

# Results as of 30 June 2001



2nd quarter 2001 / 2nd quarter 2000 Gross operating income: 1.68 billion euros (+7.6%) Net income, group share : 1.16 billion euros (-7.1%)

> 1st half 2001 ROE after tax : 21,4% Cost/income ratio: 61.4%

Operating incomes increased Net result held up well compared to a very high 1st half 2000

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Results as of 30.6.01



**Presentation Overview** 



- 2 Retail Banking
- **3** Private Banking, Asset Management, Insurance, Securities Services

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- **4 BNP Paribas Capital**
- **5** Corporate & Investment Banking
- 6 Conclusion



**Presentation Overview** 





- **3** Private Banking, Asset Management, **Insurance, Securities Services**
- **4** BNP Paribas Capital
- - **5** Corporate & Investment Banking
  - Conclusion 6



# 2Q01: Gross Operating Income up 7.6%

In million of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	4,371	4,150	+5.3%	-2.4%
- Incl. Fee income (1)	1,620	1,536	+5.5%	-5.2%
Operating Expenses and Dep.	-2,688	-2,586	+3.9%	-2.3%
Gross Operating Income	1,683	1,564	+7.6%	-2.7%
Cost / Income	61.5%	62.3%	-0.8 pt	+0.1 pt

<sup>(1)</sup> Including

- Revenues from the insurance businesses,
- Other net proceeds from banking operations
  Net proceeds from other businesses



## 2Q01: Good Recurring Revenues Despite a Sluggish Business Environment

In million of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Gross Operating Income	1,683	1,564	+7.6%	-2.7%
Provisions	-308	-247	+24.7%	+37.5%
Operating Income	1,375	1,317	+4.4%	-8.7%
Associated Companies	70	60	+16.7%	-51.7%
Capital Gains from Private Equity Activities	269	387	-30.5%	n.m.
Capital Gains from Equity Portfolio	75	206	-63.6%	-71.7%
Goodwill	-46	-35	+31.4%	-14.8%
Extraordinay Items	29	-31	n.m.	n.m.
Pre-Tax Income	1,772	1,904	-6.9%	-7.3%
Tax Expense	-504	-519	-2.9%	-13.1%
Minority Interests	-111	-139	-20.1%	+40.5%
Net Income, Group Share	1,157	1,246	-7.1%	-7.6%
ROE after Tax Expense	20,6%	24.7%		



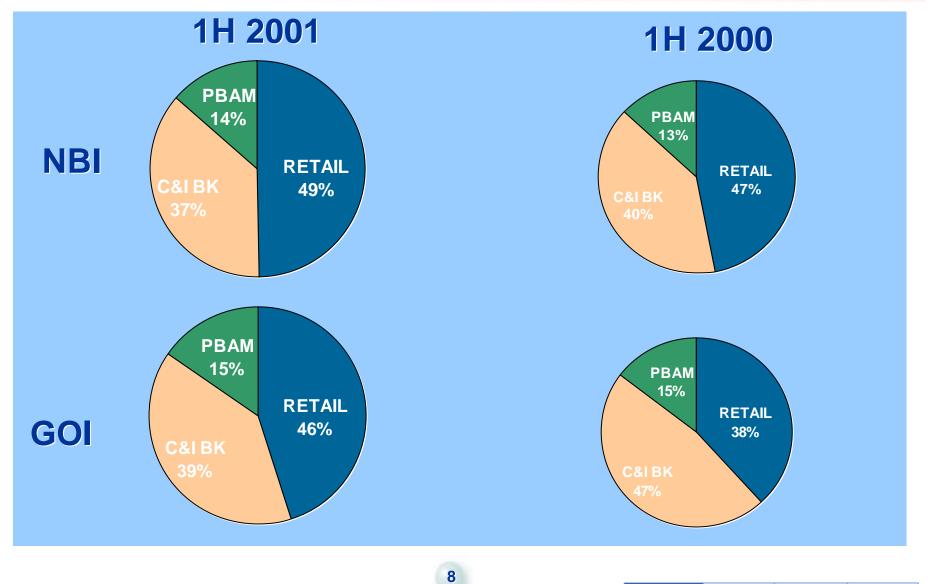
### 1H01: Good Performance Compared to an Already Excellent 1H00...

In millions of Euros	1H01	1H00	1H01/ 1H00
Net Banking Income	8,851	8,385	+5.6%
Operating exp. and Deprec.	-5,438	-5,142	+5.8%
Gross Operating Income	3,413	3,243	+5.2%
Provisions	-532	-431	+23.4%
Operating Income	2,881	2,812	+2.5%
Income from Associated companies	215	132	+62.9%
Capital gains from Private Equity activities	331	628	-47.3%
Capital gains from Investment Portfolio	340	454	-25.1%
Goodwill	-100	-69	+44.9%
Exceptional items	16	-80	n.m.
Pre tax income	3,683	3, 877	-5.0%
Tax expenses	-1,084	-1,037	+4.5%
Minority Interests	-190	-246	-22.8%
Net Income Group share	2,409	2,594	-7.1%
ROE after tax	21.4%	25.2%	





### ... Based on Diversified Sources of Revenues

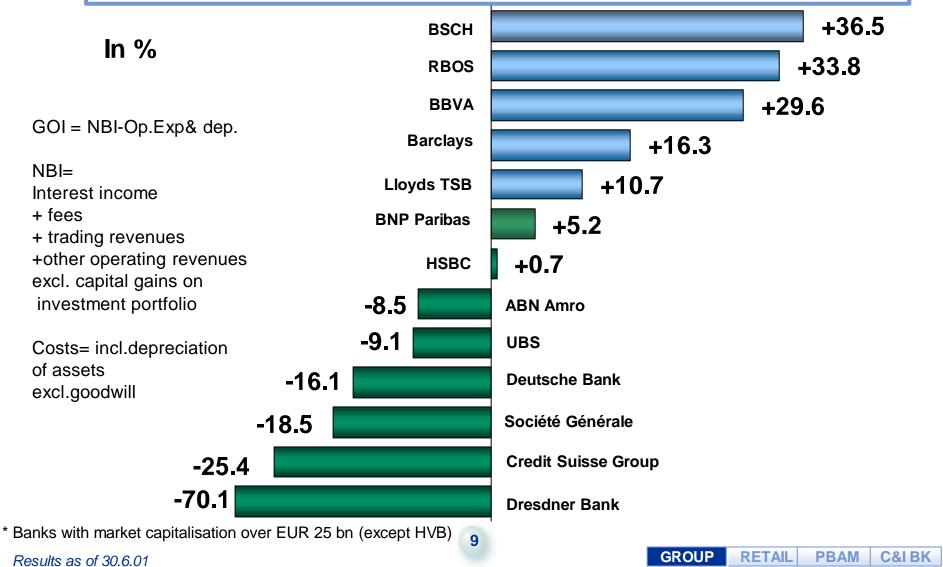


GROUP RETAIL PBAM C&I BK



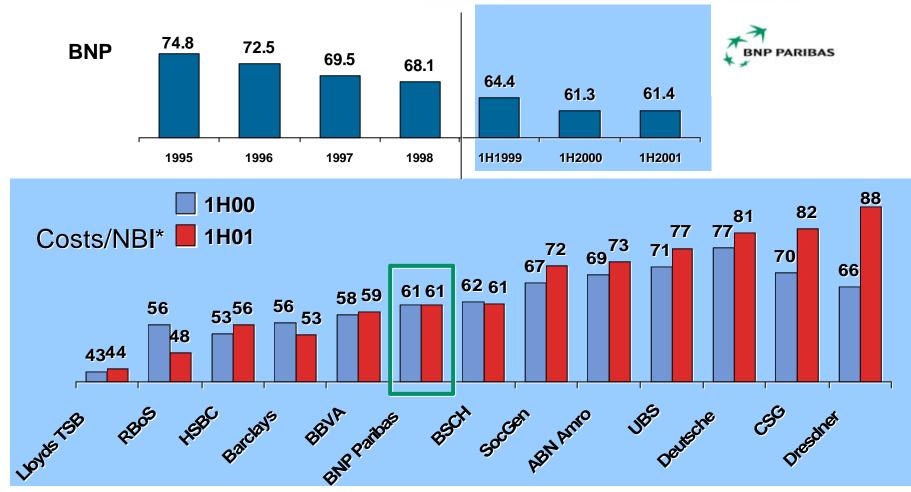
### A Very Good Performance Compared to Banks With a Comparable Business Mix

1H01/1H00 Changes in the GOIs of European Banks\*





### Cost/Income Ratio: A Steady Improvement of BNP Paribas' Competitive Position



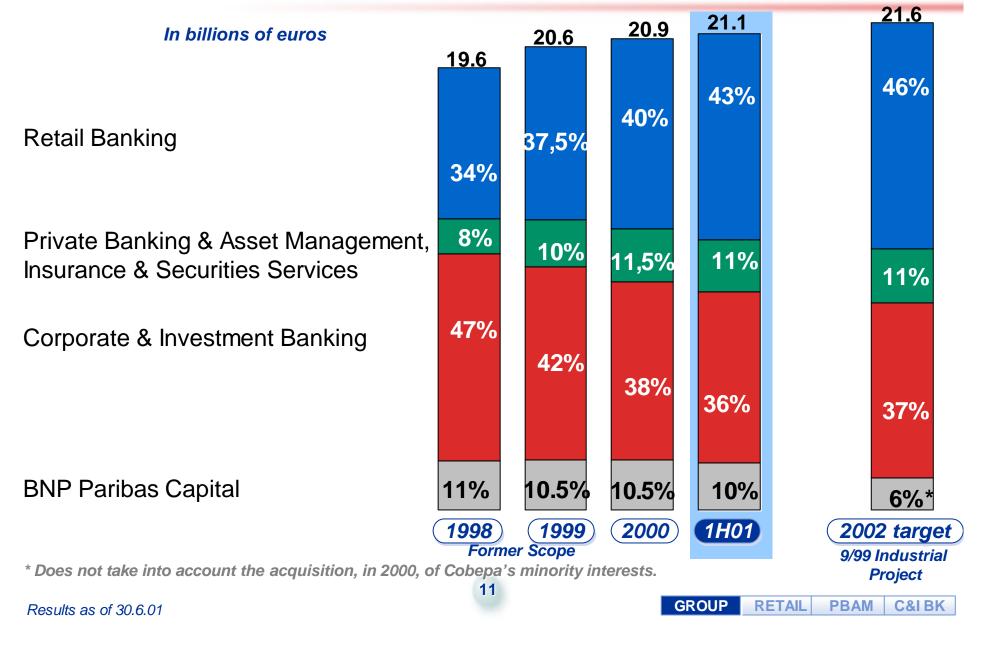
\* Definition:

- NBI = Net interest revenue + fees + trading income + other net operating income excluding capital gains on investments
- Costs = including depreciation of fixed assets; excluding goodwill

European banks with market capitalisation > EUR 25 bn (except HVB)

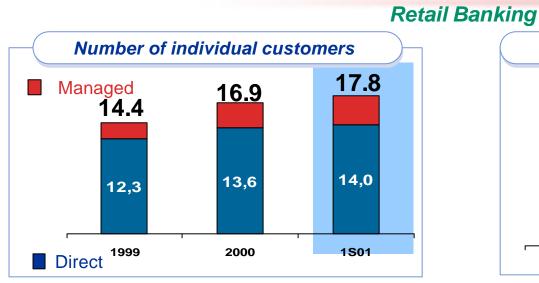


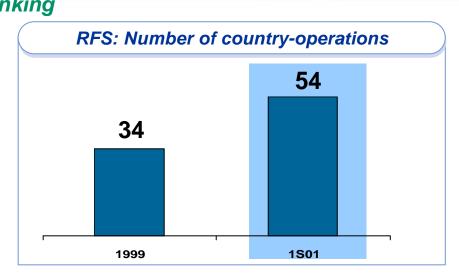
## Agressive Capital Redeployment: In Line with Targets



