

## **BNP** Paribas

Results as at 31 December 2007

**Paris** 

20 February 2008



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Share of the businesses as a % of the total core businesses

Results 31.12.2007 Disclaimer



 No change compared to the estimated results published on 30 January 2008

 No change to previously disclosed exposures in areas of concern



### **Record 2007 Results**

A Powerful Business Development Drive Across all the Core Businesses

A Stringent Risk Management Culture and a Solid Financial Structure

An Ambitious Growth Strategy

**Detailed Results** 



## 2007 Key Figures

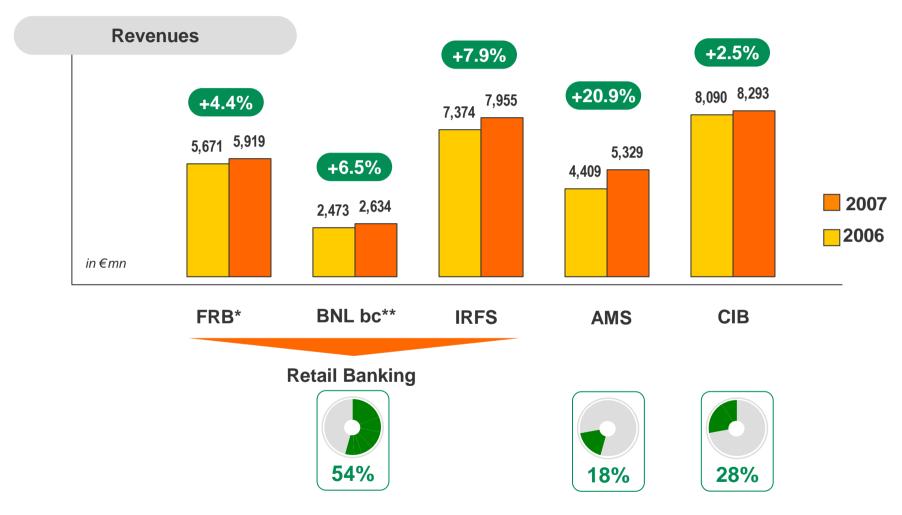
	2007	2006	2007/2006
<ul><li>Revenues</li></ul>	€31,037mn	€27,943mn	+11.1%
<ul> <li>Operating expenses</li> </ul>	-€18,764mn	-€17,065mn	+10.0%
<ul> <li>Gross operating income</li> </ul>	€12,273mn	€10,878mn	+12.8%
<ul><li>Cost of risk</li></ul>	-€1,725mn	-€783mn	+120.3%
<ul> <li>Net income group share</li> </ul>	€7,822mn	€7,308mn	+7.0%
• ROE	19.6%	21.2%	-1.6 pt
<ul><li>Dividend proposed*</li></ul>	€3.35	€3.10	+8.1%

Record results despite the crisis
Dividend up 8%

<sup>\*</sup> Subject to AGM approval



## BNP PARIBAS Revenue Growth Across All the Core Businesses



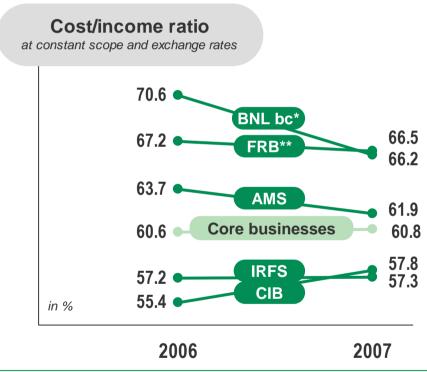
<sup>\*</sup>Including 100% of French Private Banking and excluding PEL/CEL effects (+4.1% at constant scope)

2007

<sup>\*\*2006</sup> full year pro forma; including 100% of Italian Private Banking

## Controlled Operating Expense Growth

- Core operating businesses' cost/income ratio stable
  - 60.8% vs. 60.6% in 2006 (at constant scope and exchange rates)
  - CIB's cost/income ratio up only 2.4 pts at 57.8% despite the crisis (at constant scope and exchange rates)



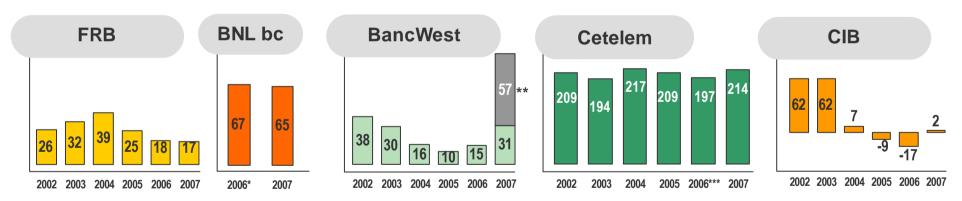
## Maintained the level of operating efficiency despite a downturn in the environment

\*2006 full year pro forma; including 100% of Italian Private Banking \*\* Including 100% of French Private Banking; excluding PEL/CEL effects

- Cost of risk contained at 36 bp of risk weighted assets (vs. 19 bp in 2006, a low level due in particular to write-backs at CIB and Cetelem)
  - FRB: cost of risk stable at a low level thanks to a high quality customer base
  - BNL bc: cost of risk stable
  - BancWest: impact of exceptional provisions, in particular on the investment portfolio
  - Cetelem: volume growth in emerging markets and increasing risk in Spain
  - CIB: limited impact of the crisis and excellent quality portfolio

#### Cost of risk

Net provisions/Risk weighted assets (in bp)



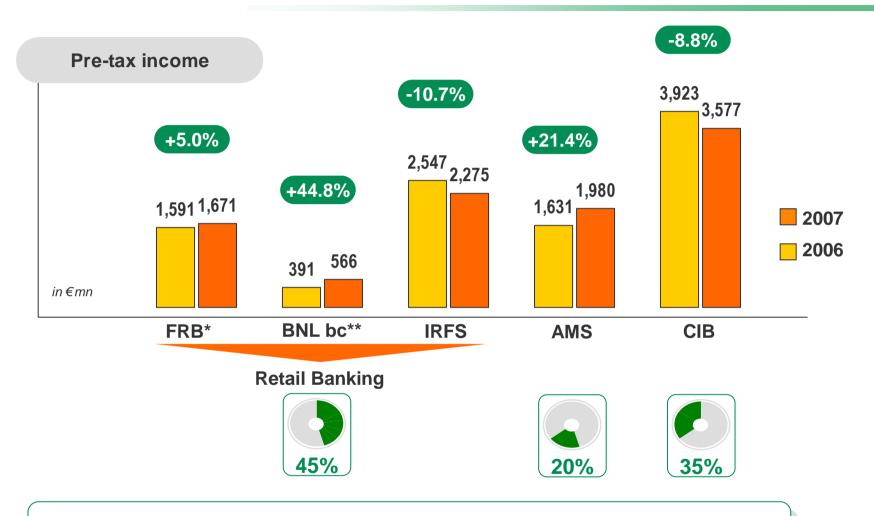
A stringent risk management policy

\* 2006 full year pro forma \*\* Exceptional increase

in the loan loss reserve on a portfolio basis and impairment charges on the investment portfolio \*\*\* Excluding exceptional write-backs



## 2007 Substantial Contribution from all the Core Businesses



High quality results in all the core businesses



<ul><li>Reven</li></ul>	nues
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- Operating expenses
- Gross operating income
- Cost of risk
- Operating income
- Net income group share

#### 4Q07

€6,920mn

-€4,687mn

€2,233mn

-745mn

€1,488mn

€1,006mn

#### 4Q06

€7,052mn

-€4,654mn

€2,398mn

-€282mn

€2,116mn

€1,719mn

#### 4Q07/4Q06

-1.9%

+0.7%

-6.9%

+164.2%

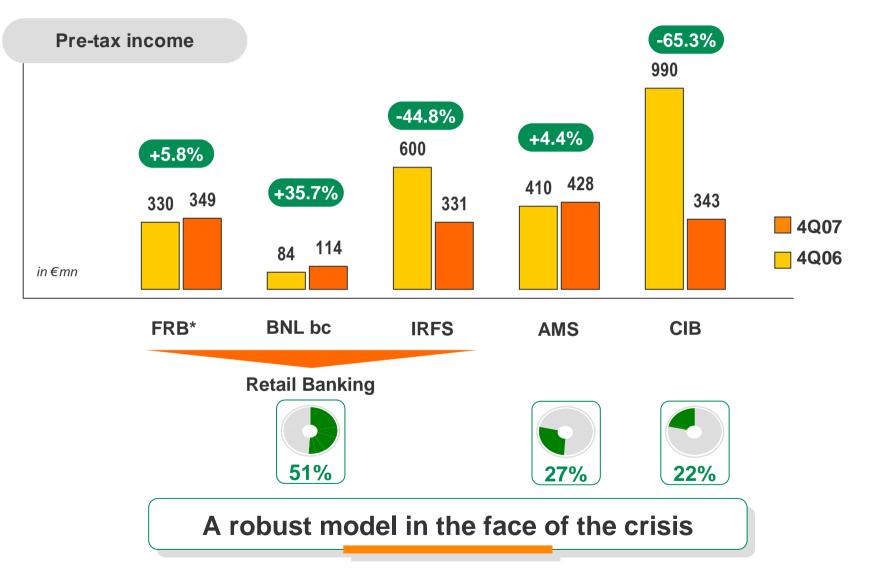
-29.7%

-41.5%

Very good resilience through the crisis
Net income of €1bn in 4Q07



### **BNP PARIBAS** Positive Contribution from all the Core Businesses



\*Excluding PEL/CEL effects



## **BNP** Paribas

Results as at 31 December 2007

A Powerful Business Development Drive Across all the Core Businesses



# French Retail Banking 2007 Results

- Strong sales and marketing drive: record number of customers won (+230,000 net increase in cheque and deposit accounts in 2007) and sustained growth in volumes
- Preliminary effects of reintermediation: growth in deposits comparable to that of loans

Deposits: +11.2%/4Q06

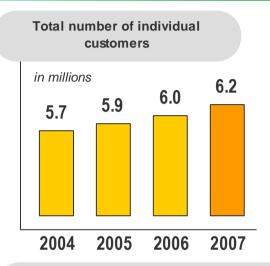
Loans: +11.6%/4Q06

 Revenues\*: +4.1%/2006 with a 1.1 pt\* positive jaws effect

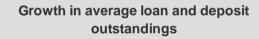
Net interest income: +0.9%

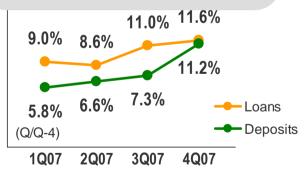
Fees: +8.8%

- Cost of risk maintained at low level: 17 bp of risk weighted assets in 2007
  - Corporate customers: effective risk management thanks to the business centre organisation
  - Individual customers: essentially fixed-rate mortgages guaranteed either by Crédit Logement, a specialised mortgage agency, or by a mortgage on the property
- Pre-tax income\*\*: €1,671mn (+5.0%/2006)









Performance in line with the 4% revenue\* growth target for 2007 in a more difficult environment

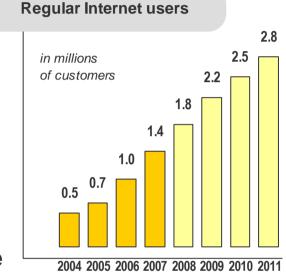
\*Excluding PEL/CEL effects and Banque Privée Anjou, with 100% of French Private Banking; \*\*Excluding PEL/CEL effects



## French Retail Banking Strategy

- Individual customers: reach a new milestone in multichannel retail banking
  - Over 10% of sales to be made over the Internet by 2010
  - Focus on customer satisfaction
  - Continue to gain market shares
- Private Banking: maintain the leading position in France
  - Grow assets under management by more than 10% per year
- Corporate customers: leverage a unique business model in France
  - Become the customers' core bank and target fast-growing businesses
- Take advantage of a favourable age pyramid to optimise the cost base
  - Back Offices: streamline processing centres and dematerialise exchanges
  - Middle Offices: streamline processes to reduce the number of tasks
  - IT and support functions: share information systems

