# Social Andit 

 and Report on" equal opportunities between male and female emplonees"
-

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## 11 ■ HEADCOUNT

111 TOTAL HEADCOUNT AT DECEMBER $31^{\text {st }}$ (one for one)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female |  |  | Female |  |  |  | Female | Total |
| 8,253 | 15,949 | 24,202 | 7,739 | 15,569 | 23,308 | Technical staff | 7,299 | 15,113 | 22,412 |
| 34.1\% | 65.9\% | 100.0\% | 33.2\% | 66.8\% | 100.0\% | \% Technical staff | 32.6\% | 67.4\% | 100.0\% |
| 9,944 | 6,021 | 15,965 | 10,485 | 6,644 | 17,129 | Executive staff | 10,798 | 7,281 | 18,079 |
| 62.3\% | 37.7\% | 100.0\% | 61.2\% | 38.8\% | 100.0\% | \% Executive staff | 59.7\% | 40.3\% | 100.0\% |
| 18,197 | 21,970 | 40,167 | 18,224 | 22,213 | 40,437 | TOTAL | 18,097 | 22,394 | 40,491 |
| 45.3\% | 54.7\% | 100.0\% | 45.1\% | 54.9\% | 100.0\% | \% Total | 44.7\% | 55.3\% | 100.0\% |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | 004 |  |  | 2005 |  |  |  | 006 |  |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 45.4\% | 72.6\% | $60.3 \%$ | $42.5 \%$ | $70.1 \%$ | 57.6\% | Technical staff \% by gender Executive staff | $40.3 \%$ | 67.5\% | 55.4\% |
| 54.6\% | 27.4\% | 39.7\% | 57.5\% | 29.9\% | 42.4\% | \% by gender | 59.7\% | 32.5\% | 44.6\% |
| 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | TOTAL <br> \% by gender | 100.0\% | 100.0\% | 100.0\% |
|  |  |  |  |  |  |  |  |  |  |

## Change in headcount



Change in female executive staff (as a\%)


## 11 HEADCOUNT

$111 \mathrm{~b} \square$ TOTAL HEADCOUNT AT DECEMBER $31^{\text {sT }}$ (proportional)*

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 8,152 | 14,853 | 23,005 | 7,655 | 14,536 | 22,191 | Technical staff | 7,218 | 14,135 | 21,353 |
| 9,930 | 5,875 | 15,805 | 10,470 | 6,481 | 16,951 | Executive staff | 10,780 | 7,106 | 17,886 |
| 18,082 | 20,728 | 38,810 | 18,125 | 21,017 | 39,142 | TOTAL | 17,998 | 21,241 | 39,239 |
|  |  |  |  |  |  |  |  |  |  |

* The proportional headcount: each full-time employee is counted for 1 and each part-time employee in proportion to their working hours. (e.g.: 0.8 for $4 / 5$ of a full-time position, 0.6 for $3 / 5$ full-time).

111 c ■ EMPLOYEES ON SECONDMENT

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 106 | 236 | In metropolitan France | 515 |
| 853 | 875 | In external networks | 938 |

## 112 PERMANENT STAFF

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 18,379 | 17,882 | Technical staff | 17,296 |
| 14,145 | 14,990 | Executive staff | 15,744 |
| 32,524 | 32,872 | TOTAL | 33,040 |
|  |  |  |  |

Holders of an unlimited term, full-time work contract, registered as permanent staff for the whole year in question.

## 113 NUMBER OF EMPLOYEES WITH A FIXED-TERM CONTRACT AT DECEMBER $31^{\text {sT }}$ (one for one)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 92 | 251 | 343 | 55 | 149 | 204 | Technical staff | 32 | 112 | 144 |
| 21 | 12 | 33 | 24 | 25 | 49 | Executive staff | 15 | 26 | 41 |
| 113 | 263 | 376 | 79 | 174 | 253 | TOTAL | 47 | 138 | 185 |
|  |  |  |  |  |  |  |  |  |  |

## 114 AVERAGE MONTHLY HEADCOUNT (one for one)

(monthly headcount obtained by adding together the number of employees at the end of each month and dividing the total by 12)

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| 2004 | 2005 |  | 2006 |
| 24,322 | 23,714 | Technical staff | $\mathbf{2 2 , 7 4 1}$ |
| 15,514 | 16,598 | Executive staff | 17,649 |
| 39,836 | 40,312 | TOTAL |  |
|  |  |  |  |

## 11 HEADCOUNT

115/116■ BREAKDOWN OF TOTAL HEADCOUNT BY GENDER AND BY AGE AT DECEMBER $31^{\text {sT }}$ (one for one)

| 2004 |  |  |  |  |  | 2005 |  |  |  |  |  |  | 2006 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| M | \%** | F |  | Total |  | M | \%** | F | \%** | Total |  |  | M | \%** | F | \%** | Total | \%* |
|  |  |  |  |  |  |  |  |  |  |  |  | UNDER 25 |  |  |  |  |  |  |
| 436 | 5.3 | 1,542 | 9.7 | 1,978 | 8.2 | 415 | 5.4 | 1,456 | 9.4 | 1,871 | 8.0 | Technical staff | 323 | 4.4 | 1,225 | 8.1 | 1,548 | 6.9 |
| 144 | 1.4 | 192 | 3.2 | 336 | 2.1 | 179 | 1.7 | 207 | 3.1 | 386 | 2.3 | Executive staff | 179 | 1.7 | 239 | 3.3 | 418 | 2.3 |
| 580 | 3.2 | 1,734 | 7.9 | 2,314 | 5.8 | 594 | 3.3 | 1,663 | 7.5 | 2,257 | 5.6 | TOTAL | 502 | 2.8 | 1,464 | 6.5 | 1,966 | 4.9 |
|  |  |  |  |  |  |  |  |  |  |  |  | 25 TO 29 |  |  |  |  |  |  |
| 655 | 7.9 | 1,627 | 10.2 | 2,282 | 9.4 | 751 | 9.7 | 1,963 | 12.6 | 2,714 | 11.6 | Technical staff | 832 | 11.4 | 2,249 | 14.9 | 3,081 | 13.7 |
| 1,142 | 11.5 | 1,298 | 21.6 | 2,440 | 15.3 | 1,150 | 11.0 | 1,419 | 21.4 | 2,569 | 15.0 | Executive staff | 1,243 | 11.5 | 1,462 | 20.1 | 2,705 | 15.0 |
| 1,797 | 9.9 | 2,925 | 13.3 | 4,722 | 11.8 | 1,901 | 10.4 | 3,382 | 15.2 | 5,283 | 13.1 | TOTAL | 2,075 | 11.5 | 3,711 | 16.6 | 5,786 | 14.3 |
| 379 | 4.6 | 940 | 5.9 | 1,319 | 5.4 | 373 | 4.8 | 924 | 5.9 | 1,297 | 5.6 | 30 T0 34 <br> Technical staff | 393 | 5.4 | 940 | 6.2 | 1,333 | 5.9 |
| 1,388 | 14.0 | 1,079 | 17.9 | 2,467 | 15.5 | 1,565 | 14.9 | 1,228 | 18.5 | 2,793 | 16.3 | Executive staff | 1,605 | 14.9 | 1,403 | 19.3 | 3,008 | 16.6 |
| 1,767 | 9.7 | 2,019 | 9.2 | 3,786 | 9.4 | 1,938 | 10.6 | 2,152 | 9.7 | 4,090 | 10.1 | TOTAL | 1,998 | 11.0 | 2,343 | 10.5 | 4,341 | 10.7 |
| 507 | 6.1 | 1,169 | 7.3 | 1,676 | 6.9 | 418 | 5.4 | 1,080 | 6.9 | 1,498 | 6.4 | 35 TO 39 <br> Technical staff | 339 | 4.6 | 988 | 6.5 | 1,327 | 5.9 |
| 1,065 | 10.7 | 753 | 12.5 | 1,818 | 11.4 | 1,083 | 10.3 | 785 | 11.8 | 1,868 | 10.9 | Executive staff | 1,138 | 10.5 | 841 | 11.6 | 1,979 | 10.9 |
| 1,572 | 8.6 | 1,922 | 8.7 | 3,494 | 8.7 | 1,501 | 8.2 | 1,865 | 8.4 | 3,366 | 8.3 | TOTAL | 1,477 | 8.2 | 1,829 | 8.2 | 3,306 | 8.2 |
|  |  |  |  |  |  |  |  |  |  |  |  | 40 TO 44 |  |  |  |  |  |  |
| 1,001 | 12.1 | 2,228 | 14.0 | 3,229 | 13.3 | 756 | 9.8 | 2,018 | 13.0 | 2,774 | 11.9 | Technical staff | 592 | 8.1 | 1,695 | 11.2 | 2,287 | 10.2 |
| 1,244 | 12.5 | 714 | 11.9 | 1,958 | 12.3 | 1,260 | 12.0 | 792 | 11.9 | 2,052 | 12.0 | Executive staff | 1,240 | 11.5 | 868 | 11.9 | 2,108 | 11.7 |
| 2,245 | 12.3 | 2,942 | 13.4 | 5,187 | 12.9 | 2,016 | 11.1 | 2,810 | 12.7 | 4,826 | 11.9 | TOTAL | 1,832 | 10.1 | 2,563 | 11.4 | 4,395 | 10.9 |
|  |  |  |  |  |  |  |  |  |  |  |  | 45 TO 49 |  |  |  |  |  |  |
| 1,744 | 21.1 | 2,785 | 17.5 | 4,529 | 18.7 | 1,518 | 19.6 | 2,371 | 15.2 | 3,889 | 16.7 | Technical staff | 1,326 | 18.2 | 2,169 | 14.4 | 3,495 | 15.6 |
| 1,389 | 14.0 | 620 | 10.3 | 2,009 | 12.6 | 1,414 | 13.5 | 652 | 9.8 | 2,066 | 12.1 | Executive staff | 1,381 | 12.8 | 721 | 9.9 | 2,102 | 11.6 |
| 3,133 | 17.2 | 3,405 | 15.5 | 6,538 | 16.3 | 2,932 | 16.1 | 3,023 | 13.6 | 5,955 | 14.7 | TOTAL | 2,707 | 15.0 | 2,890 | 12.9 | 5,597 | 13.8 |
|  |  |  |  |  |  |  |  |  |  |  |  | 50 T0 54 |  |  |  |  |  |  |
| 2,359 | 28.6 | 3,801 | 23.8 | 6,160 | 25.5 | 2,219 | 28.7 | 3,794 | 24.4 | 6,013 | 25.8 | Technical staff | 2,004 | 27.5 | 3,605 | 23.9 | 5,609 | 25.0 |
| 2,018 | 20.3 | 842 | 14.0 | 2,860 | 17.9 | 1,983 | 18.9 | 899 | 13.5 | 2,882 | 16.8 | Executive staff | 1,952 | 18.1 | 951 | 13.1 | 2,903 | 16.1 |
| 4,377 | 24.1 | 4,643 | 21.1 | 9,020 | 22.5 | 4,202 | 23.1 | 4,693 | 21.1 | 8,895 | 22.0 | TOTAL | 3,956 | 21.9 | 4,556 | 20.3 | 8,512 | 21.0 |
| 1,172 | 14.2 | 1,857 523 | 11.6 | 3,029 | 12.5 | 1,289 | 16.7 | 1,963 | 12.6 | $3,252$ | 14.0 | 55 AND OVER <br> Technical staff | 1,490 | 20.4 | 2,242 | 14.8 | 3,732 | $16.7$ |
| 1,554 | 15.6 | 523 | 8.7 | 2,077 | 13.0 | 1,851 | 17.7 | 662 | 10.0 | 2,513 | 14.7 | Executive staff | 2,060 | 19.1 | 796 | 10.9 | 2,856 | 15.8 |
| 2,726 | 15.0 | 2,380 | 10.8 | 5,106 | 12.7 | 3,140 | 17.2 | 2,625 | 11.8 | 5,765 | 14.3 | TOTAL | 3,550 | 19.6 | 3,038 | 13.6 | 6,588 | 16.3 |
| 18,197 |  | 21,970 100 |  | $40,167 \quad 100$ |  | $18,224100$ |  | $22,213 \quad 100$ |  | 40.437 | 100 | GLOBAL | 18,097 | 100 | 22,394 | 100 | 40.491 | 100 |
|  | 100 |  |  | 40,437 | 00 |  |  | GLOBAL | 18,097 |  | 22 | 100 | 40,491 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

