertises: # 2 “Best trade finance provider worldwide”\*\*, “Aircraft Leasing Innovator of the Year”\*\*\*

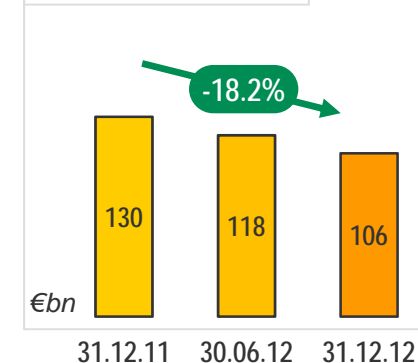
- Deposits and Cash Management: continued developing the business

- Significant gathering of client deposits (+18.2% vs. 31.12.11) in all regions
- Cash Management: # 5 global\*\* and won significant pan-European mandates (Inditex ...)

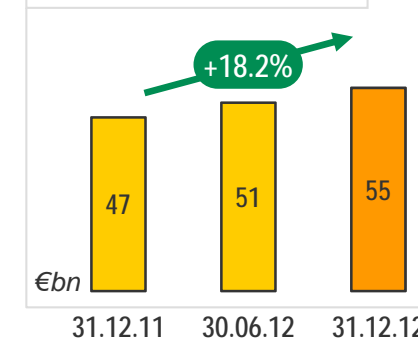
- Pre-tax income: €1,433m (-41.2% vs. 2011)

- Pre-tax ROE: 17.1%

### Client loans



### Client deposits



## Good performance while continuing to transform the business model

\* Source: Dealogic 2012; \*\* Source: Euromoney; \*\*\* Source: Global Transportation Finance 2012



# Corporate and Investment Banking 2013 Action Plan

- Corporate Banking: continue transforming the business model
  - Further increase client deposits
  - Develop a regional approach to be closer to clients
- Advisory and Capital Markets: expand the product offering
  - Strengthen flow product platforms
  - Develop market infrastructure access and collateral management services
  - Continue to grow the bond origination businesses
- Step up the roll out of Originate to Distribute
  - Leverage on already strong positions in syndication, securitisation and bond issues
  - Develop innovative distribution channels (e.g.: debt funds)
- Bolster regional organisations: Asia, North America



**Continue the roll out of the new business model**



Group Results

---

Division Results

---

**Group Financial Structure**

---

Group Action Plan

---

4Q12 Detailed Results

---

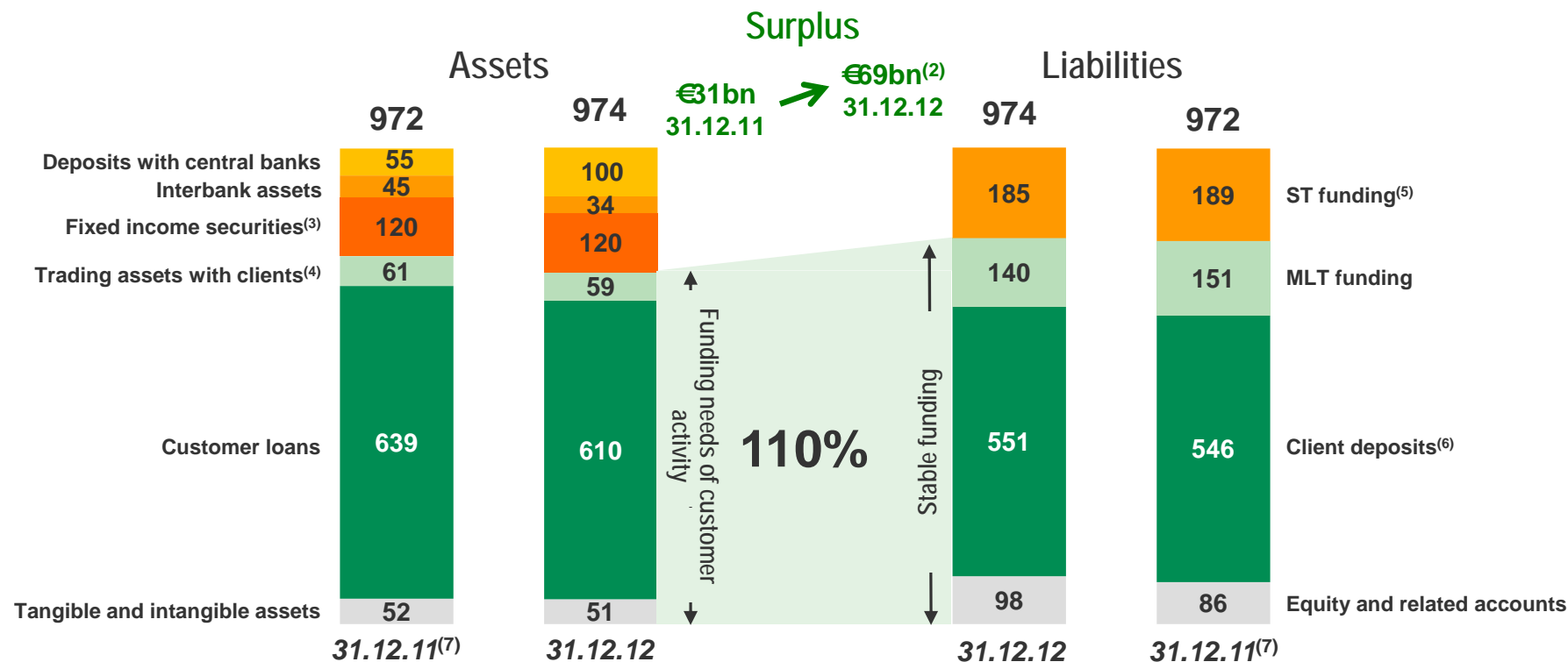
Appendix

---



# All Currencies Cash Balance Sheet

## > Global Cash Balance Sheet<sup>(1)</sup> (€bn, banking prudential scope)



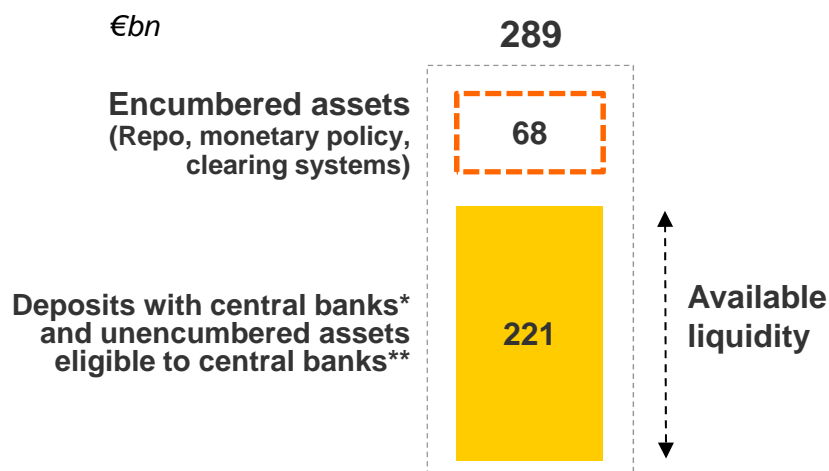
## > Stable funding surplus more than doubled in one year

<sup>(1)</sup> Balance sheet with netted amounts for derivatives, repos, securities lending/borrowing and payables/receivables; <sup>(2)</sup> O/w USD52bn; <sup>(3)</sup> Including HQLA; <sup>(4)</sup> With netted amounts for derivatives, repos and payables/receivables; <sup>(5)</sup> Including LTRO; <sup>(6)</sup> O/w MLT funding placed in the networks: €47bn as at 31.12.12 and €48bn as at 31.12.11; <sup>(7)</sup> Taking into account Klépierre consolidated under the equity method



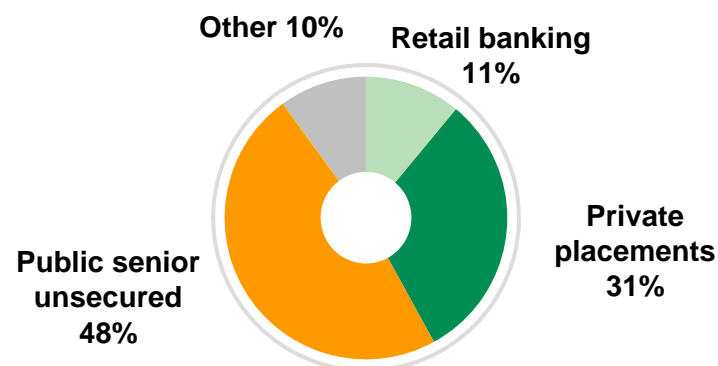
# Short-Term Liquidity and Medium/Long-Term Funding

## Global liquidity buffer as at 31 December 2012



- Liquid and asset reserve immediately available: €221bn\*\* (€160bn\*\* as at 31.12.11)
  - Amounting to 119% of short-term wholesale funding

## 2013 MLT funding structure - €11bn - breakdown by source



- 2013 MLT programme: €30bn
- €11bn realised\*\*\* at the end of January 2013
  - Average maturity: 4.8 years
  - At mid-swap +73 bp on average (vs. +109 bp on average for the 2012 MLT programme)

## Diversified MLT funding at competitive conditions

\* Of which NY Fed deposits: USD32bn; \*\* After haircuts;

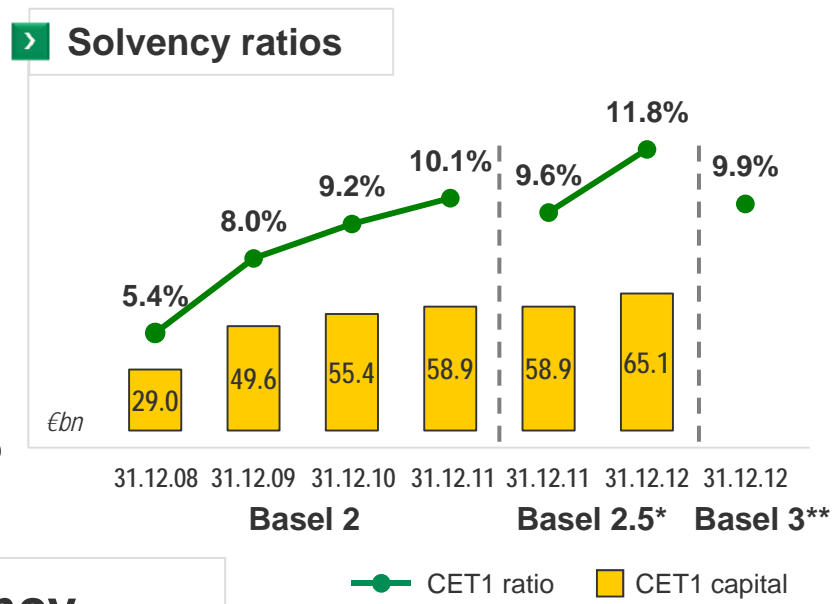
\*\*\* Including issues at the end of 2012 on top of the €34bn completed under the 2012 programme



# Solvency

- Basel 2.5\* CET1 ratio: 11.8% as at 31.12.12
  - +220 bp vs. 31.12.11
- Regulatory capital: €65.1bn (+€6.2bn vs. 31.12.11)
  - Mainly by retaining most of the earnings
- Basel 2.5\* risk-weighted assets: €552bn (-€62bn vs. 31.12.11)
  - Primarily due to the adaptation plan

- Basel 3 CET1 ratio\*\*: 9.9% as at 31.12.12 (+40 bp vs. 30.09.12)
  - Fully loaded
  - Of which net income from 4Q12: +10 bp
  - Of which impact from the revaluation of available for sale securities: +10 bp
  - Of which reduction of risk-weighted assets: +15 bp

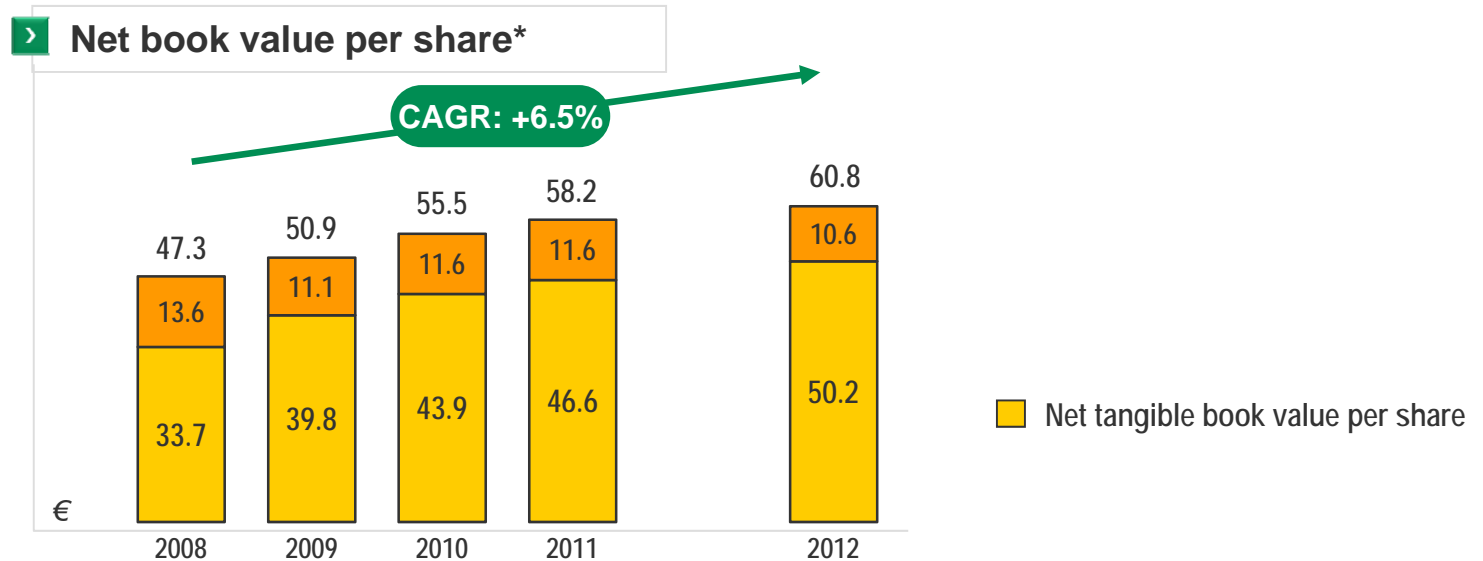


**High solvency**

\* CRD3; \*\* CRD4, as expected by BNP Paribas



# Net Book Value per Share



> Continued to grow the net book value per share throughout the cycle

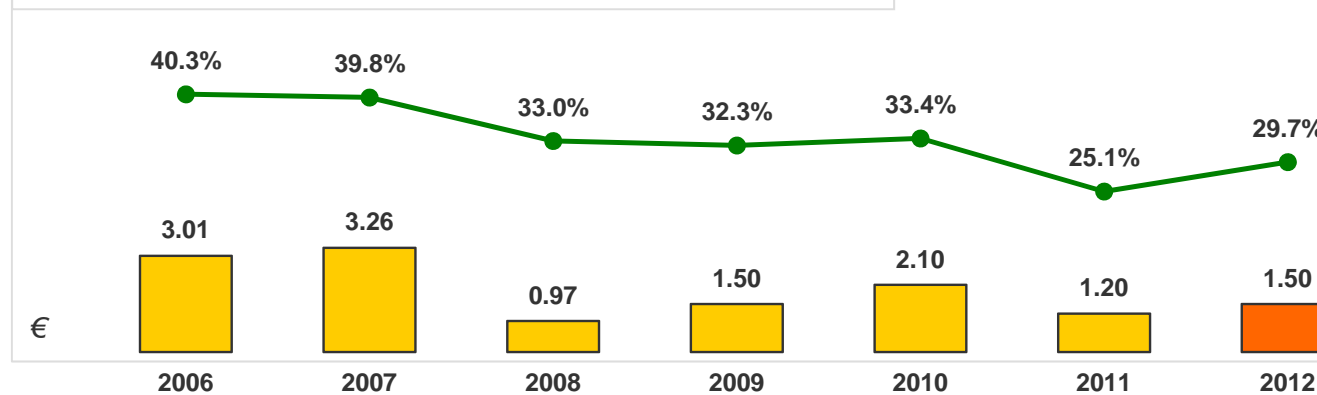
\* Not revaluated



# Dividend

- Dividend\*: €1.50 per share
  - 2012 pay-out ratio: 29.7%
  - To be paid in cash