Revenues: +4%\*/year on average 1 pt per year positive jaws effect



\*Excluding PEL/CEL effects

targets

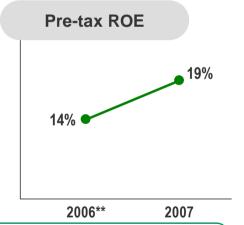


# BNL banca commerciale 2007 Results

- 70% of synergies achieved within the first year of the 2007-2009 plan
  - Integration ahead of schedule
- Enhanced commercial efficiency
  - Reenergised image
  - Launched new products
  - Trained the sales force
  - Started rolling out new commercial applications
- Sharp rise in operating income in 4Q07: +44.3%/4Q06
  - Revenues\*: +5.5%/4Q06
  - Operating expenses\*: -0.6%/4Q06
- 2007 Pre-tax income: €566mn, +44.8%/2006\*\*
  - Clear upturn in profitability starting year 1 of the plan







Successful integration

Major contribution to the growth in the Group's results

\*With 100% of Italian Private Banking \*\* 2006 full year pro forma

## BNP PARIBAS

# BNL banca commerciale Strategy

- Achieve as early as 2008 the synergies planned in the 2007-2009 integration plan
- Individual customers: leverage the present momentum
  - Roll out a multichannel offering unparalleled in Italy
  - Renovate 100% of the branches
  - Open 100 new branches
- Corporate customers: become the benchmark bank in Italy
  - Capitalise on BNL bc/CIB synergies
  - Take advantage of the Group's leading position in the Mediterranean area
- Leverage the Group's expertise and economies of scale
  - Fully roll out the Group's best practices
  - Share IT developments

Revenues: +6% per year on average 5 pts per year positive jaws effect



# International Retail Banking & Financial Services 2007 Results

- Continued to pursue sustained business development in emerging markets
  - Won 1.5 million new customers in 2007 in the retail banking networks
  - Opened 189 branches in 2007 (Turkey, North Africa, etc.), Cetelem set up in Russia...
  - Acquired in 2007 Sahara Bank in Libya and consumer lending companies in Brazil and Bulgaria



- Creation of Personal Finance
  - Europe's No. 1 personal financing solutions provider
  - Growth in outstandings: +17%/2006
  - Increase in provisions related to the growth in emerging markets and greater risk levels in Spain
- BancWest: good sales and marketing drive despite the downturn
  - Outstanding loans: +7.5%/2006 at constant exchange rates
  - Revenues: -1.2%/2006 at constant exchange rates (+2.9% 4Q07/4Q06)
  - Unfavourable USD/EUR exchange rate: -8.3%/2006
  - Cost of risk: €335mn in 2007, including €218mn in exceptional provisions due to the crisis
  - Pre-tax ROE: 25% in 2007
- Revenues: €7,955mn (+7.9%/2006, +9.9% at constant scope and exchange rates)
- Pre-tax income: €2,275mn (-10.7%/2006)

### Strong growth in emerging markets and in consumer finance



# International Retail Banking & Financial Services Strategy

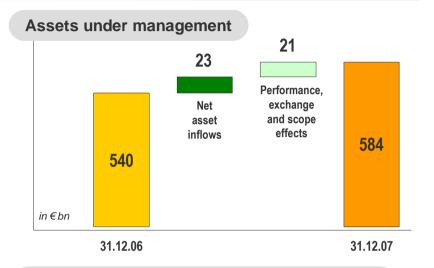
- Grow the Customer Base
  - Open 600 branches by 2010 to bring the total branch network to 2,600
  - Win over 20 million new customers, including close to 6 million in the retail banking networks by 2010
  - Develop direct channels and double Cetelem's origination via Internet
- Continue to pursue the integration of the banking networks and the specialised financial services
- Grow the revenues per customer
  - Propose banking services to consumer credit customers
  - Capitalise on the creation of Personal Finance to combine Cetelem and UCB's customer bases
- Substantially improve the operating efficiency
  - Share platforms and reduce their number
  - Make the tools used by the specialised companies available to the networks (France, Italy, emerging markets)
  - Reengineer processes

Revenues: +10%/year on average 1/3 of revenues in emerging markets by 2010 1 pt per year positive jaws effect on average

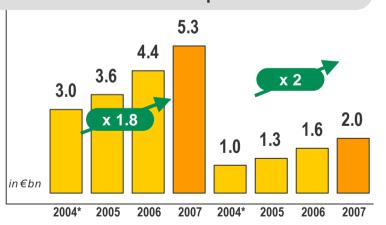


# Asset Management & Services 2007 Results

- Assets under management: €584bn, +€44bn, or +8%/31.12.06
  - Positive net asset inflows in 4Q07: €1.7bn
  - €23bn net asset inflows in 2007
- Continued international expansion
  - Bolstered positions in fast-growing countries (India, Brazil, Singapore, etc.)
  - Sharp revenue growth in Italy
- Sharp rise in revenues
  - Revenues: +20.9%/2006
  - Major contribution from all the business lines
- Fresh improvement in operating efficiency
  - 3.3 pt positive jaws effect at constant scope and exchange rates/2006
- Pre-tax income: €1,980mn (+21.4%/2006)



#### Annual revenues and pre-tax income



Strong revenue and profitability drive

\* French accounting standards



# Asset Management & Services Strategy

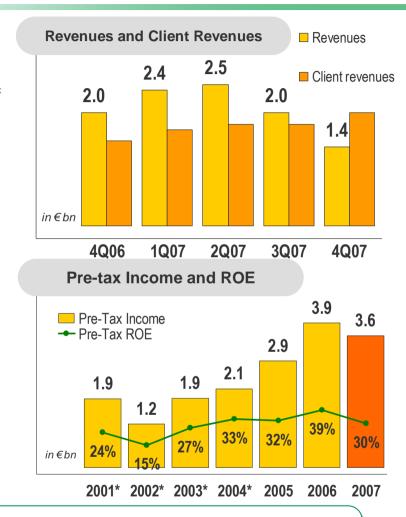
- Leverage the structural dynamics of the savings market to grow asset inflows
  - Aging population and growing need for precautionary savings in developed markets
  - Development of a middle class and increase in the number of wealthy customers in emerging markets
- Continue to outperform
  - Multiple distribution channels
  - Comprehensive, open and modular product offering
- Accelerate international expansion
  - Europe: continue to grow market shares (on-shore and off-shore)
  - Grow the share of the core businesses' revenues in emerging markets from 5% in 2007 to 10% in 2010: India, Greater Chine, Korea, etc.

Assets under management: +10%/year on average Gross operating income: +10%/year



# Corporate and Investment Banking 2007 Results

- Record 2007 revenues at €8,293mn, up 2.5%/2006 despite the crisis
  - 4Q07 revenues : €1,411mn including a limited impact of the crisis (-€589mn)
  - Sharp rise in client revenues in 4Q07: +34%/4Q06, or a 23% rise in 2007/2006
- Operating expenses up 7% for the year
  - Good flexibility in 4Q07: -6.5%/4Q06, -18.7%/3Q07
  - Pursued targeted organic growth initiatives
- Cost of risk: net cost of €28mn in 2007 compared to a €264mn write-back in 2006
  - Including a €138mn increase in 4Q07 related to the U.S. real estate sector
- 2007 Pre-tax income: €3,577mn, down only 8.8%/ 2006
  - 4Q07 pre-tax income: €343mn



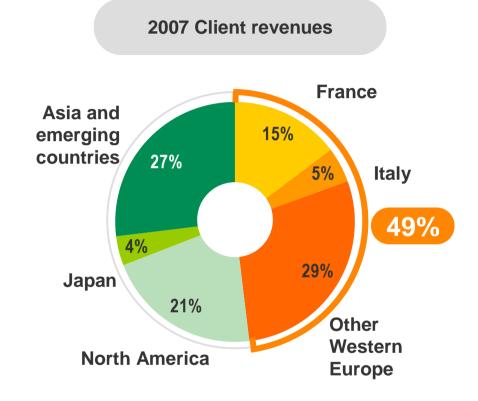
A client driven model that has delivered good performance in a very difficult market environment

\*French accounting standards



## Corporate and Investment Banking A Favourable Geographic Business Mix

- Bolstered leadership in Europe
  - France: pursued sustained development
  - Italy: over 25% client revenues growth compared to 2006
  - Rest of Europe: successful strengthening of the teams
- Growing contribution from client revenues in Asia and in emerging markets
  - Growth over one third compared to 2006
- Targeted development in the U.S. based on areas of expertise
  - Equity and interest rate derivatives
  - Energy and commodities financing



**Powerful growth drivers** 



# Corporate and Investment Banking Strategy

- Pursue the powerful client business drive and expand the client base
  - Europe: step up penetration in domestic markets and in particular in Italy
  - Asia and emerging markets: capitalise on already strong positions in these fastgrowing regions (China, India, Gulf region, Russia)
  - Financial Institutions: reinforce coverage of financial and institutional clients
- Strengthen global franchises in structurally growing markets
  - Pursue the development of derivatives (equity, interest rate, forex and commodities)
  - Consolidate our leading positions in asset financing: Energy and Commodities/ Project/Export/Trade
- Maintain the risk control policy

2008 target: match 2007's record revenues Sustain a cost/income ratio <60%



## **BNP** Paribas

Results as at 31 December 2007

A Stringent Risk Management Culture and a Solid Financial Structure



## A Stringent Risk Management Culture

- A long-term approach of customer relations and risk management
  - Business focus on long term customer relationships
  - A banking risk approach focusing on economic fundamentals
  - A formal operational risk management policy since 2003
- A committed management
  - A committee within the Board of Directors dedicated to internal control and risks set up from 1994
  - Committees chaired by General Management to set risk policies and limits
  - Front-line management's involvement at all levels in risk management
- Powerful and independent oversight functions
  - Group Risk Management, Compliance and Internal audit: 2,480 staff at the end of 2007, +21%/2005
  - Best-in-class technical expertise combined with highly experienced management

Close attention paid to the risk/reward balance through the cycle

## A Favourable Liquidity Situation

#### **Evolving Needs**

- No reliance on securitisation
  - €13.3bn in cash securitisation as at 31/12/07
- Limited exposure to conduits
- No sponsored SIV
- Sustainable loan/deposit ratio
  - 128% at the end of 2007 vs. 132% at the end of 2006
  - With 13% loans growth in 2007

### **Evolving Resources**

- Strong capacity to source resources
  - Very large customer base, diversified by currency and geographic region
  - Allowing limited recourse to the interbank market
- Access facilitated by a AA+ rating





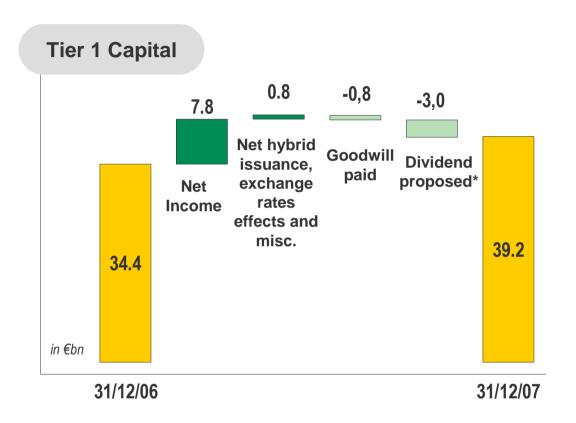
### Very limited impact on the refinancing cost in 2007

- Funds raised generally below the market price
- Centralised treasury management framework to optimise volumes and conditions
- Proactive crisis management helping to further improve the position

### A major competitive advantage

## A Solid Capital Base

- Increasing capital base
  - Net income: €7.8bn
  - Hybrids: 23.2% of Tier 1 capital
- Sustained organic growth
  - Risk weighted assets up 16.2%/31.12.06
- Disciplined acquisitions
  - €0.8bn goodwill paid in 2007



