# BNP PARIBAS

# Results 1st quarter 2000



# Group results



### Increase in gross operating income by 35%

*In* € *million* 

	1st Q 2000	1st Q 1999 <sup>(1)</sup>	Change in %
Net banking income	4,235	3,537	+ 19.7%
o/w Fee income	1,227	873	+ 40.5%
Operating expenses	(2,556)	(2,293)	(+ 11.5%)
Gross operating income	1,679	1,244	+ 35.0%

(1) Pro forma



## **Consolidated Results**

*In* € *million* 

	1st Q 2000	1st Q 1999 <sup>(1)</sup>	Change in %
GROSS OPERATING INCOME	1,679	1,244	+35.0%
Cost of risk	(184)	(232)	(- 20.7%)
Capital gains	489	685	- 28.6%
Equity affiliates	72	76	- 5.3%
Goodwill and exceptional items	(83)	(40)	(+107.5%)
Taxes	(518)	(524)	(- 1.1%)
Minority Interests	(107)	(108)	(-0.9%)
NET RESULT group share	1,348	1,101	+22.4%

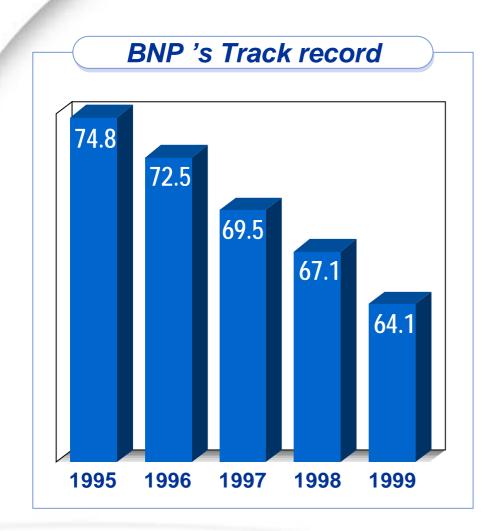
(1) Pro forma, before restructuring charges

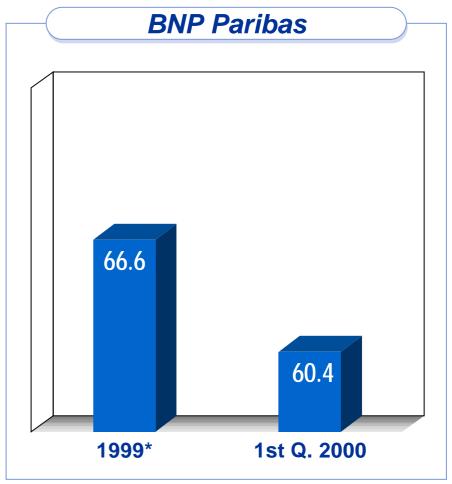


### Cost income ratio

1st Quarter Results

In %







### Contribution of the core businesses

#### *In* € *million*

	Retail banking in France	Specialized Financial Services	International retail banking	PB & AM insurance securities	Corporate & investment banking	Paribas Capital	Others	Total
Net banking inc.	1,081	504	335	512	1,854	(3)	(48)	4,235
Change	+10.2%	+12.0%	+25.0%	+29.0%	+26.0%	nm	nm	+19.7%
Operating exp.	(733)	(329)	(198)	(280)	(912)	(9)	(95)	(2,556)
Change	(+3.4%)	(+17.5%)	(+19.3%)	(+9.4%)	(+12.2%)	nm	nm	(+11.5%)
Gross op. inc.	348	175	137	232	942	(12)	(143)	1,679
Change	+27.9%	+2.9%	+34.3%	+64.5%	+43.2%	nm	nm	+35.0%
Cost of risk	(12)	(52)	(25)	(4)	(79)	-	(12)	(184)
Change	(-73.9%)	(-11.9%)	(-16.7%)	(+33.3%)	(-13.2%)	nm	nm	(-20.7%)
Others	(3)	3	(1)	(1)	2	203	275	478
Change	nm	nm	nm	nm	nm	-56.4%	+8.7%	-33.7%
Pre-tax result	333	126	111	227	865	191	120	1,973
Change	+42.3%	+10.5%	+56.3%	+68.1%	+53.9%	-57.3%	-29.4%	+13.8%