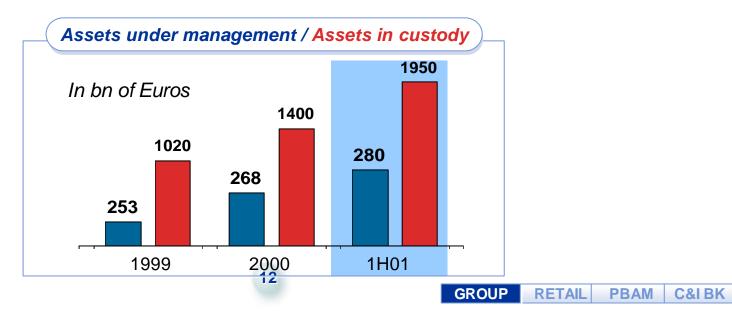


### Sustained Growth for the Past Two Years



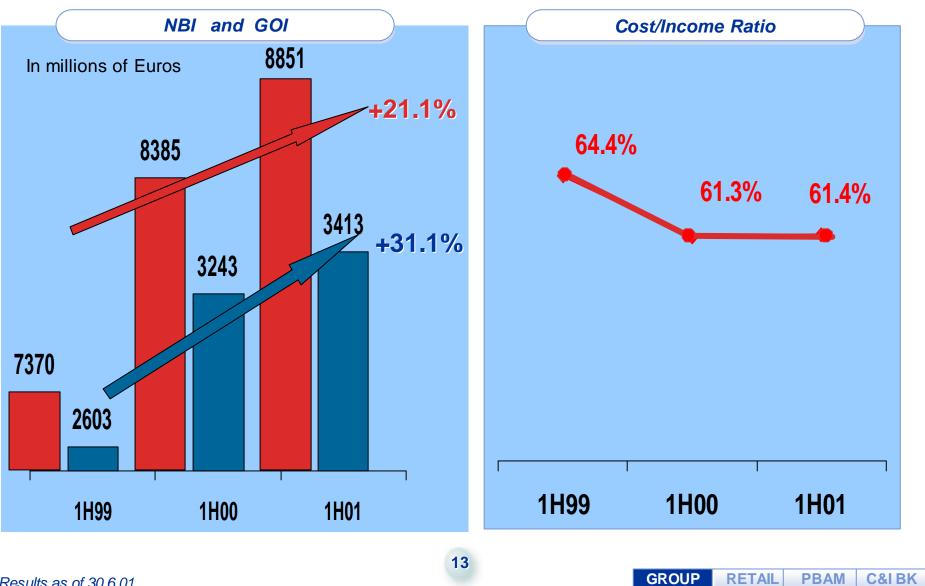


### Private banking and Asset Management





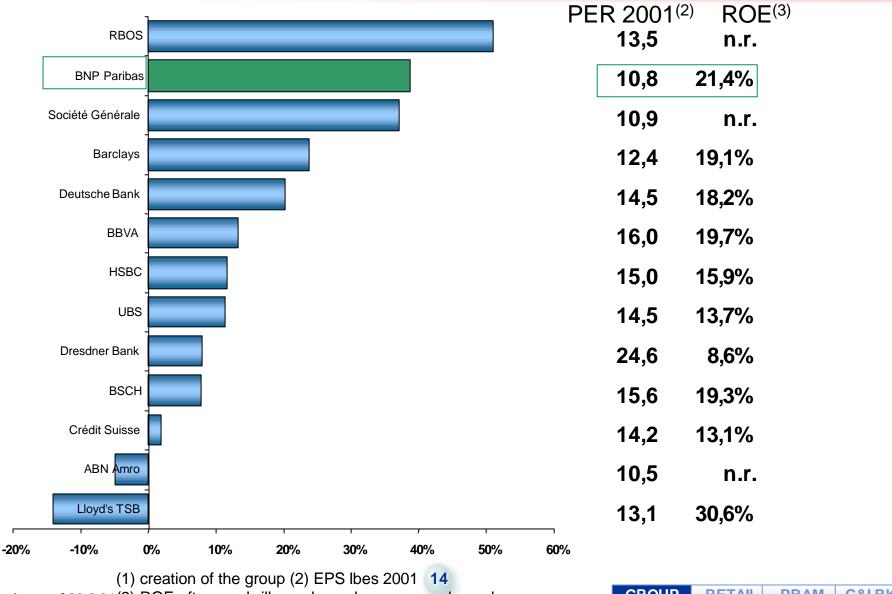
# A Strategy Validated by Results



Results as of 30.6.01



### Change in Share Price Since the Formation of the BNP Paribas Group (16.8.99<sup>(1)</sup> - 16.8.01)



Results as of 30.6.01 (3) ROE after goodwill as released; n.r.= non released

GROUP RETAIL PBAM C&I BK



### Efficient Risk Monitoring and a Solid Balance Sheet

### A rigorous organisation and practices:

- Board of Directors: Internal Control and Risk Management Committee (since 1993)
  - Reviews the group's major policy decisions (credit and market risks), the portfolio breakdown, high risk areas and their developments
  - → Reviews the group's internal control policy and its results
- 4 General Management Committees:
  - → *Risk Policy Committee* determines general policies and does sector/regional analyses
  - → Market Risk Committee approves methods and procedures, sets limits on market risks and monitors exposure to these risks
  - → Lending Committee meets twice a week has ultimate decision making authority for all credit and counterparty risks
  - → Debtors Committee reviews and determinse monthly the provisions for specific risks
- A Group Risk Management function independent from all business lines
- Within this function, teams of experts specialising in sensitive sectors (analyses of specific issues; recommendations regarding global credit ceilings for each country/sector)
- A diversified portfolio
- A solid balance sheet
  - Reserves for Potential Country Risks, Reserve for General Banking Risks, etc.



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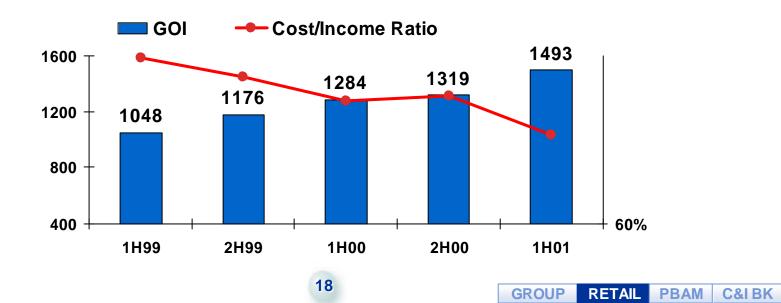
## 2Q01: Sustained Growth With High Profitability

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	2,162	1,970	+9.7%	+1.1%
Operating Expenses and Dep.	-1,421	-1,342	+5.9%	+2.5%
Gross Operating Income	741	628	+18.0%	-1.5%
Provisions	-163	-224	-27.2%	+27.3%
Operating Income	578	404	+43.1%	-7.4%
Non Operating Items	-5	14	n.m.	nm.
Pre-Tax Income	573	418	+37.1%	-4.5%
Cost/Income ratio	65.7%	68.1%	-2.4 bp	+0.9 bp



### A Regular Growth in Gross Operating Income : + 42% in Two Years

In millions of Euros	1H01	1H00	1H01/1H00
Net Banking Income	4,300	3,922	+9.6%
Operating Expenses and Dep.	-2,807	-2,638	+6.4%
Gross Operating Income	1,493	1,284	+16.3%
Provisions	-291	-312	-6.7%
Operating Income	1,202	972	+23.7%
Non Operating Items	-29	22	n.m.
Pre-Tax Income	1,173	994	+18.0%
Pre-Tax ROE	26%	24%	
Cost/Income	65.3%	67.3%	-2.0 bp



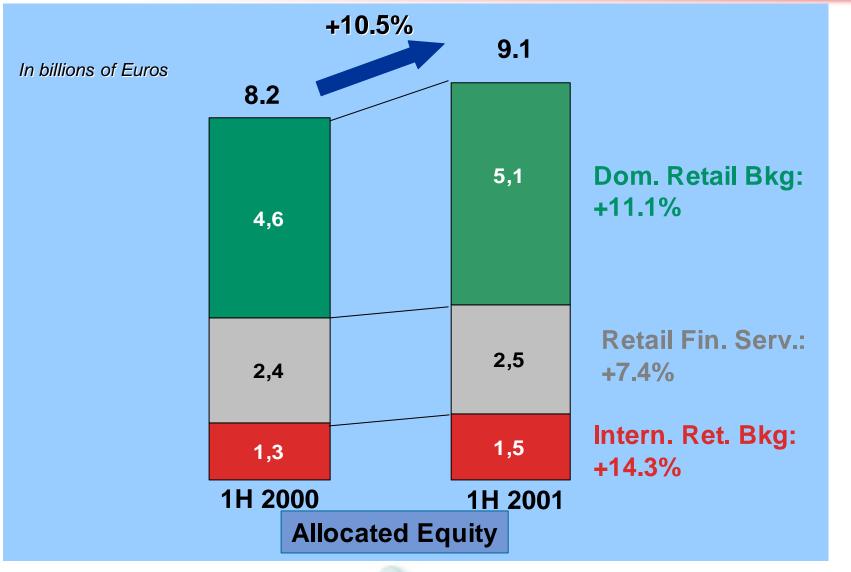


### Retail Banking: All Businesses Are Growing

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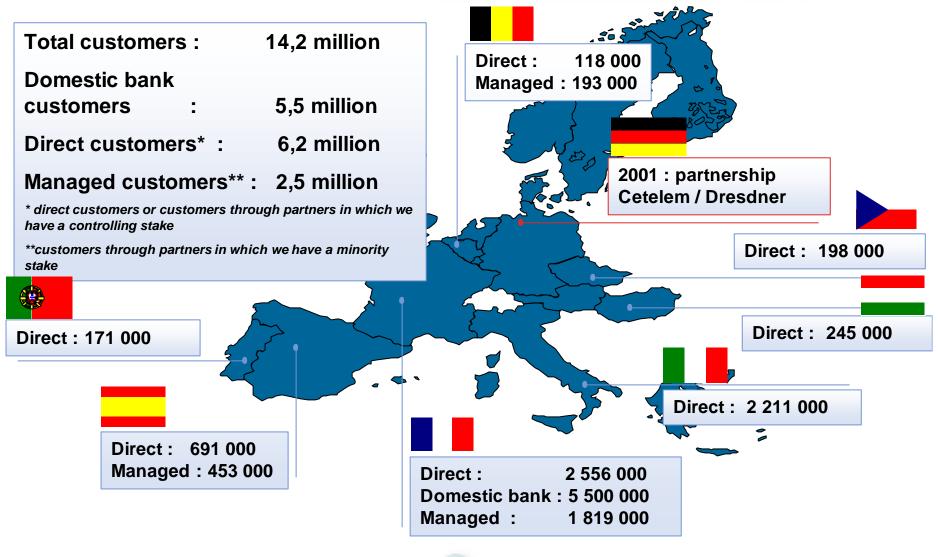
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# A Large European Customer Base



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**Presentation Overview** 

# 2 Retail Banking

- 2.1 Domestic Retail Banking
- 2.2 Retail Financial Services
- 2.3 International Retail Banking





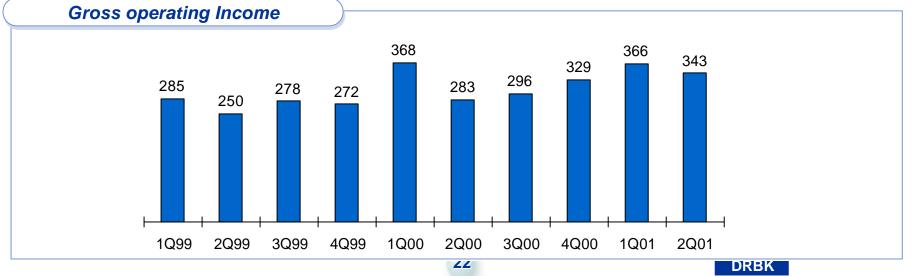


## 2Q01: Gross Operating Income up 21.2%

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In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	1,130	1,078	+4.8%	-2.4%
. Fees & others	489	475	+2.9%	-9.8%
. Interest margin	641	603	+6.3%	+4.1%
Operating Expenses and Dep.	-787	-795	-1.0%	-0.6%
Gross Operating Income	343	283	+21.2%	-6.3%
Provisions	-47	-72	-34.7%	n.m
Operating Income	296	211	+40.3%	-15.2%
Non Operating Items	-1	1	n.m.	n.m.
Pre-Tax Income	295	212	+39.2%	-15.0%
Income attributable to PB&AM	27	20	+35.0%	+0.%
Pre-Tax Income Ret.banking in France	268	192	+39.6%	-16.3%