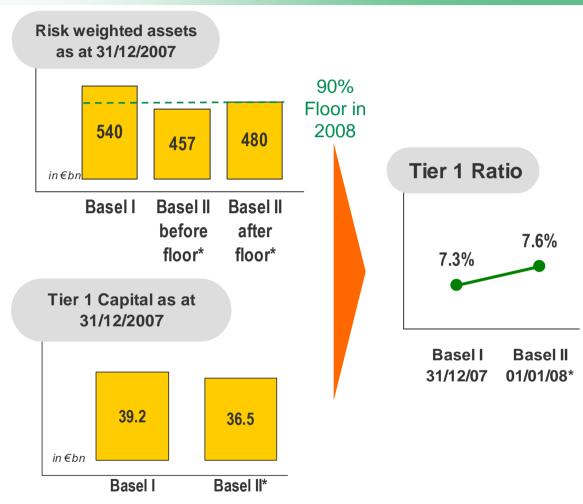
**Tier 1 Ratio stable at 7.3% as at 31/12/07** 

\* Subject to AGM approval

## Switching from Basel I to Basel II

- Reduction in risk weighted assets thanks to a quality portfolio
  - Limited to 10% of Basel 1 risk weighted assets in 2008 given the floor

 Partially offset by a more restricted approach for eligible capital



2008: a year to observe the new ratio's dynamics

## Capital Management Outlook

- Priority on growing the dividend
- Continue sustained organic growth
  - Around 10% risk weighted assets growth in 2008
- Maintain stringent external growth discipline

Risk management and financial strength that provide the group with the means to implement an ambitious growth strategy



## **BNP** Paribas

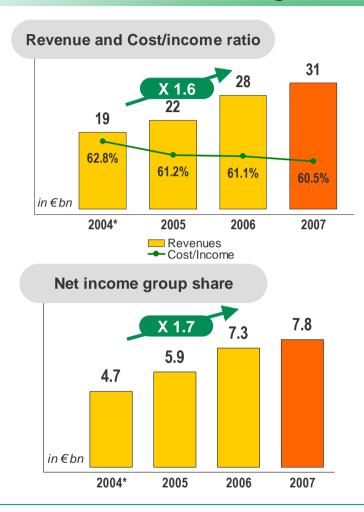
Results as at 31 December 2007

**An Ambitious Growth Strategy** 



## 2004–2007: A Change in Scale

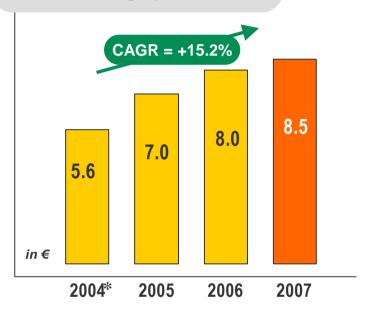
- Creation of a European leader in all its business lines
  - ¾ of revenues in Europe
  - 2 domestic markets
- Controlled growth
  - Solid architecture to monitor growth
  - Stringent risk policy
- Business mix maintained
  - Priority focus on organic growth
  - 1/2 Retail, 1/3 CIB and 1/6 AMS



A growth strategy that has proven its ability to withstand the crisis

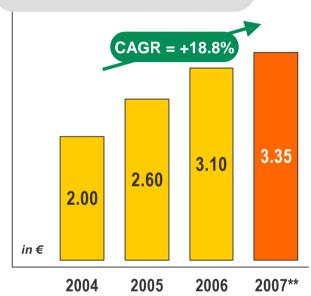
### 2004–2007: Profitable Growth

#### **Net Earnings per Share**



Undiluted net EPS calculated based on the average number of shares outstanding

#### **Dividend per Share**



A track record of growth and value creation

\* French accounting standards \*\* Subject to AGM approval



## An Ambitious Growth Strategy

- Pursue the deployment of the integrated banking model in Europe
- Speed up the pace of development in the Mediterranean and Far Eastern Europe
- Capitalise on already strong positions in Greater China, India and Brazil
- Return to revenue growth in the Western US retail network



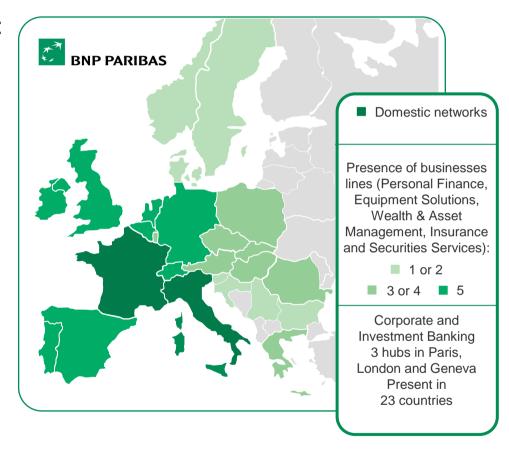
Reinforce the global leadership in derivatives and energy and commodities finance

**Expertise deployed in high potential markets** 



# An Ambitious Growth Strategy Europe

- Fully leverage on domestic networks:
   FRB and BNL bc
  - Cross-selling with all the Group's business lines
  - Sharing resources and expertise
- Extend and reinforce the business lines' pan-European leadership
  - Asset Management & Services
  - Corporate and Investment Banking
  - Personal Finance and Equipment Solutions
- Get retail banking platforms to converge
  - Joint processing between the networks and the specialised businesses



Continue rolling out an increasingly integrated model

## An Ambitious Growth Strategy Emerging Markets

#### Mediterranean and Far Eastern Europe

- Expand retail banking by drawing on geographic and cultural proximity with Europe
- Deploy with Group's integrated model
- Capitalise on CIB's presence (in particular energy and commodities finance)



#### Brazil - India - Greater China

- Focus on AMS' and CIB's businesses as well as consumer lending (Brazil)
- A member of the Executive Committee, strategic sponsor of business development in each country



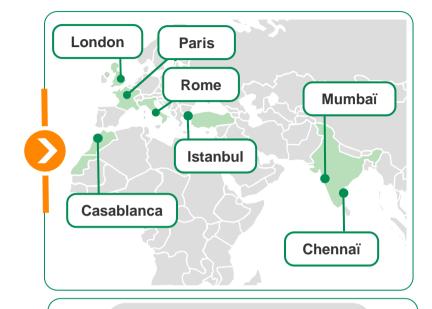


In 3 years, double the revenues in emerging markets to reach 15% of the Group's revenues



### An Industrial Approach

- Internationalise IT development
  - 3 major centres in Western Europe (Paris, London and Rome)
  - 4 global development centres in emerging markets (800 staff at the end of 2007)
- Optimise the Group's procurement function
  - Get beyond just negotiating price and also manage demand
  - Expand the scope of service by introducing a procurement function in the core businesses and business lines
- Roll out the Lean Six Sigma programme
  - Increase the number of experts 4-fold by the end of 2008
  - Optimise the processes from end to end



#### **Lean Six Sigma Examples**

- Vendor claims (Arval): -60%
- Customer correspondence reply time (Insurance): -50%
- Internet query conversion rate (Cetelem): +10%
- Customer relations opening productivity (Securities Services): +30%





# A growth strategy that proved its resilience in 2007 and produced record results

Powerful franchises and a solid financial structure

A Group well positioned to outperform the competition in 2008 and beyond thanks to its expertise and its business model



## **BNP** Paribas

Results as at 31 December 2007

**Detailed Results** 



### 4Q07 - BNP Paribas Group

	4Q07	4Q06	4Q07 /	3Q07	4Q07 /	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	6,920	7,052	-1.9%	7,690	-10.0%	31,037	27,943	+11.1%
Operating Expenses and Dep.	-4,687	-4,654	+0.7%	-4,643	+0.9%	-18,764	-17,065	+10.0%
Gross Operating Income	2,233	2,398	-6.9%	3,047	-26.7%	12,273	10,878	+12.8%
Provisions	-745	-282	+164.2%	-462	+61.3%	-1,725	-783	+120.3%
Operating Income	1,488	2,116	-29.7%	2,585	-42.4%	10,548	10,095	+4.5%
Associated Companies	73	54	+35.2%	68	+7.4%	358	293	+22.2%
Other Non Operating Items	18	145	-87.6%	74	-75.7%	152	182	-16.5%
Non Operating Items	91	199	-54.3%	142	-35.9%	510	475	+7.4%
Pre-Tax Income	1,579	2,315	-31.8%	2,727	-42.1%	11,058	10,570	+4.6%
Tax Expense	-430	-481	-10.6%	-589	-27.0%	-2,747	-2,762	-0.5%
Minority Interests	-143	-115	+24.3%	-111	+28.8%	-489	-500	-2.2%
Net Income, Group Share	1,006	1,719	-41.5%	2,027	-50.4%	7,822	7,308	+7.0%
Cost/Income	67.7%	66.0%	+1.7 pt	60.4%	+7.3 pt	60.5%	61.1%	-0.6 pt

- At constant scope and exchange rates/4Q06
  - Revenues stable after a €-589mn impact due to the crisis
  - Good control of operating expenses: +0.9%



## Number of Shares, Net Earnings and Assets per Share

#### **Number of Shares**

In millions	31-Dec-07	31-Dec-06
Number of Shares (end of period)	905.3	930.5
Number of Shares excluding Treasury Shares (end of period)	896.1	905.3
Average number of Shares outstanding excluding Treasury Shares	898.4	893.8

#### **Net Earnings Per Share**

In euros	2007	2006
Earnings Per Share (EPS)	8.49	8.03

#### **Net Assets Per Share**

In euros	31-Dec-07	31-Dec-06
Book value per share	52.4	49.7
of which shareholders' equity not re-evaluated	48.8	44.2

#### A Solid Financial Structure

#### **Equity**

In billions of euros	31-Dec-07	31-Dec-06
Shareholders' equity Group share, not re-evaluated (a)	40.7	37.2
Valuation Reserve	3.3	5.0
incl. BNP Paribas Capital	1.7	2.2
Total Capital ratio	10.0%	10.5%
Tier One Ratio (b)	7.3%	7.4%

<sup>(</sup>a) Excluding undated participating subordinated notes and after estimated distribution.

#### **Coverage ratio**

In billions of euros	31-Dec-07	31-Dec-06
Doubtful loans and commitments (1)	14.2	15.7
Provisions	12.8	13.9
Coverage ratio	91%	89%

<sup>(1)</sup> Gross doubtful loans, balance sheet and off-balance sheet

#### Ratings

S&P	AA+	Stable Outlook	Upgraded on 10 July 2007
Moody's	Aa1	Stable Outlook	Upgraded on 23 May 2007
Fitch	AA	Stable Outlook	Reaffirmed on 16 May 2007

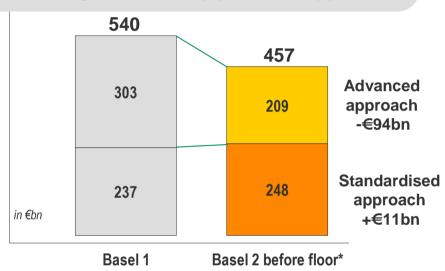
<sup>(</sup>b) On estimated risk weighted assets respectively of €540.4bn as at 31.12.07 and €465.2bn as at 31.12.06.