* The percentages are based on the Male or Female headcount in each category, and the percentages of the "Total" lines are calculated on the basis of the
number of Male or Female employees as a whole.

Change in the age pyramid (\% of age brackets in Male or Female headcount)

Year 2006


## 11 HEADCOUNT

## 115/117 BREAKDOWN OF HEADCOUNT BY GENDER AND BY LENGTH OF SERVICE AT DECEMBER $31^{\text {sT }}$ (one for one)



* The percentages are based on the Male or Female headcount in each category, and the percentages of the "Total" lines are calculated on the basis of the number of Male or Female employees as a whole.


## Change in seniority pyramid

(\% of seniority groups in Male or Female headcount)

## Year 2006



## 11 HEADCOUNT

## 115/118 ■ BREAKDOWN OF HEADCOUNT BY GENDER AND BY NATIONALITY AT DECEMBER $31^{\text {sT }}$ (one for one)



## 115/119 ■ BREAKDOWN OF HEADCOUNT BY GENDER AND BY OUALIFICATION LEVEL AT DECEMBER 31 ${ }^{\text {st }}$ (one for one)

| 2004 |  |  |  |  | 2005 |  |  |  |  |  | 2006 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| M | \%* | F | \%** | Total | M | \%* | F |  | Total |  | M | \%* | F |  | Total |
| 8,253 | 34.1 | 15,949 | 65.9 | 24,202 | 7,739 | 33.2 | 15,569 | 66.8 | 23,308 | TECHNICAL STAFF | 7,299 | 32.6 | 15,113 | 67.4 | 22,412 |
| - |  | - |  |  | - |  | - |  | 0 | A | - |  | - |  | 0 |
| 141 | 45.2 | 171 | 54.8 | 312 | 78 | 44.8 | 96 | 55.2 | 174 | B | 48 | 48.0 | 52 | 52.0 | 100 |
| 929 | 27.4 | 2,465 | 72.6 | 3,394 | 719 | 27.9 | 1,860 | 72.1 | 2,579 | C | 557 | 29.5 | 1,330 | 70.5 | 1,887 |
| 1,730 | 26.0 | 4,930 | 74.0 | 6,660 | 1,730 | 25.6 | 5,038 | 74.4 | 6,768 | D | 1,690 | 25.4 | 4,975 | 74.6 | 6,665 |
| 1,417 | 30.8 | 3,182 | 69.2 | 4,599 | 1,381 | 30.2 | 3,198 | 69.8 | 4,579 | E | 1,376 | 29.0 | 3,368 | 71.0 | 4,744 |
| 1,427 | 36.4 | 2,494 | 63.6 | 3,921 | 1,340 | 34.0 | 2,603 | 66.0 | 3,943 | F | 1,324 | 33.5 | 2,630 | 66.5 | 3,954 |
| 2,609 | 49.1 | 2,707 | 50.9 | 5,316 | 2,491 | 47.3 | 2,774 | 52.7 | 5,265 | G | 2,304 | 45.5 | 2,758 | 54.5 | 5,062 |
|  |  |  |  |  |  |  |  |  |  | \% of technical |  |  |  |  |  |
|  |  |  |  | 60.3 |  |  |  |  | 57.6 | staff in the |  |  |  |  | 55.4 |
|  |  |  |  |  |  |  |  |  |  | total headcount |  |  |  |  |  |
| M | \%* | F | \%* | Total | M | \%* | F | \%* | Total |  | M | \%* | F | \%* | Total |
| 9,944 | 62.3 | 6,021 | 37.7 | 15,965 | 10,485 | 61.2 | 6,644 | 38.8 | 17,129 | EXECUTIVE STAFF | 10,798 | 59.7 | 7,281 | 40.3 | 18,079 |
| 3,705 | 54.8 | 3,054 | 45.2 | 6,759 | 3,948 | 53.5 | 3,431 | 46.5 | 7,379 | H | 4,165 | 52.4 | 3,780 | 47.6 | 7,945 |
| 2,604 | 63.8 | 1,478 | 36.2 | 4,082 | 2,744 | 62.9 | 1,616 | 37.1 | 4,360 | I | 2,830 | 61.2 | 1,797 | 38.8 | 4,627 |
| 1,697 | 66.3 | 864 | 33.7 | 2,561 | 1,725 | 65.9 | 892 | 34.1 | 2,617 | J | 1,753 | 65.0 | 944 | 35.0 | 2,697 |
| 886 | 71.6 | 352 | 28.4 | 1,238 | 974 | 70.8 | 401 | 29.2 | 1,375 | K | 984 | 69.2 | 437 | 30.8 | 1,421 |
| 1,052 | 79.4 |  | 20.6 | 1,325 | 1,094 | 78.3 | 304 | 21.7 | 1,398 | HC | 1,066 | 76.7 | 323 | 23.3 | 1,389 |
|  |  |  |  |  |  |  |  |  |  | \% of executive |  |  |  |  |  |
|  |  |  |  | 39.7 |  |  |  |  | 42.4 | staff in the |  |  |  |  | 44.6 |
|  |  |  |  |  |  |  |  |  |  | total headcount |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 18,197 | 45.3 | 21,970 | 54.7 | 40,167 | 18,224 | 45.1 | 22,213 | 54.9 | 40,437 | TOTAL | 18,097 | 44.7 | 22,394 | 55.3 | 40,491 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

* The percentages are calculated by reference to the total headcount by qualification level.

Breakdown of headcount by qualification level


## 12 NON-BNP PARIBAS EMPLOYEES

121 NUMBER OF EMPLOYEES BELONGING TO A SUBCONTRACTOR
(in equivalent man-months)

| 2004 | 2005 | $\mathbf{2 0 0 6}$ |
| :---: | ---: | ---: | ---: |
| $2,762.5$ | $2,696.6$ | $2,817.8$ |

Data for the month of December of the year in question.

122 NUMBER OF INTERNS (schools, universities...)

| 2004 | 2005 | 2006 |  |
| :---: | ---: | ---: | ---: |
| 1,224 |  | 2,909 | 2 |

Internships longer than 1 week.

123 ■ AVERAGE MONTHLY HEADCOUNT OF TEMPORARY EMPLOYEES

| 2004 | 2005 | 2006 |  |
| :---: | :---: | :---: | :---: |
| 145 |  | 177 | 193 |

124 ■ AVERAGE DURATION OF TEMPORARY WORK CONTRACTS (in number of days)

| 2004 | 2005 | 2006 |  |
| :---: | ---: | ---: | ---: |
| 21 |  | 24 | 24 |

124 b ■ TOTAL PAYMENTS TO TEMPORARY EMPLOYMENT AGENCIES (in millions of Euros)

| 2004 | 2005 | 2006 |
| ---: | ---: | ---: |
| 6.51 |  | 8.64 |

## 13 RECRUITMENT DURING THE YEAR (one for one)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical staff | Executive staff | Total | Technical staff | Executive staff | Total |  | Technical staff | Executive staff | Total |
| 2,334 | 1,163 | 3,497 | 2,051 | 1,403 | 3,454 | 130-A - Total recruitments | 1,718 | 1,624 | 3,342 |
| 1,075 | 1,074 | 2,149 | 1,130 | 1,298 | 2,428 | 131 - Staff recruited on unlimited term contracts 132 - Staff recruited on | 1,090 | 1,517 | 2,607 |
| 971 | 69 | 1,040 | 616 | 84 | 700 | fixed-term contracts <br> 132-A - Transformation into | 468 | 67 | 535 |
| 288 | 20 | 308 | 305 | 21 | 326 | unlimited term contracts | 160 | 40 | 200 |
| 1,431 | 311 | 1,742 | 1,137 | 346 | 1,483 | 134 - of which number of recruits aged 25 or less | 942 | 348 | 1,290 |