# Retail banking





Retail Banking in France



Specialized Financial Services



■ International Retail Banking



# Retail Banking in France: First quarter highlights

1st Quarter Results

New funds : strong growth in target products

Life insurance : 1.7 €bn (+91%)

Mutual funds: 1.8 €bn (+112%)

- Loans : maintaining policy to preserve margins (Mortgage, SMC)
- New high net worth customers followed by financial advisors:

4,300 (+85%)

■ Internet banking: n°1 in France

BNP net: more than 260,000 customers (April 2000)

- Launch of BNP Mobile (using WAP technology)
- E-commerce / Secured payments : launch in April of the MERC@NET-SET offer through CYBER-COM



### Credits - BNP Network

1st quarter 2000, monthly average

	€bn	Change in %
TOTAL	63.5	2.4 %
COMMERCIAL LENDING	30.7	1.1 %
INDIVIDUAL LENDING	25.9	5.9 %
o/w consumer lending	5.3	8.7 %
o/w real estate	20.6	5.2 %



### Resources - BNP Network

1st quarter 2000, monthly average

	€bn	Change in %
Life Insurance	27.4	+ 15 %
Mutual funds	43.9	+ 19 %
Current accounts	21.1	+ 11 %
Regulated savings	29.1	- 3 %
Funds at market rate	9.0	+ 4 %



# Retail Banking in France: 1st quarter 2000

1st Quarter Results

Net banking income
Operating expenses
Gross operating income
Cost of risk
Pre-tax result

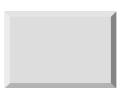
In € m	Change
1,081	+10.2%
(733)	(+3.4%)
348	+27.9%
(12)	(-73.9%)
333	+42.3%

- BNP network's fee income: +22,6% to 488 million euros 45.8% of Net banking income (at normalised equity)
- Cost Income ratio: 67.8% vs. 72.3% in 1stQ99









Specialized Financial Services



International Retail Banking





# Specialized Financial Services : 1st quarter highlights

1st Quarter Results

- Loans outstanding: +8%, of which +28% outside France
- Continued growth outside France: 29 % of new production
- In France, in an increasing interest rates environment, policy is to preserve margins
- Fall in cost of risk (-11.9%) due entirely to UCB
- In April 2000, Arval acquired from Europear France (VW group) 50% of Europear Lease, bringing the stake of BNP Paribas to 100%
- The commercial alliance between Avis and Arval and the acquisition of 80% of PHH Europe will create\* the first leasing and fleet management group in Europe
- Cetelem acquired a 40% interest in CACC (Brasil) in January 2000, reinforcing its presence in Latin America and its partnership with Carrefour

<sup>\*</sup> Final agreement on the transaction will take place in june 2000



### **New credits**

1st quarter 2000	In m €	Change
UFB Locabail - BNP Lease	1.6	+16%
o/w outside France	0.3	+29%
Arval	0.2	+91%
o/w outside France	0.1	+262%
Cetelem	3.3	+16%
o/w outside France	1.0	+43%
UCB	0.7	+10%
o/w outside France	0.3	+20%
Total new credits	5.8	+16 %
o/w outside France	1.7	+42%
Factoring	1.3	+10%
o/w outside France	0.3	+24%

Arval (Car fleet in units)

180,000\*

102,000

<sup>\*</sup> Including Europear Lease



### **Outstandings**

	March 2000	<b>March 1999</b>	2000/1999
Cetelem	18,152	15,999	13%
UFB - BNP Lease	14,601	13,745	6%
Arval	985	615	60%
UCB	13,728	13,495	2%
Banque Directe	56	37	50%
Total Outstandings	47,077	43,491	8%

(1) after cancellation of double input



# Specialized Financial Services : 1st quarter 2000

1st Quarter Results

Net banking income
Operating expenses
Gross operating income
Cost of risk
Pre-tax result

In m €	Change
504	+12.0%
(329)	(+17.5%)
175	+2.9%
(52)	(-11.9%)
126	+10.5%





**■** Retail Banking in France



**■** Specialized Financial Services



International Retail Banking





## International retail banking : 1st quarter 2000 results

	In € m	Change	At constant struct. & exchange rates
Net banking income	335	+25.0%	+10.8 %
Operating expenses	(198)	(+19.3%)	(+6.6%)
Gross operating income	137	(+34.3%)	(+17.4%)
Cost of risk	(25)	(-16.7%)	(-24.2%)
Pre-tax result	111	+56.3%	+37.5%