Results as of 30.6.01

# **HODE A Steady Improvement of Profits and Good Cost Control**

In millions of Euros	1H01	1H00	1H01/1H00
Net Banking Income	2,288	2,230	+2.6%
. Fees & others	1,031	1,026	+0.5%
. Interest margin	1,257	1,204	+4.4%
Operating Expenses and Dep.	-1,579	-1,579	+0.0%
Gross Operating Income	709	651	+8.9%
Provisions	-64	-83	-22.9%
Operating Income	645	568	+13.6%
Non Operating Items	-2	8	n.m.
Pre-Tax Income	643	576	+11.6%
Result attributable to PB&AM	55	48	+14.6%
Pre-Tax Income Ret. banking in France	588	528	+11.4%
Pre-Tax ROE	23%	23%	





### Good Sales Performance of all the Target Products

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Average outstandings in billion of Euros

		2Q01	var./2Q00	var./1Q01
Pickup in mortgage lending	LOANS			
	Total loans	78.3	+8.5%	+5.7%
Increased number of	Corporates	47.2	+13.9%	+8.8%
customers using	Individuals	27.4	+3.9%	+2.0%
consumer loans	Mortgage	21.4	+3.0%	+2.3%
	Consumer	6.0	+7.4%	+0.8%

- consumer le Strong business in
- corporate lending
- Higher sales in profitable asset gathering products

### DEPOSITS AND FUNDS UNDER MANAGEMENT

Life insurance*	29.3	+4.1%	+0.8%
Unit trusts*	50.8	+7.5%	+7.0%
O/w LT unit trust	35.7	+1.2%	+5.0%
Sight deposits **	28.2	+6.5%	+3.9%
Saving accounts	26.8	-4,7%	-1,0%
Market rates deposits	18.6	+120.1%	+20.6%

\* Outstandings at the end of the period

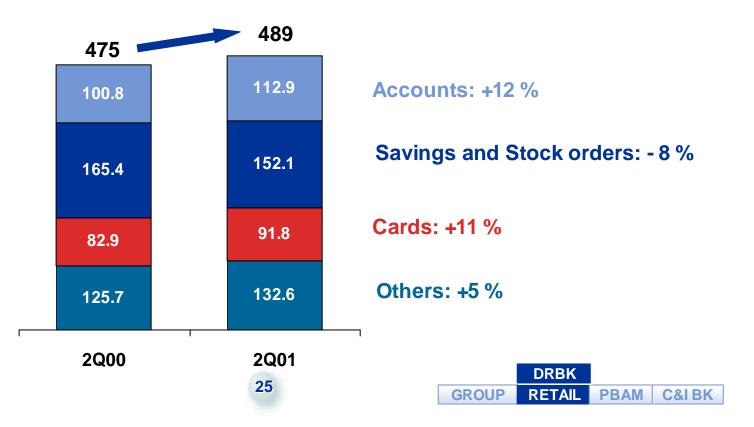
\*\* Banque de France classification



## **Continuous Growth in Fees**

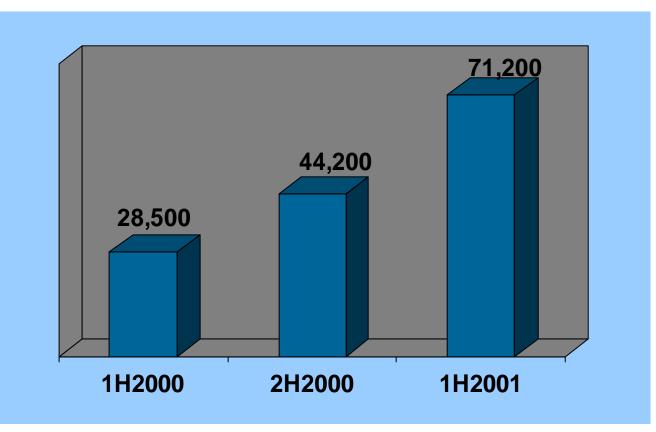
Fees up (+ 3%) compared to 2Q 2000, in a context of falling stock markets

In million of Euros





Rise in the number of cheque & current accounts held by individual customers



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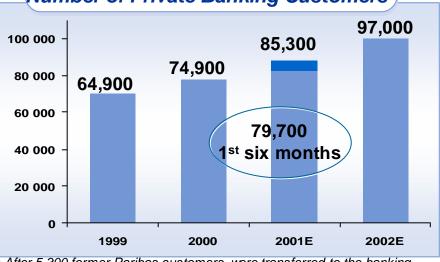


### Private Banking in France: Strong Growth Dynamic

#### Number of Private Banking Customers

- Finalised during the 1<sup>st</sup> half 2001:
  - setting in place the organisation
    - → 127 centres,
    - → 725 account managers,
  - a range of dedicated products
    - > 100 mutual funds
    - → new life insurance policies
    - private equity fund with BNP Paribas Capital
- Continued growth of the customer base
- Good 1st half in gathering proceeds from the sales of family-owned businesses
  - 12 regional specialists set-up throughout the domestic network
  - 44 transactions totalling EUR 620 mn

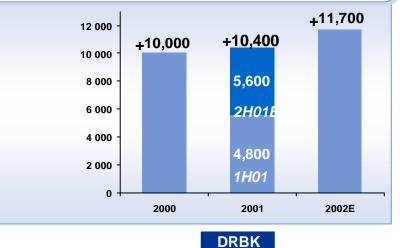
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(\*) After 5,300 former Paribas customers were transferred to the banking network

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#### Net Annual Increase in Priv. Bkg customers



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# Multi-Channel Banking: Rolled-Out According to Scheduled Timetable

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- July 2001: operations begin
  - 4.7.01: opened two customer service platforms (Paris-Tolbiac and Orléans)
  - 22.7.01: took over the calls going into BNP On-Line's call centre
  - 24.7.01: stared using centralised e-mail management (bnpparibas.com, bnpnet.com)
    - → reponses in less than 24 hrs
    - → 37% of e-mails received from non-customers
- Mid-Sept. 2001: two groups of pilot branches connected
- Oct.- Nov.2001: rolled-out in two regions (Paris and eastern France)
  - → 405 branches (20% of the domestic network)
  - → 300,000 calls per month taken over by the platforms

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**Presentation Overview** 



2.1 Domestic Retail Banking



2.3 International Retail Banking





## 2Q01: Development Dynamic Continued

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	608	504	+20.6%	+7.0%
Operating Expenses and Dep.	-386	-320	+20.6%	+5.8%
Gross Operating Income	222	184	+20.7%	+9.4%
Provisions	-75	-62	+21.0%	+10.3%
Operating Income	147	122	+20.5	+8.9%
Non Operating Items	2	14	n.m.	n.m.
Pre-Tax Income	149	136	+9.6%	+15.5%
Cost/Income Ratio	63.5%	63.5%	=	-0.8 bp

Findomestic, Cetelem's Italian subsidiary, was consolidated using the proportional consolidation method at the close of 2Q01 (value 1.1.01), and year-on-year from 1Q00 to 1Q01 this contributed to boosting NBI 10.3% (52 ME), adding 11.2% (-36 ME) to operating expenses and depreciation, and driving up GOI 8.7% (16 ME). Up to the end of 1Q01, Findomestic was an associated company.

### Cetelem:

- Italy: BNP Paribas entered into an agreement in June with the Savings Bank of Florence for joint-control of Findomestic
- Enhanced productivity in France (Cofica merger: cut 87 jobs since December out of the 165 planned)
- Partnership developments: Korea (Shinhan), Caisses d'Epargne, FACET
- Cetelem scoring applications were adapted to tackle the worsening risk environment in France (resulting from regulations on excessive individual indebtedness)

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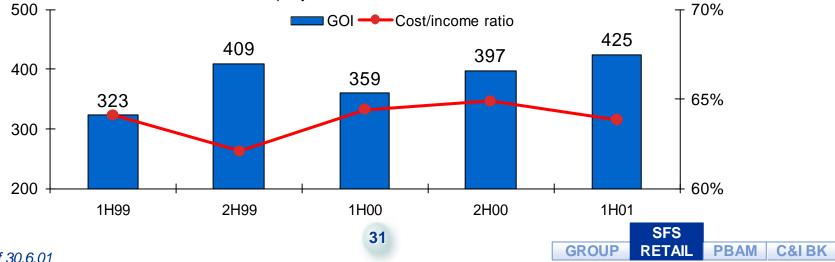
PBAM C&IBK



### 1H01: Continuted to Pursue High Growth

In millions of Euros	1H01	1H00	1H01/ 1H00
Net Banking Income	1,176	1,008	+16.7%
Operating Expenses and Dep.	-751	-649	+15.7%
Gross Operating Income	425	359	+18.4%
Provisions	-143	-114	+25.4%
Operating Income	282	245	+15.1%
Non Operating Items	-4	17	n.m.
Pre-Tax Income	278	262	+6.1%
Pre-Tax ROE	22%	22%	
O/w ROE of Cetelem	32%	32%	
Cost/Income	63.9%	64.4%	-0.5 bp

Findomestic, Cetelem's Italian subsidiary, was consolidated using the proportional consolidation method at the close of 2Q01 (value 1.1.01), and year-on-year from 1H00 to 1H01 this contributed to boosting NBI 5.2% (52 ME), adding 5.5% (-36 ME) to operating expenses and depreciation, and driving up GOI 4.5% (16 ME). Up to the end of 1Q01, Findomestic was an associated company.



Results as of 30.6.01



## Continued High Pace in Development Abroad

Activity : 1	<sup>st</sup> Half 2001 / 1	•• Half 2000		
	cetelem	BNP PARIBAS	UCB	ARVAL PH
New loans	+1%	+5%	-10%	+20%
France	-7%	-3%	-22%	+31%
Abroad	+18%	+39%	+6%	+15%
Outstanding	+10.7%	+16.1%	+1.9%	+6.6%
France	+4.2%	+12.6%	-4.9%	+14.4%
Abroad	+31.7%	+40.3%	+22.2%	+4.6%

\* Number of vehicles managed by Arval - PHH



## **CORTAL: On-line Broker Industry's Best Results in a Severe Economic Downturn**

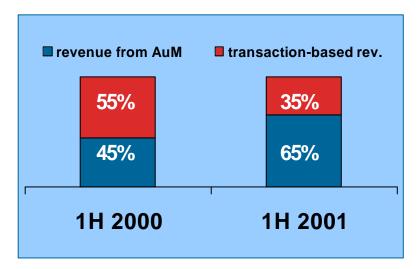
- Best result among the major on-line brokers:
  - return to profit in 2Q01
  - quasi-stable AUM
    - EUR 7.6bn compared to EUR 7.8bn as of 31.12.00
    - → 79% of AuM excl. stock market (life insurance, mutual funds, deposits)

### Resilience to market downturn due to:

- a balance in revenues between savings management and brokerage
- reacted early to the downturn
  - marketing budget cut by half in 1H01 (/2H00)
  - → workforce: -10% since 12.00
  - new products: term deposits, guaranteed rate products
  - cross-selling agreements with UCB
  - developing sales through independent financial advisors

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**Presentation Overview** 

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- 2.3 Domestic Retail Banking
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# 2Q01: Sharp Rise in Business and Results

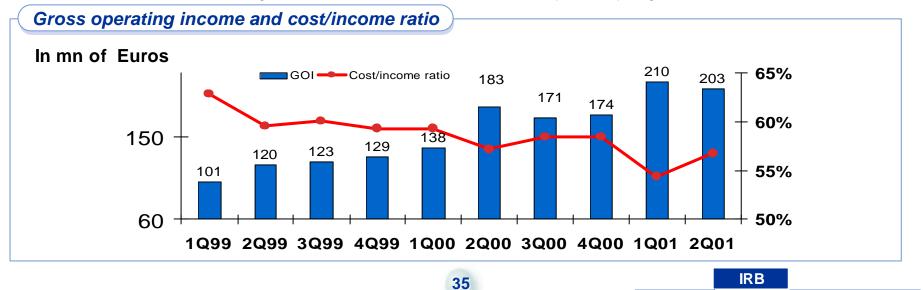
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In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/1Q01
Net Banking Income	468	428	+9.3%	+1.5%
Operating Expenses and Dep.	-265	-245	+8.2%	+5.6%
Gross Operating Income	203	183	+10.9%	-3.4%
Provisions	-41	-89	-53.9%	-4.7%
Operating Income	162	94	+72.3%	-3.0%
Non Operating Items	-6	-4	n.m.	n.m.
Pre-Tax Income	156	90	+73.3%	+3.3%
Cost / Income ratio	56.6%	57.2%	-0.6 bp	+2.2 bp