13 RECRUITMENT BY HIERARCHICAL LEVEL AND BY GENDER (one for one)


133 ■ NUMBER OF SEASONAL WORKERS

| 2004 | 2005 | 2006 |
| ---: | ---: | ---: |
| 8,422 |  | 8,464 |

Breakdown of hires by type of employment contract
Percentage of new recruits aged 25 or less (unlimited term contracts + fixed-term contracts + transformations into unlimited term contracts)


## 14 EMPLOYEES LEAVING THE COMPANY (one for one)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical staff | Executive staff | Total | Technical staff | Executive staff | Total |  | Technical staff | Executive staff | Total |
| 1,655 | 582 | 2,237 | 1,723 | 632 | 2,355 | 141 - Total departures | 1,485 | 828 | 2,313 |
| 319 | 202 | 521 | 349 | 264 | 613 | 142 - Resignations | 419 | 382 | 801 |
| 287 | 66 | 353 | 163 | 24 | 187 | 143 - Subsidized departures 144 - Redundancies, | 118 | 18 | 136 |
| 128 | 98 | 226 | 138 | 104 | 242 | termination of contract 145 - End of fixed-term | 150 | 84 | 234 |
| 678 | 28 | 706 | 362 | 38 | 400 | contracts <br> 146 - Departure during | 296 | 28 | 324 |
| 69 | 53 | 122 | 86 | 40 | 126 | 146 - Departure during probationary period | 101 | 98 | 199 |
| 146 | 122 | 268 | 594 | 151 | 745 | 147 - Retirements/early retirements | 373 | 206 | 579 |
| 28 | 13 | 41 | 31 | 11 | 42 | 148 - Deaths | 28 | 12 | 40 |

14 DEPARTURES BY HIERARCHICAL LEVEL AND BY GENDER (one for one)


## 15 CAREER DEVELOPMENT

## 151 ■ NUMBER OF EMPLOYEES PROMOTED TO A HIGHER LEVEL

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total | B | Male | Female | Total |
| 23 | 59 | 82 | 48 | 63 | 111 | C | 25 | 32 | 57 |
| 183 | 537 | 720 | 204 | 562 | 766 | D | 163 | 469 | 632 |
| 234 | 588 | 822 | 243 | 629 | 872 | E | 241 | 646 | 887 |
| 246 | 502 | 748 | 229 | 536 | 765 | F | 211 | 407 | 618 |
| 257 | 338 | 595 | 255 | 370 | 625 | G | 197 | 346 | 543 |
| 372 | 261 | 633 | 332 | 282 | 614 | H | 310 | 323 | 633 |
| 383 | 229 | 612 | 404 | 259 | 663 | 1 | 376 | 297 | 673 |
| 288 | 147 | 435 | 241 | 122 | 363 | J | 267 | 143 | 410 |
| 143 | 70 | 213 | 173 | 76 | 249 | K | 144 | 80 | 224 |
| 63 | 35 | 98 | 69 | 30 | 99 | HC | 65 | 33 | 98 |
| 2,192 | 2,766 | 4,958 | 2,198 | 2,929 | 5,127 | TOTAL | 1,999 | 2,776 | 4,775 |
|  |  |  |  |  |  |  |  |  |  |

Reminder, number of employees (excluding administrators) at Dec. 31 of the previous year (1):

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 8,702 | 15,962 | 24,664 | 8,253 | 15,949 | 24,202 | Technical staff | 7,739 | 15,569 | 23,308 |
| 8,381 | 5,252 | 13,633 | 8,892 | 5,748 | 14,640 | Executive staff | 9,391 | 6,340 | 15,731 |
| 17,083 | 21,214 | 38,297 | 17,145 | 21,697 | 38,842 | TOTAL | 17,130 | 21,909 | 39,039 |

\% of promotions in terms of total Technical or Executive staff

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 3.82 | 8.21 | 12.03 | 4.05 | 8.92 | 12.97 | Technical staff | 3.59 | 8.15 | 11.74 |
| 9.16 | 5.44 | 14.60 | 8.33 | 5.25 | 13.58 | Executive staff | 7.39 | 5.57 | 12.96 |
| 5.72 | 7.22 | 12.95 | 5.66 | 7.54 | 13.20 | TOTAL | 5.12 | 7.11 | 12.23 |
|  |  |  |  |  |  |  |  |  |  |

\% of promotions in terms of total Technical or Executive Staff, Male or Female

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 10.84 | 12.68 | 12.03 | 11.86 | 13.54 | 12.97 | Technical staff | 10.82 | 12.20 | 11.74 |
| 14.90 | 14.13 | 14.60 | 13.71 | 13.38 | 13.58 | Executive staff | 12.37 | 13.82 | 12.96 |
| 12.83 | 13.04 | 12.95 | 12.82 | 13.50 | 13.20 | TOTAL | 11.67 | 12.67 | 12.23 |
|  |  |  |  |  |  |  |  |  |  |

(1) i.e. the number of employees liable to be promoted during the following year.

## 15 ■ CAREER DEVELOPMENT

INDIVIDUAL SALARY INCREASE
152-A ■ NUMBER OF EMPLOYEES BENEFITING FROM AN INDIVIDUAL SALARY INCREASE

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 18 | 14 | 32 | 15 | 5 | 20 | B | 1 | 0 | 1 |
| 183 | 455 | 638 | 126 | 357 | 483 | C | 87 | 248 | 335 |
| 290 | 872 | 1,162 | 365 | 999 | 1,364 | D | 397 | 1,300 | 1,697 |
| 256 | 551 | 807 | 281 | 602 | 883 | E | 293 | 693 | 986 |
| 251 | 426 | 677 | 313 | 604 | 917 | F | 315 | 599 | 914 |
| 665 | 682 | 1,347 | 686 | 788 | 1,474 | G | 670 | 795 | 1,465 |
| 1,010 | 776 | 1,786 | 1,153 | 996 | 2,149 | H | 1,361 | 1,156 | 2,517 |
| 751 | 410 | 1,161 | 818 | 467 | 1,285 | I | 890 | 508 | 1,398 |
| 502 | 267 | 769 | 560 | 316 | 876 | J | 622 | 300 | 922 |
| 317 | 111 | 428 | 307 | 127 | 434 | K | 368 | 150 | 518 |
| 374 | 101 | 475 | 448 | 127 | 575 | HC | 402 | 138 | 540 |
| 4,617 | 4,665 | 9,282 | 5,072 | 5,388 | 10,460 | TOTAL | 5,406 | 5,887 | 11,293 |
|  |  |  |  |  |  |  |  |  |  |

Reminder, number of employees at Dec. 31 of the previous year (1):

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 8,702 | 15,962 | 24,664 | 8,253 | 15,949 | 24,202 | Technical staff | 7,739 | 15,569 | 23,308 |
| 9,407 | 5,498 | 14,905 | 9,944 | 6,021 | 15,965 | Executive staf | 10,485 | 6,644 | 17,129 |
| 18,109 | 21,460 | 39,569 | 18,197 | 21,970 | 40,167 | TOTAL | 18,224 | 22,213 | 40,437 |
|  |  |  |  |  |  |  |  |  |  |

\% in terms of total Technical or Executive staff

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 6.74 | 12.16 | 18.91 | 7.38 | 13.86 | 21.24 | Technical staff | 7.56 | 15.60 | 23.16 |
| 19.82 | 11.17 | 30.99 | 20.58 | 12.73 | 33.32 | Executive staf | 21.27 | 13.15 | 34.42 |
| 11.67 | 11.79 | 23.46 | 12.63 | 13.41 | 26.04 | TOTAL | 13.37 | 14.56 | 27.93 |
|  |  |  |  |  |  |  |  |  |  |

\% in terms of total Technical or Executive Staff, Male or Female

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 19.11 | 18.79 | 18.91 | 21.64 | 21.04 | 21.24 | Technical staff | 22.78 | 23.35 | 23.16 |
| 31.40 | 30.28 | 30.99 | 33.05 | 33.77 | 33.32 | Executive staff | 34.74 | 33.90 | 34.42 |
| 25.50 | 21.74 | 23.46 | 27.87 | 24.52 | 26.04 | TOTAL | 29.66 | 26.50 | 27.93 |
|  |  |  |  |  |  |  |  |  |  |

(1) i.e. the number of employees liable to receive an increase during the following year.

Change in salary increases
(number of employees raised)


Change in salary increases
(\% in terms of total headcount of the previous year)

## 15 ■ CAREER DEVELOPMENT

## 153-A ■ AVERAGE FREOUENCY OF STATUS REVIEWS

30 months 2006

## 17 DISABLED PEOPLE

171 NUMBER OF DISABLED EMPLOYEES IN THE YEAR IN QUESTION:

| December 31 ${ }^{\text {st }} 2004$ | December 31 ${ }^{\text {st }} 2005$ |  | December 31 ${ }^{\text {st }}$ 2006** |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & 868 \\ & 971 \end{aligned}$ | $\begin{aligned} & 829 \\ & 925 \end{aligned}$ | Expressed as natural persons Expressed in unity of disability | $\begin{aligned} & 716 \\ & 993 \end{aligned}$ | (*)19 | Total nb of units 1,012 |

(*) Additional units related to ESAT services.
** Change in method following the law dated February 11, 2005.

## 172 ■ NUMBER OF DISABLED EMPLOYEES FOLLOWING WORK ACCIDENTS OCCURRING WITHIN THE COMPANY

| December 31 ${ }^{\text {st }} 2004$ | December 31 ${ }^{\text {st }} 2005$ |  | December 31 ${ }^{\text {st }} 2006$ |
| :---: | :---: | :---: | :---: |
| 65 | 61 | Expressed as natural persons | 86 |

## 18 ABSENTEEISM



* Trade union meetings, conducting and participating in union-organized training, time-off rights for staff representatives, elected members of the works council, union delegates, etc.