# Risk Weighted Assets Trend from Basel I to Basel II

- Large part of the Group eligible for the advanced approach
  - Advanced approach: FRB, CIB, Cetelem in mature countries
  - Standardised: BNL, BancWest, UCB, BPLG, Emerging Markets...
  - Continue to roll out the advanced approach over the coming years

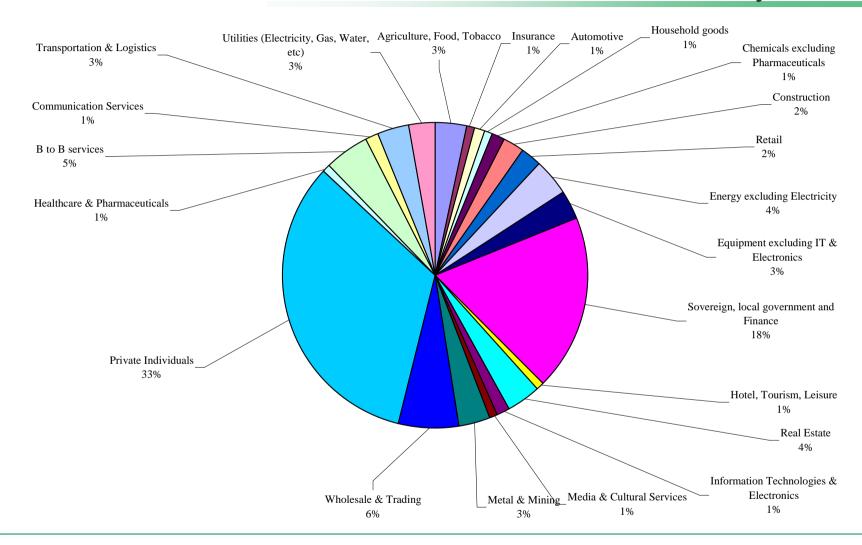
#### Risk weighted assets by prudential approach



- Main impacts of the advanced approach
  - Mortgages: average risk-weight less than 10%, reflecting the very limited real estate risk in France
  - Consumer lending: average risk-weight of roughly 20% thanks to the robustness of the scores and the absence of subprime loans
  - Lending to corporate customers, financial institutions and sovereigns: average risk-weight less than 40%. Over 70% of the portfolio rated Investment Grade equivalent and loans rated Non Investment Grade equivalent well collateralised
  - Counterparty risk on derivatives: netting agreements better taken into account

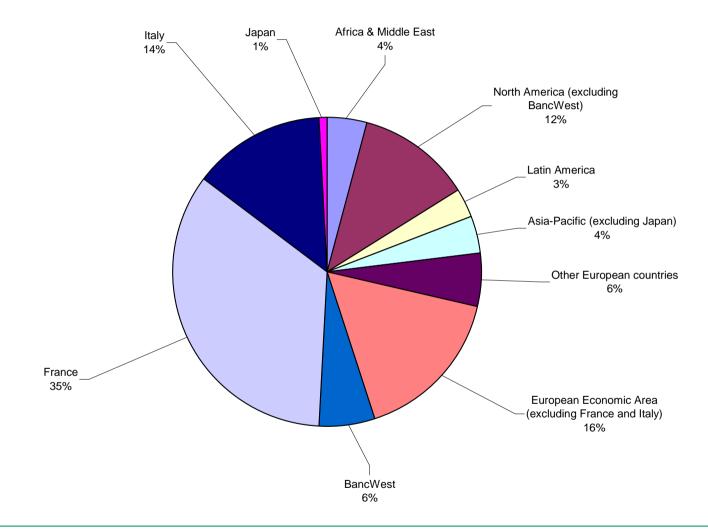
\* Estimated

## Breakdown of Commitments by Industry



Gross loans + off balance sheet commitments, unweighted = €788bn as at 31/12/2007

## Breakdown of Commitments by Region



Gross loans + off balance sheet commitments, unweighted = €788bn as at 31/12/2007



# Direct Impact of the Crisis on CIB's Revenues – 4Q07

4Q07 3Q07 CIB revenues €1,411mn €2,007mn Of which fair value adjustments to assets LBO underwriting commitments: -€44mn -€194mn Securitisation: -€52mn -€36mn Of which rise in credit adjustments related to the counterparty risk on the derivatives portfolio -€456mn -€12mn Monoline insurers: Excluding monoline insurers: -€37mn -€20mn **Total** -€589mn -€262mn

CIB revenues mainly impacted by the significant rise in counterparty risk



## Exposure to US Subprime

BNP Paribas' subprime exposure is located in CIB and BancWest

• CIB:

in €bn as at 31/12/07	Net exposure
RMBS	0.1
CDOs (cash & synthetic)	-0.1
Total CIB	0.0

BancWest:

1% of the individual customer \_ loan portfolio

1% of the investment portfolio

No subprime asset wrapped by monoline insurers

in € bn as at 31/12/07	Net exposure
First Mortgages and Home Equity Loans	0.1
Consumer Loans	0.1
Investment portfolio <sup>(1)</sup>	0.1
Total BancWest	0.3

A negligible net exposure

(1) Exposure net of impairment charges



## CIB: Subprime and Monoline Exposures

#### Subprime exposure

in €bn au 31.12.2007	Net (a=b+c+d)
RMBS	0.1
CDO's (cash and synthetic)	-0.1
Total	0.0

Notional Equivalent					
Long (b)	Short with other counterparties (c)	Short with monolines (d)			
0.1	-	-			
3.1	-0.2	-3.0			
3.2	-0.2	-3.0			

 Exposure to monoline insurers: limited by hedging and credit adjustments

Counterparty risk exposure: present value<sup>(1)</sup> = €1.3bn

in € bn as at 31/12/2007	
Subprime-related monolines counterparty exposure	1.3
Non subprime-related monolines counterparty exposure	0.6
Total monolines counterparty exposure	1.9 <sup>(2)</sup>
Credit Derivatives bought from banks or other collateralized third parties	-0.8
Unhedged monoline counterparty exposure	1.1
Credit adjustments	-0.4 <sup>(3)</sup>
Net monolines counterparty exposure	0.7

- (1) Replacement cost based on market indices
- (2) Essentially (~80%) concentrated on Ambac, CIFG, MBIA; no residual exposure to ACA
- (3) Credit adjustments consistent with the maximum spreads widening observed in January 2008 on the monolines





- LBOs underwriting portfolio
  - 40% gross reduction in outstandings in 4Q07
  - A few new deals initiated during the quarter



# 4Q07 Direct Impact of the Crisis on the Cost of Risk

- Cost of risk (group total)
- Of which BancWest:
  - Net increase in the loan loss reserve on a portfolio basis (IFRS) related to individual customer loans
  - Impairment charges on the investment portfolio (mainly on subprime mortgage securities)

**Total BancWest** 

- Of which CIB:
  - Increase in loan loss reserve related to the US real estate sector
  - Write-off of the residual exposure on the monoline insurer ACA

Total CIB

**Total direct impact of the crisis** 













#### A Proactive Internal Control Framework

#### The Lagarde Report **Current set up at BNP Paribas** Done for main arbitrage strategies on Monitor gross outstandings organised markets Systematic cash/management Monitor cash flows accounts reconciliation Thorough process for Systematic formal warning issued treating external alerts to senior management Independent control performed by Check confirmations operations teams Front, middle, back offices Operation teams independent from "front office" line independence Monitor cancellations and Ad-hoc monitoring changes by same trader Obligation to take consecutive holidays (2 weeks in France). Detect Surveil unusual behaviour unusual trading schemes using automated applications Regular change of passwords. Passwords protected and Segregate "front office" and data access "operation" access to databases

#### **Supplemental Action**

- Immediate launch of a full review of control chain
  - Update of the procedures in place, exhaustiveness, improvement plan
  - Verification of the use of the results of the checks
- Review accounting/risk reconciliation procedures
- Step up computer security measures



- Weekly monitoring of these actions by the Head of Group Compliance
- Report to the Internal Control and Risks Committee of the Board

A framework based on best practices and constantly improved



# French Retail Banking Excluding PEL/CEL Effects

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	1,452	1,385	+4.8%	1,472	-1.4%	5,919	5,671	+4.4%
Incl. Net Interest Income	797	768	+3.8%	817	-2.4%	3,231	3, 201	+0.9%
Incl. Commissions	655	617	+6.2%	655	+0.0%	2,688	2,470	+8.8%
Operating Expenses and Dep.	-1,012	-972	+4.1%	-1,011	+0.1%	-3,950	-3,811	+3.6%
Gross Operating Income	440	413	+6.5%	461	-4.6%	1,969	1,860	+5.9%
Provisions	-59	-56	+5.4%	-36	+63.9%	-158	-153	+3.3%
Operating Income	381	357	+6.7%	425	-10.4%	1,811	1,707	+6.1%
Non Operating Items	0	1	n.s.	0	n.s.	1	1	+0.0%
Pre-Tax Income	381	358	+6.4%	425	-10.4%	1,812	1,708	+6.1%
Income Attributable to AMS	-32	-28	+14.3%	-32	+0.0%	-141	-117	+20.5%
Pre-Tax Income of French Retail Bkg	349	330	+5.8%	393	-11.2%	1,671	1,591	+5.0%
Cost/Income	69.7%	70.2%	-0.5 pt	68.7%	+1.0 pt	66.7%	67.2%	-0.5 pt
Allocated Equity (Ebn)						5.9	5.5	+7.2%
Pre-Tax ROE						28%	29%	-1 pt



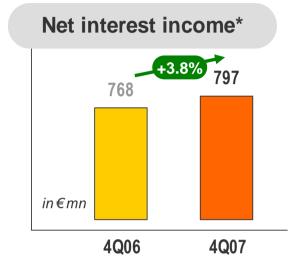
Including 100 % French Private Banking for the Revenues to Pre-tax Income line items

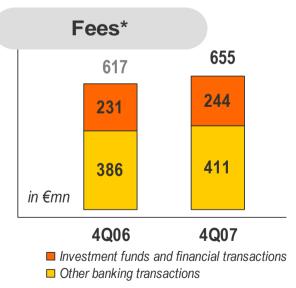
- Revenues: +4.4%/4Q06 at constant scope
  - + 4.8%/4Q06 including Banque Privée Anjou (formerly Dexia Private Bank France)
- Operating expenses: +3.1%/4Q06 at constant scope
  - +4.1% including Banque Privée Anjou
- Stable cost of risk: 25 bp of risk weighted assets in 4Q07 vs. 26 bp in 4Q06



## French Retail Banking Revenues – 4Q07

- Net interest income\*: +3.8%/4Q06 (+3.6%/4Q06 excluding Banque Privée Anjou)
  - Preliminary effects of reintermediation and still moderately rising margins
- Fees\*: +6.2%/4Q06 (+5.4%/4Q06 excluding Banque Privée Anjou)
- Financial fees\*: +5,6%/4Q06
  - Stock market context less favourable than at the beginning of the year
  - 2007 life insurance asset inflows: in line/2006 (vs. -3%\*\* for the market)
- Banking fees\*: +6,5%/4Q06
  - Rising demand for protection products
  - More customers, who are more loyal, using more services, generating higher volumes





\*Including 100% of French Private Banking, excluding PEL/CEL effects \*\* source FFSA



## French Retail Banking Business Volumes

In billions of euros	Outstandings 4Q07	%Change 1 year 4Q07/4Q06	%Change 1 quarter 4Q07/3Q07	Outstandings 2007	%Change 1 year 2007/2006
LENDINGS (1)					
Total Loans	109.7	+11.6%	+2.4%	105.2	+10.1%
Individual Customers	57.8	+8.7%	+1.5%	56.1	+9.8%
Incl. Mortgages	50.1	+9.6%	+1.5%	48.5	+10.6%
Incl. Consumer Lending	7.7	+3.4%	+1.2%	7.6	+4.7%
Corporates	48.8	+16.5%	+3.8%	45.9	+11.7%
DEPOSITS AND SAVINGS (1)	91.3	+11.2%	+4.5%	86.9	+7.8%
Cheque and Current Accounts	37.1	+6.7%	+2.0%	36.1	+6.6%
Savings Accounts	36.1	-2.2%	-1.5%	36.8	-2.0%
Market Rate Deposits	18.1	+73.7%	+25.9%	14.0	+51.8%

(1) A verage cash Outstandings

In billions of euros	31-Dec-07	%Change 31.12.07 /31.12.06	%Change 31.12.07 /30.09.07
Funds under management			
Life Insurance	57.8	+10.4%	+1.4%
Mutual Funds (2)	71.6	-7.5%	-7.2%

(2) Does not include Luxemburg registered funds (PARVEST). Source: Europerformance.



## French Retail Banking Business Trends

#### **Individual, Professional & Business Customers**

- Continued acceleration in the winning of new customers, in particular young customers
- Sharp growth in deposits
  - Reallocation of savings from short-term mutual funds to term deposits
- Very good loan drive in a context of slowing demand and moderate rise in margins
- Growing demand for property and personal insurance products

#### **Corporate Customers**

- Very strong growth in deposits combined with sustained growth in loans in a global context of reintermediation
- Continued sharp rise in cross-selling, in particular in Corporate Finance
- Continued to gain market share in cash management activities (cards, direct debits ,..)