BancWest : Net Banking Income in the 2Q01 includes 23 ME of exceptional capital gains





## 1H01: Steady Growth and Sharp Rise in the ROE

In millions of Euros	1H01	1H00	1H01/1H00
Net Banking Income	929	767	+21.1%
Operating Expenses and Dep.	-516	-446	+15.7%
Gross Operating Income	413	321	+28.6%
Provisions	-84	-113	-25.7%
Operating Income	329	208	+58.1%
Non Operating Items	-22	-4	n.m.
Pre-Tax Income	307	204	+50.5%
Pre-Tax ROE	41%	31%	
Cost / Income ratio	55.5%	58.1%	-2.6 bp

BancWest : Net Banking Income in the 1H01 includes 67 ME of exceptional capital gains

### **Completed in line with targets**

- BancWest:
- Offer to buy back 55% of BancWest shares: SEC approval (18.08.01), AGM scheduled for 20.09.01, then closing date depending on FED authorisation
   Mediterranean-Africa:
  - Morocco: increased the size of the network to 116 branches via purchase of ABN Amro Morocco and partnership with Cetelem in consumer finance



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# 2Q01: GOI up 9.1% over 2Q00

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	604	556	+8.6%	+4.5%
Operating Expenses and Dep.	-328	-303	+8.3%	-3.0%
Gross Operating Income	276	253	+9.1%	+15.0%
Provisions	-37	3	n.s.	+146.7%
Operating Income	239	256	-6.6%	+6.2%
Non Operating Items	14	-22	n.s.	n.s.
Pre-Tax Income	253	234	+8.1%	+11.5%
Cost/Income	54.3%	54.5%	-0.2 bp	-4.2 bp
Gross Operating Income		÷		<u> </u>
143 160 142 183	240 253	199	250 240	276
1Q99 2Q99 3Q99 4Q99	1Q00 2Q00	) 3Q00	4Q00 1Q01	2Q01

Improved results in 2Q01 compared to 1Q01: operating expenses under control (-3%), GOI at a record level (EUR 276mn)





# 1H01: Margin on AuM Maintained

In millions of Euros	1H01	1 <b>H00</b>	1H01/ 1H00
Net Banking Income	1,182	1,084	+9.0%
Operating Expenses and Dep.	-666	-591	+12.7%
Gross Operating Income	516	493	+4.7%
Provisions	-52	4	n.s.
Operating Income	464	497	-6.6%
Non Operating Items	16	-18	n.s.
Pre-Tax Income	480	479	+0.2%
Cost/Income ratio	56.3%	54.5%	+1.8 bp

Margin on AUM (NBI/Average assets) 1H01: 66 bp (67 bp in 2000)

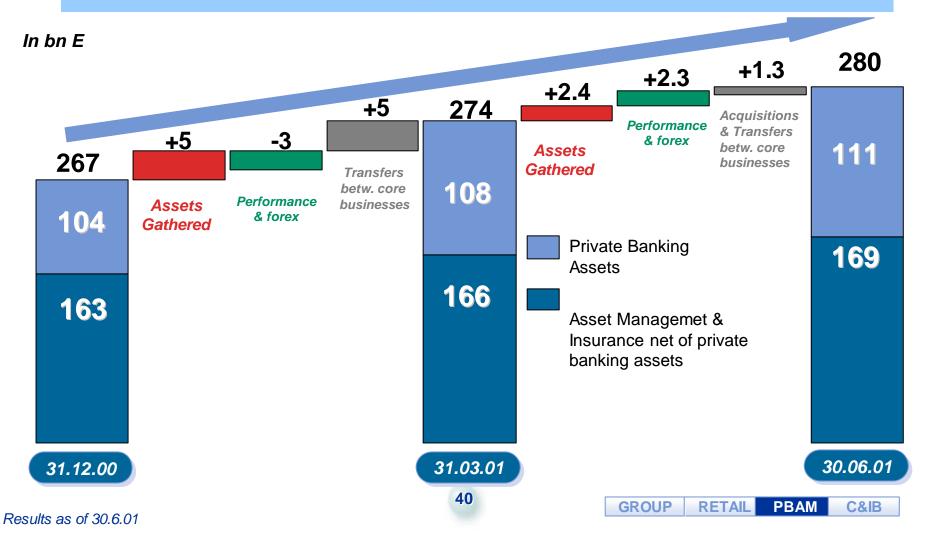
In a more difficult market environment, 1H01 results comparable to those achieved in 1H00, then already at record level.





#### Rise in Assets Gathered - 1H01: +7.4bn E (Target for 2001: +12bn E)

Total assets under management: +9.7% annualised Net assets gathered: 5.5% annualised





#### Asset Management and Private Banking : A Powerful Set-Up Delivering Resilient Results in 2Q01

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	286	284	+0.7%	+2.1%
Operating Expenses and Dep.	-170	-160	+6.3%	-3.4%
Gross Operating Income	116	124	-6.5%	+11.5%
Provisions	-31	3	n.s.	+82.4%
Operating Income	85	127	-33.1%	-2.3%
Non Operating Items	12	-21	n.s.	n.s.
Pre-Tax Income	97	106	-8.5%	+26.0%
Cost/Income ratio	59.4%	56.3%	+3.1 bp	-3.4 bp

Asset Management: developing alternative management products

- Forex: acquisition of Overlay AM
- Hedge funds : joint-venture with Fauchier Partners

#### Private Banking:

- Decline in the volume of transactions
- Start-up of the business in Belgium







#### Insurance: Good Growth in Business and Performance during 2Q01

In millions of Euros	2Q01	2Q00	2Q01/2Q00	For memory 2Q01/ 1Q01
Net Banking Income	180	161	+11.8%	+9.1%
Operating Expenses and Dep.	-79	-75	+5.3%	+1.3%
Gross Operating Income	101	86	+17.4%	+16.1%
Provisions	-5	0	n.s.	n.s.
Operating Income	96	86	+11.6%	+7.9%
Non Operating Items	5	1	n.s.	-61.5%
Pre-Tax Income	101	87	+16.1%	-1.0%
Cost/Income Ratio	43.9%	46.6%	-2.7 bp	-3.4 bp
				-

- ROE 1H01: 36% (1H00: 25%)
- Maintained high proportion of unit-linked products in origination (50% in 1H01) and AUM (45%)
- Steady growth in protection product (+19%) which accounts for 44% of business abroad
- Signed a number of agreements in France and abroad, especially in borrowers insurance
- Introduced an up-market product offering for Domestic Private Banking customers

Insurance



#### Securities Services:Continued High Growth in Business and Results

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	For memory 2Q01/ 1Q01
Net Banking Income	138	111	+24.3%	+3.8%
Operating Expenses and Dep.	-79	-68	+16.2%	-6.0%
Gross Operating Income	59	43	+37.2%	+20.4%
Provisions	-1	0	n.s.	n.s.
Operating Income	58	43	+34.9%	+18.4%
Non Operating Items	-3	-2	n.s.	n.s.
Pre-Tax Income	55	41	+34.1%	+14.6%
Cost/Income Ratio	57.2%	61.3%	-4.0 bp	-5.9 bp

Sharp rise despite the fall in the markets:

- volumes of transactions: 10.4 mn in 1H01 (against 14.9 for the whole of 2000)
- AUC: EUR 1,950bn, up +50% compared to 30.6.00
- Business line turned into a subsidiary in France and in Italy
- Opened an office in Dublin to deliver investor services







**Presentation Overview** 



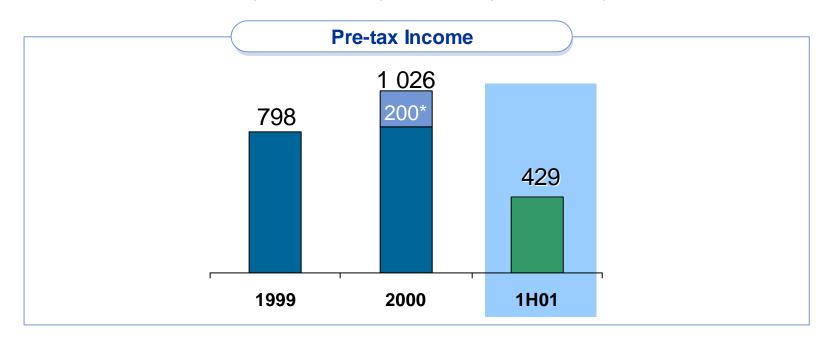
2 Retail Banking

- **3** Private Banking, Asset Management, **Insurance, Securities Services**
- **4** BNP Paribas Capital
- - **5** Corporate & Investment Banking
  - Conclusion 6



#### **Recurring Contribution to the Group's Results**

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	1H01	1H00	1H01/ 1H00
Capital Gains	269	387	-30.5%	331	628	-47.3%
Other Net Income	92	70	+31.4%	134	69	+94.2%
Operating Expenses and Dep.	-19	-16	+18.8%	-36	-29	+24.1%
Pre-Tax Income	342	441	-22.4%	429	668	-35.8%



\* Exceptional capital gains following acquisition of minority interests in Cobepa



# 1H01: A Very Good Resilience in the Value of the Portfolio

#### As of 30.06.2001

- Estimated value of investments: EUR 7.2bn (EUR 8.1bn as of 31/12/00)
- Unrealised capital gains: EUR 3.1bn (EUR 3.5bn as of 31/12/00)
- Developments in the portfolio during 1H01:
  - additional investments in companies held in the portfolio: EUR 0.1bn
  - divestments: EUR 1.3bn
  - investments made through funds (BNPP share): EUR 0.2bn
- Main transactions carried out by the funds in the first half of 2001
  - LBO acquisition of the Antargaz Group, France's 2nd leading distributor of propane and butane gases
  - Agreements for the sale of WILLIAM SAURIN

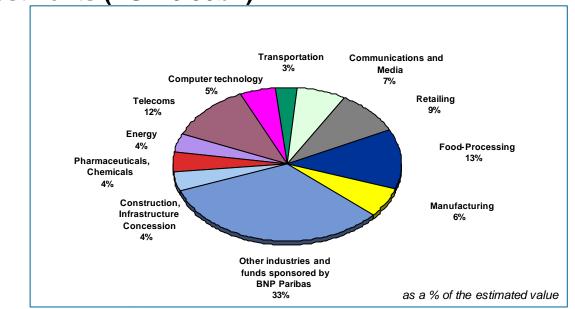


# A Diversified Private Equity Portfolio, With Low Exposure to TMTs

- Low exposure to telecom stocks:
  - Book value: EUR 0.47bn, 12 % of the portfolio
  - Mostly in blue chip stocks
    - → 6.5 % of Bouygues Telecom, 8.8 % of Mobistar, and 4.4 % of Mobilix...
  - The portfolio contains unrealised capital gains compared to the amounts invested

47

- Limited Internet investments (EUR 0.06bn)
- A diversified investment spread





**Presentation Overview** 



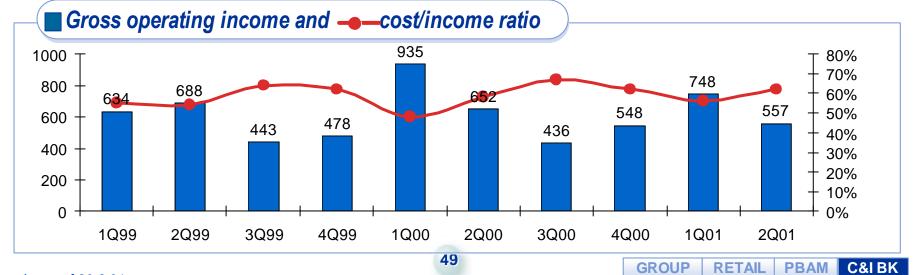


- **3** Private Banking, Asset Management, **Insurance, Securities Services**
- **4** BNP Paribas Capital
- - 5 Corporate & Investment Banking
  - **Conclusion** 6