## 189-A ■ NUMBER OF EMPLOYEES ON FLEXITIME (variable work schedule)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male <br> 361 <br> 214 | $\begin{array}{r} \text { Female } \\ 1,943 \\ 519 \end{array}$ | $\begin{array}{r} \text { Total } \\ 2,304 \\ 733 \end{array}$ | Technical staff Executive staff | $\begin{array}{r} \text { Male } \\ 426 \\ 299 \end{array}$ | $\begin{array}{r} \text { Female } \\ 2,162 \\ 626 \end{array}$ | $\begin{array}{r} \text { Total } \\ 2,588 \\ 925 \end{array}$ |
| 511 | 2,203 | 2,714 | 575 | 2,462 | 3,037 | TOTAL | 725 | 2,788 | 3,513 |
|  |  |  |  |  |  |  |  |  |  |

## 19-A ■ LEAVES

191-A ■ PARENTAL CHILDCARE (duration over 6 months)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 2 | 139 | 141 | 1 | 132 | 133 | Technical staff | 2 | 125 | 127 |
| 1 | 62 | 63 | 1 | 55 | 56 | Executive staff | 1 | 56 | 57 |
| 3 | 201 | 204 | 2 | 187 | 189 | TOTAL | 3 | 181 | 184 |
|  |  |  |  |  |  |  |  |  |  |

192-A ■ SABBATICAL (duration over 6 months)

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 2 | 13 | 15 | - | 15 | 15 | Technical staff | 1 | 12 | 13 |
| 3 | 5 | 8 | 8 | 6 | 14 | Executive staff | 5 | 7 | 12 |
| 5 | 18 | 23 | 8 | 21 | 29 | TOTAL | 6 | 19 | 25 |
|  |  |  |  |  |  |  |  |  |  |

## 193-A ■ PATERNITY LEAVE*

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical staff | Executive staff | Total | Technical staff | Executive staff | Total | Days taken during the year <br> Theoretical days during the year | $\begin{array}{r} \text { Technical } \\ \text { staff } \\ 1,674 \\ 1,844 \end{array}$ | $\begin{array}{r} \text { Executive } \\ \text { staff } \\ 2,955 \\ 4,822 \end{array}$ | $\begin{array}{r} \text { Total } \\ \mathbf{4 , 6 2 9} \\ \mathbf{6 , 6 6 6} \end{array}$ |

* New indicator.


## EXISTENCE OF ADDITIONAL REMUNERATION PAID BY THE EMPLOYER FOR:

- Maternity leave: application of the provisions of article 51 of the collective agreement of the banking industry regarding legal maternity leave and additional leave of absence ( 45 days on full pay or 90 days on half pay): preservation of the salary (less the daily allowance paid by the Social Security for the period of legal maternity leave). Inclusion of all paid leave of absence related to maternity for the calculation of the employee's length of service in the company.
- Adoption leave: application of the provisions of article 52 of the collective agreement of the banking industry regarding legal adoption leave and additional leave of absence ( 45 days on full pay or 90 days on half pay): preservation of the salary (less the daily allowance paid by the Social Security for the period of legal adoption leave). Inclusion of all leave of absence related to adoption for the calculation of the employee's length of service in the company.
- Parental childcare leave: application of the provisions of article 53 of the collective agreement of the banking industry regarding parental childcare leave taken in the event of a birth: preservation of the salary during the first 45 days of the parental childcare leave (the breast-feeding condition provided for in article 53 is removed by virtue of the social guarantees provided by BNP Paribas SA).


21 - Employee compensation, social security contributions and payroll taxes
22 - Analysis of compensation
26 - Company profit sharing scheme and matching contributions

## 21 EMPLOYEE COMPENSATION, SOCIAL SECURITY CONTRIBUTIONS AND PAYROLL TAXES

## 21 EMPLOYEE COMPENSATION, SOCIAL SECURITY CONTRIBUTIONS AND PAYROLL TAXES <br> Paid during the year (in millions of Euros)

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 2,673.3 | 2,855.5 | TOTAL PERSONNEL COSTS | 3,005.1 |
| 1,715.2 | 1,794.1 | "Wages and Salaries" | 1,874.0 |
| 1,347.7 | 1,393.7 | Fixed remuneration including the remuneration bonus and lump-sum allowance (before deductions) | 1,434.3 |
| -32.7 | -33.4 | Deductions (sickness, maternity, flexitime, etc.) | -35.2 |
| 69.6 | 73.8 | Miscellaneous allowances and overtime | 74.4 |
| 305.7 | 319.9 | Variable remuneration | 365.0 |
| 1,690.3 | 1,754.0 | Subtotal "Wages and Salaries" | 1,838.5 |
| 24.9 | 40.1 | Matching contributions and administrative expenses | 35.5 |
| 662.5 | 705.6 | "Social security contributions" | 727.9 |
| 178.2 | 196.3 | "Tax expenses" | 213.1 |
| 117.4 | $\begin{array}{r} 151.5 \\ 8.0 \end{array}$ | "Incentive plans and profit-sharing" (payment with respect to the previous year) "BRETON measure" | 190.1 |
| 38,596 | 39,100 | Average monthly headcount in Metropolitan France (Including Monte Carlo) | 39,242 |
| 44,439 | 45,885 | Wages and salaries, average per employee in $€$ <br> "Wages and Salaries" <br> Average monthly headcount | 47,755 |
| 47,482 | 49,964 | Average employee remuneration (income) in $€$ (including incentive plans, profit-sharing, BRETON measure) | 52,600 |
| 21,782 | 23,066 | Average employer's contributions per employee in € | 23,980 |
| 31.5\% | 31.6\% | Ratio of social security charges and tax expenses and total personnel costs | 31.3\% |
| 38.1\% | 36.9\% | $\begin{array}{r} \hline \text { Aggregate employer's contributions } \\ \text { Total personnel costs } \\ \qquad \text { Added Value } \end{array}$ | 36.2\% |

## 21 EMPLOYEE COMPENSATION, SOCIAL SECURITY CONTRIBUTIONS AND PAYROLL TAXES

## 211 b AVERAGE MONTHLY COMPENSATION (in Euros) FIXED SALARIES

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 2,251 | 2,099 | 2,151 | 2,260 | 2,107 | 2,158 | Technical staff | 2,299 | 2,147 | 2,196 |
| - | - | - | - | - | - | A | - | - | - |
| 1,801 | 1,724 | 1,759 | 1,803 | 1,729 | 1,762 | B | 1,816 | 1,787 | 1,801 |
| 1,975 | 1,835 | 1,873 | 1,987 | 1,849 | 1,887 | C | 2,030 | 1,886 | 1,928 |
| 2,051 | 1,943 | 1,971 | 2,033 | 1,918 | 1,947 | D | 2,064 | 1,940 | 1,971 |
| 2,189 | 2,126 | 2,145 | 2,183 | 2,121 | 2,140 | E | 2,204 | 2,141 | 2,159 |
| 2,274 | 2,247 | 2,257 | 2,289 | 2,251 | 2,264 | F | 2,334 | 2,286 | 2,302 |
| 2,528 | 2,482 | 2,504 | 2,540 | 2,487 | 2,512 | G | 2,583 | 2,527 | 2,552 |
| 4,014 | 3,522 | 3,828 | 4,037 | 3,530 | 3,840 | Executive staff | 4,070 | 3,572 | 3,869 |
| 2,911 | 2,877 | 2,896 | 2,910 | 2,869 | 2,891 | H | 2,953 | 2,895 | 2,926 |
| 3,566 | 3,483 | 3,536 | 3,583 | 3,498 | 3,551 | I | 3,645 | 3,565 | 3,614 |
| 4,303 | 4,201 | 4,268 | 4,329 | 4,240 | 4,298 | J | 4,410 | 4,328 | 4,382 |
| 5,263 | 5,149 | 5,230 | 5,309 | 5,222 | 5,283 | K | 5,447 | 5,315 | 5,406 |
| 7,704 | 6,770 | 7,505 | 7,845 | 6,890 | 7,632 | HC | 7,933 | 7,011 | 7,712 |
| 3,212 | 2,489 | 2,816 | 3,281 | 2,532 | 2,869 | TOTAL | 3,354 | 2,610 | 2,942 |
|  |  |  |  |  |  |  |  |  |  |

## 213 BREAKDOWN OF ANNUAL COMPENSATION (in Euros) GROSS SALARY (FOR TAX PURPOSES)

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 19,763 | 19,876 | $99 \%$ of employees earned at least | 20,053 |
| 22,151 | 22,198 | $95 \%$ of employees earned at least | 22,305 |
| 24,097 | 24,134 | $90 \%$ of employees earned at least | 24,197 |
| 25,400 | 25,592 | $85 \%$ of employees earned at least | 25,600 |
| 26,504 | 26,805 | 80 \% of employees earned at least | 26,866 |
| 27,571 | 27,890 | 75 \% of employees earned at least | 28,003 |
| 28,636 | 29,042 | 70 \% of employees earned at least | 29,190 |
| 29,720 | 30,229 | 65 \% of employees earned at least | 30,448 |
| 30,918 | 31,573 | 60 \% of employees earned at least | 31,782 |
| 32,288 | 33,024 | 55 \% of employees earned at least | 33,357 |
| 33,879 | 34,678 | 50 \% of employees earned at least | 35,009 |
| 35,678 | 36,603 | 45 \% of employees earned at least | 36,932 |
| $37,672$ | 38,689 | $40 \%$ of employees earned at least | 39,058 |
| 39,897 | 40,833 | 35 \% of employees earned at least | 41,364 |
| 42,361 | 43,363 | $30 \%$ of employees earned at least | 43,843 |
| $45,196$ | $46,335$ | 25 \% of employees earned at least | $46,939$ |
| 49,194 | $50,416$ | 20 \% of employees earned at least | 50,811 |
| 54,987 | 56,519 | 15 \% of employees earned at least | 56,799 |
| 64,709 | 66,632 | 10 \% of employees earned at least | 67,019 |
| $85,236$ | $89,018$ | $5 \%$ of employees earned at least | $89,458$ |
| 199,598 | 216,765 | 1 \% of employees earned at least | 220,507 |
| $\frac{85,236}{22,151}=3.85$ | $\frac{89,018}{22,198}=4.01$ | Ratio of the 5\% and 95\% | $\frac{89,458}{22,305}=4.01$ |
| $\frac{199,598}{22,151}=9.01$ | $\frac{216,765}{22,198}=9.77$ | Ratio of the 1\% and 95\% | $\frac{220,507}{22,305}=9.89$ |
|  |  |  |  |