#### BancWest:

- Sierra West impact : NBI : + €6 m, GOI : + €2 m
- Dynamic sales strategy: + 89 % in savings products
- Success of the merger : cost income ratio : 3 points
- Utah : branches acquisition cancelled due to failure of the Zions/First Security merger

### ■ BNPI: 100% owned following public buy-out



# Corporate and Investment Banking



# Corporate and investment banking 1st quarter highlights

1st Quarter Results

Rankings IFR 1er quarter 2000

#### Syndication

- → n°1 in the euro zone
- → world n°3 excl. the US
- Strong growth in Equities and Corporate Finance
  - Primary issues: +46.6 % to 4.4 milliards d'euros
    - → 7<sup>th</sup> All international equities bookrunner
    - → 2<sup>nd</sup> bookrunner Asia Pacific deals
    - → 5<sup>th</sup> Non USD international asset-backed securities bookrunner

(Jet Multimédia, Coface, Pacific Century Cyberworks Ltd (Peregrine)/Hong-Kong Telecoms, ...)

- Brokerage : amid exceptionally high market volumes, n° 1 in France with a market share over 8% (CAC and monthly settlement market)
- Fixed Income:
  - → 8th bookrunner worldwide for bond origination in euros



# Corporate and Investment Banking: 1st quarter 2000 results

1st Quarter Results

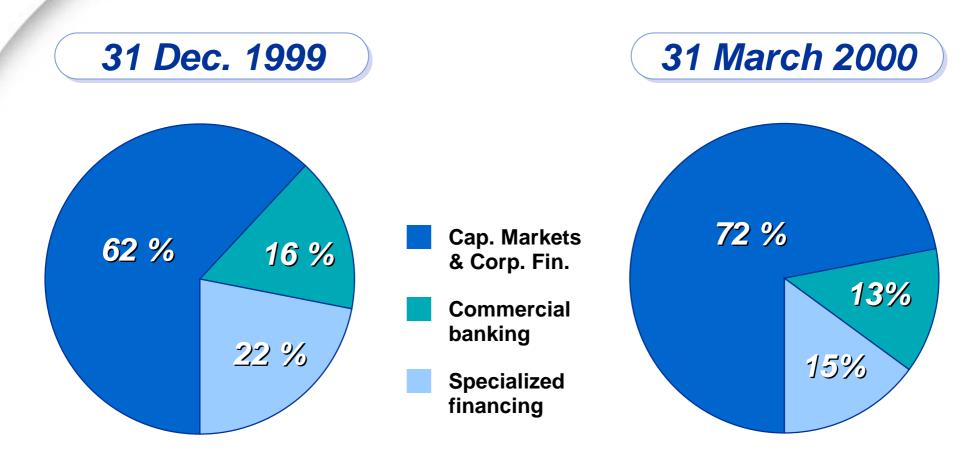
Net banking income
Operating expenses
Gross operating income
Cost of risk
Pre-tax result

In € m	Change
1,854	+26.0%
(912)	(+12.2%)
942	+43.2%
(79)	(-13.2%)
865	+53.9%



### Breakdown of Net Banking Income

Excluding revenues from allocated equity capital





# Paribas Capital



## Paribas Capital

#### **Highlights**

Total divestitures : 0.6 €bn

Main items:

- → EQUANT (part divest.) (PAI)
- → Phone.com (part divest.) (PAI)
- → COFATHEC (PAI)
- → AEGON (part divest.) (PAI via COBEPA)
- → Versatel (part divest.) (PAI via COBEPA)
- → DEXIA (part divest.)(PAI via COBEPA)
- → Jougnoise de Participation (Banexi)
- → TIW (part divest.) (Banexi)
- → Penauille (part divest.) (Banexi)
- → Seguin Moreau (part divest.)