# French Retail Banking Including PEL/CEL Effects

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	1,462	1,408	+3.8%	1,496	-2.3%	6,000	5,850	+2.6%
Incl. Net Interest Income	807	791	+2.0%	841	-4.0%	3,312	3,380	-2.0%
Incl. Commissions	655	617	+6.2%	655	+0.0%	2,688	2,470	+8.8%
Operating Expenses and Dep.	-1,012	-972	+4.1%	-1,011	+0.1%	-3,950	-3,811	+3.6%
Gross Operating Income	450	436	+3.2%	485	<b>-</b> 7. <b>2</b> %	2,050	2,039	+0.5%
Provisions	-59	-56	+5.4%	-36	+63.9%	-158	-153	+3.3%
Operating Income	391	380	+2.9%	449	-12.9%	1,892	1,886	+0.3%
Non Operating Items	0	1	n.s.	0	n.s.	1	1	+0.0%
Pre-Tax Income	391	381	+2.6%	449	-12.9%	1,893	1,887	+0.3%
Income Attributable to AMS	-32	-28	+14.3%	-32	+0.0%	-141	-117	+20.5%
Pre-Tax Income of French Retail Bkg	359	353	+1.7%	417	-13.9%	1,752	1,770	-1.0%
Cost/Income	69.2%	69.0%	+0.2 pt	67.6%	+1.6 pt	65.8%	65.1%	+0.7 pt
Allocated Equity (Ebn)						5.9	5.5	+7.2%
Pre-Tax ROE						30%	32%	-2 pt

Including 100 % French Private Banking for the Revenues to Pre-tax Income line items

- Net interest income not representative of FRB's commercial business
  - Because of the impact of the changes in the PEL/CEL provision
- PEL/CEL effects: €10mn in 4Q07 vs. €23mn in 4Q06



#### BNL banca commerciale

	4Q07	4Q06	4Q07 /	3Q07	4Q07 /	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	687	651	+5.5%	668	+2.8%	2,634	2,473	+6.5%
Operating Expenses and Dep.	-478	-481	-0.6%	-428	+11.7%	-1,744	-1,746	-0.1%
Gross Operating Income	209	170	+22.9%	240	-12.9%	890	727	+22.4%
Provisions	-95	-91	+4.4%	-92	+3.3%	-318	-318	+0.0%
Operating Income	114	79	+44.3%	148	-23.0%	572	409	+39.9%
Non Operating Items	1	6	-83.3%	0	n.s.	0	-12	n.s.
Pre-Tax Income	115	85	+35.3%	148	-22.3%	572	397	+44.1%
Income Attributable to AMS	-1	-1	+0.0%	-2	-50.0%	-6	-6	+0.0%
Pre-Tax Income of BNL bc	114	84	+35.7%	146	-21.9%	566	391	+44.8%
Cost/Income	69.6%	73.9%	-4.3 pt	64.1%	+5.5 pt	66.2%	70.6%	-4.4 pt
Allocated Equity (Ebn)						3.0	2.9	+5.1%
Pre-Tax ROE						19%	14%	+5 pt



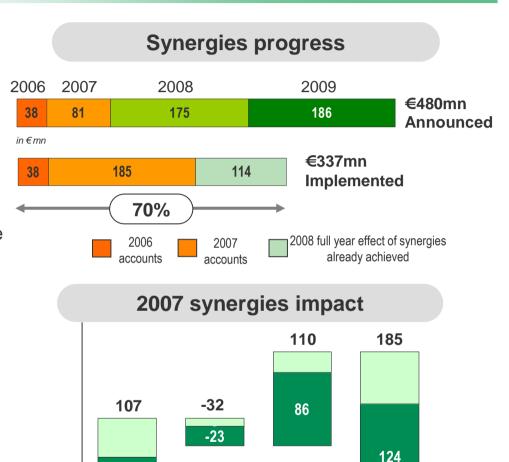
Including 100% of Private Banking in Italy for Revenues to Pre-tax income line items

- Revenues: +5.5%/4Q06
  - Synergies effect: €16mn in 4Q07
  - Good growth in loan volumes (to individual and corporate customers)
  - Delay in the upward adjustment of interest rates pursuant to the Bersani Decree
  - Growth in fees despite net asset outflows and an unfavourable short term structure effect (less upfront frees, more recurring fees)
  - Other fees up, in particular thanks to creditors' insurance
- Operating expenses: -0.6%/4Q06
  - Synergies effect: €32mn in 4Q07
  - +11.7%/3Q07 explained by seasonality (yearly expenses charged in 4Q)
- Stable cost of risk/4Q06 (77 bp of risk weighted assets vs. 76 bp in 4Q06)
- Pre-tax income: +35.7%/4Q06



## BNL's Integration: Synergies

- 70% of synergies achieved: €337mn out of the €480mn expected in 2009
  - Net revenue synergies: €111mn (53% of the 2009 total)
  - Cost synergies: €226mn (84% of the 2009 total)
- 2007 synergies target beaten
  - €185mn booked vs. €81mn expected for the year
  - Expected departures accelerated
  - Marginal costs\* lower than expected
- In 4Q07
  - Gross revenue synergies: €31mn, of which €16mn for BNL bc
  - Marginal costs\*: €13mn, of which €9mn for BNL bc
  - Cost synergies: €51mn, of which €41mn for BNL bc



\*Costs associated with achieving revenue synergies

Other core businesses

Marginal costs\* Cost synergies Total synergies

61

Gross revenue

synergies

BNL bc



# BNL banca commerciale Business Trends

#### **Individual Customers**

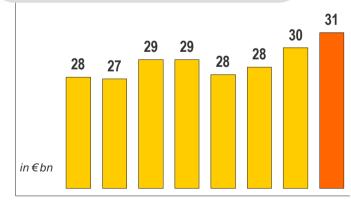
- Net growth in cheque and deposit accounts
  - +6,100 in 2007 (vs. -86,000 in 2006)
- Very good loan origination drive
  - Mortgages: +30%/4Q06
  - Consumer loans: +23%/4Q06
- Success of AMS products
  - €2.8bn inflows on guaranteed capital savings products in 2007
  - Creditors' insurance on 64% of mortgage and consumer loan origination (product relaunched in 2007)

# ENL PRESENTA FONDI BNP PAPIBAS 100% B PIU' MASSIMA VELOCITÀ RISPARMI CHE CORRONO ENLE BURILLE DIVINILI LINICO INNE EDIVI ENLE BURILLE DIVINILI BNP PARIDAS BNP PARIDAS

#### **Corporate Customers**

- Growth in the customer base
  - Targeting the segment of corporate customers with revenues >€5mn
  - Large number of customer contacts made thanks to Italian desks
- Growth in structured financing
  - 188 mandates in 2007 vs. 70 in 2006
- Renewed growth in loans outstanding

#### Outstanding corporate, public entities and local government loans



1Q06 2Q06 3Q06 4Q06 1Q07 2Q07 3Q07 4Q07



## BNL banca commerciale Business Volumes

In It illians a factorial	Outstandings	%Change 1 year 4Q07/4Q06	%Change 1 quarter	Outstandings	%Change 1 year
In billions of euros	4Q07	440774406	4Q07/3Q07	2007	2007/2006
LENDINGS (1)					
Total Loans	55.3	+7.2%	+3.3%	52.9	+5.0%
Individual Customers	24.8	+8.2%	+3.1%	23.9	+7.2%
Incl. Mortgages	17.9	+9.4%	+3.6%	17.2	+8.7%
Corporates	30.5	+6.4%	+3.5%	29.0	+3.2%
DEPOSITS AND SAVINGS (1)	32.0	+2.6%	+0.6%	31.9	+3.7%
Individual Customers	20.2	-0.7%	-0.1%	20.4	+2.0%
Corporates	11.8	+8.8%	+2.0%	11.5	+6.9%

(1) A verage volumes

In billions of euros	31-Dec-07	%Change 31.12.07 /31.12.06	%Change 31.12.07 /30.09.07
Funds under management			
Mutual funds	10.5	-16.7%	-5.5%
Life Insurance	9.9	+2.7%	-2.6%

 Limited net asset outflows in 4Q thanks to new product offering against a backdrop of a highly negative market trends



## International Retail Banking & Financial Services

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	2,028	1,904	+6.5%	2,012	+0.8%	7,955	7,374	+7.9%
Operating Expenses and Dep.	-1,250	-1,135	+10.1%	-1,127	+10.9%	-4,625	-4,205	+10.0%
Gross Operating Income	778	769	+1.2%	885	-12.1%	3,330	3,169	+5.1%
Provisions	-482	-163	+195.7%	-304	+58.6%	-1,228	-722	+70.1%
Operating Income	296	606	-51.2%	581	-49.1%	2,102	2,447	-14.1%
Associated Companies	19	-9	n.s.	19	+0.0%	79	55	+43.6%
Other Non Operating Items	16	3	n.s.	69	-76.8%	94	45	+108.9%
Pre-Tax Income	331	600	-44.8%	669	-50.5%	2,275	2,547	-10.7%
Cost/Income	61.6%	59.6%	+2.0 pt	56.0%	+5.6 pt	58.1%	57.0%	+1.1 pt
Allocated Equity (Ebn)						8.0	7.2	+11.6%
Pre-Tax ROE						28%	35%	-7 pt



#### Exchange rate effects

■ USD/EUR: -10,9%/4Q06

At constant scope and exchange rates/4Q06

Revenues: +9.9%

Operating expenses: +11.3% (+9.4% excluding restructuring costs)

■ GOI: +7.8% (+10.4% excluding restructuring costs)

Cost of risk: +€319mn/4Q06

■ BancWest: +€197mn, including a €171mn direct impactof the subprime mortgage crisis

Cetelem: +€88mn due to growing volumes in emerging markets, greater risk levels in Spain and a one-time €28mn write-back in 4Q06



# International Retail Banking & Financial Services Cetelem

	4Q07	4Q06	4Q07/	3Q07	4Q07/	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	778	690	+12.8%	771	+0.9%	3,020	2,684	+12.5%
Operating Expenses and Dep.	-447	-430	+4.0%	-411	+8.8%	-1,675	-1,518	+10.3%
Gross Operating Income	331	260	+27.3%	360	<b>-</b> 8.1%	1,345	1,166	+15.4%
Provisions	-189	-101	+87.1%	-183	+3.3%	-700	-520	+34.6%
Operating Income	142	159	-10.7%	177	-19.8%	645	646	-0.2%
Associated Companies	18	1	n.s.	16	+12.5%	74	52	+42.3%
Other Non Operating Items	-1	-1	+0.0%	1	n.s.	0	36	n.s.
Pre-Tax Income	159	159	+0.0%	194	-18.0%	719	734	-2.0%
Cost/Income	57.5%	62.3%	-4.8 pt	53.3%	+4.2 pt	55.5%	56.6%	-1.1 pt
Allocated Equity (Ebn)						2.2	1.9	+16.3%
Pre-Tax ROE						33%	39%	-6 pt



At constant scope and exchange rates/4Q06: Revenues: +11.3%; Operating expenses: +1.4%; GOI: +27.8%

- Revenues: +12.8%/4Q06
  - Continued fast-paced growth outside France, Revenues: +23.6%/4Q06
  - Pressure on margins in mature markets
- Operating expenses: +4.0%/4Q06
  - +8.5%/4Q06 excluding restructuring costs posted in 4Q06 (18 M€)
  - Restructuring of the French network completed
- Cost of risk at 214 bp of risk weighted assets vs. 197 bp in 2006
  - Stability in France
  - Economic environment more difficult in Spain
  - Impact of the fast-paced volume growth in emerging markets



# International Retail Banking & Financial Services BancWest

	4Q07	4Q06	4Q07 /	3Q07	4Q07 /	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	494	534	-7.5%	501	-1.4%	1,999	2,191	-8.8%
Operating Expenses and Dep.	-263	-267	-1.5%	-260	+1.2%	-1,052	-1,104	-4.7%
Gross Operating Income	231	267	-13.5%	241	-4.1%	947	1,087	-12.9%
Provisions	-217	-20	+985.0%	-73	+197.3%	-335	-58	+477.6%
Operating Income	14	247	-94.3%	168	<b>-</b> 91.7%	612	1,029	-40.5%
Associated Companies	0	0	n.s.	0	n.s.	0	0	n.s.
Other Non Operating Items	5	1	n.s.	4	+25.0%	15	1	n.s.
Pre-Tax Income	19	248	-92.3%	172	-89.0%	627	1,030	-39.1%
Cost/Income	53.2%	50.0%	+3.2 pt	51.9%	+1.3 pt	52.6%	50.4%	+2.2 pt
Allocated Equity (Ebn)						2.5	2.6	-1.2%
Pre-Tax ROE						25%	40%	-15 pt