213-A ■ REMUNERATION SCALE PER LEVEL OF AUTHORITY AND PER GENDER *

| 2006 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male |  |  |  |  | Female |  |  |  |
| Average age | $1{ }^{\text {st }}$ decile | Median | $9^{\text {th }}$ decile | Level | Average age | $1{ }^{\text {st }}$ decile | Median | $9^{\text {th }}$ decile |
| 52.98 | 20,254 | 23,179 | 24,723 | B | 52.89 | 19,999 | 22,776 | 27,137 |
| 48.14 | 20,826 | 24,118 | 30,528 | C | 42.62 | 20,280 | 23,277 | 27,131 |
| 42.51 | 21,761 | 25,456 | 31,198 | D | 37.81 | 20,807 | 24,552 | 28,658 |
| 45.94 | 24,374 | 27,743 | 32,692 | E | 44.89 | 23,427 | 27,362 | 31,554 |
| 47.70 | 26,695 | 29,782 | 34,981 | F | 46.61 | 25,613 | 29,462 | 33,909 |
| 48.60 | 29,017 | 33,550 | 39,413 | G | $47.76$ | 28,306 | 32,649 | 37,767 |
| 46.57 | 23,455 | 29,333 | 37,202 | Technical staff | 43.52 | 21,983 | 27,610 | 34,107 |
| 41.55 | 34,145 | 39,975 | 47,633 | H | 38.43 | 31,882 | 38,450 | 45,000 |
| 43.93 | 42,745 | 49,166 | 60,238 | I | 40.31 | 39,387 | 46,680 | 55,730 |
| 47.36 | 52,190 | 61,770 | 78,343 | J | 44.60 | 48,844 | 58,406 | 72,542 |
| 49.20 | 66,714 | 78,500 | 125,458 | K | 45.96 | 63,919 | 75,398 | 101,130 |
| 44.16 | 36,573 | 47,952 | 75,332 | Executive staff | 40.21 | 33,561 | 42,640 | 64,621 |

* Remuneration is presented in ascending order (per level of authority and per gender) and divided into 10\% brackets:
- The $1^{\text {st }}$ decile gives remuneration just above the $1^{\text {st }} 10 \%$ bracket ( $90 \%$ of employees earned at least this amount),
- The median gives remuneration just above the $5^{\text {th }} 10 \%$ bracket ( $50 \%$ of employees earned at least this amount),
- The $9^{\text {th }}$ decile gives remuneration just above the $9^{\text {th }} 10 \%$ bracket ( $10 \%$ of employees earned at least this amount).


## 22 ANALYSIS OF COMPENSATION

221 RATIO OF THE AVERAGE COMPENSATION PAID TO THE TOP 10\% AND BOTTOM 10\% OF EMPLOYEES EARNING THE HIGHEST AND LOWEST SALARIES RESPECTIVELY

| 2004 | 2005 | 2006 |
| :--- | :--- | :--- | :--- |
| 6.7 | 6.6 | 6.7 |

## 222 ■ TOTAL OF THE TEN HIGHEST PAY PACKAGES*

| 2004 | 2005 | $\mathbf{2 0 0 6}$ |  |
| :---: | :---: | :---: | :---: |
|  | $38,074,984$ |  | $25,806,765$ |

[^0]
## 26 COMPANY PROFIT SHARING SCHEME AND MATCHING CONTRIBUTIONS

261 SPECIAL PROFIT SHARING RESERVE
Total amount (in millions of Euros)

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
|  |  | 122.1 | 147.0 |
| 261 - INCENTIVE SCHEMES <br> Total amount (in millions of Euros) |  |  |  |
| 2004 | 200 |  | 2006 |
|  |  | 63.9 | 80.6 |
| 262 ■ INDIVIDUAL AMOUNT AND AVERAGE AMOUNT IN PROFIT SHARING PER PARTICIPATING EMPLOYEE (in Euros) |  |  |  |
| 2004 | 2005 |  | 2006 |
| $\begin{aligned} & 1,860 \\ & 6,764 \\ & 2,145 \end{aligned}$ | $\begin{aligned} & 2,515 \\ & 6,917 \\ & 2,729 \end{aligned}$ | Minimum share Maximum share Average amount | $\begin{aligned} & 3,010 \\ & 8,280 \\ & 3,252 \end{aligned}$ |

262 ■ INDIVIDUAL AMOUNT AND AVERAGE AMOUNT IN INCENTIVE SCHEMES PER PARTICIPATING EMPLOYEE (in Euros)

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 1,085 | 1,257 | Minimum share | 1,686 |
| 3,256 | 3,772 | Maximum share | 4,452 |
| 1,228 | 1,429 | Average amount | 1,782 |

263 ■ PROPORTION OF CAPITAL HELD BY EMPLOYEES THROUGH EMPLOYEE SHARE OWNERSHIP PLANS (as \%)*

| 2004 | 2005 |  | 2006 |
| :--- | ---: | ---: | ---: |
|  | 3.70 |  | 3.94 |

* Including voluntary payments.

264-A ■ EMPLOYER CONTRIBUTIONS PAID WITHIN THE FRAMEWORK OF THE EMPLOYEE SAVINGS SCHEME (in millions of Euros)**

| 2004 | 2005 | 2006 |
| :---: | ---: | ---: |
| 24.90 |  | 40.10 |

[^1]

31 - Work-related and commuting accidents
32 - Breakdown of accidents by material aspect
34 - Health and safety at work committee (CHSCT)
35 - Expenditure on safety

## III - HEALTH AND SAFETY

## 31 ■ WORK-RELATED AND COMMUTING ACCIDENTS

311 ■ NUMBER OF WORK-RELATED ACCIDENTS RESULTING IN SICK LEAVE

| 2004 |  |  | 2005 |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical staff | Executive staff | Total | Technical staff | Executive staff | Total | Technical staff | Executive staff | Total |
| 219 | 27 | 246 | 195 | 51 | 246 | 224 | 52 | 276 |

312 ■ NUMBER OF DAYS LOST OWING TO WORK-RELATED ACCIDENTS

| 2004 |  |  | 2005 |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical staff | Executive staff | Total | Technical staff | Executive staff | Total | Technical staff | Executive staff | Total |
| 10,219 | 337 | 10,556 | 5,031 | 1,113 | 6,144 | 7,438 | 1,070 | 8,508 |

313 ■ NUMBER OF CASES OF PERMANENT DISABILITY (PARTIAL OR TOTAL) NOTIFIED TO THE COMPANY DURING THE YEAR IN OUESTION*

| 2004 | 2005 |  | 2006 |
| :---: | ---: | ---: | ---: |
| 65 |  | 121 | 12 |

* The figures for 2004 and 2005 include disabilities traced to causes other than work-related accidents and accidents on the journey to or from work.

314 ■ NUMBER OF FATAL ACCIDENTS

| 2004 | -2005 |  | 0 | 2006 |
| ---: | ---: | ---: | ---: | ---: |
|  | - | - | Commuting |  |

315 NUMBER OF COMMUTING ACCIDENTS RESULTING IN SICK LEAVE

| 2004 | 2005 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 183 |  | 307 | 303 |

316 NUMBER OF ACCIDENTS SUFFERED BY TEMPORARY EMPLOYEES WORKING
IN THE COMPANY

| 2004 | 2005 |  | 2 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | 0 |  | 0 |  |

321 NUMBER OF ACCIDENTS INVOLVING SERIOUS RISKS
Codes 32 to 40 :

| 2004 | 2005 | 2006 |  |
| :--- | :--- | :--- | :--- |
|  | - | 3 |  |

322 NUMBER OF ACCIDENTS INVOLVING FALLS FROM HEIGHTS
Code 02:

| 2004 | 2005 | 2006 |  |
| :---: | ---: | ---: | ---: |
|  | 43 |  | 64 |

323 ■ NUMBER OF ACCIDENTS CAUSED BY MACHINES, EXCLUDING THOSE INVOLVING THE ABOVE CODES

Codes 09 to 30:

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
|  | 1 |  | 1 |

324 ■ NUMBER OF ACCIDENTS INVOLVING HANDLING, TRANSFER OR STORAGE

Codes 01, 03, 04, 06, 07, 08:

| 2004 | 2005 | 2006 |
| :---: | :---: | :---: |
| 73 | 76 | 88 |

325 ■ NUMBER OF ACCIDENTS CAUSED BY ACCIDENTAL MOVEMENT OF OBJECTS

Code 05:

| 2004 | 2005 | 2006 |  |
| :---: | :---: | :---: | :---: |
|  | - |  | 4 |

326 OTHER CASES OF ACCIDENTS

| 2004 |  | 2005 | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: | ---: |
|  | 129 |  | 99 |
| including declarations  <br> following bank robberies: 115 |  | 70 | 64 |

In accordance with the classification code for the material aspect of work-related accidents (decree dated October 10, 1974).

## 34 HEALTH AND SAFETY AT WORK COMMITTEE (CHSCT)

341 NUMBER OF CHSCT MEETINGS

| 2004 | 2005 |  | 2006 |
| :--- | ---: | ---: | ---: |
|  | 568 |  | 564 |

## 35 ■ EXPENDITURE ON SAFETY

351 ■ STAFF TRAINING ON SAFETY

| 2004 | 2005 | 2006 |  |
| :---: | ---: | ---: | ---: |
| 26,475 |  | 25,127 | 240 |

352 EXPENDITURE ON SAFETY (in millions of Euros)

| 2004 | 2005 | 2006 |
| ---: | ---: | ---: |
| 33.74 | 34.86 | 36.76 |

## 41 HOURS WORKED AND FLEXIBLE WORKING HOURS

General rule: 35 h (Average number of hours worked by a full-time employee during the year). Particular working hours in accordance with flexible working hours agreed locally.