#### BNP Paribas' Business Model Validated in an Economic Slowdown

In millions of Euros	2Q01	2Q00	2Q01/2Q00	For memory 2Q01/ 1Q01
Net Banking Income	1,463	1,540	-5.0%	-13.7%
. Incl. Trading Revenues*	667	718	-7.1%	-30.6%
Operating Expenses and Dep.	-901	-888	+1.5%	-4.9%
Gross Operating Income	562	652	-13.8%	-24.9%
Provisions	-109	-83	+31.3%	+14.7%
Operating Income	453	569	-20.4%	-30.6%
Non Operating Items	0	-16	n.m.	n.m.
Pre-Tax Income	453	553	-18.1%	-31.9%
Cost/Income Ratio	61.6%	57.7%	+3.9 bp	+5.7 p



Results as of 30.6.01



#### 1H01: ROE Held up Well, Cost/Income Ratio in Line With Target

In millions of Euros	x 1H01	1 <b>H00</b>	1H01/ 1H00
Net Banking Income	3,158	3,355	-5.9%
. Incl. Trading Revenues*	1,628	1,674	-2.7%
Operating Expenses and Dep.	-1,848	-1,768	+4.5%
Gross Operating Income	1,310	1,587	-17.5%
Provisions	-204	-164	+24.4%
Operating Income	1,106	1,423	-22.3%
Non Operating Items	12	-15	n.m.
Pre-Tax Income	1,118	1,408	-20.6%
Pre-Tax ROE	29%	34%	
Cost/Income ratio	58.5%	52.7%	+5.8 bp
*including customer activity and related			

revenues

#### Efficiency of BNP Paribas' business model

- Commercial performance: increased number of active business lines per customer (300 large customers): 5.1 as of beg. 2001 (4.7 in 1999)
- Improved worldwide rankings: 7th arranger <sup>(1)</sup> (12th in 2000) for syndicated lending and 5th arranger <sup>(2)</sup> for project financing (9th in 2000)
- BNP Paribas : "The Preferred Bank of French Corporations" (awarded by *Option Finance* magazine 07.01)
- Cost/income ratio still kept in line with target (in the range of 60%) despite the economic slowdown

Sources: (1) IFR (2) Project Finance Int

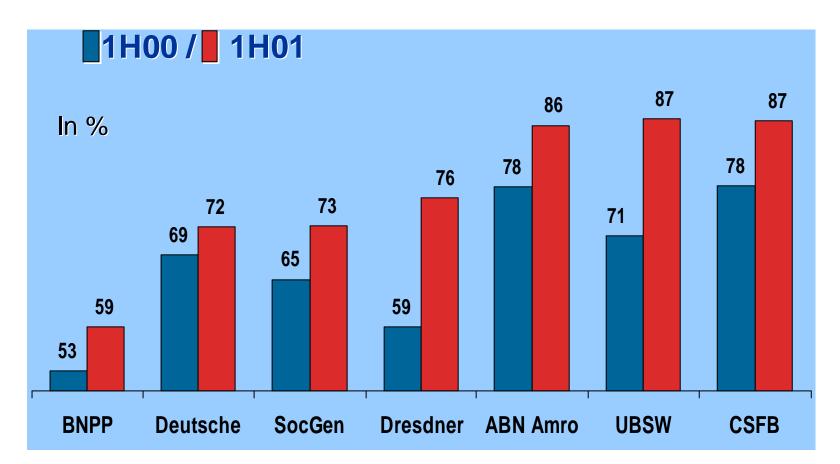
RETAIL

GROUP

PBAM C&IBK



# A Competitive Cost/Income Ratio Compared to its European Competitors



51

Cost Income ratio of Corporate and Investment Banking divisions or subsidiaries

Income : as published by the company

Costs: including retention payments



#### Advisory & Capital Markets: Resilient Performance in the Face of a Worsening Market Environment

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	1H01	1H01/ 1H00
Net Banking Income	841	953	-11.8%	2,017	-8.5%
Operating Expenses and Dep.	-628	-632	-0.6%	-1,305	+4.3%
Gross Operating Income	213	321	-33.6%	712	-25.4%
Provisions	3	0	n.m.	3	
Operating Income	216	321	-32.7%	715	-25.1%
Non Operating Items	1	0	n.m.	2	n.m.
Pre-Tax Income	217	321	-32.4%	717	-24.8%
Pre-Tax ROE				60%	

- Compared to an exceptional 1H00, good resilience of the results thanks to an adequate balance between equity and fixed income activities
- An organisation redesigned according to the changes in the environment and the activities
  - selective recruitment (equity derivatives,...)
  - teams restructured (emerging market equities)



# Specialised Financing: Growth in Business and Revenues

In millions of Euros	2Q01	2Q00	2Q01/ 2Q00	1H01	1H01/ 1H00
Net Banking Income	368	321	+14.6%	704	+16.0%
Operating Expenses and Dep.	-147	-126	+16.7%	-290	+14.2%
Gross Operating Income	221	195	+13.3%	414	+17.3%
Provisions	-55	-50	+10.0%	-123	+21.8%
Operating Income	166	145	+14.5%	291	+15.5%
Non Operating Items	4	2	n.m.	6	n.m.
Pre-Tax Income	170	147	+15.6%	297	+16.0%

				(
Pre-Tax ROE			25.0%	





# **Commercial Banking: Strict Management of Weighted Assets**

Commercia Banking

GROUP

RETAIL

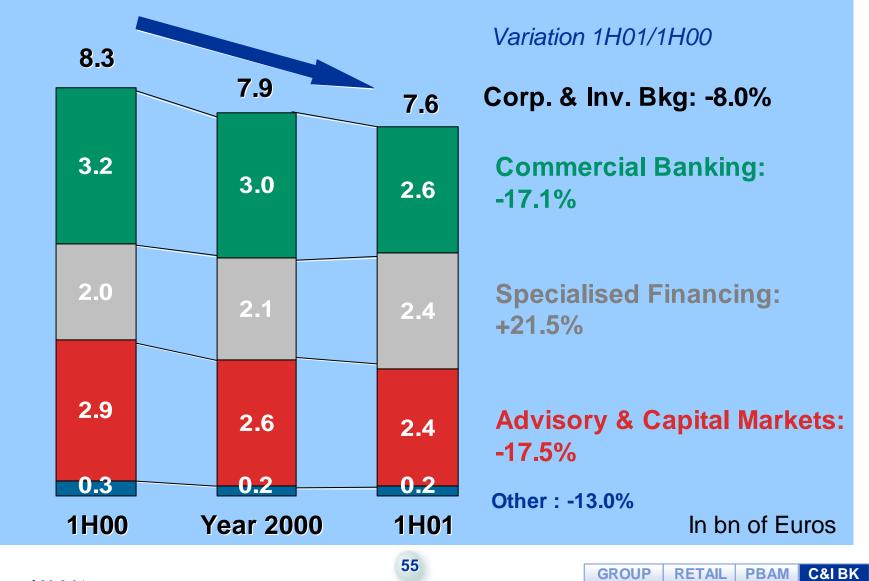
PBAM

In Euro million	2Q01	2Q00	2Q01/ 2Q00	1H01	1H01/1H00
Net Banking Income	228	256	-10.9%	455	-7.9%
Operating Expenses and Dep.	-115	-114	+0.9%	-227	-0.4%
Gross Operating Income	113	142	-20.4%	228	-14.3%
Provisions	-50	-23	+117.4%	-77	+71.1%
Operating Income	63	119	-47.1%	151	-31.7%
Non Operating Items	7	0	n.m.	7	n.m.
Pre-Tax Income	70	119	-41.2%	158	-28.5%
Pre-Tax ROE				12%	

- Continued decrease in weighted assets: (1H01/1H00 : -17.1%)
- Continued adaptation of the sales organisation boosting crossselling
- Slight decrease of the pre-tax ROE 1H01: 12% (1H00: 14%) due to a rise in the provisions



#### Equity Allocated to Corporate & Investment Banking





**Presentation Overview** 





- **3** Private Banking, Asset Management, **Insurance, Securities Services**
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  - Conclusion 6



A merger carried out effectively

#### A clear business and development model

 maintain a business portfolio that generates diversified and recurring sources of revenues

resilience in the face of the economic slowdown

- develop the group's strong customer base in the three core businesses in which it has achieved critical mass:
  - → <u>Retail Banking</u>: over 18 million individual customers world-wide
  - → <u>PBAM</u>: ranked 10th Private Bank world-wide; nº 1 equity custodian in Europe
  - → <u>C&I BK</u>: major and profitable European-based player
- control costs cost/income ratio from 64.4% to 61.5% (1H99-1H01)
- adapt the group's rigorous risk control on an ongoing basis
- A strategy validated by results obtained quarter after quarter.



# BNP Paribas: A Financial Services Group Looking to the Future

A European leader in worldwide competition

#### A growth dynamic driven by:

- organic growth
- partnerships
- acquisitions
- A player capable of taking part, when the time comes, in the consolidation the European banking industry



2nd quarter 2001 / 2nd quarter 2000 Gross operating income: 1.68 billion euros (+7.6%) Net income, group share : 1.16 billion euros (-7.1%)

> 1st half 2001 ROE after tax : 21,4% Cost/income ratio: 61.4%

Operating incomes increased Net result held up well compared to a very high 1st half 2000

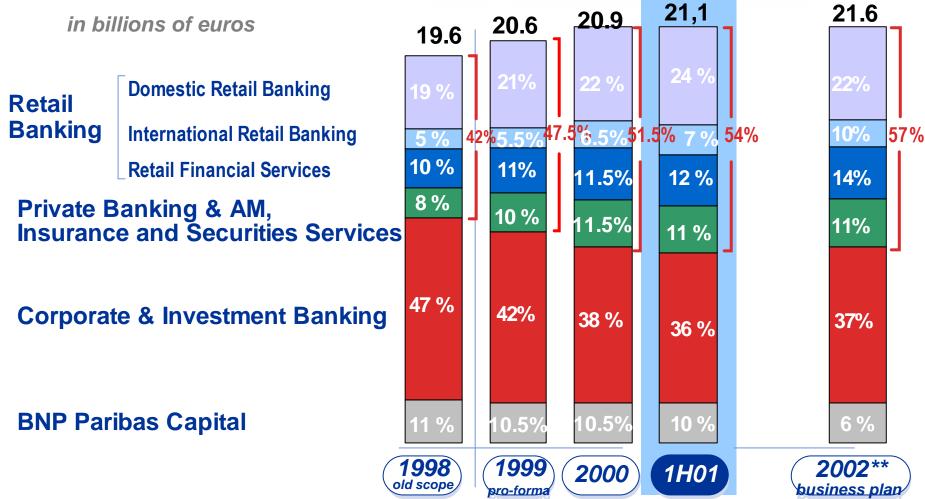
Results as of 30.6.01



# APPENDICES



# Reallocating Capital Into Retail Banking and Asset Gathering



(\*) The scopes of the core businesses changed in the first half of 2000 in line with the new organisation. In particular, Paribas' domestic commercial banking business was transferred from Corporate & Investment Banking to Domestic Retail Banking.

(\*\*) Does not take into account the acquisition, in 2000, of Cobepa's minority interests.