At constant scope and exchange rates/4Q06: Revenues: +2.9%; Operating expenses: +10.3%; GOI: -4.4%

- Revenues: +2.9 %/4Q06 at constant exchange rates
- Operating expenses: +10.3%/4Q06 at constant exchange rates
  - +8,7% excluding non-recurring items in 4Q07
  - Effect of the organic growth programme now fully rolled out
- Rise in the cost of risk: +€197mn/4Q06, including €171mn directly related to the subprime mortgage crisis
  - €40mn net increase in the loan loss reserve on a portfolio basis (IFRS) related to individual customer loans
  - €131mn impairment charge on the investment portfolio, mainly on subprime mortgage securities

# BancWest Business Trends

US GAAP

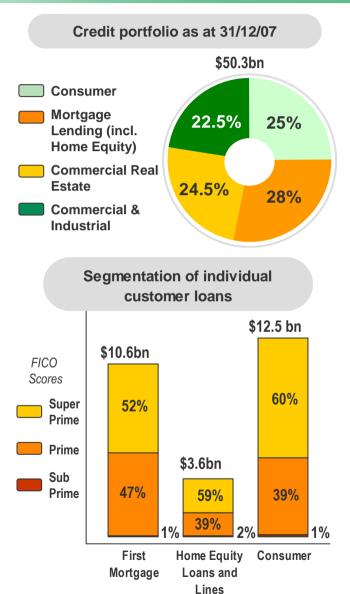
(In billions of USD)	4Q07	4Q06	4Q07 /4Q06	3Q07	4Q07 /3Q07
Loans and Leases Deposits	49.0 44.9	45.6 44.4	+7.5% +1.3%	47.5 43.2	+3.1% +3.8%
(In billions of USD)	31.12.07	31.12.06	31.12.07 /31.12.06	30.09.07	31.12.07 /30.09.07
Total Assets Non Performing Assets /Loans and foreclosed properties	74.2 0.64%	67.3 0.57%	10.2% +7 bp	71.7 0.58%	3.5% +6 bp
	4Q07	4Q06	4Q07 /4Q06	3Q07	4Q07 /3Q07
Net Interest Margin	3.02%	3.13%	-11 bp	3.05%	-3 bp

- Good sales and marketing drive: outstanding loans +7.5%/4Q06
- Limited rise in the proportion of non-performing loans: 0.64% vs. 0.57% as at 31/12/06



# BancWest Good Quality Credit Portfolio

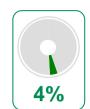
- Consumer lending: 25.0% of the portfolio
  - \$136mn in loans made to subprime clients
  - Low 30-day+ delinquency rate: 1.2% vs. 0.9% in 4Q06
- Mortgage lending to individuals: 28.0% of the portfolio
  - Outstandings spread across 20 states, including California 39% et Hawaii 15%
  - \$157mn in loans made to subprime clients
- Commercial Real Estate: 24.5% of the portfolio
  - Half comes from loans made to owner-occupiers
- Commercial & Industrial: 22.5% of the portfolio
  - Diversified commitments on small and mediumsized corporates
- Investment portfolio: \$133mn in subprime mortgage securities (net of 4Q07 depreciations)





## International Retail Banking & Financial Services Emerging Markets

	4Q07	4Q06	4Q07/	3Q07	4Q07/	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	359	305	+17.7%	341	+5.3%	1,346	1,037	+29.8%
Operating Expenses and Dep.	-252	-204	+23.5%	-219	+15.1%	-897	-683	+31.3%
<b>Gross Operating Income</b>	107	101	+5.9%	122	-12.3%	449	354	+26.8%
Provisions	-32	-22	+45.5%	-22	+45.5%	-81	-86	-5.8%
Operating Income	75	79	-5.1%	100	-25.0%	368	268	+37.3%
Associated Companies	4	-1	n.s.	6	-33.3%	15	7	n.s.
Other Non Operating Items	11	2	n.s.	58	-81.0%	70	4	n.s.
Pre-Tax Income	90	80	+12.5%	164	-45.1%	453	279	+62.4%
Cost/Income	70.2%	66.9%	+3.3 pt	64.2%	+6.0 pt	66.6%	65.9%	+0.7 pt
Allocated Equity (Ebn)			·		•	1.1	0.8	+37.8%
Pre-Tax ROE						42%	36%	+6 pt



At constant scope and exchange rates/4Q06: Revenues: +21.6%; Operating expenses: +21.9%; GOI: 21.1%

- Continued sustained organic growth
  - TEB: revenues up 39.8%/4Q06 at constant scope and exchange rates
  - UkrSibbank: revenues up 28.4%/4Q06 at constant scope and exchange rates
  - North Africa: revenues up 18%/4Q06 at constant scope and exchange rates
- Opened 59 branches in 4Q07 in North Africa, Turkey and Egypt
- Cost of risk under control
- Surge in yearly operating income: +37.3%/2006



# International Retail Banking & Financial Services Equipment Solutions & UCB

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	397	375	+5.9%	399	-0.5%	1,590	1,462	+8.8%
Operating Expenses and Dep.	-288	-234	+23.1%	-237	+21.5%	-1,001	-900	+11.2%
Gross Operating Income	109	141	<b>-22</b> .7%	162	-32.7%	589	562	+4.8%
Provisions	-44	-20	+120.0%	-26	+69.2%	-112	-58	+93.1%
Operating Income	65	121	-46.3%	136	-52.2%	477	504	-5.4%
Associated Companies	-3	-9	-66.7%	-3	+0.0%	-10	-4	n.s.
Other Non Operating Items	1	1	+0.0%	6	-83.3%	9	4	+125.0%
Pre-Tax Income	63	113	-44.2%	139	-54.7%	476	504	-5.6%
Cost/Income	72.5%	62.4%	+10.1 pt	59.4%	+13.1 pt	63.0%	61.6%	+1.4 pt
Allocated Equity (Ebn)			·		·	2.2	2.0	+13.4%
Pre-Tax ROE						21%	25%	-4 pt

- Good operating momentum
  - Despite pressure on margins due to rising rates
- Cetelem-UCB tie-up: Personal Finance and BPLG-Arval: Equipment Solutions
  - €40mn in restructuring costs in 4Q07 generating €40mn additional full year savings by 2010
- Cost of risk: +24M€/4Q06
  - Historic low in 2006
  - 47bp of risk weighted assets (vs. 23 bp in 4Q06)



# International Retail Banking & Financial Services Financial Services: Outstandings

In billions of euros			%Change		%Change
III DIIIIONS OF EUROS	31.12.07	31.12.06	1 year /31.12.06	30.09.07	1 quarter /30.09.07
CETELEM	62.6	53.3	+17.4%	59.7	+4.9%
France (1), incl.	35.7	30.9	+15.6%	34.2	+4.5%
Cetelem France (2)	17.3	16.1	+7.2%	16.9	+2.5%
Laser Cofinoga	9.4	8.4	+12.3%	9.1	+3.6%
Partnerships and parent company's outstandings	9.0	6.3	+41.5%	8.2	+9.5%
Outside France	26.9	22.5	+19.7%	25.5	+5.4%
UCB	32.0	27.4	+16.9%	30.6	+4.7%
France (1)	17.4	16.1	+8.3%	17.0	+2.7%
Europe (excluding France)	14.6	11.3	+29.0%	13.6	+7.2%
Total Personal Finance	94.6	80.7	+17.2%	90.3	+4.8%
BNP Paribas Lease Group MT	21.7	20.8	+4.7%	21.6	+0.8%
France	10.5	10.6	-0.1%	10.5	+0.6%
Europe (excluding France)	11.2	10.2	+9.6%	11.1	+1.0%
Long Term Leasing with Services	7.2	6.6	+8.8%	6.9	+4.1%
France	2.3	2.1	+7.4%	2.2	+2.7%
Europe (excluding France)	4.9	4.5	+9.5%	4.7	+4.8%
Total Equipment Solutions	28.9	27.4	+5.7%	28.5	+1.6%
Total Financial Services	123.6	108.1	+14.3%	118.8	+4.0%
ARVAL (in thousands)					
Financed vehicles	547	504	8.5%	532	2.8%
included in total managed v ehicles	640	623	2.7%	623	2.7%

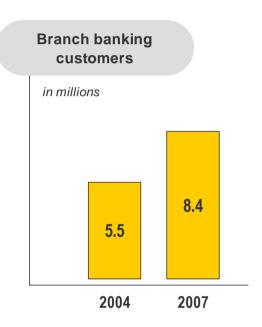
<sup>(1)</sup> Transfer from UCB France to Cetelem France (debt consolidation activity): €0.9bn as at 31.12.06

<sup>(2)</sup> Cetelem France, excl. debt consolidation activity: +6.1%/ dec. 06



# International Retail banking & Financial Services Expand the Customer Base

- Capitalise on recent acquisitions
  - 1.4mn new customers acquired through external growth in 2007
  - Close to 6 million new customers in the networks by 2010
- Expand the branch network
  - 600 new branch openings expected in three years to reach close to 2,600 branches
- Develop partnership alliances
  - Offer point of sale credit solutions at 250,000 sales outlets
  - Expand co-branding
- Develop direct channels
  - Double Cetelem's origination on the Web by 2010
  - Roll out call centres for Equipment Solutions VSEs.





# International Retail banking & Financial Services Grow the Revenue per Customer

# Within the business lines

- Retail network: grow cross-selling
- Personal Finance: develop a combined UCB-Cetelem customer base
- Equipment Solutions: grow revenues through leasing solutions by developing new associated services

#### Across the business lines

- Systematically try to sell banking services to consumer lending customers
- Introduce auto solutions combing multiple services

# With the other core businesses

- AMS: grow the creditor insurance penetration rate and expand Private Banking in the Gulf
- CIB: grow distribution of market products in the Gulf and expand the trade centres
- FRB: distribute an integrated leasing/car fleet management solution; develop a product offering for migrants
- BNL bc: create new Italian desks in the network; distribute Equipment Solutions' products in the BNL bc network



## Asset Management & Services

	4Q07	4Q06	4Q07/	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	1,339	1,159	+15.5%	1,350	-0.8%	5,329	4,409	+20.9%
Operating Expenses and Dep.	-902	-770	+17.1%	-873	+3.3%	-3,369	-2,804	+20.1%
Gross Operating Income	437	389	+12.3%	477	-8.4%	1,960	1,605	+22.1%
Provisions	-4	-5	-20.0%	-1	n.s.	-7	-4	+75.0%
Operating Income	433	384	+12.8%	476	-9.0%	1,953	1,601	+22.0%
Associated Companies	-6	29	n.s.	5	n.s.	17	34	-50.0%
Other Non Operating Items	1	-3	n.s.	4	-75.0%	10	-4	n.s.
Pre-Tax Income	428	410	+4.4%	485	-11.8%	1,980	1,631	+21.4%
Cost/Income	67.4%	66.4%	+1.0 pt	64.7%	+2.7 pt	63.2%	63.6%	-0.4 pt
Allocated Equity (Ebn)			·		·	5.4	4.6	+17.9%
Pre-Tax ROE						36%	35%	+1 pt



At constant scope and exchange rates/2006

Revenues: +17.6%

Operating expenses: +14.3%

■ Gross Operating Income: +23.4%

Superior profitability

ROE: 36% (+1 pt/2006)