## > Dividend per share and pay-out ratio



**Over 2/3 of 2012 profits reinvested in the company**

*\* Subject to shareholder approval, shares will go ex-dividend on 21 May 2013, and the dividend will be paid on 24 May 2013*





Group Results

---

Division Results

---

Group Financial Structure

---

**Group Action Plan**

---

4Q12 Detailed Results

---

Appendix

---



# 2013 Action Plan

## > Business development

### Retail Banking

- Domestic Markets: prepare the retail bank of the future
- International retail: roll-out the integrated business model in attractive markets, especially in Turkey
- Personal Finance: develop engines of growth

### Investment Solutions

- Strengthen leading positions in Europe
- Continue business development in countries with economic growth, particularly in Asia Pacific
- Insurance: further bolster growth

### CIB

- Continue to roll-out the new business model
- Strengthen CIB in the United States
- Grow the business in the Asia Pacific region

## > Preparing a 2014-2016 business development plan



# 2014-2016 Business Development Plan

---

- 1<sup>st</sup> phase: launch an ambitious plan to simplify the way the Group functions and improve operating efficiency
  - Simple & Efficient
- 2<sup>nd</sup> phase: implement specific business development plans by region and business unit
  - 1<sup>st</sup> plan unveiled: Asia Pacific

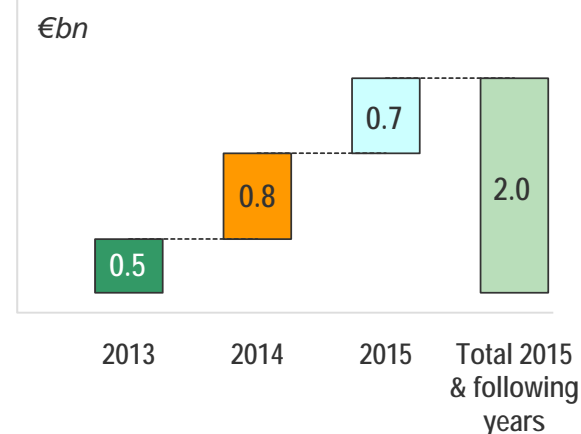
 **Towards a comprehensive presentation early in 2014**



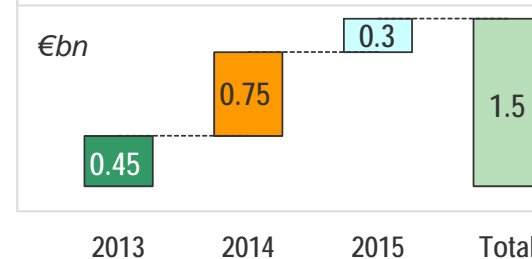
# Simple & Efficient (1/2)

- A global programme to simplify the Group's way of functioning and improve operating efficiency
- An investment commensurate with the challenge
  - €1.5bn in transformation costs spread out over 3 years
- Speeding up operating efficiencies
  - €2.0bn in savings per year as of 2015
  - ~1/2 Retail Banking, ~1/3 CIB and ~1/6 Investment Solutions
  - Without closure of businesses
- Monitored across-the-board to maximise the implementation
  - Steering by the General Management

## > Recurring cost savings



## > One-off transformation costs




**An ambitious investment in the Group's operating efficiency**



## Simple & Efficient (2/2)

- Contribution by all business units and countries in which the Group has a presence

 <b>5 areas for transformation</b>	<b>Types of projects</b>
<b>Process review</b>	Optimise, automate and converge processes, decentralise the decision-making process
<b>System streamlining</b>	Decommission computer applications, share resources
<b>Operating simplification</b>	Simplify hierarchical set ups and simplify organisations
<b>Customer service</b>	Make the product offering simpler, paperless documentation
<b>Cost optimisation</b>	Cut spending and review the procurement policy

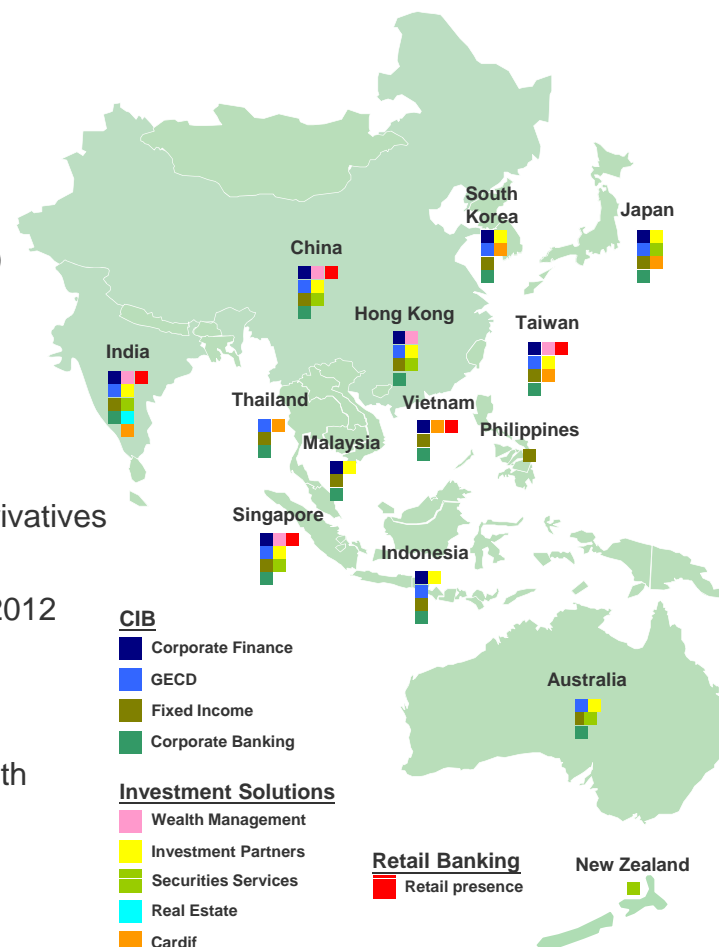
 **Across-the-board approaches to improving operating efficiency**  
 (digitalisation of business processes, increased delegation, simplifying internal reporting ...)

 **Over 1,000 initiatives already identified**



# Asia Pacific - A Region for the Group to Focus Business Development (1/3)

- One of the best positioned international banks
  - Presence in 14 countries, of which 12 with a full banking licence
  - 3 main centres: Hong-Kong, Singapore, Tokyo
  - ~12.5% of CIB's and Investment Solutions' 2012 revenues (€2bn)
  - Nearly 8,000 employees at CIB and Investment Solutions<sup>(1)</sup>
- Recognised franchises
  - Trade Finance: 25 trade centres
  - Cash Management: # 5 in Asia<sup>(2)</sup>
  - Fixed Income: # 1 Dealer<sup>(3)</sup>, FX Derivatives and Interest Rate Derivatives
  - Equities and Advisory: # 2 Equity Derivatives Dealer<sup>(3)</sup>
  - # 8 in Private Banking<sup>(4)</sup>, €30bn of assets under management in 2012
  - # 7 of non-Asian insurers<sup>(5)</sup>, presence in 6 countries
- Successful partnerships
  - With leading domestic players: State Bank of India, Shinhan (South Korea), Taiwan Cooperative Bank, Haitong Securities (China)
  - With the Bank of Nanjing in the Jiangsu province of China



**Solid platforms to build future development**

<sup>(1)</sup> Excluding partnerships; <sup>(2)</sup> Source: Euromoney;

<sup>(3)</sup> Source: Asia Risk; <sup>(4)</sup> Source: Private Banker International; <sup>(5)</sup> Source: Morgan Stanley Research



# Asia Pacific - A Region for the Group to Focus Business Development (2/3)

## > Growth targets adapted to each country

- Corporates: bolster the commercial organisation geared to multinational corporations as well as local large and medium-sized businesses
  - Grow the domestic customer base
  - Service our global clients in Asia and our Asian clients as they take their businesses global
  - Corporate Banking: step up the effort with respect to Trade Finance and Cash Management
  - Fixed Income: speed up on bonds, flow products, and hedging instruments
- Investors: grow the Group's presence in order to expand resource gathering
  - Originate to Distribute
  - Strengthen Asset Management and Securities Services
  - Grow the Private Banking client base, especially Ultra High Net Worth Individuals
  - Step up cross-selling between CIB and Investment Solutions
- Forge new partnerships
  - Especially in Insurance with the objective of developing business in China and Indonesia

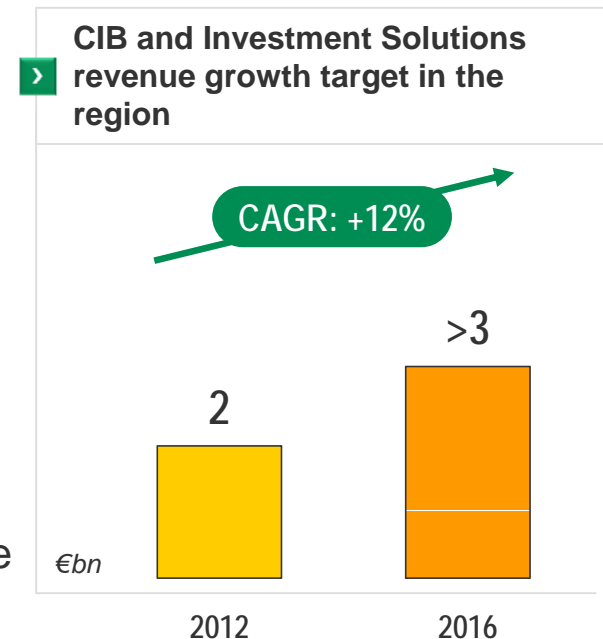


**Expand the organisation in a fast-growing region**



# Asia Pacific - A Region for the Group to Focus Business Development (3/3)

- Grow revenues in Asia to over €3bn by 2016 (+12% per year\*)
- Grow the workforce
  - +~1,300 staff at Investment Solutions and CIB in 3 years
- Grow financed assets: >50% in four years
  - Support growth of the customer base
- Parallel increase in deposits gathering
- A member of the Executive Committee, already based in the region, will steer the Group's business and development



> **Target: grow revenues in Asia to over €3bn by 2016**





# Conclusion

---



**Solid results thanks to a diversified business model committed to servicing needs of clients, in a challenging economic environment**



**A business model already adapted to the new regulations, which enables the pursuit of business development**



**A 2014-2016 business development plan in preparation  
Launch of “Simple & Efficient”**



Group Results

---

Division Results

---

Group Financial Structure

---

Group Action Plan

---

**4Q12 Detailed Results**

---

Appendix

---



# BNP Paribas Group – 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	9,395	9,686	-3.0%	9,693	-3.1%	39,072	42,384	-7.8%
Operating Expenses and Dep.	-6,802	-6,678	+1.9%	-6,564	+3.6%	-26,550	-26,116	+1.7%
Gross Operating Income	2,593	3,008	-13.8%	3,129	-17.1%	12,522	16,268	-23.0%
Cost of Risk	-1,199	-1,518	-21.0%	-944	+27.0%	-3,941	-6,797	-42.0%
Operating Income	1,394	1,490	-6.4%	2,185	-36.2%	8,581	9,471	-9.4%
Share of Earnings of Associates	128	-37	n.s.	88	+45.5%	489	80	n.s.
Other Non Operating Items	-377	-127	n.s.	31	n.s.	1,302	100	n.s.
Non Operating Items	-249	-164	+51.8%	119	n.s.	1,791	180	n.s.
Pre-Tax Income	1,145	1,326	-13.7%	2,304	-50.3%	10,372	9,651	+7.5%
Corporate Income Tax	-482	-386	+24.9%	-736	-34.5%	-3,059	-2,757	+11.0%
Net Income Attributable to Minority Interests	-149	-175	-14.9%	-244	-38.9%	-760	-844	-10.0%
Net Income Attributable to Equity Holders	514	765	-32.8%	1,324	-61.2%	6,553	6,050	+8.3%
Cost/Income	72.4%	68.9%	+3.5 pt	67.7%	+4.7 pt	68.0%	61.6%	+6.4 pt

- Corporate income tax

- Average tax rate: 29.5% in 2012 due to a lower tax rate on the capital gain from the sale of the stake in Klépierre in 1Q12
- Normal average rate at 31.0% due to the deconsolidation of Klépierre which benefitted from the French REIT tax status



# Retail Banking – 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	6,167	6,132	+0.6%	6,225	-0.9%	24,911	24,806	+0.4%
Operating Expenses and Dep.	-3,836	-3,932	-2.4%	-3,774	+1.6%	-15,088	-15,098	-0.1%
<b>Gross Operating Income</b>	<b>2,331</b>	<b>2,200</b>	<b>+6.0%</b>	<b>2,451</b>	<b>-4.9%</b>	<b>9,823</b>	<b>9,708</b>	<b>+1.2%</b>
Cost of Risk	-1,024	-918	+11.5%	-822	+24.6%	-3,505	-3,568	-1.8%
<b>Operating Income</b>	<b>1,307</b>	<b>1,282</b>	<b>+2.0%</b>	<b>1,629</b>	<b>-19.8%</b>	<b>6,318</b>	<b>6,140</b>	<b>+2.9%</b>
Associated Companies	43	36	+19.4%	47	-8.5%	192	165	+16.4%
Other Non Operating Items	60	61	-1.6%	29	n.s.	98	98	+0.0%
<b>Pre-Tax Income</b>	<b>1,410</b>	<b>1,379</b>	<b>+2.2%</b>	<b>1,705</b>	<b>-17.3%</b>	<b>6,608</b>	<b>6,403</b>	<b>+3.2%</b>
Income Attributable to Investment Solutions	-51	-46	+10.9%	-48	+6.3%	-209	-206	+1.5%
<b>Pre-Tax Income of Retail Banking</b>	<b>1,359</b>	<b>1,333</b>	<b>+2.0%</b>	<b>1,657</b>	<b>-18.0%</b>	<b>6,399</b>	<b>6,197</b>	<b>+3.3%</b>
Cost/Income	62.2%	64.1%	-1.9 pt	60.6%	+1.6 pt	60.6%	60.9%	-0.3 pt
Allocated Equity (€bn)						33.7	32.9	+2.4%