## 412 NUMBER OF EMPLOYEES WORKING OVERTIME BENEFITING FROM TIME OFF IN LIEU OF OVERTIME WAGES

| 2004 | 2005 | 2006 |  |
| ---: | ---: | ---: | ---: |
|  | 158 |  | 182 |

413 ■ NUMBER OF EMPLOYEES BENEFITING FROM FLEXITIME

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 3,776 | 8,290 | 12,066 | 3,619 | 8,116 | 11,735 | Technical staff | 3,446 | 7,708 | 11,154 |
| 704 | 769 | 1,473 | 703 | 882 | 1,585 | Executive staff | 746 | 1,007 | 1,753 |
| 4,480 | 9,059 | 13,539 | 4,322 | 8,998 | 13,320 | TOTAL | 4,192 | 8,715 | 12,907 |
|  |  |  |  |  |  |  |  |  |  |

## IV ■ OTHER WORKING CONDITIONS

## 41 HOURS WORKED AND FLEXIBLE WORKING HOURS

## 414 ■ NUMBER OF EMPLOYEES WORKING PART-TIME




|  |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $60 \%$ |  |  |  |  |
| 2004 |  |  |  |  |



Miscellaneous*

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 35 | 97 | 132 | 24 | 92 | 116 | Technical staff | 19 | 84 | 103 |
| 3 | 3 | 6 | 4 | 2 | 6 | Executive staff | 4 | 3 | 7 |
| 38 | 100 | 138 | 28 | 94 | 122 | Sub-TOTAL | 23 | 87 | 110 |
|  |  |  |  |  |  |  |  |  |  |

* Including the 40\% part-time formula.


## Total

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 275 | 3,953 | 4,228 | 236 | 3,742 | 3,978 | Technical staff | 229 | 3,571 | 3,800 |
| 45 | 650 | 695 | 48 | 722 | 770 | Executive staff | 55 | 775 | 830 |
| 320 | 4,603 | 4,923 | 284 | 4,464 | 4,748 | TOTAL | 284 | 4,346 | 4,630 |
|  |  |  |  |  |  |  |  |  |  |

## 41 HOURS WORKED AND FLEXIBLE WORKING HOURS

## 414-A $\square$ NUMBER OF EMPLOYEES WORKING FULL-TIME

100\%

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 7,978 | 11,996 | 19,974 | 7,503 | 11,827 | 19,330 | Technical staff | 7,070 | 11,542 | 18,612 |
| 9,899 | 5,371 | 15,270 | 10,437 | 5,922 | 16,359 | Executive staff | 10,743 | 6,506 | 17,249 |
| 17,877 | 17,367 | 35,244 | 17,940 | 17,749 | 35,689 | TOTAL | 17,813 | 18,048 | 35,861 |
|  |  |  |  |  |  |  |  |  |  |

415-A ■ NUMBER OF EMPLOYEES WORKING PART-TIME DURING THE YEAR IN OUESTION*

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
|  |  |  |  |  |  | Technical staff | 47 | 300 | 347 |
|  |  |  |  |  |  | Executive staff | 16 | 115 | 131 |
|  |  |  |  |  |  | TOTAL | 63 | 415 | 478 |
|  |  |  |  |  |  |  |  |  |  |

* New indicator.


## 415-B ■ NUMBER OF EMPLOYEES WORKING PART-TIME WHO RESUMED FULL-TIME EMPLOYMENT DURING THE YEAR IN OUESTION*

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
|  |  |  |  |  |  | Techniciens | 36 | 288 | 324 |
|  |  |  |  |  |  | Cadres | 3 | 61 | 64 |
|  |  |  |  |  |  | TOTAL | 39 | 349 | 388 |
|  |  |  |  |  |  |  |  |  |  |

* New indicator.

Change in full-time and part-time employment
Change in the breakdown of part-time employment


## 41 HOURS WORKED AND FLEXIBLE WORKING HOURS

## EXISTENCE OF DIFFERENT WAYS OF ORGANIZING WORK TO FACILITATE THE RELATIONSHIP BETWEEN EMPLOYEES' FAMILY AND PROFESSIONAL LIVES:

- Part time: the principal solutions offered are $50 \%, 60 \%, 80 \%$ and $90 \%$ of full-time employment. The organization of the working hours can be on a daily, weekly or annual basis.
- Flexitime: all employees on unlimited-term contracts may benefit from variable work schedules that allow employees to take unpaid leave.
- The right to take leave of absence to take care of a sick child: authorization to take paid leave in the event of illness affecting one or several children is granted to the mother or father. BNP Paribas grants 3 additional days to the 3 days per sliding 12-month period allowed by the Collective Agreement governing the banking industry, and extends the age of the child (or children) from 14 to 15 years.


## LOCAL SERVICES:

- Contribution of the company to the cost of childminding facilities for infants: the maximum daily allowance for childminding fees that may be granted for all children up to the age of 10 , is 4.12 euros.
- Family tax credit: the expenses incurred by the company are well above the ceiling for tax deductions.


## 416 NUMBER OF DAYS OF ANNUAL HOLIDAYS

2726 days of annual holidays +1 additional day.

## 417 PAID PUBLIC HOLIDAYS (including bank holidays)

8 Saturdays
5 Mondays
Including May $1^{\text {st. }}$.

## 42 ORGANIZATION OF WORKING HOURS PER CATEGORY OF PERSONNEL

## 421 NUMBER OF EMPLOYEES ON FLEXIBLE WORKING HOURS

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 395 | 359 | 754 | 346 | 495 | 841 | Technical staff | 283 | 374 | 657 |
| 62 | 20 | 82 | 61 | 37 | 98 | Executive staff | 45 | 16 | 61 |
| 457 | 379 | 836 | 407 | 532 | 939 | TOTAL | 328 | 390 | 718 |
|  |  |  |  |  |  |  |  |  |  |

This indicator chiefly refers to employees working days.

421-A ■ NUMBER OF EMPLOYEES WORKING NIGHTS

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 144 | 478 | 622 | 144 | 472 | 616 | Technical staff | 125 | 458 | 583 |
| 13 | 6 | 6 | 19 | 17 | Executive staff | 5 | 6 | 11 |  |
| 157 | 484 | 641 | 150 | 483 | 633 | TOTAL | 130 | 464 | 594 |

- Working night between 9 pm and 6 am: Act of May 9, 2001. Company agreement dated February 18, 2002.

■ The organization of work in cycles makes it impossible to distinguish between Flexible working hours and Night work: whenever there is night work, the employees are included in the 421-A indicator.

## 45 EXPENDITURE TO IMPROVE WORKING CONDITIONS

451 TOTAL EXPENDITURE (in millions of Euros)

| 2004 | 2005 | 2006 |  |
| ---: | ---: | ---: | ---: |
|  | 101.25 |  | 119.80 |

These sums represent expenditure devoted to the upgrading and reorganization of working areas and to the improvement of reception areas reserved for customers.


51 - In-service professional training
52 - Training leave
53 - Apprenticeship, occupational skills training and sandwich courses

V - TRAINING

## 51 IN-SERVICE PROFESSIONAL TRAINING

511 - PERCENTAGE OF TOTAL PAYROLL DEVOTED TO IN-SERVICE PROFESSIONAL TRAINING AND 512 AMOUNT DEVOTED TO IN-SERVICE PROFESSIONAL TRAINING (in millions of Euros)

| 2004 |  |  |  | 2006* |
| ---: | ---: | ---: | ---: | ---: |
| 4.20 |  |  |  |  |
| 73.06 | 3.84 | As \% of payroll |  |  |

* Estimated figures.


## 513 ( NUMBER OF STAFF TRAINED

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 7,621 | 14,300 | 21,921 | 7,216 | 14,132 | 21,348 | Technical staff | 7,125 | 14,370 | 21,495 |
| 7,755 | 4,954 | 12,709 | 8,228 | 5,487 | 13,715 | Executive staff | 8,663 | 6,188 | 14,851 |
| 15,376 | 19,254 | 34,630 | 15,444 | 19,619 | 35,063 | TOTAL | 15,788 | 20,558 | 36,346 |
|  |  |  |  |  |  |  |  |  |  |

Individuals are counted once, even if they follow more than one training course.
Reminder, number of employees at Dec. 31 of the previous year (1):

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 8,702 | 15,962 | 24,664 | 8,253 | 15,949 | 24,202 | Technical staff | 7,739 | 15,569 | 23,308 |
| 9,407 | 5,498 | 14,905 | 9,944 | 6,021 | 15,965 | Executive staff | 10,485 | 6,644 | 17,129 |
| 18,109 | 21,460 | 39,569 | 18,197 | 21,970 | 40,167 | TOTAL | 18,224 | 22,213 | 40,437 |
|  |  |  |  |  |  |  |  |  |  |

(1) i.e. the number of employees liable to receive training during the following year.
\% in terms of total Technical or Executive staff

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 30.90 | 57.98 | 88.88 | 29.82 | 58.39 | 88.21 | Technical staff | 30.57 | 61.65 | 92.22 |
| 52.03 | 33.24 | 85.27 | 51.54 | 34.37 | 85.91 | Executive staff | 50.58 | 36.13 | 86.70 |
| 38.86 | 48.66 | 87.52 | 38.45 | 48.84 | 87.29 | TOTAL | 39.04 | 50.84 | 89.88 |

\% in terms of total headcount Technical or Executive staff, Male or Female


## 51 ■ IN-SERVICE PROFESSIONAL TRAINING

## 514 NUMBER OF HOURS OF TRAINING BY LEVEL

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 305,966 | 544,680 | 850,646 | 259,697 | 481,163 | 740,860 | Technical staff | 247,544 | 510,322 | 757,866 |
| 371,689 | 273,987 | 645,676 | 334,443 | 278,603 | 613,046 | Executive staff | 369,784 | 349,716 | 719,500 |
| 677,655 | 818,667 | 1,496,322 | 594,140 | 759,766 | 1,353,906 | TOTAL | 617,328 | 860,038 | 1,477,366 |
|  |  |  |  |  |  |  |  |  |  |