## Asset Management & Services Business Trends

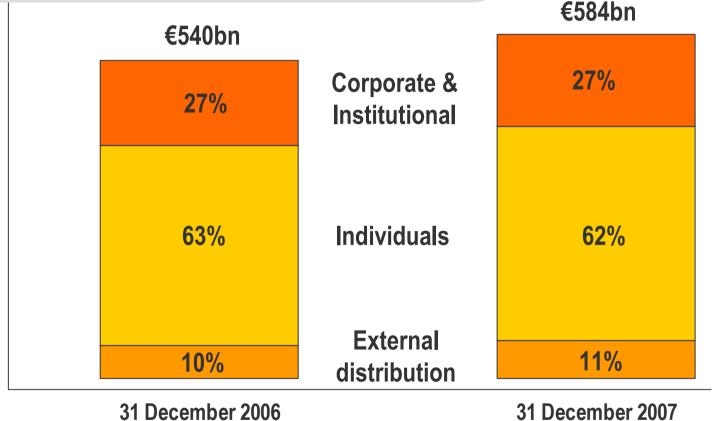
	31-Dec-07	31-Dec-06	31-Dec-07 31-Dec-06	30-Sep-07	31-Dec-07 30-Sep-07
Assets under management (in €bn)	<u>584.1</u>	<u>540.6</u>	+8.0%	<u>589.6</u>	<u>-0.9%</u>
Asset management	278.3	251.4	+10.7%	282.4	-1.4%
Private Banking and Personal Investors	188.9	169.1	+11.7%	190.0	-0.6%
Real Estate Services	6.9	8.1	-15.0%	7.1	-3.4%
Insurance (1)	110.0	111.9	-1.7%	110.1	-0.1%
	4Q07	4Q06	4Q07/4Q06	3Q07	4Q07/3Q07
[					
Net asset inflows (in €bn)	<u>1.7</u>	<u>3.1</u>	<u>-44.3%</u>	<u>-2.6</u>	<u>n.s.</u>
Asset management	-0.2	0.5	n.s.	-4.4	-96.1%
Private Banking and Personal Investors	1.3	0.6	+117.0%	2.0	-32.0%
Real Estate Services	0.1	0.1	-26.2%	-1.3	n.s.
INSURANCE	0.5	1.9	-74.8%	1.2	-59.0%
	31-Dec-07	31-Dec-06	31-Dec-07 31-Dec-06	30-Sep-07	31-Dec-07 30-Sep-07
Securities Services					
Assets under custody (in €bn)	3,801	3,614	+5.2%	3,977	-4.4%
Assets under administration (in €bn)	833.8	622.9	+33.9%	842.7	-1.1%
	4Q07	4Q06	4Q07/4Q06	3Q07	4Q07/3Q07
Number of transactions (in thousands)	12,698	8,401	+51.2%	11,804	+7.6%

<sup>(1)</sup> Transfer of Cardif Asset Management (€8.9bn) from Insurance to Asset Management in 1Q07 Increase in AUM 2007/2006: +6.2% excluding transfer



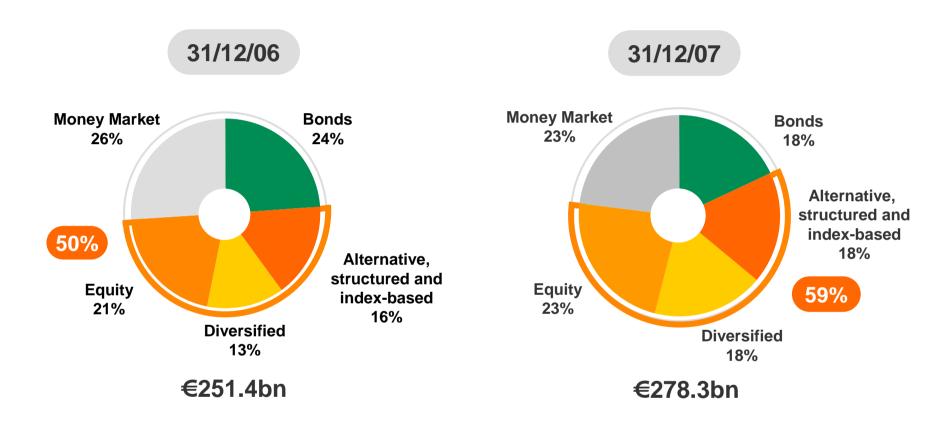
## Asset Management & Services Breakdown of Assets by Customer Segment





Predominance of individual customers

# Asset Management Breakdown of Assets Under Management



Increasing share of high value-added assets



# Asset Management & Services Wealth & Asset Management

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	691	611	+13.1%	706	-2.1%	2,765	2,228	+24.1%
Operating Expenses and Dep.	-488	-427	+14.3%	-469	+4.1%	-1,828	-1,500	+21.9%
Gross Operating Income	203	184	+10.3%	237	-14.3%	937	728	+28.7%
Provisions	-2	-3	-33.3%	-1	n.s.	-4	-3	+33.3%
Operating Income	201	181	+11.0%	236	-14.8%	933	725	+28.7%
Associated Companies	-3	13	n.s.	-1	n.s.	1	9	-88.9%
Other Non Operating Items	0	-4	n.s.	1	n.s.	6	-2	n.s.
Pre-Tax Income	198	190	+4.2%	236	-16.1%	940	732	+28.4%
Cost/Income	70.6%	69.9%	+0.7 pt	66.4%	+4.2 pt	66.1%	67.3%	-1.2 pt
Allocated Equity (Ebn)			·			1.7	1.4	+25.0%
Pre-Tax ROE						56%	54%	+2 pt

At constant scope and exchange rates/4Q06: Revenues: +7.7%; Operating expenses: +6.5%; GOI: +10.4%

- Positive net asset inflows in 4Q07: +€1.3bn
  - BNP Paribas Investment Partners: very limited asset outflows, €0.2bn, primarily in diversified and money market funds
  - Private banking: maintained asset inflows (+€1.2bn in 4Q07, bringing net annual asset inflows to €10bn)
- Continued to pursue revenue growth with a positive 1.2 pt jaws effect at constant scope and exchange rates



### Asset Management & Services Insurance

	4Q07	4Q06	4Q07 /	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	370	326	+13.5%	358	+3.4%	1,437	1,276	+12.6%
Operating Expenses and Dep.	-176	-156	+12.8%	-168	+4.8%	-664	-599	+10.9%
Gross Operating Income	194	170	+14.1%	190	+2.1%	773	677	+14.2%
Provisions	-2	-2	+0.0%	0	n.s.	-3	-1	n.s.
Operating Income	192	168	+14.3%	190	+1.1%	770	676	+13.9%
Associated Companies	-4	16	n.s.	6	n.s.	15	25	-40.0%
Other Non Operating Items	1	1	+0.0%	3	-66.7%	4	-3	n.s.
Pre-Tax Income	189	185	+2.2%	199	-5.0%	789	698	+13.0%
Cost/Income	47.6%	47.9%	-0.3 pt	46.9%	+0.7 pt	46.2%	46.9%	-0.7 pt
Allocated Equity (Ebn)			·		·	3.1	2.7	+14.2%
Pre-Tax ROE						26%	26%	+0 pt

At constant scope and exchange rates/4Q06: Revenues: +16.1%; Operating expenses: +13.6%; GOI: +18.3%

- France: €11.0bn in gross asset inflows (stable/2006 vs. -6.6%\* for the bank insurance market in France)
  - Thanks to a diversified offering
  - Share of unit-linked insurance products at 41.1% of gross life insurance asset inflows (25.4%\*\* for the market)
- Outside France: accelerated expansion
  - €6.9bn in gross asset inflows (+15%/2006), driven in particular by savings in Asia (primarily India and South Korea) and in the UK
  - BNP Paribas Assurance present in 42 countries

\* Source G11 \*\*Source FFSA



### Asset Management & Services Securities Business

·	4Q07	4Q06	4Q07/	3Q07	4Q07/	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	278	222	+25.2%	286	-2.8%	1,127	905	+24.5%
Operating Expenses and Dep.	-238	-187	+27.3%	-236	+0.8%	-877	-705	+24.4%
Gross Operating Income	40	35	+14.3%	50	-20.0%	250	200	+25.0%
Provisions	0	0	n.s.	0	n.s.	0	0	n.s.
Operating Income	40	35	+14.3%	50	-20.0%	250	200	+25.0%
Non Operating Items	1	0	n.s.	0	n.s.	1	1	+0.0%
Pre-Tax Income	41	35	+17.1%	50	-18.0%	251	201	+24.9%
Cost/Income	85.6%	84.2%	+1.4 pt	82.5%	+3.1 pt	77.8%	77.9%	-0.1 pt
Allocated Equity (Ebn)						0.7	0.6	+19.6%
Pre-Tax ROE						37%	36%	+1 pt

At constant scope and exchange rates/4Q06: Revenues: +21.2%; Operating expenses: +20.9%; GOI: +22.6%

- Very robust sales and marketing drive
  - Continued high growth in volumes (number of transactions: +51%/4Q06)
- Stable cost/income ratio/2006 in a context of fast-growing expansion
  - Created TEB Securities Services in Turkey
  - Integrated in 3Q and 4Q acquisitions in Spain, Italy and in the British Isles
  - Invested to promote organic growth
- Fresh rise in profitability
  - Pre-tax ROE: 37% (+1 pt/2006)



### Asset Management & Services An Integrated Origination-Distribution Model

#### **Innovative capacities**

Open, multi-management architecture

Global creditor insurance leader

Continue to expand the alternative and structured products

#### A range of products with recognised performance

Asset management solutions for all classes of assets

Complete real estate services solutions

Pan-European Securities Services

Products and services from AMS' business lines

- Multiple distribution channels
- Expanded customer base

- Funds
- Investment services
- Life insurance
- Protection
- Real estate services
- Securities Services

Face-to-face

Web

Telephone Direct

- Mass affluents
- High net worth individuals
- Corporate and Institutional
- Outside partners
- IFAs

An innovative model able to sustain substantial growth



### Corporate and Investment Banking

	4Q07	4Q06	4Q07/	3Q07	4Q07/	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	1,411	1,988	-29.0%	2,007	-29.7%	8,293	8,090	+2.5%
Operating Expenses and Dep.	-964	-1,031	-6.5%	-1,185	-18.6%	-4,785	-4,473	+7.0%
Gross Operating Income	447	957	-53.3%	822	-45.6%	3,508	3,617	-3.0%
Provisions	-114	34	n.s.	-29	n.s.	-28	264	n.s.
Operating Income	333	991	-66.4%	793	-58.0%	3,480	3,881	-10.3%
Associated Companies	-1	7	n.s.	0	n.s.	8	10	-20.0%
Other Non Operating Items	11	-8	n.s.	6	+83.3%	89	32	+178.1%
Pre-Tax Income	343	990	-65.4%	799	-57.1%	3,577	3,923	-8.8%
Cost/Income	68.3%	51.9%	+16.4 pt	59.0%	+9.3 pt	57.7%	55.3%	+2.4 pt
Allocated Equity (Ebn)			•			11.9	10.1	+17.7%
Pre-Tax ROE						30%	39%	-9 pt



- Revenues: €1,411mn in 4Q07 vs. €1,988 in 4Q06
  - After a direct impact of the crisis on revenues of -€589mn
- Operating expenses: -€964mn, or -6.5%/4Q06, -18.6%/3Q07
  - Effect of variable compensation
  - Continue organic growth investments, in particular in Asia, in Derivatives and in Specialised Finance
  - 57.7% cost/income ratio for the year, up only 2.4 pts/2006
- Pre-tax income: €343mn in 4Q07
  - Pre-tax ROE: 30% in 2007



### Corporate and Investment Banking Very Good Resilience in 4Q07

- Equities and Advisory: €559mn, +13.8%/4Q06
  - Equity derivatives: satisfactory performance despite difficult market conditions
  - Record quarterly client contributions
  - Slowdown in M&A and ECM business.
- Fixed Income: €167mn, -78.3%/4Q06
  - Impact of the increased credit adjustments, in particular on monoline insurers (-€456mn)
  - Sustained client business and very good performances in interest rate and forex
- Financing businesses: €685mn, -5.9%/4Q06
  - Impact of the adjustments in the value of the LBO underwriting portfolio: -€44mn
  - Good performance in corporate acquisition finance
  - No impact of the crisis on Energy and Commodities Finance and Asset Finance