*Including 100% of Private Banking of the domestic markets in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg for the Revenues to Pre-tax income line items*



# Domestic Markets - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	3,845	3,885	-1.0%	3,901	-1.4%	15,730	15,795	-0.4%
Operating Expenses and Dep.	-2,566	-2,642	-2.9%	-2,507	+2.4%	-9,981	-10,160	-1.8%
<b>Gross Operating Income</b>	<b>1,279</b>	<b>1,243</b>	<b>+2.9%</b>	<b>1,394</b>	<b>-8.2%</b>	<b>5,749</b>	<b>5,635</b>	<b>+2.0%</b>
Cost of Risk	-470	-380	+23.7%	-358	+31.3%	-1,573	-1,405	+12.0%
<b>Operating Income</b>	<b>809</b>	<b>863</b>	<b>-6.3%</b>	<b>1,036</b>	<b>-21.9%</b>	<b>4,176</b>	<b>4,230</b>	<b>-1.3%</b>
Associated Companies	8	-4	n.s.	11	-27.3%	40	20	+100.0%
Other Non Operating Items	-5	5	n.s.	1	n.s.	-1	12	n.s.
<b>Pre-Tax Income</b>	<b>812</b>	<b>864</b>	<b>-6.0%</b>	<b>1,048</b>	<b>-22.5%</b>	<b>4,215</b>	<b>4,262</b>	<b>-1.1%</b>
Income Attributable to Investment Solutions	-51	-46	+10.9%	-48	+6.3%	-209	-206	+1.5%
<b>Pre-Tax Income of Domestic Markets</b>	<b>761</b>	<b>818</b>	<b>-7.0%</b>	<b>1,000</b>	<b>-23.9%</b>	<b>4,006</b>	<b>4,056</b>	<b>-1.2%</b>
Cost/Income	66.7%	68.0%	-1.3 pt	64.3%	+2.4 pt	63.5%	64.3%	-0.8 pt
Allocated Equity (€bn)						21.2	21.0	+1.1%

*Including 100% of Private Banking of the domestic markets in France (excluding PEL/CEL effects), Italy, Belgium and Luxembourg for the Revenues to Pre-tax income line items*

- At constant scope
  - Revenues\*: -0.7% vs. 4Q11
  - Operating expenses\*: -2.5% vs. 4Q11
  - GOI\*: +3.0% vs. 4Q11
  - Pre-tax income\*\*: -6.2% vs. 4Q11

\* Including 100% of Private Banking, excluding PEL/CEL effects; \*\* Including 2/3 of Private Banking, excluding PEL/CEL effects



# French Retail Banking - 4Q12

## Excluding PEL/CEL Effects

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	1,644	1,697	-3.1%	1,712	-4.0%	6,939	7,037	-1.4%
<i>Incl. Net Interest Income</i>	952	1,013	-6.0%	1,008	-5.6%	4,128	4,166	-0.9%
<i>Incl. Commissions</i>	692	684	+1.2%	704	-1.7%	2,811	2,871	-2.1%
Operating Expenses and Dep.	-1,160	-1,190	-2.5%	-1,148	+1.0%	-4,496	-4,573	-1.7%
<b>Gross Operating Income</b>	<b>484</b>	<b>507</b>	<b>-4.5%</b>	<b>564</b>	<b>-14.2%</b>	<b>2,443</b>	<b>2,464</b>	<b>-0.9%</b>
Cost of Risk	-80	-85	-5.9%	-66	+21.2%	-315	-315	+0.0%
<b>Operating Income</b>	<b>404</b>	<b>422</b>	<b>-4.3%</b>	<b>498</b>	<b>-18.9%</b>	<b>2,128</b>	<b>2,149</b>	<b>-1.0%</b>
Non Operating Items	2	1	+100.0%	1	+100.0%	4	3	+33.3%
<b>Pre-Tax Income</b>	<b>406</b>	<b>423</b>	<b>-4.0%</b>	<b>499</b>	<b>-18.6%</b>	<b>2,132</b>	<b>2,152</b>	<b>-0.9%</b>
Income Attributable to Investment Solutions	-29	-28	+3.6%	-29	+0.0%	-122	-124	-1.6%
<b>Pre-Tax Income of French Retail Banking</b>	<b>377</b>	<b>395</b>	<b>-4.6%</b>	<b>470</b>	<b>-19.8%</b>	<b>2,010</b>	<b>2,028</b>	<b>-0.9%</b>
Cost/Income	70.6%	70.1%	+0.5 pt	67.1%	+3.5 pt	64.8%	65.0%	-0.2 pt
Allocated Equity (€bn)						7.7	7.6	+1.4%

*Including 100% of French Private Banking for the Revenues to Pre-tax income line items*

- Revenues: -3.1% vs. 4Q11
  - Net interest income: -6.0% vs. 4Q11, impact of a persistently low interest rate environment and slowdown in demand for loans
  - Fees: +1.2% vs. 4Q11, growth in protection insurance
- Decrease in operating expenses: -2.5% vs. 4Q11
  - Continued to improve operating efficiency



# French Retail Banking Volumes

Average outstandings (€bn)	Outstandings 4Q12	%Var/4Q11	%Var/3Q12	Outstandings 2012	%Var/2011
<b>LOANS</b>	<b>147.4</b>	<b>-1.8%</b>	<b>-0.2%</b>	<b>148.8</b>	<b>+1.5%</b>
Individual Customers <sup>(1)</sup>	79.7	+0.1%	-0.1%	79.9	+2.0%
Incl. Mortgages	69.3	+0.6%	-0.3%	69.5	+2.5%
Incl. Consumer Lending	10.4	-2.7%	+1.4%	10.5	-1.2%
Corporates <sup>(1)</sup>	67.7	-4.1%	-0.4%	68.9	+1.0%
<b>DEPOSITS AND SAVINGS</b>	<b>121.5</b>	<b>+7.0%</b>	<b>-0.3%</b>	<b>119.0</b>	<b>+4.7%</b>
Current Accounts	50.7	+2.3%	+0.7%	49.9	+1.5%
Savings Accounts	56.2	+10.1%	-0.0%	55.2	+9.6%
Market Rate Deposits	14.6	+12.7%	-4.7%	13.9	-1.5%

€bn	31.12.12	%Var/ 31.12.11	%Var/ 30.09.12
<b>OFF BALANCE SHEET SAVINGS</b>			
Life Insurance	72.4	+3.1%	-0.1%
Mutual Funds <sup>(2)</sup>	69.2	+4.6%	-1.5%

(1) In order to harmonise the presentation, these outstandings now include doubtful loans

(2) Does not include Luxembourg registered funds (PARVEST). Source: Europerformance

- Loans: -1.8% vs. 4Q11
  - Individuals: deceleration in demand for mortgages and drop in consumer loans
  - Corporates: weak demand but growth in loans to VSEs & SMEs
- Deposits: +7.0% vs. 4Q11
  - Strong growth in savings accounts and market rate deposits
- Off balance sheet savings vs. 31.12.2011: positive performance effect partially offset by a volume effect



# BNL banca commerciale - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	834	811	+2.8%	810	+3.0%	3,273	3,202	+2.2%
Operating Expenses and Dep.	-481	-489	-1.6%	-437	+10.1%	-1,804	-1,829	-1.4%
<b>Gross Operating Income</b>	<b>353</b>	<b>322</b>	<b>+9.6%</b>	<b>373</b>	<b>-5.4%</b>	<b>1,469</b>	<b>1,373</b>	<b>+7.0%</b>
Cost of Risk	-283	-203	+39.4%	-229	+23.6%	-961	-795	+20.9%
<b>Operating Income</b>	<b>70</b>	<b>119</b>	<b>-41.2%</b>	<b>144</b>	<b>-51.4%</b>	<b>508</b>	<b>578</b>	<b>-12.1%</b>
Non Operating Items	1	0	n.s.	0	n.s.	1	0	n.s.
<b>Pre-Tax Income</b>	<b>71</b>	<b>119</b>	<b>-40.3%</b>	<b>144</b>	<b>-50.7%</b>	<b>509</b>	<b>578</b>	<b>-11.9%</b>
Income Attributable to Investment Solutions	-3	-2	+50.0%	-3	+0.0%	-18	-14	+28.6%
<b>Pre-Tax Income of BNL bc</b>	<b>68</b>	<b>117</b>	<b>-41.9%</b>	<b>141</b>	<b>-51.8%</b>	<b>491</b>	<b>564</b>	<b>-12.9%</b>
Cost/Income	57.7%	60.3%	-2.6 pt	54.0%	+3.7 pt	55.1%	57.1%	-2.0 pt
Allocated Equity (€bn)						6.4	6.4	+0.7%

*Including 100% of Italian Private Banking for the Revenues to Pre-tax income line items*

- Revenues: +2.8% vs. 4Q11
  - Net interest income (+8.9% vs. 4Q11): growth in particular on loans to small businesses and corporates; margins held up well
  - Fees (-7.3% vs. 4Q11): impact on fees of lower new loan production, in particular with individuals
  
- Operating expenses: -1.6% vs. 4Q11
  - Good cost control
  - Positive 4.4 pt jaws effect





# BNL banca commerciale

## Volumes

Average outstandings (€bn)	Outstandings 4Q12	%Var/4Q11	%Var/3Q12	Outstandings 2012	%Var/2011
<b>LOANS</b>	<b>81.9</b>	<b>-2.0%</b>	<b>-1.0%</b>	<b>82.6</b>	<b>+0.7%</b>
Individual Customers	37.0	+0.7%	-0.0%	36.9	+1.6%
Incl. Mortgages	24.2	-0.6%	+0.5%	24.2	-0.5%
Incl. Consumer Lending	3.2	+6.3%	+1.7%	3.2	+6.3%
Corporates	45.0	-4.1%	-1.8%	45.8	-0.1%
<b>DEPOSITS AND SAVINGS</b>	<b>34.8</b>	<b>+9.3%</b>	<b>+4.5%</b>	<b>33.4</b>	<b>+4.3%</b>
Individual Deposits	20.2	-3.3%	-1.0%	20.4	-3.9%
Incl. Current Accounts	19.6	-1.9%	-0.1%	19.7	-2.9%
Corporate Deposits	14.6	+33.6%	+13.4%	13.0	+20.4%

*In order to harmonise the presentation with those of the other Retail Banking businesses, outstandings now include all of BNL bc outstandings including doubtful loans*

€bn	31.12.12	%Var/ 31.12.11	%Var/ 30.09.12
<b>OFF BALANCE SHEET SAVINGS</b>			
Life Insurance	11.9	+5.0%	+0.9%
Mutual Funds	9.3	+9.8%	+2.3%

- Loans: -2.0% vs. 4Q11
  - Individuals: +0.7% vs. 4Q11, slowdown in origination
  - Corporates: -4.1% vs. 4Q11, reduction in working capital loans in line with the market
- Deposits: +9.3% vs. 4Q11
  - Individuals: moderate decline in current accounts and market share maintained
  - Corporates: strong growth on corporates and local public entities



# Belgian Retail Banking - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	817	820	-0.4%	833	-1.9%	3,328	3,238	+2.8%
Operating Expenses and Dep.	-603	-612	-1.5%	-603	+0.0%	-2,412	-2,402	+0.4%
<b>Gross Operating Income</b>	<b>214</b>	<b>208</b>	<b>+2.9%</b>	<b>230</b>	<b>-7.0%</b>	<b>916</b>	<b>836</b>	<b>+9.6%</b>
Cost of Risk	-51	-36	+41.7%	-28	+82.1%	-157	-137	+14.6%
<b>Operating Income</b>	<b>163</b>	<b>172</b>	<b>-5.2%</b>	<b>202</b>	<b>-19.3%</b>	<b>759</b>	<b>699</b>	<b>+8.6%</b>
Non Operating Items	-1	0	n.s.	5	n.s.	18	12	+50.0%
<b>Pre-Tax Income</b>	<b>162</b>	<b>172</b>	<b>-5.8%</b>	<b>207</b>	<b>-21.7%</b>	<b>777</b>	<b>711</b>	<b>+9.3%</b>
Income Attributable to Investment Solutions	-18	-15	+20.0%	-15	+20.0%	-66	-64	+3.1%
<b>Pre-Tax Income of Belgian Retail Banking</b>	<b>144</b>	<b>157</b>	<b>-8.3%</b>	<b>192</b>	<b>-25.0%</b>	<b>711</b>	<b>647</b>	<b>+9.9%</b>
Cost/Income	73.8%	74.6%	-0.8 pt	72.4%	+1.4 pt	72.5%	74.2%	-1.7 pt
Allocated Equity (€bn)						3.7	3.5	+5.8%

*Including 100% of Belgian Private Banking for the Revenues to Pre-tax income line items*

- Revenues: -0.4% vs. 4Q11
  - Net interest income: down slightly in line with persistently low interest rate environment
  - Fees stable
- Operating expenses: -1.5% vs. 4Q11
  - Positive impact of operating efficiency measures
  - Positive 1.1 pt jaws effect
- Pre-tax income: -8.3% vs. 4Q11
  - Reminder: cost of risk low in 4Q11 as a result of provision write-backs



# Belgian Retail Banking Volumes

Average outstandings (€bn)	Outstandings 4Q12	%Var/4Q11	%Var/3Q12	Outstandings 2012	%Var/2011
<b>LOANS</b>	<b>84.2</b>	<b>+2.0%</b>	<b>-0.2%</b>	<b>84.2</b>	<b>+4.4%</b>
Individual Customers	55.9	+4.1%	+0.2%	55.4	+5.5%
Incl. Mortgages	38.8	+6.1%	+0.5%	38.2	+7.3%
Incl. Consumer Lending	0.2	-74.9%	-28.1%	0.3	-53.0%
Incl. Small Businesses	16.9	+2.7%	-0.1%	16.8	+4.0%
Corporates and Local Governments	28.3	-1.9%	-1.2%	28.8	+2.4%
<b>DEPOSITS AND SAVINGS</b>	<b>103.2</b>	<b>+5.0%</b>	<b>+0.7%</b>	<b>101.4</b>	<b>+3.5%</b>
Current Accounts	30.6	+13.8%	+2.8%	29.1	+7.2%
Savings Accounts	60.0	+5.5%	+1.2%	58.9	+3.0%
Term Deposits	12.6	-13.2%	-6.2%	13.5	-1.8%

€bn	31.12.12	%Var/ 31.12.11	%Var/ 30.09.12
<b>OFF BALANCE SHEET SAVINGS</b>			
Life Insurance	25.4	+5.5%	+1.2%
Mutual Funds	25.3	+5.4%	+1.7%

- Loans: +2.0% vs. 4Q11
  - Individuals: +4.1% vs. 4Q11, in particular mortgages and loans to small businesses
  - Corporates: -1.9% vs. 4Q11, loans to SMEs held up well
- Deposits: +5.0% vs. 4Q11
  - Individuals: good growth in current accounts and savings accounts
  - Corporates: current account growth
- Life insurance: +5.5% vs. 4Q11
  - Good asset inflow this quarter