Results as of 30.6.01

GROUP RETAIL PBAM C&I BK



#### Synergies: Still Ahead of Targets

Business Plan	2001 Targets	Achieved as of 30.06.01
Cost synergies	<b>50% of the 2002 target</b>	66% of the 2002 target
Job cuts linked to merger	■1,500/year	64% of the 2002 target (-2,868 positions)

#### Restructuring Charge Utilisation in line with Forecasts

- EUR 532mn utilised as of 30 June 2001, or 54% of the total reserve after tax
  - Amount of the reserve used
  - (in millions of Euros):

1999	2000	1H2001
209	229	94

No further requirements



# A Solid Balance Sheet

In billions of Euros	30-Jun-01	31-Dec-00
Shareholders Equity, Group Share	22.7	20.6
Unrealized Capital Gains on share portfolio	5.3	6.2
incl. BNP Paribas Capital	3.1	3.5
Total Cooke ratio (1)	10.4%	10.5%
Tier One Cooke ratio (1)	7.5%	7.5%
Doubtful Customers	14.4	13.8
Special Provisions	9.7	9.2
Special Provisions/Doubtful Customers (2)	67%	67%
Reserves for Country Risks	2.8	3.0
Reserve for General Banking Risks	1.0	1.0
Reserve for Potential Sectorial Risks	0.2	0.2
In millions of Euros		
<i>Value at Risk 1 day</i> 99% end of period	28	31
Average Value at Risk	27	33
Ratings		
Moodys	Aa3 Positive Outlook	
S&P	AA- Stable Outlook	
Fitch	AA- Positive Outlook	

(1)Total Cooke ratio and Tier One ration are respectively 10.1% and 7.3% after deducting CVR as of 30-06-01
(2) The calculation of the coverage rate only takes into account Special reserves, excluding Reserves for Country risks, Reserves for Potential sectorial risks and Reserve for General Banking risks

63

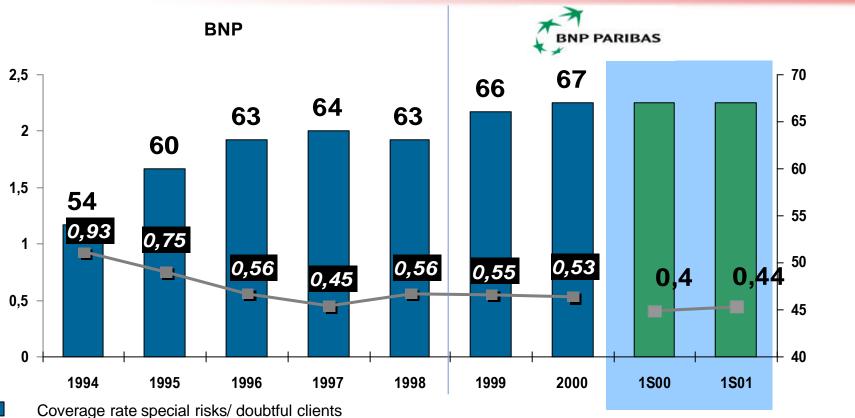


### **Number of Shares and EPS**

In Euros and Number	1H01	Year 2000	1H00
Number of Shares (end of period)	443.0	448.1	443.1
Number of Shares excluding treasury Shares (end of period)	435.3	430.9	436.7
Average number of Shares outstanding excluding Treasury Shares	431.4	438.7	434.2
Earnings per Share (EPS)	5.58	9.4	5.97
Diluted Earnings per Share (EPS)	5.51	9.27	5.89



#### Rigorous Management: Risk Control and Increased Provisions



Special provisions (net allowances)/ gross outstanding credits

The calculation of the risk coverage rate takes into account only special reserves, excluding country risks (2.8bn E) and reserves for potential sectorial risks (0,2bn E).

Doubtful commitments include:

→ receivables in collection, unpaid claims as well as performing receivables which the bank deems are unlikely to be recovered

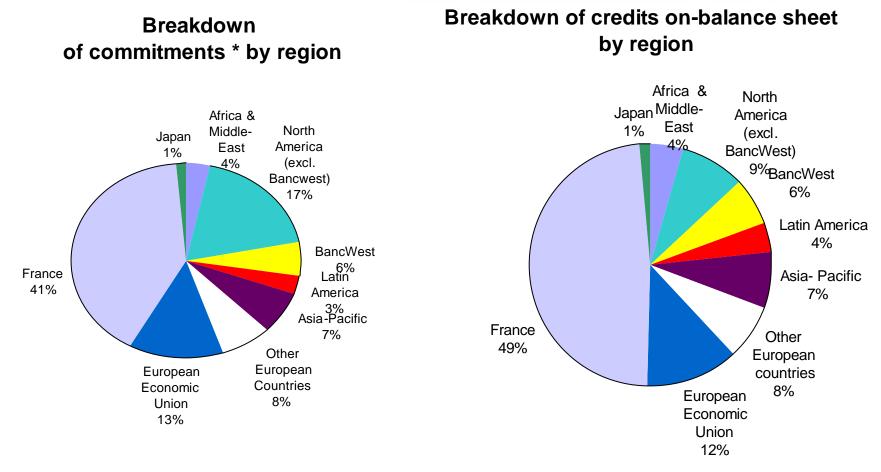
→ balance sheet and off-balance sheet items

In the event of a payment incident involving a customer credit, all that customer's credit is classified as doubtful (risk of contagion taken into account)

65



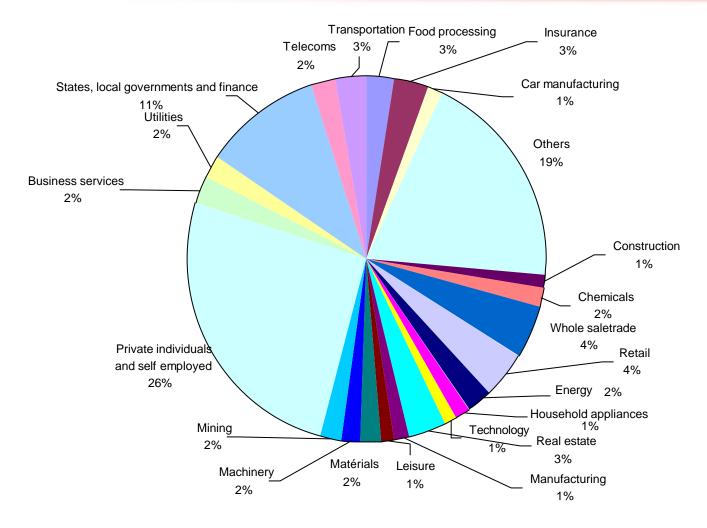
#### Breakdown of Commitments by Region



(\*) Credits + off-balance sheet commitments, unweighted EUR 395bn as of 30.06.01 (EUR 388bn as of 31.12.00)



#### Breakdown of Credits by Industry

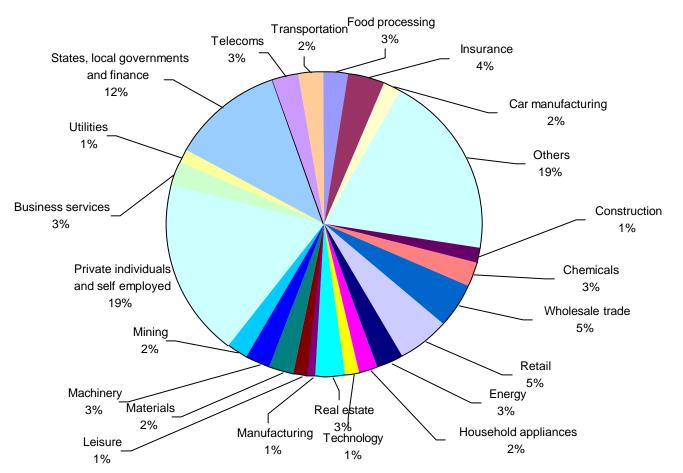


Gross Credits as of 30.06.01

67



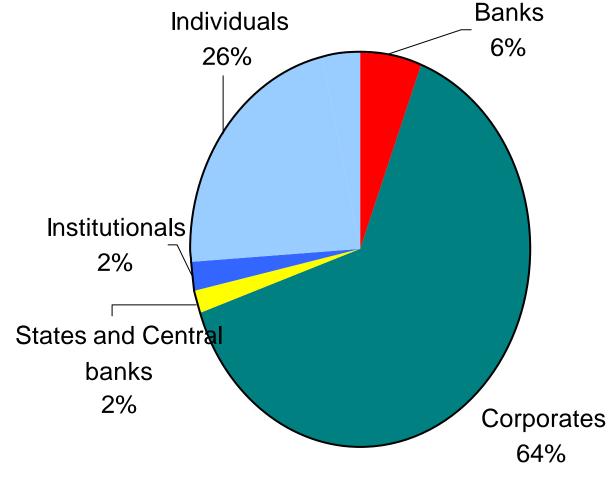
# Breakdown of Commitments by Industry



#### Credits + off-balance sheet commitments, unweighted EUR 395bn as of 30.06.01 (EUR 388bn as of 31.12.00)



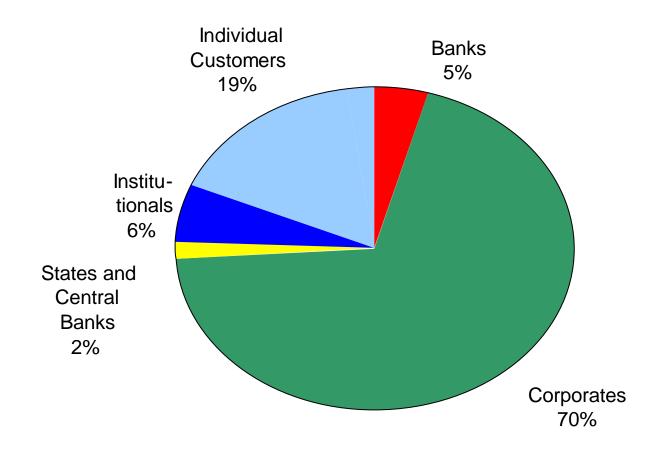
### Breakdown of Credits by Type of Counterparty



Gross Credits as of 30.06.01



# Breakdown of Commitments\* by Type of Counterparty



Credits + off-balance sheet commitments, unweighted EUR 395 bn as of 30.06.01 (EUR 388 bn as of 31.12.00)





# **Equity Allocated to the Core Businesses**

	1H01	1H00	variation
Retail banking	9.1	8.2	10.5%
Retail banking in France	5.1	4.6	11.1%
International Retail Banking	1.5	1.3	14.3%
Retail Financial Services	2.5	2.4	7.4%
Corporate and Invest. Banking	7.6	8.3	-8.0%
- Advisory & Capital markets	2.4	2.9	-17.5%
- Specialised financing	2.4	2.0	21.5%
- Commercial banking	2.6	3.2	-17.1%
- Others	0.2	0.3	-13.0%
Private Banking and Asset Managt	2.3	2.4	-1.5%
- PB & AM	0.8	0.8	0.7%
- Insurance	1.1	1.3	-12.7%
- Securities	0.3	0.2	64.5%
BNP Paribas Capital	2.1	2.2	-6.9%
Total Operational divisions	21.1	21.1	0.1%

Equity is allocated to the core businesses in accordance with the requirements and calculation methods of the Cooke ratio. It is allocated on the basis of 6% of weighted assets.

To round out this approach, the following is added:

- an amount of 0.25% of the assets under management to Private banking and Asset management business lines.

- for the Private Equity business, a percentage of the total book value of the securities, which varies according to the type of investment, so as to reflect the actual level of risk incurred.