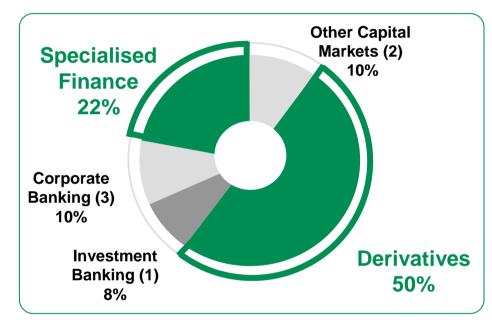
#### Positive contribution of all the business lines



#### Corporate and Investment Banking A Favourable Business Mix

- Derivatives product expertise generating half of CIB's 2007 revenues
- High added-value financing businesses
- Less than 10% of revenues in businesses most hit by the crisis
  - Structured credit derivatives
  - Securitisation
  - LBO Origination



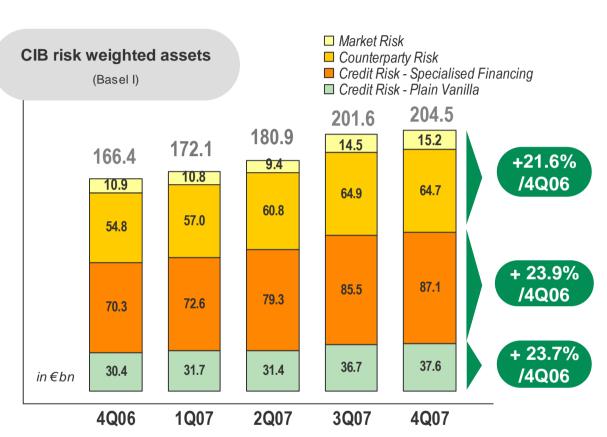


(1) Investment Banking: ECM, DCM, M&A, Securitisation (2) Other Capital Markets: spot and forward FX, cash rates & credit, Asia cash equities, Treasury (3) Corporate Banking: vanilla lending, cash management, and Global Trade services



# Corporate and Investment Banking Risk Weighted Assets by Type of Risk

- Rapid increase in risk weighted assets in the first half of the year
  - In particular Energy, Commodities, Export, Project
- Slow down at the end of the year
  - Controlled volumes with an initial widening of margins
- Negligible impact of the crisis
  - LBOs underwriting <2% of CIB's risk weighted assets
  - No conduit or SIV reconsolidated
  - Limited impact from the increase of the VaR and counterparty risk



A healthy and controlled growth



# Corporate and Investment Banking Advisory and Capital Markets

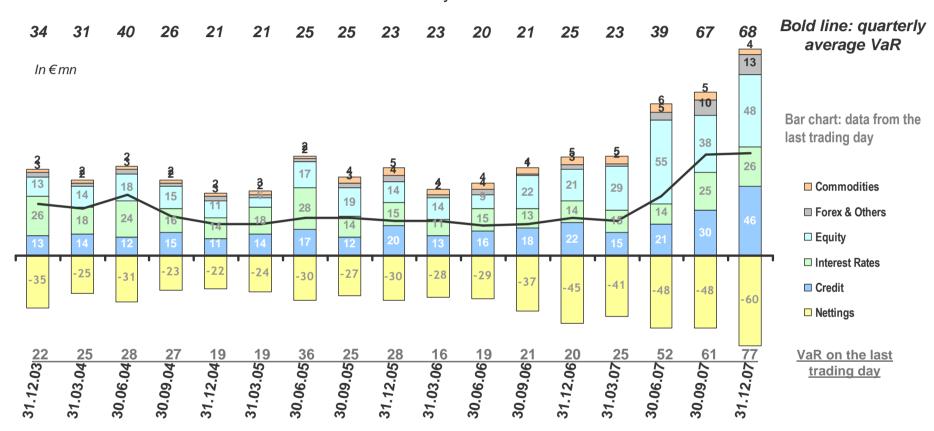
	4Q07	4Q06	4Q07 /	3Q07	4Q07 /	2007	2006	2007/
In millions of euros			4Q06		3Q07			2006
Revenues	726	1,260	-42.4%	1,463	-50.4%	5,625	5,396	+4.2%
Incl. Equity and Advisory	559	491	+13.8%	573	-2.4%	2,769	2,402	+15.3%
Incl. Fixed Income	167	769	-78.3%	890	-81.2%	2,856	2,994	-4.6%
Operating Expenses and Dep.	-650	-726	-10.5%	-893	-27.2%	-3,588	-3,327	+7.8%
Gross Operating Income	76	534	<b>-</b> 85.8%	570	-86.7%	2,037	2,069	-1.5%
Provisions	-53	-16	+231.3%	-12	+341.7%	-65	-16	+306.3%
Operating Income	23	518	-95.6%	558	-95.9%	1,972	2,053	-3.9%
Associated Companies	-1	7	n.s.	0	n.s.	8	10	-20.0%
Other Non Operating Items	9	5	+80.0%	6	+50.0%	38	44	-13.6%
Pre-Tax Income	31	530	-94.2%	564	-94.5%	2,018	2,107	-4.2%
Cost/Income	89.5%	57.6%	+31.9 pt	61.0%	+28.5 pt	63.8%	61.7%	+2.1 pt
Allocated Equity (Ebn)						4.5	3.9	+16.0%
Pre-Tax ROE						45%	55%	-10 pt

- Positive revenues in 4Q07: €726mn
  - After the impact of credit adjustments due, in particular, to an increased counterparty risk on monoline insurers (-€456mn)
  - Sharp rise in client contributions
- Good cost flexibility: -10.5%/4Q06, -27.2%/3Q07
  - Large proportion of variable compensation
  - 14% increase in front office staff: +480 persons/4Q06
- Positive pre-tax income in 4Q07: €31mn
  - €2,018mn for the year, down only 4.2%/2006



# Corporate and Investment Banking VaR (1 day - 99%) by Type of Risk

- Average VaR stabilised at a high level:
  - Automatic effect of increased historic volatility



- Models that have held up very well despite very erratic markets
  - 2 days of losses beyond the VaR in 2007 (consistent with the 99% confidence interval)
  - 44 days of losses in 2007 (average below €20mn) vs. 17 days of losses in 2006



### Corporate and Investment Banking Advisory and Capital Markets

#### A leader in Europe

- France: #1 M&A (Euromoney, Jul 07), M&A Adviser of the year (Acquisitions Monthly, Dec 07)
- Italy: #3 Overall "Derivatives Dealers 2007" (Risk Italia, Dec 07)
- Europe: #10 M&A Announced Deals (Thomson Financial, 2007)

#### Global Franchises

- Structured Products House of the Year 2008 (Risk Awards, Jan 08)
- Structured Products House of the Year 2007 for the second consecutive year (Euromoney, July 07)
- Interest Rates House of the Year (Structured Products, Nov 07)
- Credit House of the Year (Structured Products, Nov 07)
- Structurer of the Year, North America (Structured Products, Apr 07)

#### A Strong Presence in Asia

- Rising Star Equity House (The Asset Triple A, Dec 07)
- Best Investment Grade Bond of the year: KEXIM USD 1.5 bn SEC-registered
- 5-year fixed rate global bond offering (AsiaMoney, Jan 2008)
- Derivatives House of the Year Asia ex-Japan 2007 (AsiaRisk, Oct 07)





















# Corporate and Investment Banking Financing Businesses

	4Q07	4Q06	4Q07 /	3Q07	4Q07 /	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	685	728	-5.9%	544	+25.9%	2,668	2,694	-1.0%
Operating Expenses and Dep.	-314	-305	+3.0%	-292	+7.5%	-1,197	-1,146	+4.5%
Gross Operating Income	371	423	-12.3%	252	+47.2%	1,471	1,548	-5.0%
Provisions	-61	50	n.s.	-17	n.s.	37	280	-86.8%
Operating Income	310	473	-34.5%	235	+31.9%	1,508	1,828	-17.5%
Non Operating Items	2	-13	n.s.	0	n.s.	51	-12	n.s.
Pre-Tax Income	312	460	-32.2%	235	+32.8%	1,559	1,816	-14.2%
Cost/Income	45.8%	41.9%	+3.9 pt	53.7%	-7.9 pt	44.9%	42.5%	+2.4 pt
Allocated Equity (Ebn)			·		·	7.4	6.3	+18.8%
Pre-Tax ROE						21%	29%	-8 pt

- Revenues in 4Q07 impacted by a -€44mn fair value adjustment to LBO underwriting commitments
- Operating expenses: +3.0%/4Q06
  - 10% net increase in staff during the year (177 persons, including 105 in the Energy, Commodities, Export, Project business)
- Net increase in provisions of €61mn
  - Including €93mn\* in connection with the U.S. real estate sector

<sup>\*</sup>In addition to €1mn in provisions in connection with the U.S. real estate sector booked in the capital markets businesses



# Corporate and Investment Banking Financing Businesses

- A Leader in Europe
  - #2 Bookrunner in EMEA for syndicated loans (Thomson, by volume, 2007)
  - Best Arranger of Western European Loans (Euroweek, Feb 08)
  - European Telecom Loan Bank of the Year 2007 (Telecom Finance, Jan 08)
- Global Franchises
  - #1 Global Mandated Lead Arranger for Export Credit Agency backed transactions (Dealogic, by volume, 2007)
  - #1 Global Mandated Lead Arranger Project Finance (Thomson, by volume, 2007)
  - Best Structured Commodity Bank (Trade Finance Magazine, June 07)
  - Best Trade Bank in Oil/Energy and Most Innovative Bank in Trade (Trade & Forfaiting Review, July 07)
  - Best Trade Finance Bank worldwide (Global Finance, Dec 07)















	4Q07	4Q06	3Q07	2007	2006
In millions of euros					
Revenues	61	2	226	1,108	576
incl. BNP Paribas Capital	112	53	274	1,017	287
Operating Expenses and Dep.	-116	-296	-53	-426	-550
Incl. BNL restructuring costs	-37	-141	50	-71	-151
Gross Operating Income	-55	-294	173	682	26
Provisions	9	-1	0	14	66
Operating Income	-46	-295	173	696	92
Associated Companies	60	26	43	252	193
Other Non Operating Items	-10	147	-5	-40	119
Pre-Tax Income	4	-122	211	908	404

#### BNP Paribas Capital

- Substantial capital gains realised in 2007, in particular disposals of Vivarte (1Q07), Saur (2Q07), Bouygues Télécom (3Q07)
- Unrealised capital gains as at 31 December 2007: €1.7bn vs. €2.2bn as at 31 December 2006

#### Restructuring costs related to the integration of BNL

Including one-off savings (€74mn) due to a change in the Italian accounting rule for severance costs (TFR), booked as a deduction of BNL's restructuring costs in 3Q07



	4Q07	4Q06	4Q07 / *	3Q07	4Q07 /	2007	2006	2007 /
In millions of euros			4Q06		3Q07			2006
Revenues	100	124	-19.4%	81	+23.5%	383	343	+11.7%
Operating Expenses and Dep.	-27	-27	+0.0%	-23	+17.4%	-99	-94	+5.3%
Gross Operating Income	73	97	-24.7%	58	+25.9%	284	249	+14.1%
Provisions	-2	-3	-33.3%	-1	n.s.	-4	-3	+33.3%
Operating Income	71	94	-24.5%	57	+24.6%	280	246	+13.8%
Non Operating Items	0	1	n.s.	1	n.s.	2	1	+100.0%
Pre-Tax Income	71	95	-25.3%	58	+22.4%	282	247	+14.2%
Cost/Income	27.0%	21.8%	+5.2 pt	28.4%	-1.4 pt	25.8%	27.4%	-1.6 pt
Allocated Equity (Ebn)			·		·	1.3	1.1	+16.9%
Pre-Tax ROE						22%	23%	-1 pt

- Revenues growth: +11.7%/2006
  - Pursued growth in shopping malls with €950mn in investments, of which €591mn generated rents starting in 2007
  - Increased rents +15.5%, of which 5.6% at constant scope and exchange rates
  - Substantial capital gains on property sales primarily in 1H07
- Book value\*: €41.1 per share (+26.6%/31.12.2006)
  - Or €2,855mn group share

<sup>\*</sup> Transfer duties included