# Luxembourg Retail Banking - 4Q12

## Personal Investors - 4Q12

### > Luxembourg Retail Banking

Average outstandings (€bn)	Outstandings 4Q12	%Var/4Q11	%Var/3Q12	Outstandings 2012	%Var/2011
<b>LOANS</b>	8.4	+3.9%	+1.3%	8.3	+2.4%
Individual Customers	5.5	+2.2%	+0.9%	5.4	+1.9%
Corporates and Local Governments	3.0	+7.3%	+2.0%	2.9	+3.4%
<b>DEPOSITS AND SAVINGS</b>	12.7	+16.3%	+2.0%	12.2	+10.5%
Current Accounts	4.5	+24.4%	+6.3%	4.3	+23.4%
Savings Accounts	5.3	+31.1%	+7.3%	4.7	+10.0%
Term Deposits	2.9	-10.9%	-11.5%	3.2	-2.4%
€bn	31.12.12	%Var/ 31.12.11	%Var/ 30.09.12		
<b>OFF BALANCE SHEET SAVINGS</b>					
Life Insurance	1.3	+40.9%	+1.8%		
Mutual Funds	2.5	+23.4%	-2.2%		

- Loans: good growth in loans to corporates and mortgages
- Deposits: strong asset inflow, especially in the corporate client segment
- Sharp rise in demand for life insurance products
- Strong improvement in operating efficiency
- BGL BNP Paribas voted best bank in Luxembourg by *The Banker* for the 2<sup>nd</sup> year in a row

### > Personal Investors

Average outstandings (€bn)	Outstandings 4Q12	%Var/4Q11	%Var/3Q12	Outstandings 2012	%Var/2011
<b>LOANS</b>	0.5	-10.7%	+4.0%	0.5	-6.6%
<b>DEPOSITS</b>	9.5	+13.7%	+1.6%	9.1	+13.3%
€bn	31.12.12	%Var/ 31.12.11	%Var/ 30.09.12		
<b>ASSETS UNDER MANAGEMENT</b>	35.1	+10.7%	+1.6%		
European Customer Orders (millions)	1.8	-20.8%	-4.8%		

- Assets under management vs. 4Q11: strong growth driven by positive volume and performance effects
- Brokerage business vs. 4Q11: down as a result of clients' cautious stance in an uncertain environment
- Cortal Consors: Euro Finance award for innovation in Germany for the second year in a row (category: "online investment advice")



# Arval - 4Q12

## Leasing Solutions - 4Q12

### > Arval

Average outstandings (€bn)	Outstandings 4Q12	%Var*/4Q11	%Var*/3Q12	Outstandings 2012	%Var*/2011
Consolidated Outstandings	8.8	+4.0%	+0.2%	8.7	+5.1%
Financed vehicles ('000 of vehicles)	689	+0.3%	-0.2%	689	+1.6%

- Impact on revenues of the sale in 4Q11 of the fuel card business in the UK
- Stable revenues at constant scope and exchange rates, margins held up well
- Improved operating efficiency thanks to good cost control
- Strong growth in business in Belgium (fleet grew by more than 20% in 2012), in particular thanks to the partnership with BNP Paribas Fortis
- Over 200,000 vehicles sold through MotorTrade (Arval's B2B used vehicle resale platform) since its creation in 2009

### > Leasing Solutions

Average outstandings (€bn)	Outstandings 4Q12	%Var*/4Q11	%Var*/3Q12	Outstandings 2012	%Var*/2011
Consolidated Outstandings	18.3	-9.5%	-2.5%	18.9	-9.5%

- Reduction in outstandings, in line with the adaptation plan
- Revenue growth vs. 4Q11 due to a selective policy in terms of profitability of transactions
- Launch of a partnership with BancWest in the United States

\* At constant scope and exchange rates



# Europe-Mediterranean - 4Q12

<i>€m</i>	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	481	422	+14.0%	454	+5.9%	1,796	1,639	+9.6%
Operating Expenses and Dep.	-345	-328	+5.2%	-323	+6.8%	-1,319	-1,277	+3.3%
Gross Operating Income	136	94	+44.7%	131	+3.8%	477	362	+31.8%
Cost of Risk	-89	-70	+27.1%	-66	+34.8%	-290	-268	+8.2%
Operating Income	47	24	+95.8%	65	-27.7%	187	94	+98.9%
Associated Companies	17	11	+54.5%	15	+13.3%	65	50	+30.0%
Other Non Operating Items	1	-2	n.s.	1	+0.0%	2	20	-90.0%
Pre-Tax Income	65	33	+97.0%	81	-19.8%	254	164	+54.9%
Cost/Income	71.7%	77.7%	-6.0 pt	71.1%	+0.6 pt	73.4%	77.9%	-4.5 pt
Allocated Equity (€bn)						3.5	3.3	+5.9%

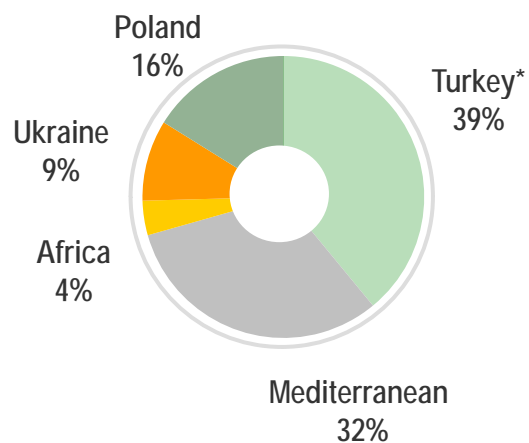
- At constant scope and exchange rates vs. 4Q11
  - Revenues: +10.6%, very good performance in Turkey
  - Operating expenses: +2.0%, bolstered the commercial set up in the Mediterranean
- SMEs:
  - Good contribution from the Bank of Nanjing



# Europe-Mediterranean Volumes and Risks

Average outstandings (€bn)	Outstandings	%Var/4Q11 at constant historical scope and exchange rates		%Var/3Q12 at constant historical scope and exchange rates		Outstandings	%Var/2011 at constant historical scope and exchange rates	
	4Q12					2012		
<b>LOANS</b>	24.1	+5.2%	+1.6%	-0.0%	+2.0%	23.6	+5.8%	+3.5%
<b>DEPOSITS</b>	21.5	+14.3%	+10.8%	-1.5%	+0.7%	20.8	+16.1%	+12.8%

## Geographic distribution of outstanding loans 4Q12



## Cost of risk/outstandings

Annualised cost of risk/outstandings as at beginning of period	4Q11	1Q12	2Q12	3Q12	4Q12
Turkey	0.70%	0.37%	0.91%	1.01%	0.92%
UkrSibbank	4.59%	8.35%	0.41%	1.25%	4.69%
Poland	0.37%	0.25%	0.66%	0.30%	-0.24%
Others	0.80%	1.25%	0.70%	1.34%	1.96%
<b>Europe-Mediterranean</b>	<b>1.16%</b>	<b>1.50%</b>	<b>0.74%</b>	<b>1.04%</b>	<b>1.42%</b>

\* TEB consolidated at 70.3%



# BancWest - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	574	553	+3.8%	630	-8.9%	2,403	2,230	+7.8%
Operating Expenses and Dep.	-358	-326	+9.8%	-358	+0.0%	-1,401	-1,241	+12.9%
Gross Operating Income	216	227	-4.8%	272	-20.6%	1,002	989	+1.3%
Cost of Risk	-33	-56	-41.1%	-34	-2.9%	-145	-256	-43.4%
Operating Income	183	171	+7.0%	238	-23.1%	857	733	+16.9%
Associated Companies	0	0	n.s.	0	n.s.	0	0	n.s.
Other Non Operating Items	-3	-1	n.s.	3	n.s.	2	1	+100.0%
Pre-Tax Income	180	170	+5.9%	241	-25.3%	859	734	+17.0%
Cost/Income	62.4%	59.0%	+3.4 pt	56.8%	+5.6 pt	58.3%	55.7%	+2.6 pt
Allocated Equity (€bn)						4.1	3.8	+8.8%

- Foreign exchange effect due to the US dollar appreciation
  - USD vs. EUR\*: +3.8% vs. 4Q11, -3.6% vs.3Q12; +8.4% vs. 2011
- At constant exchange rates vs. 4Q11
  - Revenues: stable, increase in volume offset by decreasing rates impact on net interest income
  - Operating expenses: +5.9%, branch restructuring costs and impact of the strengthening of the Private Banking and corporate and small business commercial set up

\* Average rate



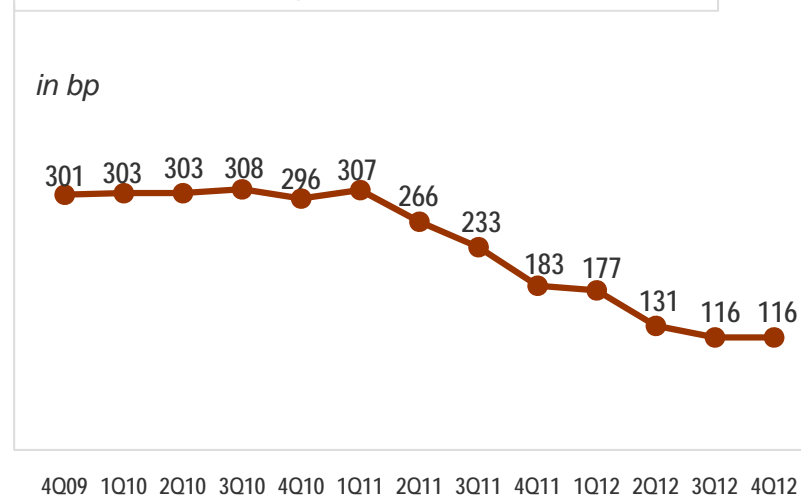


# BancWest Volumes and Risks

Average outstandings (€bn)	Outstandings	%Var/4Q11 at constant scope and exchange rates		%Var/3Q12 at constant scope and exchange rates		Outstandings	%Var/2011 at constant scope and exchange rates	
	4Q12	historical		historical		2012	historical	
<b>LOANS</b>	<b>41.6</b>	<b>+8.6%</b>	<b>+4.6%</b>	<b>-2.5%</b>	<b>+1.1%</b>	<b>41.2</b>	<b>+12.2%</b>	<b>+3.5%</b>
Individual Customers	19.6	+3.7%	-0.1%	-3.1%	+0.5%	19.7	+8.1%	-0.2%
Incl. Mortgages	9.6	-2.7%	-6.2%	-4.0%	-0.4%	9.9	+1.8%	-6.0%
Incl. Consumer Lending	9.9	+10.8%	+6.7%	-2.2%	+1.4%	9.8	+15.4%	+6.5%
Commercial Real Estate	10.6	+7.1%	+3.1%	-3.1%	+0.5%	10.6	+8.6%	+0.2%
Corporate Loans	11.4	+19.7%	+15.3%	-0.9%	+2.7%	11.0	+24.4%	+14.7%
<b>DEPOSITS AND SAVINGS</b>	<b>44.4</b>	<b>+10.2%</b>	<b>+6.2%</b>	<b>-1.3%</b>	<b>+2.4%</b>	<b>43.8</b>	<b>+17.4%</b>	<b>+8.3%</b>
Deposits Excl. Jumbo CDs	38.9	+9.0%	+5.0%	-0.8%	+2.9%	38.2	+14.7%	+6.6%

- Loans: +4.6%\* vs. 4Q11 (+1.1%\* vs. 3Q12); continued growth
  - Strong increase in loans to corporate clients
  - Good growth in consumer loans
  - Continued contraction in mortgages due to the sale of conforming loans to Fannie Mae
- Deposits: +6.2%\* vs. 4Q11, strong growth in current and savings accounts
- Continued decline in the non-accruing loan ratio: 116 bp as at 31.12.12 vs. 183 bp as at 31.12.11, primarily in corporate loans

## > Non-accruing Loans /Total Loans



\* At constant scope and exchange rates



# Personal Finance - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	1,267	1,272	-0.4%	1,240	+2.2%	4,982	5,142	-3.1%
Operating Expenses and Dep.	-567	-636	-10.8%	-586	-3.2%	-2,387	-2,420	-1.4%
<b>Gross Operating Income</b>	<b>700</b>	<b>636</b>	<b>+10.1%</b>	<b>654</b>	<b>+7.0%</b>	<b>2,595</b>	<b>2,722</b>	<b>-4.7%</b>
Cost of Risk	-432	-412	+4.9%	-364	+18.7%	-1,497	-1,639	-8.7%
<b>Operating Income</b>	<b>268</b>	<b>224</b>	<b>+19.6%</b>	<b>290</b>	<b>-7.6%</b>	<b>1,098</b>	<b>1,083</b>	<b>+1.4%</b>
Associated Companies	18	29	-37.9%	21	-14.3%	87	95	-8.4%
Other Non Operating Items	67	59	+13.6%	24	n.s.	95	65	+46.2%
<b>Pre-Tax Income</b>	<b>353</b>	<b>312</b>	<b>+13.1%</b>	<b>335</b>	<b>+5.4%</b>	<b>1,280</b>	<b>1,243</b>	<b>+3.0%</b>
Cost/Income	44.8%	50.0%	-5.2 pt	47.3%	-2.5 pt	47.9%	47.1%	+0.8 pt
Allocated Equity (€bn)						5.0	4.9	+0.6%

- Revenues: -0,4% vs. 4Q11
  - Impact in particular of new regulations in France
  - Consumer loans: good growth in Germany and in Belgium
  - Mortgages: continued decline in mortgage outstandings in connection with the adaptation plan
- Operating expenses: -7.3% vs. 4Q11 excluding adaptation costs (€12m in 4Q12)
- Other non operating items
  - Impact this quarter of the capital gain from the sale of the 33% stake in Natixis Financement
  - Reminder: €63m capital gain in 4Q11 from the sale of a building



# Personal Finance Volumes and Risks

	Outstandings		%Var/4Q11		%Var/3Q12		Outstandings		%Var/2011	
	4Q12		historical	at constant scope and exchange rates	historical	at constant scope and exchange rates	2012		historical	at constant scope and exchange rates
<i>Average outstandings (€bn)</i>										
<b>TOTAL CONSOLIDATED OUTSTANDINGS</b>	<b>88.7</b>		<b>-2.3%</b>	<b>-1.8%</b>	<b>-1.2%</b>	<b>-0.6%</b>	<b>89.9</b>		<b>-0.5%</b>	<b>+0.0%</b>
Consumer Loans	50.6		-0.9%	+0.3%	-1.0%	-0.0%	51.1		+0.5%	+1.6%
Mortgages	38.1		-4.1%	-4.5%	-1.4%	-1.4%	38.8		-1.8%	-2.0%
<b>TOTAL OUTSTANDINGS UNDER MANAGEMENT <sup>(1)</sup></b>	<b>122.6</b>		<b>-0.2%</b>	<b>-2.3%</b>	<b>-0.1%</b>	<b>-0.3%</b>	<b>122.9</b>		<b>+0.6%</b>	<b>-0.5%</b>

(1) Including 100% of outstandings of subsidiaries not fully owned as well as of all partnerships

## > Cost of risk/outstandings

<i>Annualised cost of risk/outstandings as at beginning of period</i>	4Q11	1Q12	2Q12	3Q12	4Q12
France	1.98%*	0.51%*	1.52%	0.90%	1.91%*
Italy	3.44%*	3.41%	2.85%	3.56%	2.94%
Spain	1.03%	1.76%	1.88%	2.56%	3.02%*
Other Western Europe	0.83%	1.06%	1.08%	0.98%	1.10%
Eastern Europe	3.04%	5.50%	1.54%*	3.01%	1.73%
Brazil	3.22%	4.07%	3.81%	4.72%	4.26%
Others	2.35%	0.76%	1.31%	0.82%	0.48%
<b>Personal Finance</b>	<b>1.83%</b>	<b>1.45%</b>	<b>1.66%</b>	<b>1.62%</b>	<b>1.95%</b>