- for the Insurance business, the capital allocated is calculated based on a specific equity requirement laid down by insurance regulations. 71



#### Retail Banking's Market Share in France

GROUP

RETAIL PBAM

C&I BK

In %	Market share As of 30.6.01	Market share As of 31.12.00	Market share As of 30.6.00
LOANS			
Total loans	6.8	6.6	6.6
Corporates	8.6	8.1	8.0
Individuals	6.3	6.2	6.3
Mortgage	6.5	6.4	6.5
Consumer	5.6	5.5	5.6
DEPOSITS AND FUNDS			
Life insurance	4.6	4.6	4.6
Unit trusts	9.3	9.4	9.9
O/w LT unit trusts	9.5	9.5	9.8
Sight deposits	9.8	9.2	9.2
Saving accounts	4.8	4.9	5.0

Market shares : based on outstandings at the end of the period

Sources: . Loans / Deposits: Banque de France

. Unit trust: Europerformance (Unit trusts marketed under French laws)

. Life insurance: FFSA

NB:figures do not include outstandings of unit trusts marketed abroadside France; such as Parvest DRBK



## **Gross Interest Margin**

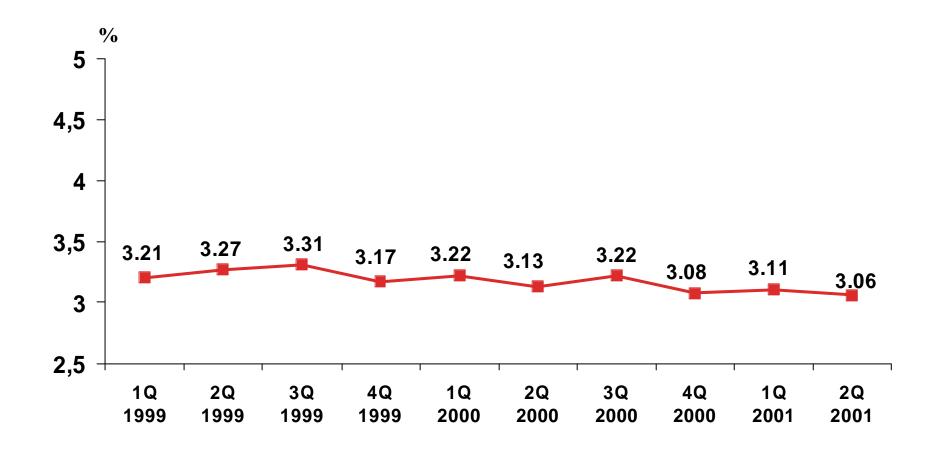
DRBK

RETAIL

PBAM

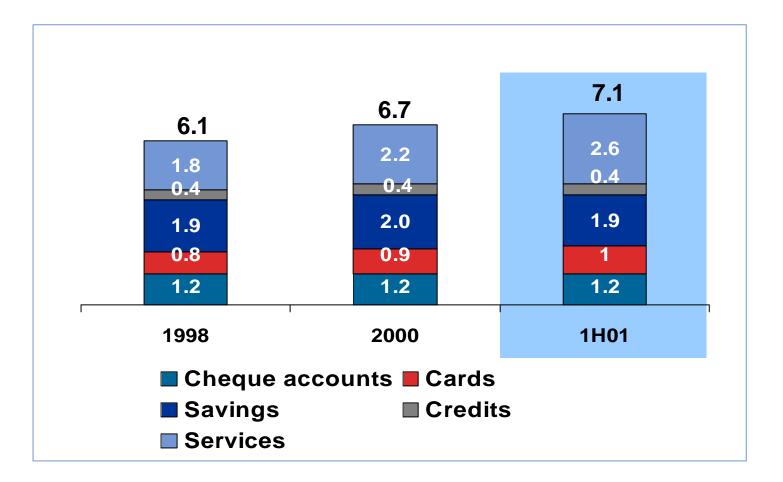
C&I BK

GROUP





# Number of Products per Customer







#### Rise in the number of BNP Paribas bank cards still sharp

- Consolidation of the strong position with over 4,320,000 cards at the end of June 2001
- including the Visa Gold Cards: +9.3% at the end of June
- rise in the number of cards (held by private customers) by 124,000 at the end of June

#### Growth in 3 latest cards launched

At 12.99	At 12.00	At 06.01	Change over 1H01
26,000	73,000	90,420	+23.8%
375,000	506,000	539,000	+6.5%
36,000	121,000	164,600	+36%
	26,000 375,000	26,000       73,000         375,000       506,000	26,00073,00090,420375,000506,000539,000





## **Corporate Activity: Focused on the Sales of Services**

- The leading bank of SMEs in France
  - 4,000 new customers in the first half 2001
- Good level of sales of loyalty products and services, and of cash management solutions
  - Bids for cash management contracts: high success rate, over 70%
  - Rise by +10% in fees from account management services
- Cross-selling with the Retail Financial Services businesses
  - Doubling of cross-selling deals with ARVAL-PHH (long-term fleet management contracts)
  - Rising origination in leasing financing
- Synergies with Retail Banking activities for individuals and Private Banking
  - 2,500 private banking customers introduced by the corporate bankers in the first half of 2001







- BNP Paribas has switched its internal accounting to the euro since 1<sup>st</sup> January 1999
- All private customer cheque et current accounts are now denominated in euros
- The switch of professionals' accounts still expressed in francs was completed on 1<sup>st</sup> September
- The switch of corporate accounts still denominated in francs was partially completed on 1<sup>st</sup> September and the rest will be done by 1<sup>st</sup> October
- All new accounts are opened directly in euros
- The branches received the guide to preparing for euro bank notes & coins on 1<sup>st</sup> September
- The biggest challenge in the coming months: provide customer support during the transition to the euro:
  - Over 2,500 temporary staff will be helping employees handle coin and banknote exchanges.
  - → 5,000 students will be recruited and trained to answer customers' questions



# **RFS Subsidiaries - 1H01 Results**

RFS

RETAIL

PBAM C&IBK

GROUP

	Cetelem	BNP Paribas Lease Group	UCB	Leasing and Fleet Managt	Cortal	Banque Directe	Others	Total
GOI	265	88	56	50	-2	-18	-14	425
Var. 1H01/1H00	+19.0%*	+0.2%	+22.2%	nm	nm	nm	nm	+18.5%
NIBT	163	65	77	26	-3	-18	-32	278
Var. 1H01/1H00	-1.2%	+2.5%	+46.7%	nm	nm	nm	nm	+6.2%

\*The proportional consolidation of Findomestic (value 1.1.01) into Cetelem's accounts was done at the close of 2Q01. This contributed to boosting GOI by 7,2% (16 mn of Euros). Up to the end of 1Q01, Findomestic was an associated company.



# **Outstandings**

RFS

RETAIL

PBAM C&IBK

GROUP

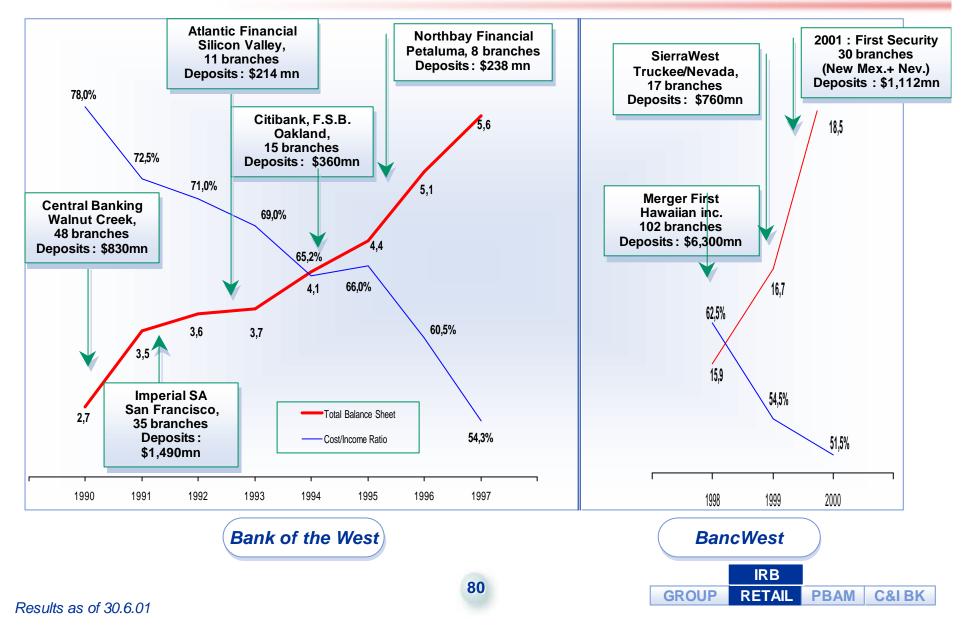
in billion of Euros	June-00	Sept-00	Dec-00	March-01	June-01
Cetelem MT + ST	18.8	19.3	19.8	20.1	20.8
France	14.4	14.6	14.8	14.7	15.0
Abroad	4.4	4.7	5.1	5.3	5.8
BPLG MT + ST	14.7	15.4	15.4	16.3	17.1
France	12.8	13.4	13.0	14.0	14.4
urope (out. France)	1.9	2.0	2.3	2.3	2.6
CB	13.9	13.9	13.8	13.9	14.1
rance	10.4	10.3	10.1	9.9	9.9
broad	3.5	3.6	3.8	3.9	4.2
ocation	1.4	1.5	2.7	3.5	3.6
rance	0.9	0.9	0.9	1.1	1.2
urope (out. France)	0.6	0.6	1.8	2.4	2.4
Fotal (excl. double counting)	48.4	50.1	51.3	53.2	55.2
France	38.1	39.2	38.4	39.3	40.1
Abroad	10.3	10.9	12.9	13.9	15.1

#### Arval - PHH Leasing and fleet management

Total vehicles	610,333	623,479	642,354	642,457	650,533
France	127,415	135,760	136,649	139,468	145,800
Abroad	482,492	490,775	505,705	502,989	504,733