515-1 ■ NUMBER OF HOURS OF TRAINING PER COMPETENCE

| 2004 |  | 2005 |  | Business line training courses | 2006 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of hours | Number of training sessions | Number of hours | Number of training sessions |  | Number of hours | Number of training sessions |
| 76,550 | 8,612 | 62,127 | 7,446 | Insurance | 27,686 | 2,306 |
| 15,383 | 870 | 10,952 | 720 | Internal Audit and Control | 14,179 | 866 |
|  |  |  |  | Communications and advertising | 1,157 | 107 |
| 14,754 | 1,819 | 9,542 | 1,352 | Bookkeeping - Management Control | 11,814 | 1,035 |
| 118,155 | 7,774 | 77,870 | 4,432 | Consultancy Services - Wealth Management | 72,831 | 3,053 |
| 6,031 | 164 | 7,084 | 103 | Corporate Finance | 4,648 | 90 |
| 71,387 | 7,725 | 61,497 | 7,405 | Loans and Financing | 37,754 | 3,462 |
| 10,162 | 1,431 | 19,113 | 3,094 | Asset Management | 2,481 | 246 |
| 12,914 | 1,358 | 8,562 | 829 | Real Estate | 3,833 | 493 |
| 170,519 | 15,929 | 51,039 | 5,046 | Information Systems | 55,541 | 5,027 |
| 12,109 | 1,837 | 7,144 | 1,269 | Legal and Tax Affairs | 9,164 | 1,768 |
| 3,040 | 559 | 2,527 | 318 | Logistics | 2,375 | 398 |
| 11,922 | 676 | 10,925 | 605 | Financial Markets | 14,233 | 814 |
| 134,084 | 12,178 | 173,866 | 21,248 | Marketing and Selling Techniques | 308,718 | 32,328 |
| 244,940 | 26,234 | 282,361 | 21,202 | Banking Products and Services | 460,189 | 32,004 |
| 11,976 | 1,098 | 17,482 | 2,020 | Human Resources | 15,118 | 1,546 |
| 46,747 | 4,946 | 34,473 | 8,043 | Risk Management | 32,228 | 8,947 |
|  |  |  |  | Stocks and shares - Securities services | 10 | 5 |
| 19,184 | 2,939 | 16,899 | 2,447 | Cross-functional training courses Office Automation - NICT | 15,705 | 2,277 |
| 57,312 | 3,003 | 63,370 | 3,973 | Professional Development | 36,170 | 2,897 |
| 37,227 | 18,899 | 36,843 | 20,060 | Ethics - Deontology | 44,923 | 24,093 |
| 42,254 | 2,841 | 25,791 | 2,532 | Management - Organization | 16,213 | 2,256 |
|  |  |  |  | Induction - Support | 2,484 | 101 |
| 28,873 | 2,013 | 32,184 | 1,905 | Languages | 39,706 | 1,718 |
| 36,903 | 2,119 | 41,160 | 2,501 | Operational Management | 40,362 | 2,101 |
| 2,811 | 649 | 5,629 | 2,462 | Quality | 4,617 | 1,196 |
|  |  |  |  | First aid | 5,816 | 875 |
|  |  |  |  | Corporate training courses |  |  |
| 160,789 | 1,656 | 143,234 | 1,560 | Integration | 37,318 | 1,458 |
| 350 | 30 | 2,688 | 106 | Corporate Management | 3,133 | 136 |
| 149,450 | 3,114 | 149,547 | 5,599 | Training leading to a banking qualification | 156,965 | 5,797 |
| 1,496,322 | 130,473 | 1,353,906 | 128,277 | TOTAL | 1,477,366 | 139,400 |
|  |  |  |  |  |  |  |

515-2 $\square$ NUMBER OF HOURS BY TYPE OF TRAINING

| 2004 | $\mathbf{2 0 0 5}$ |  | $\mathbf{2 0 0 6}$ |
| :---: | :---: | ---: | ---: |
| 969,384 | 983,649 | In-class training | $1,370,547$ |
| 53,574 | 43,341 | Residential in-class training | On-site training |
| 462,142 | 316,153 | Multimedia - E-learning | 68,521 |
| 11,223 | 10,763 | TOTAL | $\mathbf{1 , 4 7 7 , 3 6 3}$ |
| $\mathbf{1 , 4 9 6 , 3 2 2}$ | $\mathbf{1 , 3 5 3 , 9 0 6}$ |  |  |

## 52 ■ TRAINING LEAVE

521 NUMBER OF EMPLOYEES BENEFITING FROM PAID, OR PARTLY PAID, TRAINING LEAVE

| 2004 |  |  |  | 2005 |  |  | 2006 |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Male | Female | Total | Male | Female | Total | Male | Female | Total |
| 8 | 14 | $22^{*}$ | 3 | 19 | $22^{* *}$ | $\mathbf{7}$ | 17 | $\mathbf{2 4 * *}$ |

* 16 partly paid.
** 8 partly paid.
*** 7 partly paid.

522 NUMBER OF EMPLOYEES BENEFITING FROM UNPAID TRAINING LEAVE

| 2004 |  |  |  |  | 2006 |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Male | Female | Total | Male | Female | Total | Male | Female |
| 5 | 5 | 10 | 3 | 8 | 11 | 4 | Total |

523 NUMBER OF EMPLOYEES REFUSED TRAINING LEAVE

| 2004 |  |  | 2005 |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total | Male | Female | Total |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

## 53 ■ APPRENTICESHIP, OCCUPATIONAL SKILLS TRAINING AND SANDWICH COURSES

## 531 ■ NUMBER OF APPRENTICESHIP, OCCUPATIONAL SKILLS TRAINING AND SANDWICH COURSE CONTRACTS

| 2004 |  |  | 2005 |  |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | Female | Total | Male | Female | Total |  | Male | Female | Total |
| 67 | 74 | 141 | 91 | 120 | 211 | Apprenticeship | 133 | 202 | 335 |
| 203 | 551 | 754 | 99 | 255 | 354 | Occupational skills | - | - | 0 |
| - | - | - | 183 | 405 | 588 | Sandwich courses | 363 | 662 | 1,025 |
| 270 | 625 | 895 | 373 | 780 | 1,153 | TOTAL | 496 | 864 | 1,360 |
|  |  |  |  |  |  |  |  |  |  |

611 ■ PARTICIPATION IN EMPLOYEE REPRESENTATIVE ELECTIONS

| 2004* $^{*}$ |  | $\mathbf{2 0 0 5}$ |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 2006* |  |  |  |  |
| Nber registered | As \% of voters | Nber registered | As \% of voters |  |
| - | - | 25,473 | 78.29 | Technical staff body of electors |
| - | - | 16,599 | 62.94 | Executive staff body of electors |

611 PARTICIPATION IN WORKS COUNCIL ELECTIONS

| 2004* $^{*}$ |  | $\mathbf{2 0 0 5}$ |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 2006* |  |  |  |  |
| Nber registered | As \% of voters | Nber registered | As \% of voters |  |
| - | - | 25,609 | 79.12 | Technical staff body of electors |

* No elections in 2004 and 2006.

612 TOTAL NUMBER OF HOURS ALLOWED FOR EMPLOYEE REPRESENTATION ACTIVITIES
All employee representation in the Bank is decentralized in each major branch and each provincial sub-office, each Parisian branch office and each entity.
In addition, the Trade Union Organizations* appoint, in accordance with the law and the Collective Agreement, union representatives among the employee representatives and among the Works Councils, as well as union representatives in each of the different Entities of the Bank.
The total number of hours allowed for employee representation in all these bodies amounts to approximately 709,415 hours in 2006, excluding meetings with Management or committee meetings.

* CFDT, CFTC, CGT, FO, SNB-CFE/CGC.

613 - NUMBER OF MEETINGS WITH THE EMPLOYEES' REPRESENTATIVES DURING THE YEAR IN QUESTION

| $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |  | $\mathbf{2 0 0 6}$ |  |
| ---: | ---: | ---: | ---: | ---: |
| 1,736 | 1,708 | Staff Representatives | Works Councils | $\mathbf{1 , 7 1 0}$ |
|  | 1,421 | 1,256 | 195 | Specialized Committees |
| 224 | 35 | Union Delegates | $\mathbf{2 1 2}$ |  |
|  | 50 |  |  |  |
|  |  |  |  |  |

## 61 EMPLOYEE REPRESENTATIVES

## 614 ■ DATES AND SUBJECT OF AGREEMENTS SIGNED IN THE COMPANY DURING THE YEAR

## EMPLOYEE SAVINGS PLANS - INCENTIVE SCHEMES AND PROFIT SHARING

- June 29, 2006: Endorsement $n^{\circ} 1$ to the incentive scheme whereby employees will share in the profits of BNP Paribas - Group Agreement dated June 29, 2005.
■ June 29, 2006: Agreement whereby employees will share in the profits of BNP Paribas - 2006-2007-2008 financial years.


## EMPLOYEE REPRESENTATION BODIES AND TRADE UNION LAW

■ January 18, 2006: Agreement concerning the resources allocated to the trade union representation and employee representation bodies within the three establishments in Paris (CEAP, CECP and CEPAC IF).

- January 18, 2006: Agreement on the procedure to be respected for the consultation of the central works council of BNP Paribas s.a.
- February 3, 2006: Agreement on the preservation of the mandates of an employee representative should he or she leave, as a result of a reorganizational measure adopted by the Bank, the company in which he or she was elected or appointed.
- February 10, 2006: Agreement on the length of the mandates of the employee representatives comprising the Group Committee.
- December 1, 2006: Agreement concerning the reimbursement of additional expenses incurred by the employee representatives of CEPAC IF, CEAP and CECP in the execution of their mandate.


## SALARIES

■ February 10, 2006: Endorsement to the company-wide agreement dated December 22, 2005.

- April 26, 2006: Endorsement n ${ }^{\circ} 2$ to the company-wide agreement dated December 22, 2005.


## SOCIAL SECURITY SCHEMES

- November 15, 2006: Endorsement to the company-wide agreement dated November 29, 2002 concerning the life and disability insurance of the personnel of Banque Nationale de Paris.


## LENGTH AND ORGANIZATION OF WORKING HOURS

■ December 1, 2006: Endorsement to the agreement dated July 20, 2000 concerning the organization and reduction of working hours regarding the package applied to executive staff and the system concerning the use of the "time savings account" for all employees of BNP Paribas s.a.