\* Exceptional adjustments



# Investment Solutions - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	1,601	1,406	+13.9%	1,516	+5.6%	6,204	5,922	+4.8%
Operating Expenses and Dep.	-1,134	-1,134	+0.0%	-1,074	+5.6%	-4,319	-4,258	+1.4%
Gross Operating Income	467	272	+71.7%	442	+5.7%	1,885	1,664	+13.3%
Cost of Risk	64	3	n.s.	4	n.s.	54	-64	n.s.
Operating Income	531	275	+93.1%	446	+19.1%	1,939	1,600	+21.2%
Associated Companies	51	-50	n.s.	41	+24.4%	136	-134	n.s.
Other Non Operating Items	1	-19	n.s.	14	-92.9%	23	58	-60.3%
Pre-Tax Income	583	206	n.s.	501	+16.4%	2,098	1,524	+37.7%
Cost/Income	70.8%	80.7%	-9.9 pt	70.8%	+0.0 pt	69.6%	71.9%	-2.3 pt
Allocated Equity (€bn)						8.1	7.5	+7.8%

- Revenues: +13.9% vs. 4Q11
  - Driven by good performance in Wealth Management and Insurance
- Operating expenses: stable vs. 4Q11
  - Decline in Asset Management and continued business development in Insurance and Securities Services
- Pre-tax income: 2.8x vs. 4Q11
  - Excluding the impact of the impairment of Greek debt in 4Q11 (-€88m): 2.0x
  - Cost of risk: provision reversal on a specific client



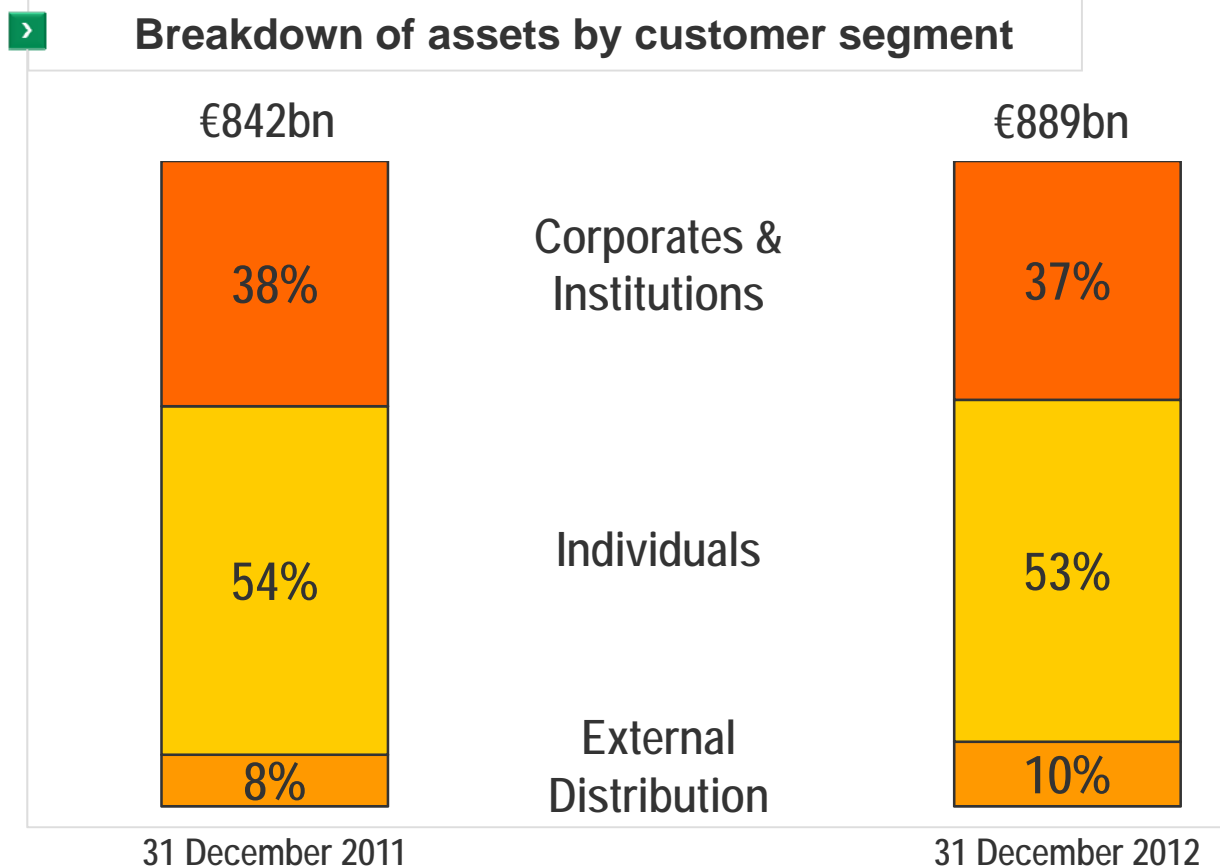
# Investment Solutions Business

	31.12.12	31.12.11	%Var/ 31.12.11	30.09.12	%Var/ 30.09.12
<b>Assets under management (€bn)*</b>	<b>889</b>	<b>842</b>	<b>+5.6%</b>	<b>886</b>	<b>+0.4%</b>
Asset Management	405	403	+0.7%	408	-0.8%
Wealth Management	265	244	+8.6%	265	+0.3%
Real Estate Services	13	13	+3.2%	13	+2.8%
Insurance	170	151	+12.8%	165	+2.8%
Personal Investors	35	32	+10.7%	35	+1.6%
	<b>4Q12</b>	<b>4Q11</b>	<b>%Var/ 4Q11</b>	<b>3Q12</b>	<b>%Var/ 3Q12</b>
<b>Net asset flows (€bn)*</b>	<b>-6.9</b>	<b>-19.4</b>	<b>n.s.</b>	<b>-7.6</b>	<b>n.s.</b>
Asset Management	-7.7	-13.3	n.s.	-9.2	n.s.
Wealth Management	-0.5	-5.0	n.s.	0.8	n.s.
Real Estate Services	0.3	0.2	+14.7%	0.1	n.s.
Insurance	0.9	-1.2	n.s.	0.6	+67.9%
Personal Investors	0.1	-0.2	n.s.	0.2	-43.3%
	<b>31.12.12</b>	<b>31.12.11</b>	<b>%Var/ 31.12.11</b>	<b>30.09.12</b>	<b>%Var/ 30.09.12</b>
<b>Securities Services</b>					
Assets under custody (€bn)	5,524	4,517	+22.3%	5,303	+4.2%
Assets under administration (€bn)	1,010	828	+22.0%	996	+1.3%
	<b>4Q12</b>	<b>4Q11</b>	<b>4Q12/4Q11</b>	<b>3Q12</b>	<b>4Q12/3Q12</b>
Number of transactions (in millions)	10.8	11.8	-7.9%	11.0	-0.9%

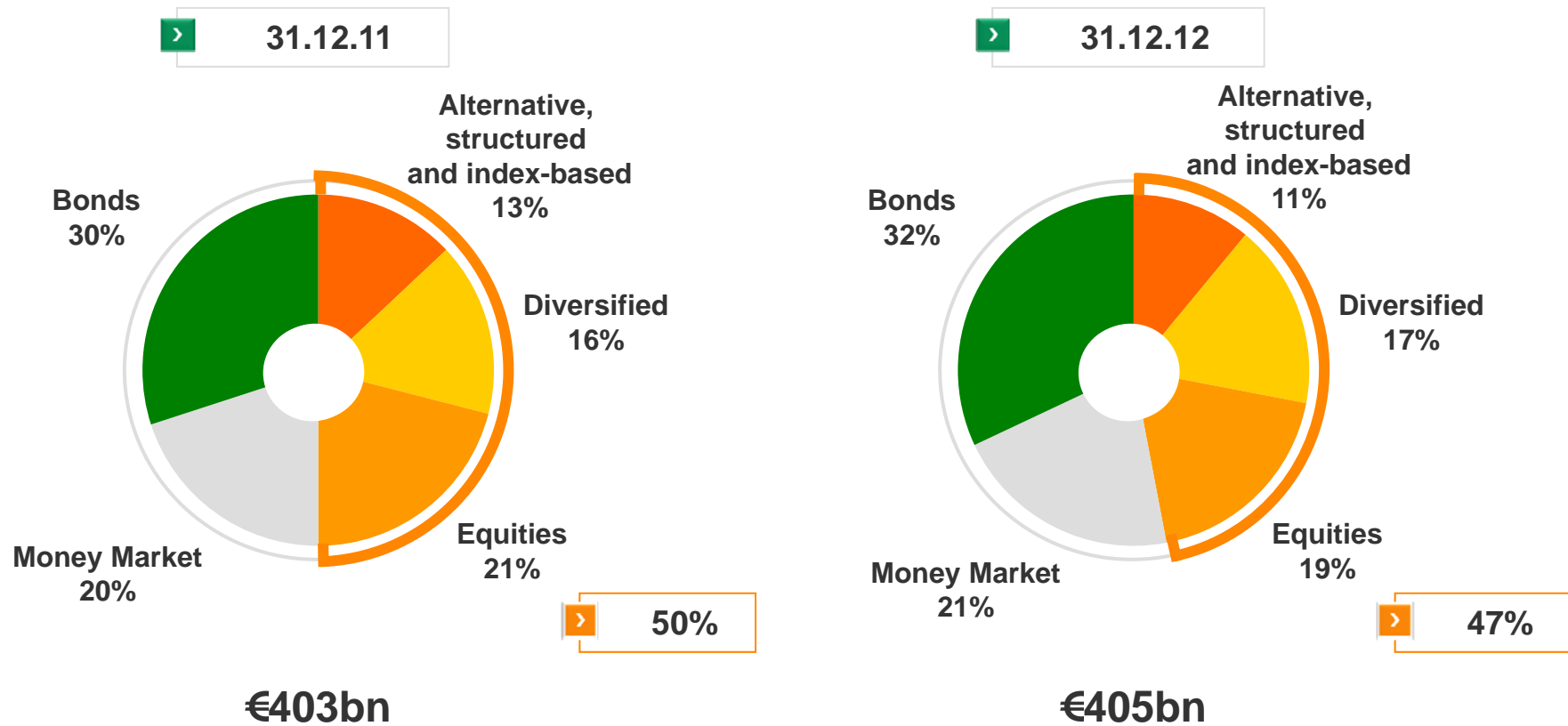
\* Including assets under advisory on behalf of external clients, distributed assets and Personal Investors



# Investment Solutions Breakdown of Assets by Customer Segment



# Asset Management Breakdown of Managed Assets



# Investment Solutions Wealth and Asset Management - 4Q12

<i>€m</i>	<b>4Q12</b>	<b>4Q11</b>	<b>4Q12 / 4Q11</b>	<b>3Q12</b>	<b>4Q12/ 3Q12</b>	<b>2012</b>	<b>2011</b>	<b>2012 / 2011</b>
Revenues	738	725	+1.8%	682	+8.2%	2,836	2,957	-4.1%
Operating Expenses and Dep.	-560	-598	-6.4%	-521	+7.5%	-2,129	-2,220	-4.1%
Gross Operating Income	178	127	+40.2%	161	+10.6%	707	737	-4.1%
Cost of Risk	54	3	n.s.	3	n.s.	52	6	n.s.
Operating Income	232	130	+78.5%	164	+41.5%	759	743	+2.2%
Associated Companies	7	5	+40.0%	6	+16.7%	32	33	-3.0%
Other Non Operating Items	0	-19	n.s.	10	n.s.	16	61	-73.8%
Pre-Tax Income	239	116	n.s.	180	+32.8%	807	837	-3.6%
Cost/Income	75.9%	82.5%	-6.6 pt	76.4%	-0.5 pt	75.1%	75.1%	+0.0 pt
Allocated Equity (€bn)						1.8	1.7	+6.4%

- Revenues: +1.8% vs. 4Q11
  - Good performance in Wealth Management, especially in Asia
- Operating expenses: -6.4% vs. 4Q11
  - Impact of the adaptation plan on Asset Management
- Pre-tax income: 2.1x vs. 4Q11
  - Cost of risk: provision reversal on a specific file due to a higher than expected recovery rate





# Investment Solutions Insurance - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	525	351	+49.6%	495	+6.1%	1,970	1,626	+21.2%
Operating Expenses and Dep.	-273	-243	+12.3%	-253	+7.9%	-1,001	-912	+9.8%
Gross Operating Income	252	108	n.s.	242	+4.1%	969	714	+35.7%
Cost of Risk	2	-1	n.s.	1	+100.0%	-6	-71	-91.5%
Operating Income	254	107	n.s.	243	+4.5%	963	643	+49.8%
Associated Companies	41	-55	n.s.	35	+17.1%	100	-166	n.s.
Other Non Operating Items	0	0	n.s.	-2	n.s.	0	-3	n.s.
Pre-Tax Income	295	52	n.s.	276	+6.9%	1,063	474	n.s.
Cost/Income	52.0%	69.2%	-17.2 pt	51.1%	+0.9 pt	50.8%	56.1%	-5.3 pt
Allocated Equity (€bn)						5.7	5.3	+9.0%

- Gross written premiums: €24.3bn (+4.7% vs. 2011)
  - Good growth in savings and protection activities outside of France
- Technical reserves: +6.6% vs. 4Q11
- Revenues: +40.5%\* vs. 4Q11
  - Impact of the rise in gross written premiums and the favourable market trends
- Operating expenses: +9.4%\* vs. 4Q11
  - Continued to invest in business development outside of France
  - Significant improvement of the cost/income ratio
- Associated companies: impact of Greek debt in 4Q11 (-€72m)

\* At constant scope and exchange rates



# Investment Solutions Securities Services - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	338	330	+2.4%	339	-0.3%	1,398	1,339	+4.4%
Operating Expenses and Dep.	-301	-293	+2.7%	-300	+0.3%	-1,189	-1,126	+5.6%
<b>Gross Operating Income</b>	<b>37</b>	<b>37</b>	<b>+0.0%</b>	<b>39</b>	<b>-5.1%</b>	<b>209</b>	<b>213</b>	<b>-1.9%</b>
Cost of Risk	8	1	n.s.	0	n.s.	8	1	n.s.
<b>Operating Income</b>	<b>45</b>	<b>38</b>	<b>+18.4%</b>	<b>39</b>	<b>+15.4%</b>	<b>217</b>	<b>214</b>	<b>+1.4%</b>
Non Operating Items	4	0	n.s.	6	-33.3%	11	-1	n.s.
<b>Pre-Tax Income</b>	<b>49</b>	<b>38</b>	<b>+28.9%</b>	<b>45</b>	<b>+8.9%</b>	<b>228</b>	<b>213</b>	<b>+7.0%</b>
Cost/Income	89.1%	88.8%	+0.3 pt	88.5%	+0.6 pt	85.1%	84.1%	+1.0 pt
Allocated Equity (€bn)						0.5	0.5	+0.2%