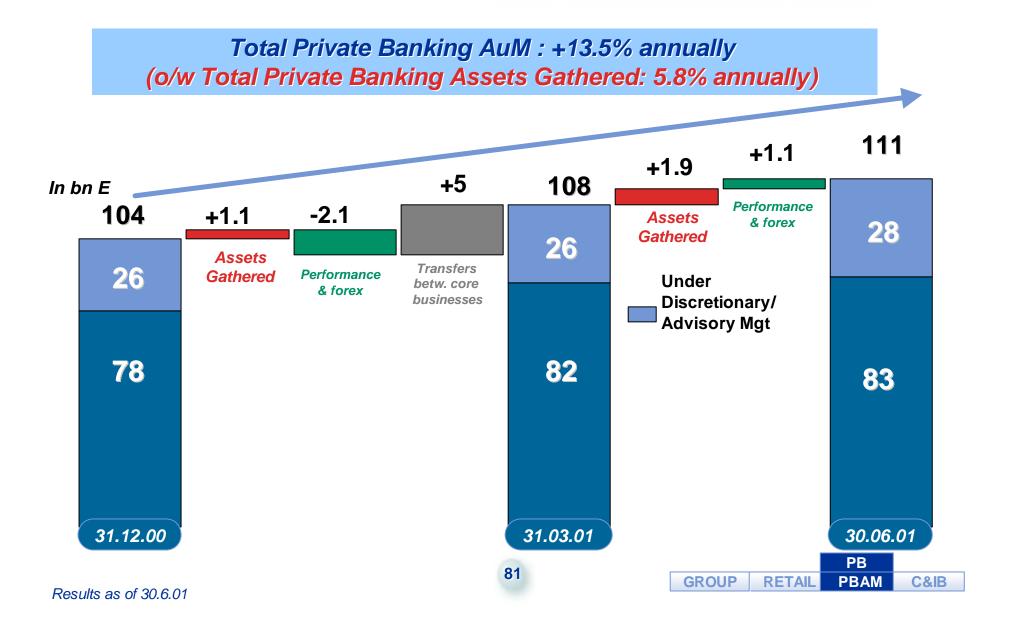


## From Bank of the West to BancWest: A Growth Strategy





## **Private Banking Changes in Assets in 1H01**

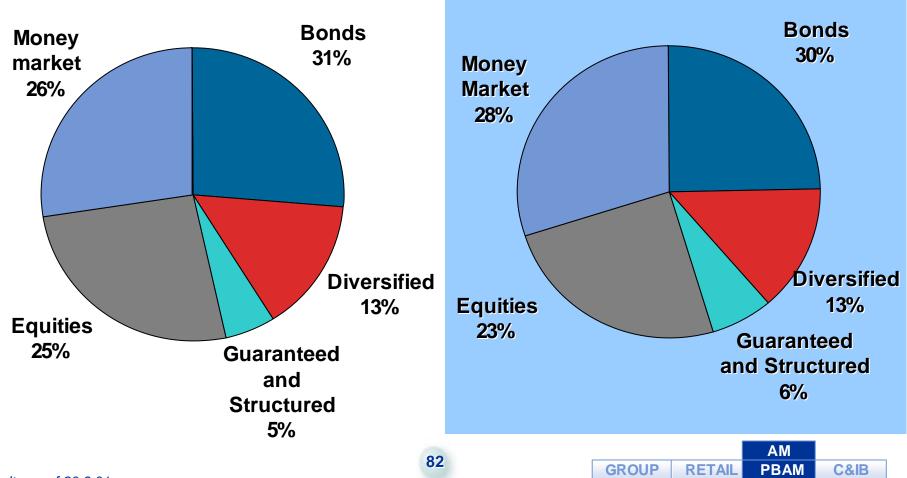




#### Breakdown of Assets Under Management

31.12.00

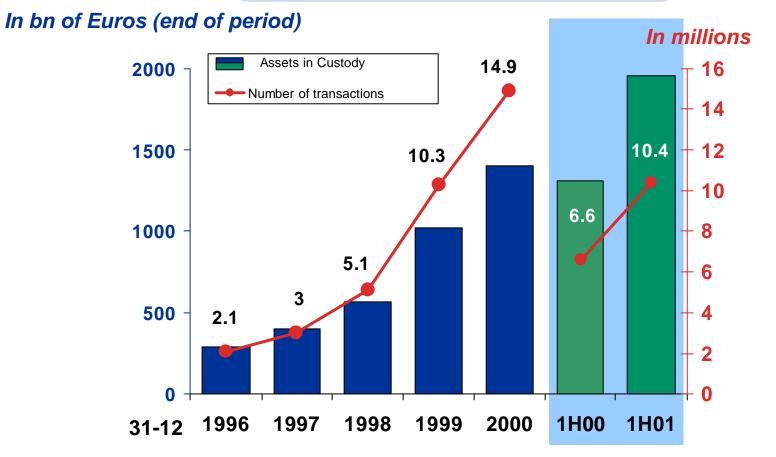






## Securities Services : Buoyant Growth in Business

Assets in custody and number of transactions

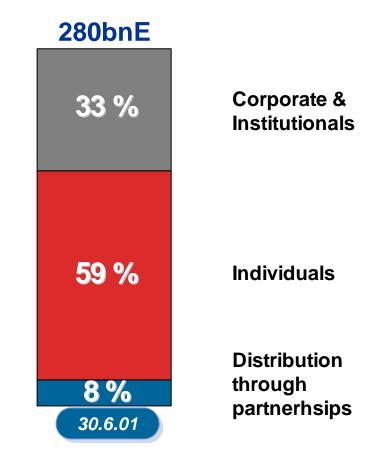


 
 Securities Services

 GROUP
 RETAIL
 PBAM
 C&IB



### Breakdown of Assets by Type of Customers



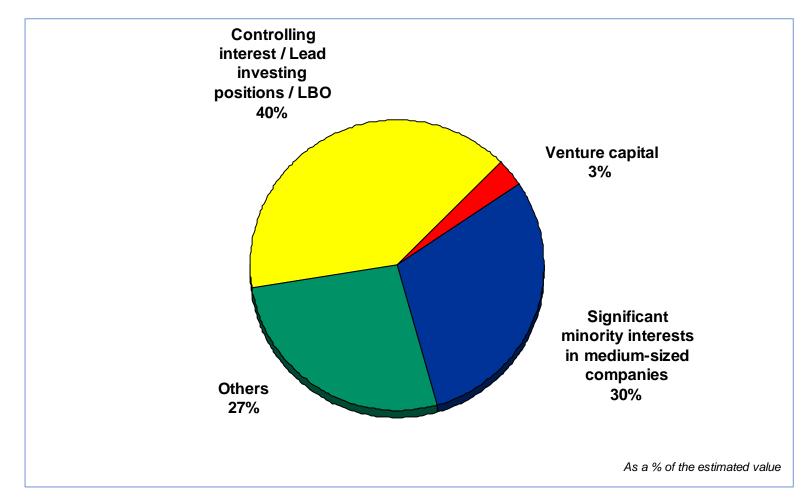
NBI / average assets: 0.66% in 1H01





## Breakdown of the Portfolio as of 30/06/01

#### By Type of Investment





# Main equity investments as of 30.06.01

	Activity	<u>% held</u> (1)	<u>Country</u>	Market value (in millions of Euros)
Controlling interest and investing positions	d lead			
Roval Canin GIB (Cobepa) Eiffage Carbone Lorraine Evialis (ex GNA) La Rochette Keolis (ex GTI) Coparex Diana Beaufour Via North America	French and European leader in pet food Belaian leader in retail distribution Leading French public works and construction company One of the world leaders for the manufacture of carbon-based components Leading French producer of animal food Packaaing French leader of public transportation Largest independent French oil and gas group Natural ingredients for the food and pharmaceutical industry One of the four largest independent French pharmaceutical companies Orange juice (Florida)	56.4 30.1 29.5 21.1 63.5 23.2 48.7 95.3 100.0 4.6 (directlv) 100.0	France Benelux France France France France France France France France USA	624 396 319 99 70 47 (2) Unlisted Unlisted Unlisted Unlisted
EAZ United Biscuits Frans Bonhomme Michel Thierrv Carreman Mobilix Ceva Santé Animale Feinkost JB Baillière Santé Beaufour Gerflor Stoeffler IPC Media Panzani William Saurin	France's 2 <sup>nd</sup> leading distributor of propane and butane gas Number 2 in Europe among biscuit producers French leading distributor of plastic tubbing and fittings Textile for automobile sector Supplier of mid or upmarket textiles 3 <sup>rd</sup> mobile telecom operator in Denmark Veterinarian products Number 1 on the spoon-out salads segment in Germany Professional medical publishing One of the four largest independent French pharmaceutical companies Number 2 producer in Europe of PVC flooring for the building market Largest producer of « Charcuterie Alsacienne » (chilled prepared meat) Largest consumer magazine publisher in the UK French leader in pasta French leader in canned ready meals	70.0 $40.0$ $33.4$ $84.0$ $76.0$ $4.5$ $78.0$ $20.0$ $96.5$ $9.2$ $49.9$ $75.0$ $16.0$ $50.0$ $33.0$	France UK France France Denmark France Germanv France France France France UK France France France	Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted Unlisted

(1) including minority interests

(2) agreement signed for the disposal

(3) 8,9 % with BNP Paribas' direct shareholding

(4) 11,2% after relution. 16,8 % with BNP Paribas' direct shareholding and after relution



## Main equity investments as of 30.06.01

	Activity	<u>% held</u> <sup>(1)</sup>	<u>Countrv</u>	<u>Market value</u> (in millions of Euros)
Significant minority interests				
Atos Origin	Banking and financial computer systems	6.2	France	231
SR Téléperformance	Telemarketing and marketing services	10.2	France	91
Mobistar (Cobepa)	Mobile phone operator	8.8	Benelux	64
Oberthur Smart Card	Smart cards	3.6	_UK	27
Elior	Leading French catering company 3 <sup>rd</sup> largest French poultry producers and leader in free-range chicken Leading Italian company (3 <sup>rd</sup> in Europe) specializing in glass packaging and the table	1.9	France	25
LDC	3 largest French poultry producers and leader in free-range chicken	5.1	France	24
Bormioli Rocco	Leading Italian company (3 in Europe) specializing in glass packaging and the table arts	11.9	Italy	Unlisted
Bouvaues Telecom	Mobile phone operator	6.5	France	Unlisted
Concorde	One of the leading European companies in the manufacture of building tiles	15.0	Italy	Unlisted
Doux	One of the leading European companies in the manufacture of building tiles Largest European chicken producer (3 <sup>rd</sup> worldwide)	20.2	France	Unlisted
Intercos	Cosmetics	20.0	Italy	Unlisted
Sonepar	Distribution of electric material	2.8	France	Unlisted
UGC SA	Leading French cinema group	15.1	France	Unlisted
Other Investments				
Paroesa (Cobepa)	Holding company of GBL and Parfinance	14.6	Benelux	643
Aegon (Cobepa)	One of world's largest insurance companies	0.9	Benelux	422
President Chain Stores	Taiwanese leader in food retailing	2.2	Taïwan	29
RTL Group	One of the European leaders in the mass media industry	2.9	Benelux	(2)

(1) including minority interests and before dilution(2) agreement signed for the disposal

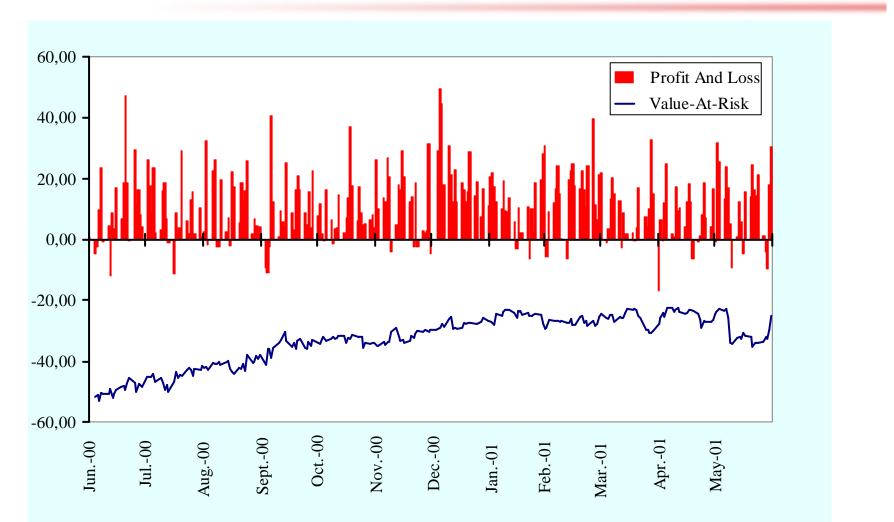


#### **Business Lines**

In million of Euros	Advisory and Capital markets	Specialised financing	Commercial banking	Others	TOTAL Corp & Inv. banking
	2Q01	2Q01	2Q01	2Q01	2Q01
NBI	841	368	228	26	1 463
Var/2Q00	-11.8%	+14.9%	-10.9% -		-5.0%
Var/1Q01	-28.5%	+9.5%	+0.4% -		-13.7%
Operating Exp.and Dep.	-628	-147	-115	-11	-901
Var/2Q00	-0.6%	+16.7%	+0.9% -		+1.5%
Var/1Q01	-7.2%	+2.8%	+2.7% -		-4.9%
GOI	213	221	113	15	562
Var/2Q00	-33.6%	+13.3%	-20.4% -		-13.8%
Var/1Q01	-57.3%	+14.5%	-1.7% -		-24.9%
Provisions	3	-55	-50	-7	-109
Var/2Q00	n.m.	+10.0%	+117.4% -		+31.3%
Var/1Q01	n.m.	-19.1%	+85.2% -		+14.7%
Operating Income	216	166	63	8	453
Var/2Q00	-32.7%	+14.5%	-47.1% -		-20.4%
Var/1Q01	-56.7%	+32.8%	-28.4% -		-30.6%
Pre tax Income	216	170	70	-4	453
Var/2Q00	-32.4%	+15.6%	-41.2% -		-18.1%
Var/1Q01	-56.6%	+33.9%	-20.5% -		-31.9%



Market Risks



Results as of 30.6.01

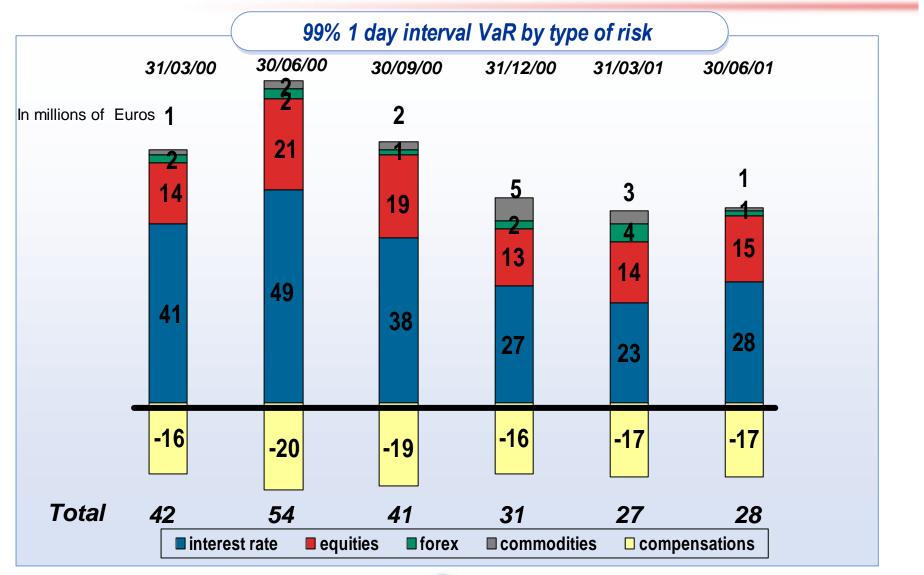


# Analysis of the VaR

GROUP

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PBAM C&I BK





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