## PROFESSIONAL EQUALITY BETWEEN MEN AND WOMEN

■ July 28, 2006: Agreement concerning the conditions of application within the company of the Act of March 23, 2006 on equal wages in the event of maternity, adoption or post-natal leave.

## OTHERS

- February 17, 2006: Agreement concerning the means allocated for the running and social and cultural activities of the CEAP, CECP and CEPAC IF.


## 615 NUMBER OF EMPLOYEES BENEFITING FROM LEAVE OF ABSENCE FOR UNION-ORGANIZED TRAINING

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
|  | 959 |  | 616 |

## 62 EMPLOYEE COMMUNICATIONS

## 622 INDUCTION PROCEDURE

- The new recruit is welcomed by a member of the Senior Management team of his or her entity and then by the immediate head of the department to which the recruit is appointed.
- The welcoming HR department:

1. Presents to the new recruit the conditions governing subscription to the BNP Paribas complementary health insurance.
2. Informs the new recruit of the position of the induction booklet on the B2E Group intranet covering the following topics:

- Career management,
- Young graduates,
- Professional appraisals,
- Professional mobility,
- Training opportunities,
- Remuneration,


## 623 INFORMATION PROCEDURES

- Internal memos,
- General information circulated in written or other form (notes, cassettes, meetings, etc.),
■ Echo'net, the Group's intranet,
- Web Radio,
- Ambitions, the magazine devoted to BNP Paribas Group employees,
- The Group's weekly newsflash,
- BNP Paribas SA Human Resources News,
- Multi Média@, the Group's intranet and internet newsletter,
■ The newsletter "Conjoncture",
- Retail Banking in France circulars,
- Profit-sharing and incentive schemes,
- Employee savings schemes,
- Working hours and holidays,
- Welfare and complementary health insurance,
- Practical information (the social activities of the Works Council, the advantages related to banking operations, the A.S.C...),
- The presentation of the Group's intranet site Echo'Net.

3. Informs the employee about the existence of the Annual Report, the Collective Labour Agreement and Company Rules \& Regulations - including the code of ethics - accessible on the B2E Group intranet.
4. Informs the employee about the organization of the professional appraisal, whose guide can be obtained from the B2E Group intranet.

■ "Mutuelle Informations" mutual benefit society news (newsletters circulated to members of the Friendly Society),

- Short annual Report,
- Social Audit of the Company and Establishment,
- Horizons, the bimonthly newsletter of the Asset Management Services,
- Pôle Position, the newsletter of the Retail Banking in France core business,
- Finance, the review published by the Corporate and Investment Banking core business.
- Alliance, the newsletter of the Financial Services and International Retail Banking core businesses.


## 624 ■ INDIVIDUAL INTERVIEWS

All employees attend an appraisal interview at least once every two years (every year for executive staff and team managers). These interviews follow a written appraisal procedure that is identical for all employees.

A new support document was adopted in 2006 that is both easier to use and shorter than the previous one.

## 63 DISPUTES

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
|  |  | 631 - Number of appeals to extrajudicial arbitration systems: |  |
| 0 | 0 | - to the Bank's "appeal formation" Joint Commission | 1 |
| 9 | 10 | - to the Joint Commission for Disciplinary Action | 8 |
| 65 | 45 | 632 - Number of legal proceedings | 39 |
| 4 | 2 | 633 - Number of formal notices and reports received from the Labour Inspectorate | 0 |

# VII OTHER WELFARE FACILITIES PROVIDED BY THE COMPANY <br> 71 COMPANY WELFARE FACILITIES (in millions of Euros) 

711 ■ EXPENSES INCURRED DIRECTLY BY THE HEAD OFFICE *

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 7.56 | 8.35 | Restaurants | 8.70 |
| 8.78 | 9.10 | Transports | 9.43 |
| 2.22 | 2.33 | Medical expenses (Paris and the Provinces) | 2.90 |
| 8.92 | 8.86 | Family benefits | 8.43 |
| 1.11 | 1.86 | Miscellaneous benefits | 1.68 |
| 28.59 | 30.50 | TOTAL | 31.14 |
|  |  |  |  |

* Excluding the sum paid into the company welfare fund.

712 - PAYMENTS MADE TO THE CENTRAL WORKS COUNCIL

| 2004 | 2005 |  | 2006* |
| :---: | :---: | :---: | :---: |
| 23.01 | 23.59 | Contribution to midday meal expenses | 23.77 |
| $\begin{array}{r} 1.64 \\ 13.50 \\ 0.17 \end{array}$ | $\begin{array}{r} 1.65 \\ - \\ 0.18 \end{array}$ | Family welfare Contribution to childminding fees Complementary health insurance Miscellaneous aid | 1.70 <br>  <br> 0.25 |
| 15.31 | 1.83 | TOTAL | 1.95 |
| $\begin{array}{r} 15.47 \\ 2.10 \\ 0.31 \end{array}$ | $\begin{array}{r} 15.87 \\ 2.10 \\ 0.34 \end{array}$ | Leisure activities Summer camp and contribution to employees' holidays <br> A.S.C. Miscellaneous | $\begin{array}{r} 16.10 \\ 2.13 \\ 0.30 \end{array}$ |
| 17.88 | 18.31 | TOTAL | 18.53 |
| 10.87 | 11.46 | Locally based activities | 11.56 |
| $\begin{aligned} & 2.65 \\ & 0.46 \\ & 3.11 \end{aligned}$ | $\begin{array}{r} 2.90 \\ 0.46 \\ 3.36 \end{array}$ | Miscellaneous <br> Administrative costs Investments TOTAL | 2.89 0.46 3.34 |
|  |  | TOTAL | 3.34 |
| 70.18 | 58.55** | GRAND TOTAL | 59.15 |
|  |  |  |  |

[^2]
## 71 ■ COMPANY WELFARE FACILITIES (continued)

## TOTAL WELFARE BUDGET

| 2004 | 2005 |  | 2006 |
| :---: | :---: | :---: | :---: |
| 28.59 | 30.50 | Budget allocated by Senior Management | 31.14 |
| 70.18 | 58.88 | Budget allocated to the Central Works Council | 59.15* |
| 98.77 | 89.38 | TOTAL | 90.29 |
|  |  |  |  |

* Estimated costs


## 72 OTHER WELFARE CONTRIBUTIONS

## BNP PARIBAS FRIENDLY SOCIETY

The BNP PARIBAS complementary health insurance reimburses the health expenses incurred by all BNP PARIBAS SA employees and, on a voluntary basis, the health expenses of their spouses and children.
The employer's contribution corresponding to $1.125 \%$ of the annual salary, capped at $105 \%$ of the Social Security ceiling, represented a total of $€ 13.03 \mathrm{~m}$ in 2006.

## PRÉVOYANCE FLEXIBLE

Prévoyance Flexible (Flexible Welfare) is the welfare scheme covering employees against the risks of death, disability and incapacity liable to arise during both their private and professional lives. The contract is offered on an optional basis to employees on unpaid leave (risk of death and disability) as well as to employees who have left on full early retirement (risk of death). The contribution rates are divided by gross salary bracket subject to national insurance contributions as follows:

|  | Total as a \% | Employer contrib. as a \% | Employee contrib. as a \% |
| :--- | :--- | ---: | ---: |
| Bracket A | 1.60 | 1.08 |  |
| Bracket B | 1.88 | 1.03 |  |
| Bracket C | 1.81 | 0.96 | 0.52 |
|  |  |  |  |

For the 2006 financial year, the employer's contribution amounted to $€ 18.63 \mathrm{~m}$.

## FORMER PARIBAS SA PENSION FUND

In 2006, the former Paribas Pension Fund paid $€ 4.12 \mathrm{~m}$ with respect to the complement banking scheme and $€ 1.65 \mathrm{~m}$ with respect to the supplementary pension.

## PERE BNP PARIBAS CONTRACT

The PERE BNP PARIBAS contract is a compulsory, company-level pension scheme over and above the complementary pension fund, set up by company agreement, in favour of all employees of BNP Paribas SA.
It is funded by contributions paid by the company fixed at $1 \%$ of the annual salary capped at $110 \%$ of the upper salary limit at which social security contributions are paid. Employees may add to the employer's contributions by making voluntary additional payments.
In 2006, payments made by the company amounted to $€ 11.68 \mathrm{~m}$.

## FORMER BNP SA WELFARE FUND

The object of the BNP Personnel's Welfare Fund is to provide employees who joined the BNP before April 6, 2000 with end-of-service bonuses when they retire from the company.
In 2006, payments made by the Welfare Fund amounted to $€ 12.96 \mathrm{~m}$ with respect to end-of-service bonuses.

## SOME DEFINITIONS:

## PTC

## FTC

Local

On Loan

## Seconded

Permanent employees with unlimited term contracts

BNP Paribas employees with fixed-term contracts

An employee working in his/her home company and paid by the latter. Is considered local any employee that is not expatriate, seconded or on loan.

The employee is lent for a short period (three years maximum). He/she keeps his/her employment contract with the home company, who pays him/her and charges the corresponding expenses to the host company.

The employee is seconded for at least three years. During this period the contract with the home company is suspended.

On Temporary Assignment The employee is transferred for a short period which cannot exceed six months. The employee keeps his/her contract with the home company, is paid by the latter and included in its headcount.

## Expatriate The employee is transferred to a country different from that of the home company for

 a minimum of 3 years. The employment contract in the home company is suspended. An expatriate is paid by the host company and included in the latter's headcount.
## Trainee-Apprentice

A training/apprenticeship agreement must have been signed between BNP PARIBAS and the student's school or university.



[^0]:    * In 2004, changes in this total are chiefly related to payments to BNP Paribas Capital employees of sums due to them by virtue of the contractual profit-sharing scheme related to capital gains realized by the Private Equity Portfolio management team. Provisions had been booked to cover these payments in years prior to 2003 when the corresponding capital gains were realized. From 2005, these employees were no longer included within the scope of the BNP Paribas SA reporting entity.

[^1]:    ** This amount includes management charges paid by the company on behalf of employees.

[^2]:    * Estimated costs.
    ${ }^{* *}$ In 2005, the subsidy paid to the Complementary health insurance was eliminated, leadind to a $€ 13.5 \mathrm{~m}$ variance.