- Revenues: +2.4% vs. 4Q11
  - Strong growth in assets under custody and under administration
  - Lower transaction volumes vs. 4Q11
- Operating expenses: +2.7% vs. 4Q11
  - Continued business development, especially in the United States and Asia



# Corporate and Investment Banking - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	1,983	1,685	+17.7%	2,381	-16.7%	9,715	9,897	-1.8%
Operating Expenses and Dep.	-1,516	-1,569	-3.4%	-1,467	+3.3%	-6,272	-6,126	+2.4%
<b>Gross Operating Income</b>	<b>467</b>	<b>116</b>	<b>n.s.</b>	<b>914</b>	<b>-48.9%</b>	<b>3,443</b>	<b>3,771</b>	<b>-8.7%</b>
Cost of Risk	-206	-72	n.s.	-190	+8.4%	-493	-75	n.s.
<b>Operating Income</b>	<b>261</b>	<b>44</b>	<b>n.s.</b>	<b>724</b>	<b>-64.0%</b>	<b>2,950</b>	<b>3,696</b>	<b>-20.2%</b>
Associated Companies	4	1	n.s.	15	-73.3%	39	38	+2.6%
Other Non Operating Items	1	1	+0.0%	-7	n.s.	-3	42	n.s.
<b>Pre-Tax Income</b>	<b>266</b>	<b>46</b>	<b>n.s.</b>	<b>732</b>	<b>-63.7%</b>	<b>2,986</b>	<b>3,776</b>	<b>-20.9%</b>
Cost/Income	76.4%	93.1%	-16.7 pt	61.6%	+14.8 pt	64.6%	61.9%	+2.7 pt
Allocated Equity (€bn)						16.3	16.9	-3.5%

- Revenues: +17.7 % vs. 4Q11
  - -14.2% vs. 4Q11 excluding the impact from losses from sovereign bond sales (-€510m in 4Q11) and from loan sales (-€148m in 4Q11 and balance of -€27m in 4Q12)
  - Corporate Banking trend in line with the adaptation plan, limited client business in Capital Markets
- Operating expenses: -3.4% vs. 4Q11; -6.0% at constant scope and exchange rates
  - Cost of the adaptation plan: residual balance of -€32m\* in 4Q12 vs.-€184m in 4Q11
  - Selected investments, specifically in Cash Management and the commercial organisation
  - Low basis of comparison in 4Q11 due to the crisis in the markets
- Pre-tax income: sharp rebound vs. a 4Q11 marked by the sovereign debt crisis

\* Advisory and Capital Markets: -€37m; Corporate Banking: +€5m



# Corporate and Investment Banking Advisory and Capital Markets - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	1,150	767	+49.9%	1,576	-27.0%	6,182	5,665	+9.1%
<i>Incl. Equity and Advisory</i>	322	407	-20.9%	444	-27.5%	1,628	2,077	-21.6%
<i>Incl. Fixed Income</i>	828	360	n.s.	1,132	-26.9%	4,554	3,588	+26.9%
Operating Expenses and Dep.	-1,080	-1,153	-6.3%	-1,065	+1.4%	-4,574	-4,377	+4.5%
<b>Gross Operating Income</b>	<b>70</b>	<b>-386</b>	<b>n.s.</b>	<b>511</b>	<b>-86.3%</b>	<b>1,608</b>	<b>1,288</b>	<b>+24.8%</b>
Cost of Risk	13	33	-60.6%	-17	n.s.	-61	21	n.s.
<b>Operating Income</b>	<b>83</b>	<b>-353</b>	<b>n.s.</b>	<b>494</b>	<b>-83.2%</b>	<b>1,547</b>	<b>1,309</b>	<b>+18.2%</b>
Associated Companies	-1	1	n.s.	2	n.s.	12	17	-29.4%
Other Non Operating Items	-2	0	n.s.	-7	-71.4%	-6	13	n.s.
<b>Pre-Tax Income</b>	<b>80</b>	<b>-352</b>	<b>n.s.</b>	<b>489</b>	<b>-83.6%</b>	<b>1,553</b>	<b>1,339</b>	<b>+16.0%</b>
Cost/Income	93.9%	150.3%	-56.4 pt	67.6%	+26.3 pt	74.0%	77.3%	-3.3 pt
Allocated Equity (€bn)						7.9	6.7	+17.4%

- Revenues: -9.9% vs. 4Q11\*, low client business
  - Fixed Income: -4.8% vs. 4Q11\*, interest rate context not very favourable, good performance in emerging markets
  - Equities and Advisory: -20.9% vs. 4Q11, transaction volumes still low despite a rebound in stock market indices
- Operating expenses: -6.3% vs. 4Q11; -9.2% at constant scope and exchange rates
  - Adaptation costs: residual balance of -€37m in 4Q12 vs. -€135m in 4Q11
  - Low basis of comparison in 4Q11 due to the crisis in the markets
- Allocated equity: impact of the switch to Basel 2.5 starting on 1<sup>st</sup> January 2012

\* Excluding impact of losses from sovereign bond sales (-€510m in 4Q11)



# Corporate and Investment Banking

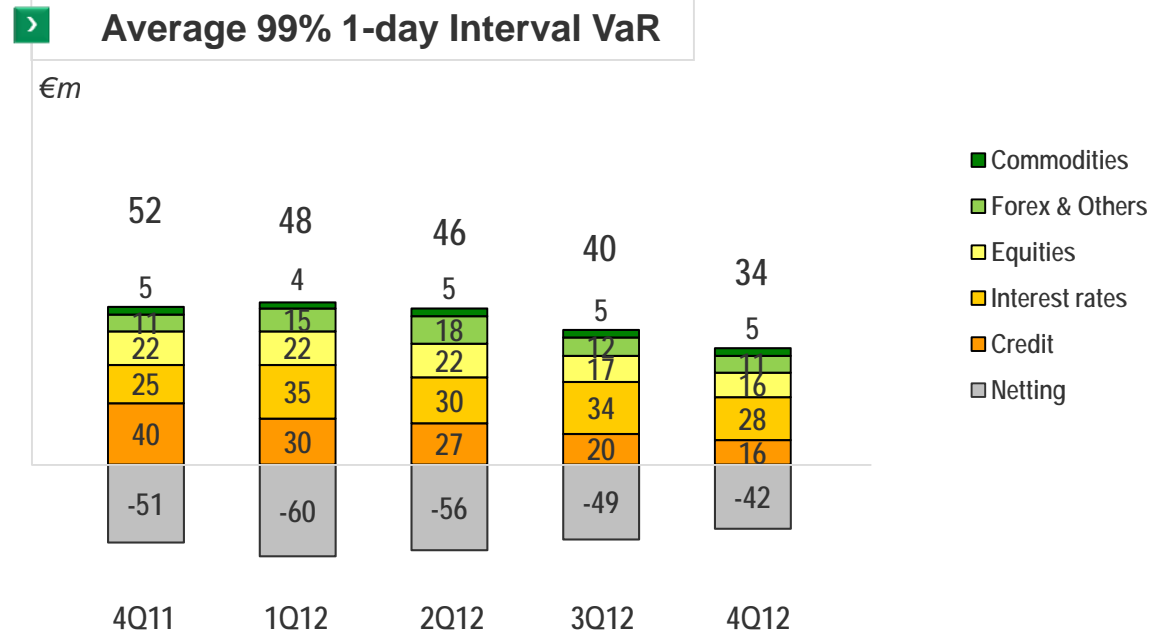
## Corporate Banking - 4Q12

€m	4Q12	4Q11	4Q12 / 4Q11	3Q12	4Q12/ 3Q12	2012	2011	2012 / 2011
Revenues	833	918	-9.3%	805	+3.5%	3,533	4,232	-16.5%
Operating Expenses and Dep.	-436	-416	+4.8%	-402	+8.5%	-1,698	-1,749	-2.9%
Gross Operating Income	397	502	-20.9%	403	-1.5%	1,835	2,483	-26.1%
Cost of Risk	-219	-105	n.s.	-173	+26.6%	-432	-96	n.s.
Operating Income	178	397	-55.2%	230	-22.6%	1,403	2,387	-41.2%
Non Operating Items	8	1	n.s.	13	-38.5%	30	50	-40.0%
Pre-Tax Income	186	398	-53.3%	243	-23.5%	1,433	2,437	-41.2%
Cost/Income	52.3%	45.3%	+7.0 pt	49.9%	+2.4 pt	48.1%	41.3%	+6.8 pt
Allocated Equity (€bn)						8.4	10.1	-17.3%

- Revenues: -19.3% vs. 4Q11 excluding the impact of loan sales
  - Residual impact of loan sales of -€27m vs. -€148m in 4Q11
  - Decline in line with the deleveraging plan
- Operating expenses: +4.8% vs. 4Q11; +3.1% at constant scope and exchange rates
  - Selected investments, specifically in Cash Management and the commercial organisation
  - Particularly low basis of comparison in 4Q11
- Pre-tax income: -53.3% vs. 4Q11
  - Cost of risk: impact of a provision set aside for a specific file; low level in 4Q11













# Corporate and Investment Banking Market Risks - 4Q12



- Very low level of VaR in 4Q12
  - Decline in market parameters due to a reduction in interest rate and credit volatility, especially in Europe
  - No day of losses greater than VaR in 2012 (nor in 2011)



# Corporate and Investment Banking Advisory and Capital Markets - 4Q12

	<p><b>Australia:</b> Sydney Airport USD825m 3.900% 144a due Mar 2023 Joint Bookrunner <i>October 2012</i></p>		<p><b>Sweden:</b> Volvo CNY1bn 3.800% due 2015 Volvo's inaugural dim sum bond Joint Bookrunner <i>November 2012</i></p>
	<p><b>Slovenia:</b> Republic of Slovenia USD2.25bn 5.500% due 2022 Debut benchmark USD Joint Bookrunner <i>October 2012</i></p>		<p><b>Morocco:</b> Kingdom of Morocco USD1.5bn dual tranche due 2022/2042 Inaugural USD benchmark Joint Bookrunner <i>December 2012</i></p>
	<p><b>China:</b> China Overseas Land &amp; Investment USD700m 3.950% due 2022 &amp; USD300m 5.350% due 2042 First property company from PRC to have tapped 30-year Joint Bookrunner <i>November 2012</i></p>		<p><b>Germany:</b> Telefónica Deutschland Holding AG EUR1.45bn Initial Public Offering, the largest IPO in EMEA in 2012 Joint Bookrunner <i>October 2012</i></p>
	<p><b>Italy:</b> acquisition of stakes in two environmental businesses (TRM S.p.A, operating a waste-to-energy plant and Amiat S.p.A, providing environmental hygiene services) Advisor to Iren S.p.A <i>December 2012</i></p>		<p><b>Germany:</b> Deutsche Post DHL EUR1bn Convertible Bond, providing the issuer with long-term funding for a further portion of its pension obligations Joint Bookrunner <i>December 2012</i></p>
	<p><b>France:</b> Plastic Omnium EUR250m 3.875% due 2018 Largest debut EUR bond private placement listed in Paris Sole Bookrunner <i>October 2012</i></p>		<p><b>Brazil:</b> Banco do Brasil USD1.925bn 3.875% due 2022 Joint Bookrunner <i>October 2012</i></p>

OtD



# Corporate and Investment Banking

## Corporate Banking - 4Q12

	<p><b>Canada:</b> First Quantum Minerals Ltd USD350m 7.25% 7 year Senior Notes to support the growth strategy of this major international mining group Joint Bookrunner <i>October 2012</i></p>	OtD		<p><b>Colombia:</b> El Dorado Airport USD1.2bn Modernization &amp; Expansion of the Bogota Airport Co-Financial Advisor <i>December 2012</i></p>	
	<p><b>Brazil:</b> Suzano Papel e Celulose Financing of Maranhao new pulp mill (greenfield project) USD530m of Export Credit Facilities covered by Finnvera and EKN Joint MLA and Facility Agent <i>December 2012</i></p>			<p><b>Brazil:</b> Montes Claros BRL250bn 162 km Transmission Line Project Financial Advisor and Project Bond Lead Arranger <i>December 2012</i></p>	OtD
	<p><b>Ivory Coast:</b> Azito Energie USD450m financing of a 430 MW gas power plant project. Zero final take. "Africa Power Deal of the Year" award by the PFI magazine. Financial Advisor, Account Bank and Security Agent <i>October 2012</i></p>	OtD		<p><b>Norway:</b> GDF SUEZ Sole Cash Management Bank in Norway BNPP has been selected as the single provider for transaction banking service in Norway. Pooling of USD, EUR, GBP and NOK for the three different entities <i>November 2012</i></p>	
	<p><b>Spain:</b> INDITEX Payment Factory &amp; Bank Statement Centralisation BNP Paribas is supporting the project of Inditex to improve the monitoring and the risk control of its activities in 8 countries (Portugal, Switzerland, France, Belgium, Netherlands, Norway, Sweden and Denmark) <i>September 2012</i></p>			<p><b>Russia:</b> Rosneft Jumbo Acquisition of TNK-BP (USD56bn) 1<sup>st</sup> Leg of an International USD30bn Financing Joint MLA and Joint Bookrunner <i>December 2012</i></p>	





# Corporate and Investment Banking Rankings and Awards - 2012



- **“Bank of the Year”** (IFR December 2012)
- **Advisory and Capital Markets: recognised global franchises**
  - #1 All Bonds in EUR & #8 All Bonds all Currencies, 2012 (IFR Thomson Reuters)
  - #1 All Eurobonds in JPY, #3 Dimsum Bonds (Offshore RMB) & #7 Korea Bonds all currencies, 2012 (IFR Thomson Reuters)
  - #3 EMEA Equity-Linked & #9 EMEA Equity Capital Market Bookrunner, 2012 (Dealogic)
  - “Euro Bond House of the Year” & “EMEA Investment Grade Corporate Bond House” (IFR Dec 2012)
  - “House of the Year” for Structured Products, Interest Rates and FX (Structured Products Europe Awards 2012)
  - Excellence in Commodity Finance and Excellence in CSR (Commodity Business Awards 2012)
- **Corporate Banking: confirmed leadership in all the business units**
  - #1 Bookrunner in EMEA Syndicated Loans by number and #2 by volume of deals, 2012 (Dealogic)
  - #1 Bookrunner in EMEA Media Telecom Loans by number and volume of deals, 2012 (Dealogic)
  - #3 Western Europe in cash management, #5 worldwide (Euromoney Cash management survey 2012)
  - #2 Best Trade Finance provider worldwide (Euromoney Trade Finance Survey 2012)
  - Aircraft Leasing Innovator of the Year (Global transportation Finance – Nov 2012)



# Corporate Centre - 4Q12

€m	4Q12	4Q11	3Q12	2012	2011
Revenues	-362	589	-379	-1,419	2,204
Operating Expenses and Dep.	-374	-97	-304	-1,093	-854
<i>incl. restructuring costs</i>	-174	-213	-66	-409	-603
Gross Operating income	-736	492	-683	-2,512	1,350
Cost of Risk	-32	-533	62	3	-3,093
Operating Income	-768	-41	-621	-2,509	-1,743
Share of earnings of associates	31	-24	-15	123	12
Other non operating items	-439	-170	-5	1,184	-98
Pre-Tax Income	-1,176	-235	-641	-1,202	-1,829

- Revenues
  - Own credit adjustment\*: -€286m (+€390m in 4Q11)
  - Mechanical PPA amortisation of Fortis and Cardif Vita: +€124m (+€165m in 4Q11)
  - Impact of the LTRO cost and of surplus deposits placed with Central Banks
  - 4Q11 reminder: PPA one-off amortisations due to disposals and early redemptions (+€148m)
- Operating expenses
  - Increase in the French systemic tax: -€30m
  - Increase in the corporate social contribution ("*forfait social*") (-€8m) and annual impact of the increased tax on wages (-€19m) booked in 4Q12
  - Accelerated depreciation of works on buildings: -€22m
  - 4Q11 reminder: reversal of a provision due to the favourable outcome of litigation (+€253m)
- Cost of risk
  - 4Q11 reminder: impairment of Greek sovereign debt (-€551m)
- Other non operating items
  - Goodwill impairment: -€379m of which -€298m on BNL bc due to the expected increase in the Bank of Italy's capital requirements (-€152m in 4Q11)
  - Depreciation of an equity investment: -€47m

\* Fair value takes into account any change in value attributable to issuer risk relating to the BNP Paribas Group. For most amounts concerned, fair value is the replacement value of each instrument, which is calculated by discounting the instrument's cash flows using a discount rate corresponding to that of a similar debt instrument that might be issued by the BNP Paribas Group at the closing date.