#### Total investments : 0.2 €bn

Main items:

- Proprietary investments: 0.1€bn
  - → ASIA ON LINE (PAI)
  - → SR TELEPERFORMANCE (PAI)
  - → GORP.COM (PAI)
  - → MEDIAPPS (PAI)
  - → GIB (PAI via COBEPA)
- Private fund investments: 0.1 €bn

#### Results

In € m

Capital gains

Pre tax result

1Q 2000	1Q 1999
135	380
191	447

Equity portfolio market value\* as at 31/03/00:

7.8 €bn (7.7 as at 31/12/99)

Unrealized capital gains\* : 4.0 €bn (4.0 as at 31/12/99)

\* excluding minorities (COBEPA)



## Paribas Capital

#### PAI LBO Fund :

- **LBO acquisition of FRANSBONHOMME** (turnover 99 (e) = 348 € m)
- LBO acquisition of MICHEL THIERRY S.A. (turnover 99 (e) = 176 € m)
- LBO acquisition of CARREMAN, former subsidiary of Michel Thierry (turnover 99 (e) = 124 € m)
- Agreement to acquire UNITED BISCUITS

462 € m invested as of 31 March 2000 (540 € m as of 30/4/00) out of a total of 650 € m

- BNP EUROPE TELECOM & MEDIA FUND II, fund advised by BNP PRIVATE EQUITY:
  - final closing at 195 \$ m with first grade international investors
- FCPR EUROMEZZANINE 3 :
  - 1st closing settled at 184 €m
  - 2nd closing planned for summer 2000.



# Private Banking & Asset Management



## 1st quarter highlights

1st Quarter Results

#### Cardif:

- New funds: +59% to €1,320 m, o/w €536 million outside France (+83%)
- Outstandings: +26% to 21.6 €bn
- Growth outside France:
  - → New subsidiary in Brazil
  - → regulatory approval obtained (life and non life) in Japan
- New multi-management offer: access to 30 international fund managers and more than 100 mutal funds
- Internet: « Finagora » (selling tool software on Internet) is now used by 1,500 independent advisors

#### Natio Vie

- New funds: +80% to 1,592 €m, o/w 55% unit-linked
- Outstandings:+17% to 27.9 €bn (31% in unit-linked)
- Continued growth in pension products

#### Private banking and Asset management

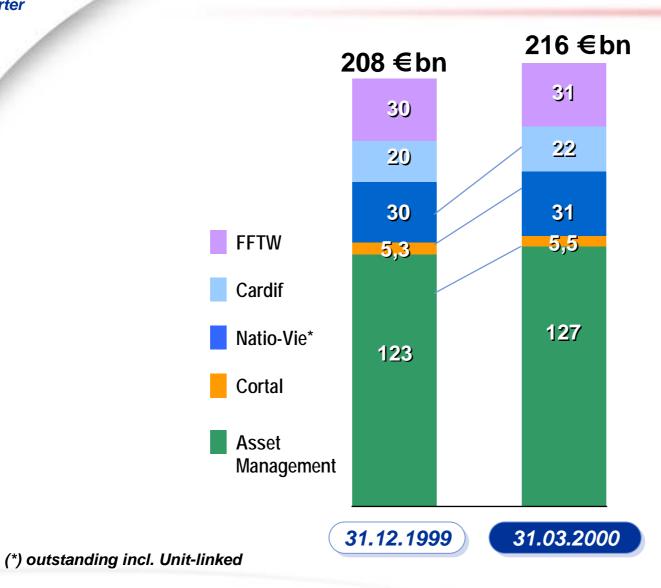
- Integration of Private banking activities of BNP and Paribas definition of a new organisation in France
- Employees savings funds: Carrefour contract

#### Security services

- Assets under custody for external clients: +106% (collecting agent in Mannesman Vodafone merger)
- Transaction volumes: +100%



### Total assets under management





# Private banking and asset management 1st quarter 2000 results

1st Quarter Results

Net banking income
Operating expenses
Gross operating income
Pre tax result

In € m	Change
512	+29.0%
(280)	(+9.4%)
232	+64.5%
227	+68.1%



# Internet



# BNP Paribas in France: leading Group in e-Banking, Direct banking and On-line Brokerage Services for Individuals

1st Quarter Results

March-April figures

#### **BNPNet**

- **260,000 Web customers**
- 30% of the Internet home banking market
- 90,000 stock market orders per month (30% of retail's orders)
- 800,000 connexions/month

350,000 online customers(\*)

9 millions visits to our Web page

- (\*) over 500,000 on-line customers incl. the Minitel [300,000 subscribers, 58,000 stock market orders 20% of retail's orders, 1,300,000 calls per month]
  - Excluding B Capital \* (7,000 brokerage customers): brokerage service for high income private customers

### e-cortal

- 105,000 (+47%) brokerage accounts, including 73,000 online accounts (+103%)
- 1.9 million orders processed (+130%)
- 88% orders placed on-line