# Corporate Centre - 2012

## ● Revenues

- Own credit adjustment\*: -€1,617m (+€1,190m in 2011)
- PPA one-off amortisation due to early redemptions : +€427m (+€168m in 2011)
- Mechanical PPA amortisation of Fortis and Cardif Vita: +€606m (+€644m in 2011); this amortisation will become negligible as of 2013
- Losses on sales of sovereign debt: -€232m (negligible in 2011)
- Exchange of Convertible & Subordinated Hybrid Equity-linked Securities (CASHES): -€68m
- Impact of the LTRO cost and of surplus deposits placed with Central Banks
- 2011 reminder: impairment of the equity investment in AXA (-€299m)

## ● Operating expenses

- Increase in the French systemic tax (-€122m), corporate social contribution ("*forfait social*") (-€33m) and the tax on wages (-€19m)
- Accelerated depreciation of works on buildings: -€25m
- 2011 reminder: reversal of a provision due to the favourable outcome of litigation (+€253m)

## ● Cost of risk

- 2011 reminder: impairment of Greek sovereign debt (-€3,161m)

## ● Other non operating items

- Capital gain from the sale of a 28.7% stake in Klépierre S.A.: +€1,790m
- Goodwill impairment : -€406m (-€152m in 2011)
- Depreciation of an equity investment: -€47m

\* Fair value takes into account any change in value attributable to issuer risk relating to the BNP Paribas Group. For most amounts concerned, fair value is the replacement value of each instrument, which is calculated by discounting the instrument's cash flows using a discount rate corresponding to that of a similar debt instrument that might be issued by the BNP Paribas Group at the closing date.



Group Results

---

Division Results

---

Group Financial Structure

---

Group Action Plan

---

4Q12 Detailed Results

---

**Appendix**

---



# Number of Shares, Earnings and Book Value per Share

## > Number of Shares and Book Value per Share

<i>in millions</i>	31-Dec-12	31-Dec-11
Number of Shares (end of period)	1,242	1,208
Number of Shares excluding Treasury Shares (end of period)	1,239	1,192
Average number of Shares outstanding excluding Treasury Shares	1,215	1,197
Book value per share (a)	63.4	57.1
<i>of which net assets non revaluated per share (a)</i>	<i>60.8</i>	<i>58.2</i>

(a) Excluding undated super subordinated notes

## > Earnings per Share

<i>in euros</i>	2012	2011
Net Earnings Per Share (EPS)	5.16	4.82

## > Equity

<i>€bn</i>	31-Dec-12	31-Dec-11
Shareholders' equity Group share, not revaluated (a)	73.5	68.0
Valuation Reserve	3.2	-1.4
Return on Equity	8.9%	8.8%
Total Capital Ratio (b)	15.6%	14.0%
Tier 1 Ratio (b)	13.6%	11.6%
Common equity Tier 1 ratio (b)	11.8%	9.6%

(a) Excluding undated super subordinated notes and after estimated distribution

(b) On Basel 2.5 (CRD3) risk-weighted assets of €552bn as at 31.12.12 and €614bn as at 31.12.11



# A Solid Financial Structure

## > Doubtful loans/gross outstandings (excluding Greek sovereign debt)

	31-Dec-12	31-Dec-11
<b>Doubtful loans (a) / Loans (b)</b>	<b>4.6%</b>	<b>4.3%</b>
(a) Doubtful loans to customers and credit institutions excluding repos, netted of guarantees		
(b) Gross outstanding loans to customers and credit institutions excluding repos		

## > Coverage ratio (excluding Greek sovereign debt)

<i>€bn</i>	31-Dec-12	31-Dec-11
<b>Doubtful loans (a)</b>	<b>33.2</b>	<b>33.1</b>
<b>Allowance for loan losses (b)</b>	<b>27.6</b>	<b>27.2</b>
<b>Coverage ratio</b>	<b>83%</b>	<b>82%</b>
(a) Gross doubtful loans, balance sheet and off-balance sheet, netted of guarantees and collaterals		
(b) Specific and on a portfolio basis		



# Sovereign Debt Exposure in the Banking Book as at 31 December 2012

Sovereign exposures (€bn)*	31.12.2011	31.12.2012	Change vs. 31.12.2011	31.12.2012 Group Share
<b>Programme countries</b>				
Greece	1.0	0.0		0.0
Ireland	0.3	0.2		0.2
Portugal	1.4	0.6		0.4
<b>Total programme countries</b>	<b>2.6</b>	<b>0.8</b>	<b>-69.4%</b>	<b>0.6</b>
Germany	2.5	0.5		0.5
Austria	0.5	0.1		0.1
Belgium	17.0	16.1		12.0
Cyprus	0.0	0.0		0.0
Spain	0.4	0.4		0.3
Estonia	0.0	0.0		0.0
Finland	0.3	0.3		0.2
France	13.8	9.9		9.4
Italy	12.3	11.6		11.4
Luxembourg	0.0	0.0		0.0
Malta	0.0	0.0		0.0
Netherlands	7.4	3.2		2.4
Slovakia	0.0	0.0		0.0
Slovenia	0.0	0.0		0.0
<b>Other euro zone countries</b>	<b>54.3</b>	<b>42.1</b>	<b>-22.4%</b>	<b>36.3</b>
<b>Total euro zone</b>	<b>56.9</b>	<b>42.9</b>	<b>-24.6%</b>	<b>36.9</b>
<b>Other EEA countries</b>	<b>2.8</b>	<b>3.0</b>	<b>+6.4%</b>	<b>2.7</b>
<b>Rest of the world</b>	<b>15.6</b>	<b>19.2</b>	<b>+23.5%</b>	<b>18.7</b>
<b>Total</b>	<b>75.3</b>	<b>65.1</b>	<b>-13.5%</b>	<b>58.3</b>

\* After impairment, excluding revaluations and accrued coupons



# Cost of Risk on Outstandings (1/2)

## > Cost of risk *Net provisions/Customer loans (in annualised bp)*

	2009*	2010	1Q11	2Q11	3Q11	4Q11	2011	1Q12	2Q12	3Q12	4Q12	2012
<b>Domestic Markets**</b>												
Loan outstandings as of the beg. of the quarter (€bn)	313.7	322.6	331.2	334.2	340.4	342.5	337.1	347.6	349.7	352.6	345.6	348.9
Cost of risk (€m)	1,852	1,775	327	354	344	380	1,405	364	381	358	470	1,573
Cost of risk (in annualised bp)	59	55	39	42	40	44	42	42	44	41	54	45
<b>FRB**</b>												
Loan outstandings as of the beg. of the quarter (€bn)	130.9	137.8	142.0	143.8	146.5	147.4	144.9	149.9	152.0	154.0	148.3	151.1
Cost of risk (€m)	518	482	80	81	69	85	315	84	85	66	80	315
Cost of risk (in annualised bp)	41	35	23	23	19	23	22	22	22	17	22	21
<b>BNL bc**</b>												
Loan outstandings as of the beg. of the quarter (€bn)	75.0	76.3	78.9	80.1	81.9	83.5	81.1	82.9	82.3	83.1	82.4	82.7
Cost of risk (€m)	671	817	198	196	198	203	795	219	230	229	283	961
Cost of risk (in annualised bp)	91	107	100	98	97	97	98	106	112	110	137	116
<b>BRB**</b>												
Loan outstandings as of the beg. of the quarter (€bn)	72.7	75.6	78.0	78.6	80.1	80.2	79.2	84.3	85.8	86.1	85.5	85.4
Cost of risk (€m)	301	195	22	53	26	36	137	37	41	28	51	157
Cost of risk (in annualised bp)	54	26	11	27	13	18	17	18	19	13	24	18

NB. The scope of each business unit takes into account the restatement due to BNP Paribas Fortis integration in 2009

\*BNP Paribas Fortis annualised contribution, taking into account its entry in the Group during 2Q09 (for Belgian Retail Banking cost of risk in bp pro forma)

\*\*With Private Banking at 100%





# Cost of Risk on Outstandings (2/2)

## > Cost of risk *Net provisions/Customer loans (in annualised bp)*

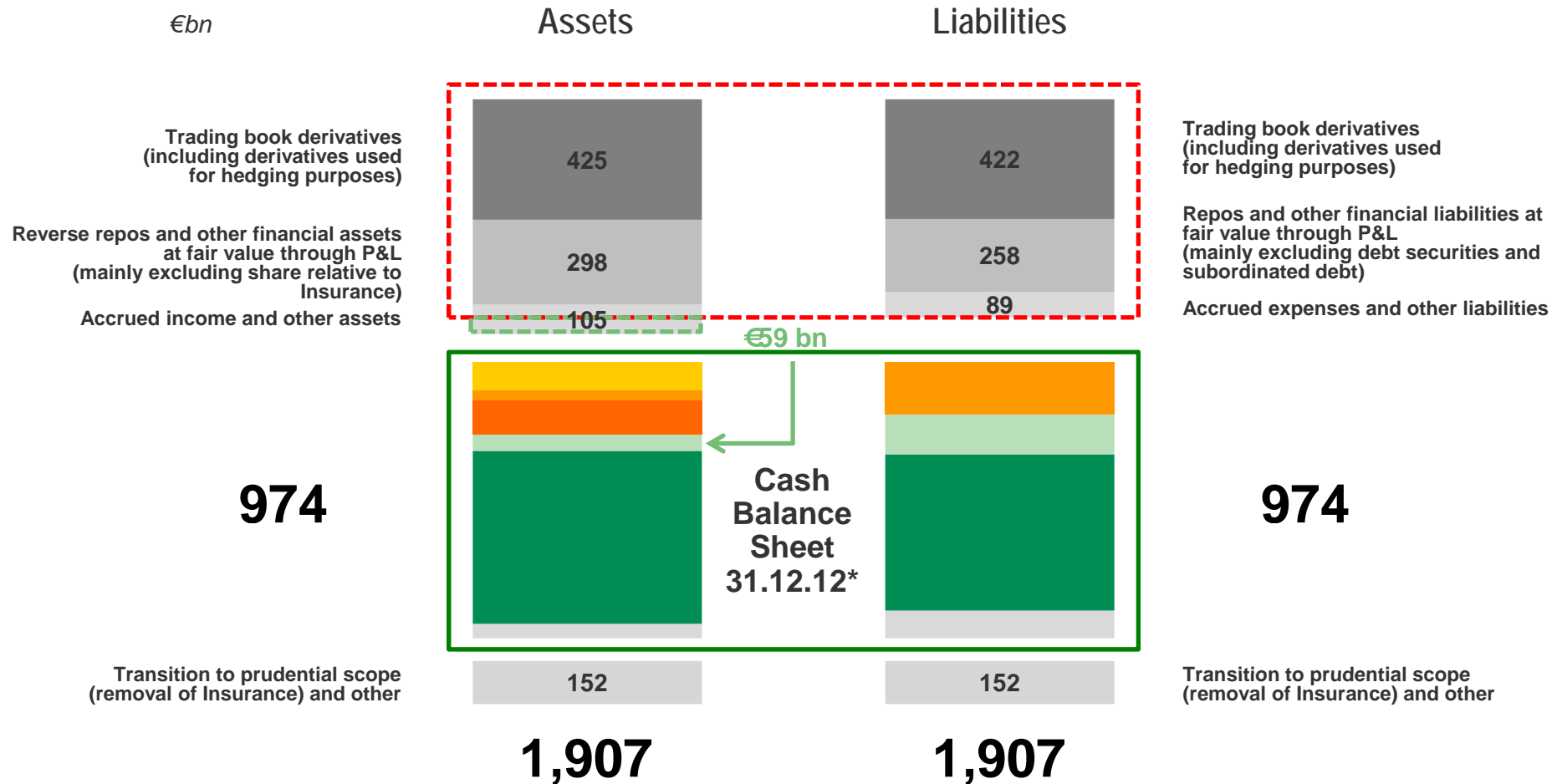
	2009	2010	1Q11	2Q11	3Q11	4Q11	2011	1Q12	2Q12	3Q12	4Q12	2012
<b>BancWest</b>												
Loan outstandings as of the beg. of the quarter (€bn)	38.5	38.9	38.5	36.1	35.5	38.5	37.1	40.4	39.6	42.1	41.9	41.0
Cost of risk (€m)	1,195	465	75	62	63	56	256	46	32	34	33	145
Cost of risk (in annualised bp)	310	119	78	69	71	58	69	46	32	32	31	35
<b>Europe-Mediterranean</b>												
Loan outstandings as of the beg. of the quarter (€bn)	24.9	23.7	22.9	22.2	23.6	24.1	23.2	24.0	24.3	25.4	25.0	24.7
Cost of risk (€m)	869	346	103	47	48	70	268	90	45	66	89	290
Cost of risk (in annualised bp)	355	146	180	85	81	116	115	150	74	104	142	117
<b>Personal Finance</b>												
Loan outstandings as of the beg. of the quarter (€bn)	73.8	84.5	88.1	88.9	90.6	90.2	89.5	90.5	90.0	89.8	88.8	89.8
Cost of risk (€m)	1,938	1,913	431	406	390	412	1,639	327	374	364	432	1,497
Cost of risk (in annualised bp)	264	226	196	183	172	183	183	145	166	162	195	167
<b>CIB - Corporate Banking</b>												
Loan outstandings as of the beg. of the quarter (€bn)	164.5	160.0	159.6	153.4	149.7	149.8	153.2	137.7	123.9	116.4	106.8	121.2
Cost of risk (€m)	1,533	48	37	-14	-32	105	96	115	-75	173	219	432
Cost of risk (in annualised bp)	98	3	9	-4	-9	28	6	33	-24	59	82	36
<b>Group*</b>												
Loan outstandings as of the beg. of the quarter (€bn)	617.2	665.4	685.2	684.1	694.5	699.9	690.9	692.4	682.4	683.2	661.6	679.9
Cost of risk (€m)	8,369	4,802	919	1,350	3,010	1,518	6,797	945	853	944	1,199	3,941
Cost of risk (in annualised bp)	140	72	54	79	173	87	98	55	50	55	72	58