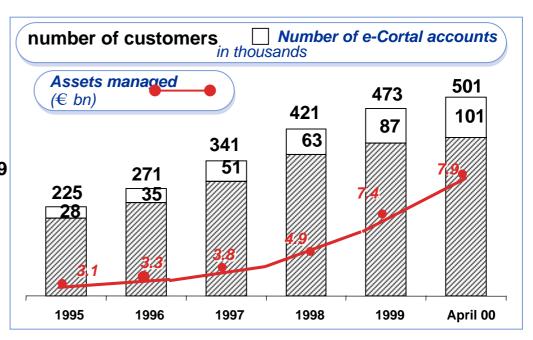
- 69,000 customers including 20,000 regular Web users
- On average: 7.8 contacts/month/client on Internet
- 60% of contacts already made via the Internet





# CORTAL: Rapid expansion

- 40 % of market share in e-brokerage
- N°1 in France: 502,000 clients,
   +15% since the beginning of the year
   New customers: 36,500, +53% compared to 1st Q. 99
- Strong growth in volumes
  - Stock market transactions: + 207 %
  - Saving deposits: + 48 %



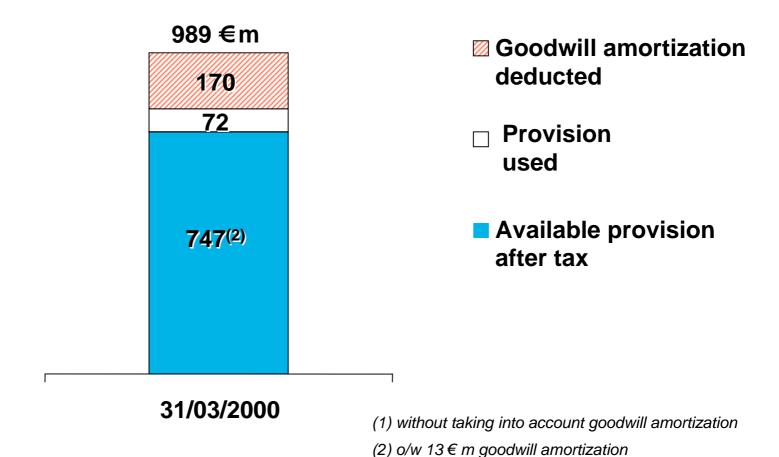


# Integration



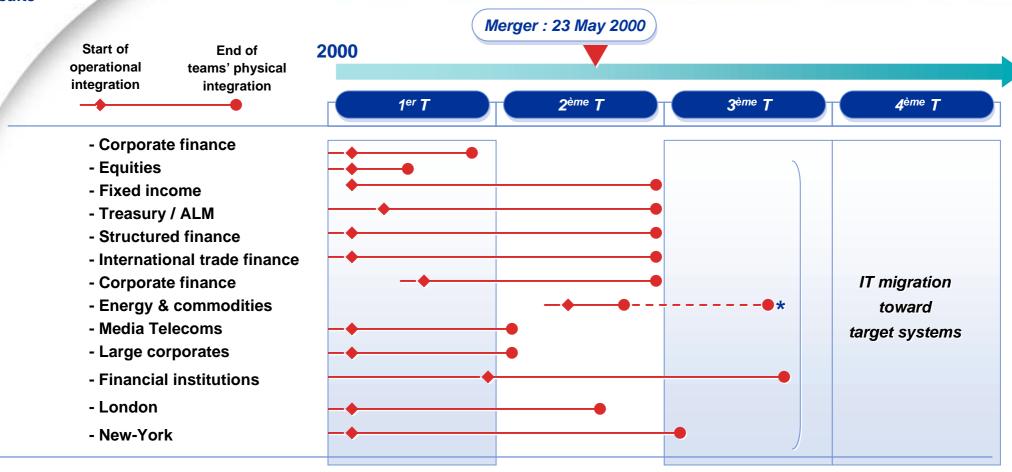
## Provision for restructuring charge

Restructuring charge deducted as at 31 march 2000: 9% <sup>(1)</sup> (72 €m)





# Operational integration of the Group's combined worforce before summer



Excluding Switzerland → 2001

Within a speeding process, completed teams' integration have been presented on a specific way to the employee representatives



### Market IT systems have been chosen