NB. The scope of each business unit takes into account the restatement due to BNP Paribas Fortis integration in 2009

\*Including cost of risk of market activities, Investment Solutions and Corporate Centre



# From Consolidated Balance Sheet to Cash Balance Sheet: Removal of Insurance and Netting of Trading Activities

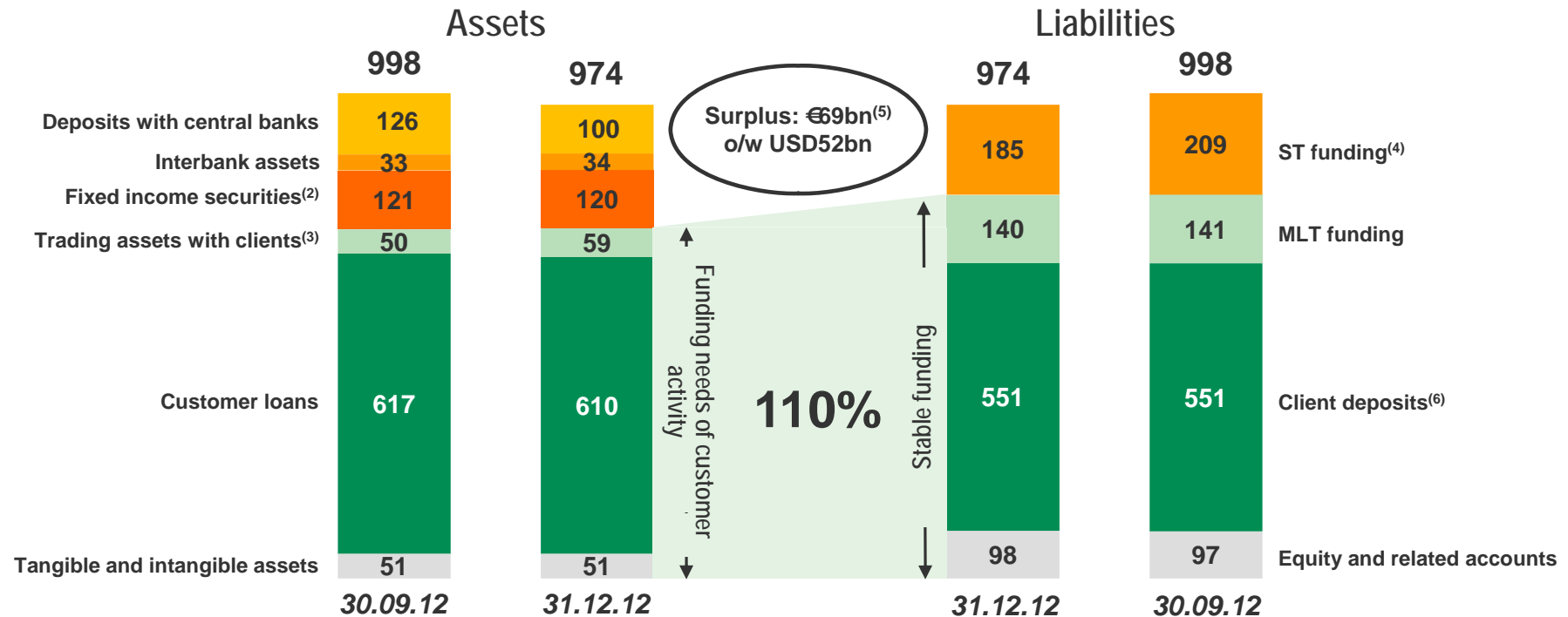


\* Excluding repurchase agreements (€12bn), mainly netted with fixed income securities in the cash balance sheet



# All Currencies Cash Balance Sheet (31.12.12 vs. 30.09.12)

## > Global Cash Balance Sheet<sup>(1)</sup> (€bn, banking prudential scope)



## Surplus of stable funding maintained at a high level

<sup>(1)</sup> Balance sheet with netted amounts for derivatives, repos, securities lending/borrowing and payables/receivables;

<sup>(2)</sup> Including HQLA; <sup>(3)</sup> With netted amounts for derivatives, repos and payables/receivables;

<sup>(4)</sup> Including LTRO; <sup>(5)</sup> €71bn as at 30.09.12; <sup>(6)</sup> o/w MLT funding placed in the networks: €47bn as at 31.12.12 and as at 30.09.12

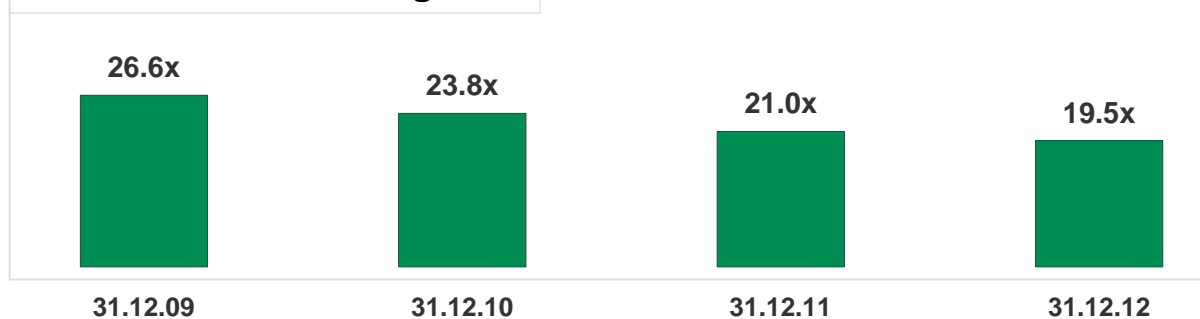


# Leverage

## > 2009 - 2012: Tier 1 and total adjusted assets

€bn	31.12.09	31.12.10	31.12.11	31.12.12
<b>Tier 1 capital</b>	62.9	68.5	71.0	75.2
<b>Total adjusted assets (adjusted for intangible assets and derivative assets)</b>	1,675.9	1,631.1	1,490.0	1,469.2

## > 2009 - 2012: Leverage\*



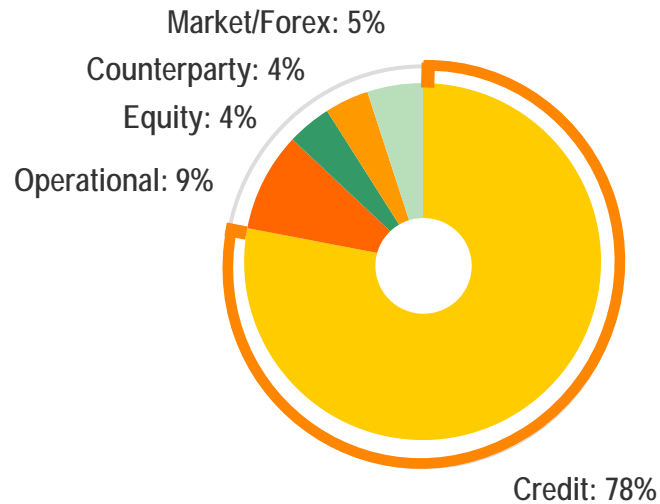
> **Leverage now less than 20x**

\* Defined as tangible assets (total assets minus goodwill and intangible assets) excluding derivative assets, divided by Tier 1 capital

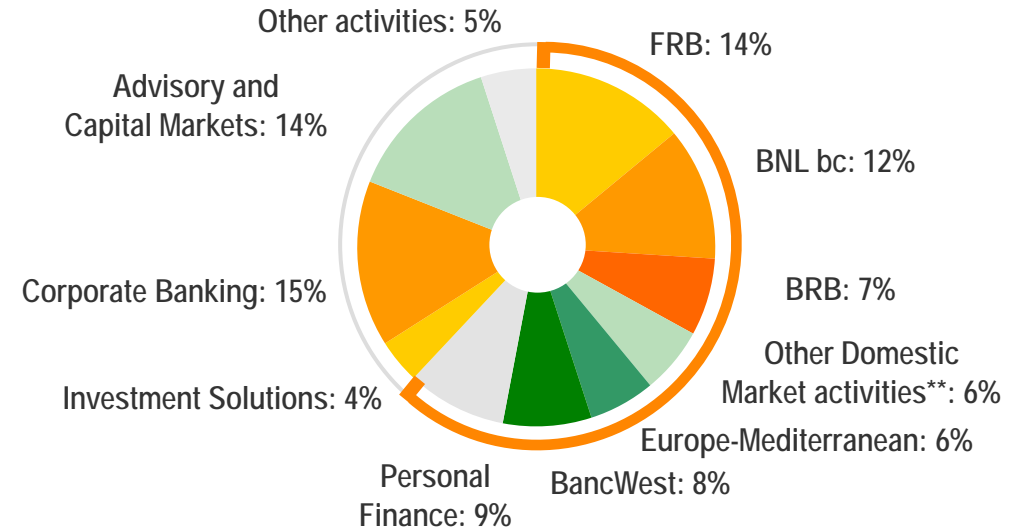


# Basel 2.5\* Risk-Weighted Assets

> **Basel 2.5\* risk-weighted assets by type of risk as at 31.12.2012**



> **Basel 2.5\* risk-weighted assets by business as at 31.12.2012**

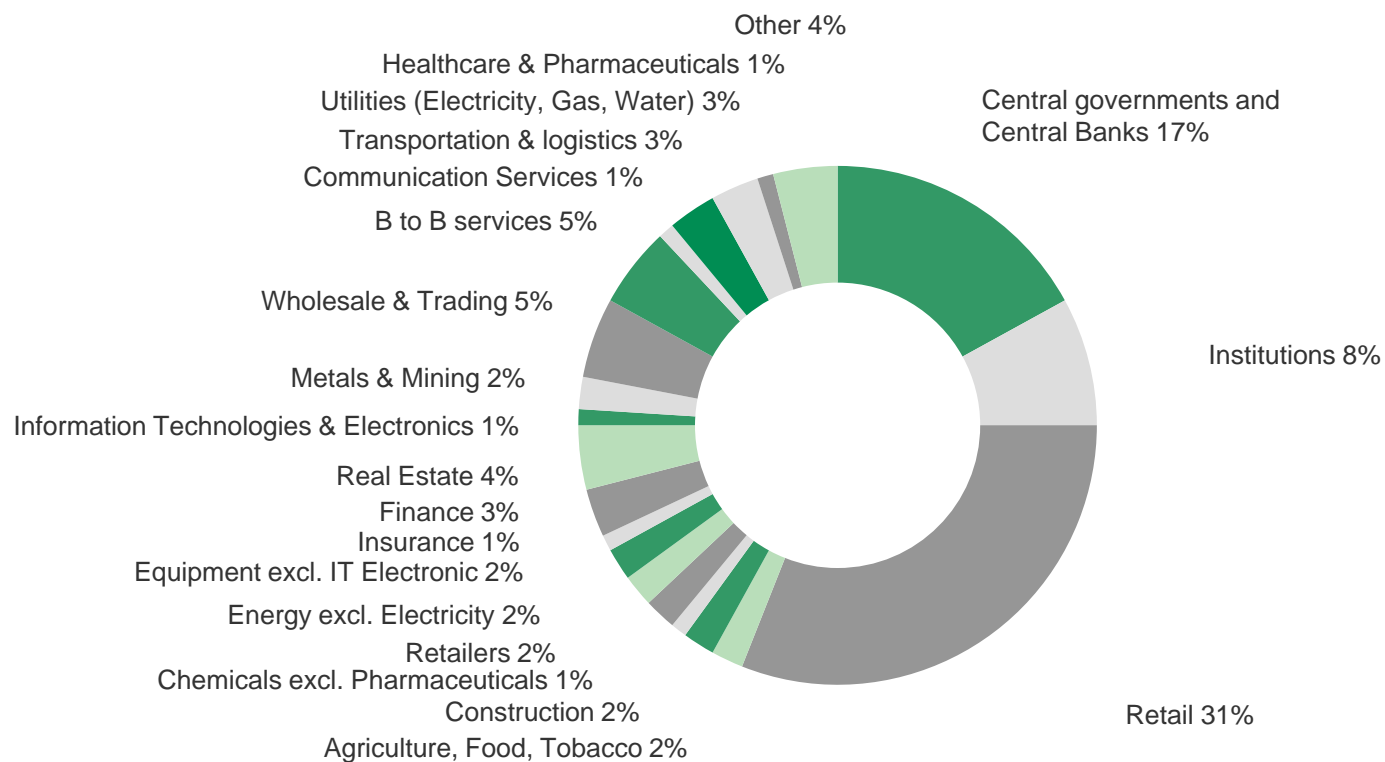


> **Retail Banking: 62%**

> **€552bn**



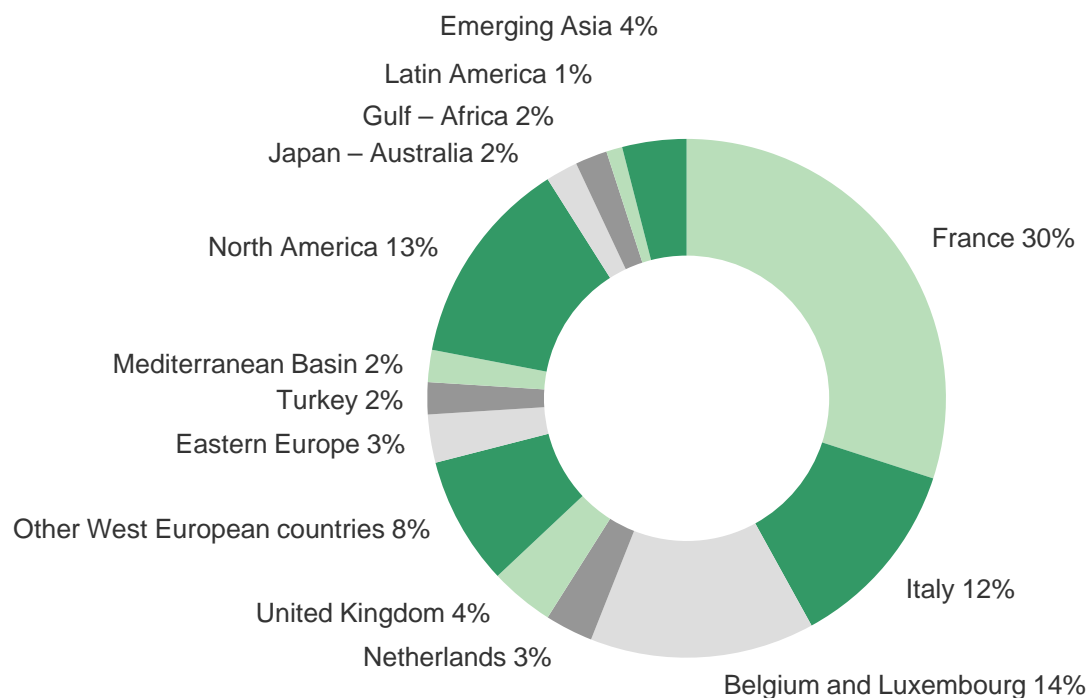
# Breakdown of Commitments by Industry



**Total gross commitments on and off-balance sheet, unweighted = €1,163bn as at 31.12.2012**



# Breakdown of Commitments by Region



**Total gross commitments on and off-balance sheet,  
unweighted = €1,163bn as at 31.12.2012**

